

City of Euless



Annual Operating Budget Fiscal Year Ending September 30, 2018

201 N. Ector Drive, Euless, TX 76039 www.eulesstx.gov

THE CITY OF
EULESS



City of Euless, Texas

Fiscal Year 2017-2018

Budget Cover Page

September 12, 2017

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,045,337, which is a 6.64 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$516,697.

The members of the governing body voted on the budget as follows:

FOR: Mayor Linda Martin Council Member Tim Stinneford
Council Member Jeremy Tompkins Mayor Pro Tem Eddie Price
Council Member Linda Eilenfeldt Council Member Harry Zimmer
Council Member Perry Bynum

AGAINST:

PRESENT and not voting:

ABSENT:

Property Tax Rate Comparison

	2017-2018	2016-2017
Property Tax Rate:	\$0.462500/100	\$0.462500/100
Effective Tax Rate:	\$0.432693/100	\$0.433988/100
Effective Maintenance & Operations Tax Rate:	\$0.336044/100	\$0.333831/100
Rollback Tax Rate:	\$0.470245/100	\$0.466172/100
Debt Rate:	\$0.101444/100	\$0.099447/100

Total debt obligation for City of Euless, Texas secured by property taxes:
\$48,725,545

THE CITY OF
EULESS



CITY OF EULESS

FISCAL YEAR 2017-2018



LINDA MARTIN, MAYOR

Tim Stinneford, Council Member - Place One

Jeremy Tompkins, Council Member - Place Two

Eddie Price, Council Member - Place Three, Mayor Pro Tem

Linda Eilenfeldt, Council Member - Place Four

Harry Zimmer, Council Member - Place Five

Perry Bynum, Council Member - Place Six

Loretta Getchell, City Manager

Bob Freeman, Deputy City Manager

Chris Barker, Assistant City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Euless
Texas**

For the Fiscal Year Beginning

October 1, 2016

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Euless, Texas for its annual budget for the fiscal year beginning October 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operational guide, and as a communication device. This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

2017

BOARDS & COMMISSIONS

Animal Shelter Advisory Board (2)

Dr. Susan Read Scott Cepak
Council Member Perry Bynum

Civil Service Commission (3)

Carla Shields John Deithloff Bobby Baker

Crime Control & Prevention District (3)

Ron Shields Rusty Brown Mike Pruitt

Council Member Eddie Price
Council Member Perry Bynum
Council Member Linda Eilenfeldt
Council Member Jeremy Tompkins

Eules Development Corporation (3)

Sonja Adams Wayne Marrs Carmen Deithloff

Mayor Linda Martin
Council Member Tim Stinneford
Council Member Jeremy Tompkins
Council Member Linda Eilenfeldt

Historical Preservation Committee (36)

Gary Barnhill	Jan Bellamy-Genee	Doris Brown
Alford Browning	Dan Burger	Michele Burger
Bill Byers	Joe Cannon	Weldon Cannon
Barbara Collier	Iris Elliot	Susan Ellis
Gary Fieldsend	Betty Fuller	Bill Golden
Kathey Knecht	Norma Lively	Marilyn Long
Don Martin	David Massey	Veva Lou Massey
Anniece McKanna	Suzy McCormick	Robert Nail
Gary Parker	Helen Payton	Lindalyn Pool
Mary Lib Saleh	Corey Stack	Faye Stinneford
Jeffrey Taylor	Peggy Vandiver	Helen Voss
Glenn Walker	Andy Weinzapfel	Mavy T. Wright

Industrial Development Authority

Mayor Linda Martin
Mayor Pro Tem Tim Stinneford
Council Member Eddie Price
Council Member Jeremy Tompkins
Council Member Perry Bynum
Council Member Linda Eilenfeldt
Council Member Harry Zimmer

Library Board (8)

Allan Gibbs	Jim Hamilton
Mike McGehee	Christopher McAllister
Barney Snitz	Carol Kveck
Leslie Kane, Alt. 1	Magen Brown, Alt. 2

Parks and Leisure Services Board (8)

Jason Reyes	John Raab
Randy Jones	Steve Doty
Roger Sickler	Tiffany Smith
Salman Bhojani, Alt. 1	Mohib Nawab, Alt. 2

Planning and Zoning Commission (7)

Eric Owens	Kenny Olmstead
LuAnn Portugal	Richard McNeese
Ronald Dunckel	Steve Ellis
Warren Wilson	

Tax Increment Reinvestment Zone #3 (3)

Rebecca Barksdale – Tarrant Cty Prcnt 3 Administrator
Scott Rule – Vice President, JPS Health Network
Mark McClendon – Staff Liaison, TCC District
Mayor Linda Martin
Council Member Tim Stinneford
Council Member Linda Eilenfeldt
Mayor Pro Tem Eddie Price

Tax Increment Reinvestment Zone #4 (3)

Rebecca Barksdale – Tarrant Cty Prcnt 3 Administrator
Scott Rule – Vice President, JPS Health Network
Mark McClendon – Staff Liaison, TCC District
Mayor Linda Martin
Council Member Tim Stinneford
Council Member Linda Eilenfeldt
Mayor Pro Tem Eddie Price

Zoning Board of Adjustment (7)

Robert Wooldridge	Clarence Moore
Ron Young	Ruby Anne Crites
Charles Cinquemani	Curtis Brown, Alt. 1
Steve Elliott, Alt. 2	

HEB Teen Court Advisory Board (4)

Robin Edwards Renu Sloan
Moses Vakalahi, Alt. 1 Katie Shue, Alt. 2
Liaison - Council Member Eddie Price

Other Appointments

CITY HEALTH AUTHORITY (1)

Robert Tafel, M.D.

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS (NCTCOG)

Mayor Linda Martin

HURST EULESS BEDFORD ISD LIAISON

Council Member Jeremy Tompkins

GRAPEVINE/COLLEYVILLE ISD LIAISON

Council Member Harry Zimmer

HURST-EULESS-BEDFORD ECONOMIC DEVELOPMENT FOUNDATION

Council Member Linda Eilenfeldt

85 CITIZEN BOARD MEMBERS

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October 1, 2017

Honorable Mayor Linda Martin

City Council:

Tim Stinneford, Place One
Jeremy Tompkins, Place Two
Eddie Price, Place Three, Mayor Pro Tem
Linda Eilenfeldt, Place Four
Harry Zimmer, Place Five
Perry Bynum, Place Six

In accordance with requirements of State law and the City of Euless' Home Rule Charter, the City of Euless, Texas Annual Operating and Capital budgets for the fiscal year beginning October 1, 2017 and ending September 30, 2018 are presented.

The FY2017-18 budget, as presented, continues to provide quality services to citizens, customers, and community partners. The City of Euless has achieved many accomplishments over the last year. This budget reflects the positive financial condition of the City and meets the City's mission to:

Provide our citizens the most efficient services possible to protect and enhance the quality of life through planning and visionary leadership.

The City accomplishes this mission through the utilization of sound fiscal policy directives, a conservative approach in revenue and expenditure forecasting and a continued effort to develop and enhance revenue sources. For FY2017-18, the City's budget provides for continued programs and services, while maintaining the tax rate at \$0.4625 per \$100 valuation. Several factors continue to ensure the strength of the City's budget, including:

- ☆ Strategic planning for realization of long-term as well as short-term goals,
- ☆ Fiscal management to monitor revenues, expenditures, and economic conditions to identify and address risks,
- ☆ The quarter cent ($\frac{1}{4}\text{¢}$) sales tax for crime control and prevention purposes which funds several public safety positions,
- ☆ The half cent ($\frac{1}{2}\text{¢}$) sales tax which provides funding for economic development, library and park projects,
- ☆ Net growth in residential and commercial property valuations over the past decade, and
- ☆ Conservative sales tax revenue budgeting practices.

FY2016-17 ACCOMPLISHMENTS

The accomplishments highlighted below reflect the City's achievement of several stated goals:

- ☆ ***Promote a culture that instills a "sense of community," builds confidence and promotes harmony between citizens, elected officials and City staff;*** specifically, the City held several

town hall meetings, various neighborhood meetings, Tongan Community Committee meetings, and participated in several national night out events, as well as, many community events throughout the year to encourage open dialogue between residents, elected officials and City staff regarding needs within the community. The City participated with 6 Stones Mission Network in a variety of events to benefit the citizens of the community.

- ☆ ***Continue the long-standing emphasis on providing a safe community through quality Public Safety and Health Services;*** specifically, the Fire Department maintained a Class 1 ISO (Insurance Service Organization) rating. This allows both commercial businesses and residents to benefit financially from decreased fire insurance premiums. The Eules Police Department continues its commitment to community outreach through its neighborhood programs and proactive strategies designed to create interest and participation in making this community a safe place to live, work, and play. The Police Department's Community Outreach Trailer has made an immediate impact on the department's ability to reach the youth of this community and has exponentially increased the department's ability to reach the school aged children within the city. The Police Department's continued emphasis on traffic enforcement, quality of life, and crime prevention programs continue to foster a community where crime and the fear of crime is regarded as a collaborative effort between the police and the public. Code Compliance Officers continued to work with home owners, business owners, and apartment communities to ensure compliance with safety standards and address quality of life issues that lead to a safe and secure community.
- ☆ ***Employ high quality, professional, service-oriented personnel by providing a competitive salary and benefit structure for City employees;*** specifically, the FY2016-17 operating budget included a 3.25% merit based salary increase for exempt employees and a 3.25% movement in the pay plan and continuation of a step plan for non-exempt and public safety employees.
- ☆ ***Provide excellent and efficient services to citizens;*** specifically, our departments continue to provide quality service and programs to the citizens of Eules, serving approximately 143 citizens for every full-time funded position. This is one of the lowest employee per capita ratios of any of our surrounding cities. However, the City continues to streamline several processes to provide more efficient and convenient services to citizens. The City has increased the convenience to citizens by offering 24 hour online services, including citation payments, utility bill payments, animal registration, City maps, and an employment application system. In addition, citizens have online access to sign up for recreation classes, apply for garage sale permits, search the library catalogs, and monitor water consumption. The City also utilizes Access Eules which is designed to provide our residents, businesses, and visitors with a Virtual City Hall, giving them the opportunity to access City Hall 24 hours a day, 7 days a week, 365 days a year from the comfort of their own home. This system is also available for iPhone and Android users.
- ☆ ***Seek grant funding for qualified projects;*** specifically, the Police Department continued to receive overtime grants for DWI and traffic enforcement programs. The Fire department applied for various training grants and took advantage of federally funded classes at the National Fire Academy and Hazardous Materials classes. The Library was awarded a grant to fund a mobile STEM Library to be shared with the cities of Hurst, Bedford, and HEB ISD, which will be launched in the Spring of 2018.
- ☆ ***Maintain quality infrastructure improvements by constructing municipal facilities and infrastructure improvements in accordance with the Capital Improvement Plan;*** specifically, the City continued the annual street overlay, Americans with Disabilities Act (ADA) improvements, and street light and sidewalk maintenance programs. Additionally, the City completed wastewater line replacements at Glenn Drive and Oakwood Terrace Phase I, a water line replacement at Ector Drive, Texas Star Sport Complex Phase VI, Municipal Plaza Improvements Phase I, and Public Works Yard Improvements.
- ☆ ***Promote the continued investment in the community with new residential and commercial development while focusing on reinvestment of existing properties;*** specifically, the City continued the apartment inspection program which has resulted in immediately recognizable capital

reinvestment in many of the apartment communities throughout the City, thus improving residents' housing livability, community aesthetics, and preserving property values.

During FY2016-17, the City processed 160 new residential housing permits, with an average permit value of over \$419,000. There are seven (7) active subdivisions in the City of Euless with 393 platted lots. The RiverWalk! development, which includes approximately 200 acres, is located at the northwest corner of Airport Freeway and State Highway 360 extending north to Harwood Road. Lennar Homes is developing five (5) subdivisions within the RiverWalk! mixed use project, including The Dominion at Bear Creek, which is a 174 lot single-family subdivision located south of Midway Drive, between Fuller-Wiser Road and Bear Creek Parkway. The Dominion Phase V includes an additional 67 lots. The Villas at Bear Creek is a 60 lot single-family subdivision at the southeast corner of Bear Creek Parkway and Midway Drive and The Estates at Bear Creek is a 112 lot single-family subdivision. Through FY2016-17, Lennar constructed over 330 homes. The NRP Group began construction of an additional 200-unit urban loft project.

Construction of the infrastructure within Founders Parc, a 56-acre mixed-use development located on the south side of State Highway 183, east of Farm-to-Market Road 157 and north of State Highway 10, began in FY2016-17. This development includes 259 new single-family homes, 393 urban lofts, and over 67,000 square feet of retail space and replaces three non-conforming Tier 3 apartment complexes that had fallen into total disrepair. Both a Tax Increment Reinvestment Zone and a Public Improvement District have been created by the City to fund the debt associated with the public improvements needed for the area including roadways, water distribution system, sanitary sewer and storm sewer collections systems, hardscaping, and amenities.

During FY2016-17, the City processed 29 new commercial permits with a permit valuation of \$36.6 million. The commercial development activity is geographically dispersed throughout the community and can be found in multiple sectors, including medical office, light assembly, wholesale distribution, leasing, and retail. As a significant part of the renovation of the Harwood Crossing Shopping Center, Kroger completed a complete renovation of their store, increasing the size of the Signature Store from 47,000 s.f. to 74,500 s.f. The 200-acre Glade Parks development, along Highway 121, represents the overwhelming amount of the total square footage under construction. Additions to Glade Parks in FY2016-17 included: Cinepolis Movie Theatre, Outback Steakhouse, Starbucks, Lazy Dog Restaurant and Bar, and 24 Hour Fitness. These end users joined Belk's Department Store, Dick's Sporting Goods, Dave & Busters, Message Envy, Five Below, Home Goods, Boot Barn, Cato, Kirkland's, Michaels, Ulta, Verizon, AT&T, Sleep Experts, Legacy Nails & Spa, Bath and Body Works, DSW Shoe, Tuesday Morning, and Hand and Stone Massage in Glade Parks. The LifeStyle Area within Glade Parks is under construction and will include 6 buildings that are estimated to bring over 100,000 s.f. of retail/restaurant space, as well as a 35,000 s.f. public plaza area. The LifeStyle Area is flanked by Dave & Busters to the south, and a multi-story parking garage and Cinepolis movie theatre to the west. After completion of Phase 1 and the LifeStyle Area, Glade Parks will offer over 540,000 s.f. of retail, dining, and entertainment. One-hundred-eight (108) building permits have been issued within the 127 lot residential subdivision developed by K Hovnanian Homes in the Zone which have an average value of \$480,000.

- ☆ **Promote a long-range Community Revitalization Plan;** specifically, the City continued its partnership with Tarrant County, local churches, and the cities of Hurst and Bedford to renovate qualifying homes in the community through the Community Powered Revitalization Program. With the help of volunteers, churches, non-profit organizations, and local businesses, 6 Stones completed 22 home renovations in Euless during 2017. This program continues to grow and revitalize the community by helping struggling homeowners with necessary home repairs which ultimately increases home value. Additionally, the City continues to seek opportunities to partner with developers to revitalize aging properties.
- ☆ **Provide quality leisure opportunities for Euless citizens of all ages;** specifically, the City offers an outdoor and indoor aquatics facility at the Euless Family Life Center. The outdoor facility features a leisure pool, slides, aqua play features, shade structures, and a lazy river and has had over 175,000 visitors since opening. The indoor portion features a lap pool, therapy pool, and water

slides and has had over 35,000 visitors of all ages since opening. The Learn to Swim program has nearly tripled in participation numbers and the number of water based recreation programs offered has more than quadrupled. The library continues to collaborate with Hurst, Bedford, and HEB ISD on an annual joint summer reading program that is very successful. The library has joined a consortium with other area libraries to greatly expand the e-book and e-audiobook collection. They continued to bring technology into early literacy classes for a more engaging experience, with the use of tablets and educational apps. They expanded elementary-age after-school classes to enrich children's learning. The library continues to expand its social media presence to reach new and existing patrons. The City continues to provide high-quality free cultural and educational events each month that appeal to all ages.

Eulesse strives to "enhance the quality of life" for citizens. The initiatives shown symbolize the City's commitment to enhance the quality of life for residents. As the next fiscal year begins, the budget serves as the blueprint to achieve the goals and meet the mission as set forth by the City Council.

BUDGET GUIDANCE

The FY2017-18 budget is a culmination of several months of intensive effort involving the City Council, all departments and staff. Beginning in early spring, the City staff began working on a budget that would meet the mission, vision, and objectives set forth by the City Council. In July, a preliminary budget was submitted to the City Council and was available online for citizen review. A final budget was submitted in August and adopted by the City Council in September. This budget document represents the final results from all their hard work. Preparing the budget for FY2017-18 required careful consideration of all revenues and expenditures. As we prepared this budget, the primary concerns were continuing all existing services for our citizens, maintaining appropriate staffing levels, and maintaining reserve levels in accordance with the City's fiscal policies. Although the City has seen improvements in many revenue sources, the City maintained a conservative approach when forecasting both revenues and expenditures. As the new fiscal year begins, the City's budget maintains the services and programs that Eulesse citizens have come to enjoy.

The City maintains a strong property tax base, healthy reserves, innovative leadership, strong community partners, and excellent City services. Although retail growth over the last several years has increased the sales tax base, this revenue source is highly volatile and creates budgetary pressure during slower economic periods.

The City's conservative approach to revenue projections is important in maintaining a strong financial position. The City's future remains optimistic due in large part to the visionary leadership of the Mayor and City Council. The City will continue to provide award-winning programs and excellent services to citizens. As resources allow, service enhancements may also be initiated. With the help of community partners such as citizens, businesses, volunteers, Tarrant County, DFW Airport, the school districts, neighboring cities, and the loyal and dedicated employees of Eulesse, the City can capitalize on opportunities and continue to build a vibrant community.

GOALS AND OBJECTIVES

The FY2017-18 budget continues to reflect the City Council's conservative fiscal policy direction. The major short-term objectives of the budget process each year are to: 1) continue all existing services for citizens; 2) maintain a competitive employee compensation package; 3) preserve appropriate reserve levels; 4) identify cost saving measures; 5) provide funding to implement the City Council's strategic plans while considering the impact on the City's tax rate; and 6) provide for appropriate levels of staffing as shown in the following table.

Multi-Year Full-Time Staffing Levels

	FY16 Actual	FY17 Budgeted	FY17 Estimated	FY18 Proposed
General Fund-FT	266.25	271.25	271.25	274.25
Enterprise-FT	67.75	67.75	67.75	69.75
Special Revenue- FT	44.5	45.5	45.5	44.5
Internal Service- FT	1.5	1.5	1.5	1.5
Total-FT	380	386	386	390

The approved FY2017-18 budget meets the objectives stated above by providing:

- ☆ Continuation of all current programs and services for citizens,
- ☆ Funding to continue a step pay plan for all non-exempt and public safety employees, a 2.5% merit based salary increase for exempt employees and a 2.5% movement in the pay plan for non-exempt employees and public safety personnel,
- ☆ Reserve levels which meet or exceed requirements established in the fiscal policy. Surpluses in excess of the minimum required reserve may be used, when needed, to cash flow capital equipment purchases and capital improvement projects to limit debt issuance, and
- ☆ An unchanged property tax rate of \$0.4625 per \$100 of assessed valuation for FY2017-18. This was accomplished by holding departmental expenditures, utilizing a portion of the short-term motor vehicle tax, and limiting the issuance of debt.

GENERAL FUND REVENUES

The General Fund resources are proposed at \$43,976,146, which includes \$41,225,618 in revenues and \$2,750,528 of budgeted fund balance drawdown. The City's fiscal policies provide for a General Fund reserve equal to between 30 and 60 days of working capital. At no time shall the reserve fall below 8.2% of the General Fund expenditure budget (i.e. 30-day level). The current reserve is maintained at 60 days which equates to approximately 16.4% of next year's budgeted expenditures excluding capital. In order to minimize debt issuance, the City has chosen to cash flow capital expenditures from excess reserves when available. As shown on page 10, the recommended reserve level for FY2017-18 is \$6,775,418. The estimated beginning fund balance is \$9,812,604, leaving \$3,037,186, to fund the budgeted drawdown mentioned above. Proposed revenue for FY2017-18 assumes overall growth of 4% from the FY2016-17 original budget. Revenues were projected based on economic forecasting and utilization of trending techniques. This methodology has proven to be successful for the City in the past.

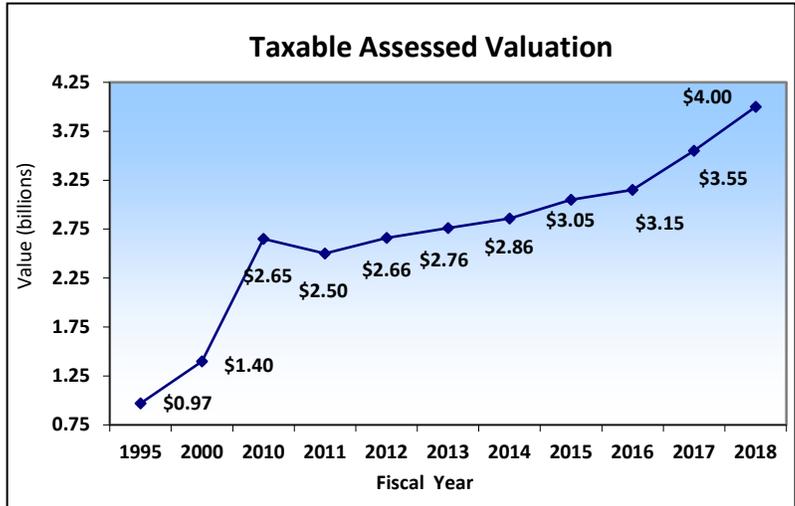
Funding of the City's General Fund operations is derived from six (6) major revenue categories which include property taxes, sales taxes, franchise fees, licenses and permits, fines and fees, and intergovernmental transfers. Each of these revenue sources is detailed as follows with a brief description of how internal and external factors affect each revenue amount.

General Property Taxes

The largest financial consideration that guides the development of the budget for the upcoming year is the projection of property tax revenues. This revenue is based on information from the Certified Tax Roll received July 25th from the Tarrant Appraisal District (TAD). After the roll is received, the tax rate is set by the City Council based on both the debt rate required to pay annual debt service on the City's general bonded indebtedness and funds needed for maintenance and operations. Property taxes are levied each October 1 on the assessed value as of the prior January 1 for all real, business, and personal property

located in the City. Assessed value represents the appraised value less applicable exemptions authorized by the City Council. Appraised values are established by TAD at 100% of estimated market value. Taxes are due October 1 and are delinquent after January 31. Penalty and interest are charged at 7% on delinquent taxes beginning February 1 and increase incrementally each month to 18% on July 1. After July 1, additional interest accrues at a rate of 1% each month. These penalties and interest do not apply to taxpayers who choose to pay their tax bill quarterly.

Certified property valuations for tax year 2017, including minimum value of property under protest, provided to the City by TAD totaled \$4,001,295,340, an increase of \$447,373,410 from the 2016 tax roll of \$3,553,921,930. The certified roll reflects all taxable property in the City as of January 1, 2017. The current certified values show an increase of 12.6% over the prior year. Property values currently total \$4 billion as shown by the graph. The City's adopted tax rate is \$0.4625 per \$100 of assessed valuation.



Eules' tax rate has declined steadily from 61.6¢ in 1995 to an adopted rate of 46.25¢

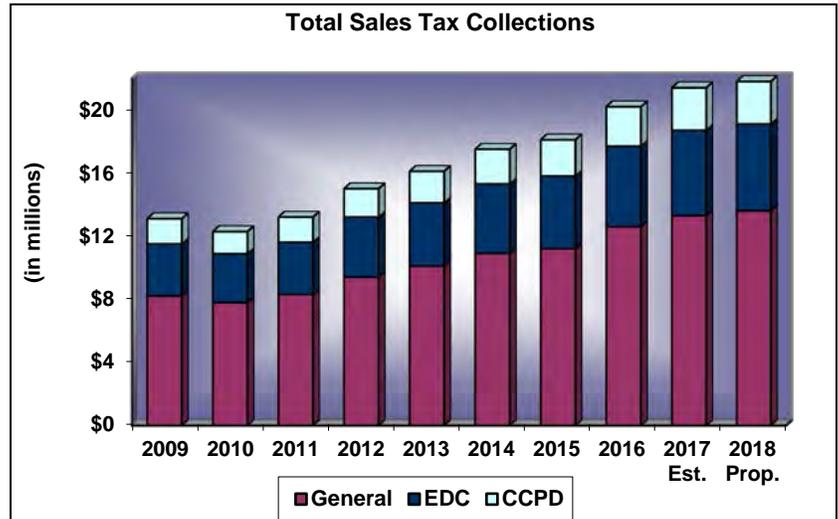


for FY2017-18, which is unchanged from FY2016-17. The City's willingness to lower the tax rate in strong economic times and maintain the tax rate during recessed economic times has proven very beneficial to the citizens of Eules. In addition to the tax relief provided during those times, the City grants exemptions for homesteads allowed by state law and provides senior and disabled citizen exemptions. In 2004, the City established an irrevocable tax freeze on the residential homesteads of disabled persons and residential homesteads of persons age 65 years or older.

General property tax revenues are anticipated to generate \$13,734,048 (including delinquent taxes and related penalties but not Tax Increment Reinvestment Zone (TIRZ) revenues) which accounts for 33% of all General Fund revenue.

Sales Tax Revenues

Revenue collected from sales taxes is the second largest component of the General Fund. Sales taxes in the General Fund account for 33% of total revenues. Sales tax receipts are the result of a tax levy on the sale of goods and services within the City as authorized by the State of Texas. The sales tax rate for the City of Euless is 8.25¢. Of this amount, the State receives 6.25¢ and the City receives 2¢. Of the City's portion, the General Fund receives 1.25¢ which includes a 1¢ general sales tax and a ¼¢ for property tax relief. In addition, in 1993 the citizens of Euless voted to levy an additional ½¢ sales tax for the Euless Development Corporation (EDC) and in 1995 an additional ¼¢ sales tax for the Crime Control and Prevention District (CCPD) which are reported as blended component units of the City in Special Revenue Funds. The City's economic development department continues to seek development opportunities to further diversify the sales tax base. It is the City's policy to use a conservative approach in forecasting this revenue source due to volatility and high dependence on local economic conditions. The 1¢ General Fund sales tax is expected to generate \$10,805,859 in FY2017-18 and the ¼¢ additional sales tax for property tax relief is anticipated to generate \$2,771,302.



As the total sales tax collections chart indicates, this revenue source has grown significantly over the last decade, which has increased the City's risk and vulnerability to adverse changes in economic conditions. For FY2017-18, total sales tax revenues are projected to increase by 1% over the previous year's estimated revenues plus estimates for new development. This increase is based on historical trends and continued economic growth. Projecting sales tax revenues in future years continues to be challenging given the uncertain impact of development efforts, legislative initiatives, and economic conditions.

Franchise Fees

Franchise Taxes (gross receipt taxes) are charged to utility companies for the privilege of using right-of-way within the City. The City Council authorized a 5% charge on gas, garbage, recycling, water and wastewater, and cable receipts. Electric utilities pay a fee based on the kilowatt hours provided to customers within the City of Euless. Telecommunications companies remit payments based on a per line access fee. Total gross receipt/franchise taxes are estimated at \$4,505,276 which represents 11% of the General Fund revenues.

Licenses and Permit Fees

Licenses and permit fees represent 2% of General Fund revenues and include charges by the City for certain types of operator licenses and permits for construction and other items regulated by City ordinance. Building activity remained strong over the last three years. FY2017-18 is expected to decrease slightly from these highs.

Fines and Fees

Fines and fees represent 11% of the General Fund revenues and include revenue generated from municipal court cases, ambulance fees, jail revenues, and library fees. Fines and fees are projected to remain at a lower level than several year ago due to decreases in municipal court revenues.

Intergovernmental Transfers/Misc.

Intergovernmental transfers represent 7% of General Fund revenues which includes general and administrative transfers from the Water and Wastewater Fund, the Drainage Fund, and the Short-term Motor Vehicle Fund. Other miscellaneous revenues represent 2% of General Fund revenue.

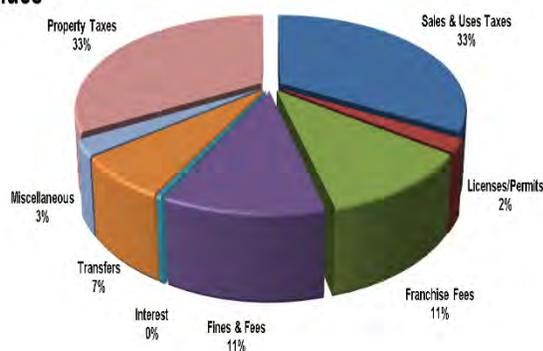
GENERAL FUND EXPENDITURES

General Fund operating expenditures are projected at \$41,217,125, which represents an increase of 4% from the FY2016-17 budget excluding capital programs. This increase is primarily attributed to the employees' pay plan and associated benefits, and the addition of three new positions. The baseline budget has also increased transfers for equipment replacement. The adopted budget includes the use of excess reserves in the amount of \$2,750,528 to cash flow capital programs. Capital programs include funding for street overlay and maintenance, the City's computer replacement programs, transfer for insurance costs, various facility improvements, and equipment for the Euless Family Life Center. In addition, the FY2017-18 budget includes funding for continued technological advancements in the City's municipal court operations.

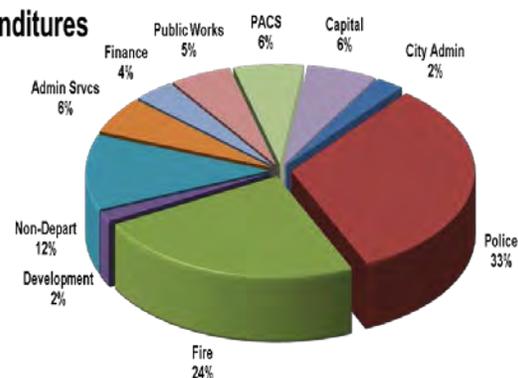
A breakdown of General Fund Revenues and Expenditures is graphed as follows:

General Fund

Revenues



Expenditures



In accordance with the City's fiscal policy, all current expenditures will be paid from current revenues. The budgeted General Fund reserve, as provided for in the fiscal policies, is equal to 60 days of working capital which equals 16.4% of budgeted General Fund expenditures excluding capital. The fund balance summary, provided on page 10, verifies that the City has complied with this policy. Only excess reserves have been used to fund capital needs. A detail of capital expenses can be found on page 32-34.

WATER & WASTEWATER FUND REVENUES

Resources available in the Water and Wastewater fund totaled \$24,978,100, which includes \$24,456,870 in revenues and \$521,230 of budgeted drawdown from excess reserves. The water and wastewater revenue projection is based on average historical consumption, with proposed increases in both water and wastewater rates.

Budgeted water revenues are calculated utilizing a base rate of \$11.75 per month for residential customers and a variable commercial customer base rate based on meter size. In an effort to promote continued water conservation, the City's water rates are structured whereby customers pay a graduated volume rate based on varying levels of monthly water consumption. The FY2017-18 budget includes an increase in the rate for potable water consumption of 14¢ per thousand gallons on all tiers. This increase is based upon increased costs of production including cost for water purchased from Trinity River Authority (TRA).

Total revenue projections are reduced by a rebate to single family residential customers of 30¢ per thousand gallons used up to a maximum of 15,000 gallons per month. The City’s rate stabilization fund will provide the resources to cover the cost of the rebates for FY2017-18.

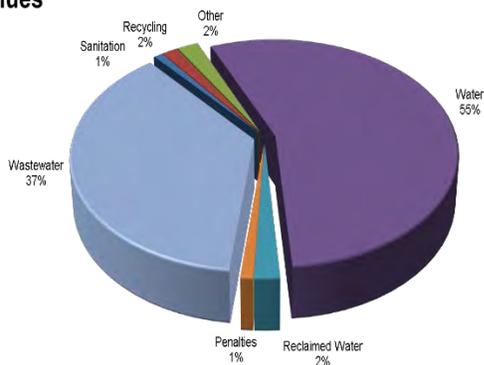
Budgeted wastewater revenue is calculated on a base rate of \$10.50 per month for all customer classes, and a volume charge of \$3.98 per 1,000 gallons of wastewater treatment up to a maximum of 12,000 gallons for residential customers. This is an increase of 26¢ per thousand gallons which is primarily related to increased cost of collection and treatment including cost increases from TRA for wastewater treatment. No maximum applies to commercial customers for wastewater treatment.

The City’s fiscal policy requires the Water and Wastewater Fund to maintain a minimum of 45 to 75 days working capital. The City of Euless currently maintains a 75 day reserve. As mentioned, the City has chosen to cash flow capital expenses from excess reserve levels when available. As shown on page 13, the recommended reserve level for the Water and Wastewater Fund is \$5,021,637. The estimated beginning working capital for FY2017-18 totals \$5,535,008, leaving \$513,371 to fund the budgeted drawdown mentioned below for capital. In addition to water and wastewater charges, this fund derives its revenues from sanitation service, recycling, reconnection fees, inspection fees, transfer fees, late payment penalties, and interest earnings. Actual revenue in this enterprise fund varies seasonally and can fluctuate substantially based on weather conditions.

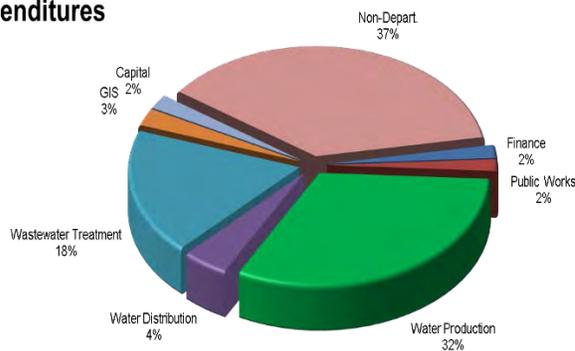
Revenues and Expenditures of the Water and Wastewater Fund are graphed below:

Water & Wastewater

Revenues



Expenditures



WATER & WASTEWATER FUND EXPENDITURES

Water and Wastewater Fund operating expenditures are projected at \$24,438,634. This is an increase of 4% from the FY2016-17 original budget excluding capital programs. The majority of this increase is directly related to the cost of water and wastewater treatment by TRA, debt service, and increased funding for infrastructure improvements. Additional funds have been allocated to fund one employee and the employees’ pay plan and associated benefits. This budget meets the criteria set forth in the City’s fiscal policies with reserves calculated at the maximum requirement of 75 days of working capital.

Budgeted expenditures in the Water and Wastewater fund provide for the production and distribution of water, transmission and treatment of wastewater, recycling, and utility billing and collections. The FY2017-18 budget also includes a transfer from the operating fund to the capital projects fund for capital improvements detailed in the Water and Wastewater Capital Projects section below.

The adopted budget includes the use of excess reserves in the amount of \$521,230 for previously approved capital projects that have not yet been completed, City's computer replacement programs and infrastructure improvements.

WATER AND WASTEWATER CAPITAL PROJECTS

The Water and Wastewater Capital Projects Fund includes wastewater line replacement at Oakwood Terrace Addition Phase II, Phase II of the State Highway 183 Wastewater and Water Relocations, Reclaimed Water Line Extension Phase III, and well replacement design for the Fuller and Far North Main wells. This budget also includes continued funding for miscellaneous water and wastewater projects, well repairs, and ongoing valve replacements. Additional information is provided in the Capital Improvement Program section of the budget on pages 132-147, as well as in the Capital Improvement Program issued under separate cover.

WATER AND WASTEWATER RESERVE REQUIREMENTS

Water and Wastewater revenue bond covenants require the City to have on-hand reserve amounts sufficient to cover the cost of the average annual debt service on outstanding bonds. This reserve is in addition to the working capital required by the City's fiscal policies and is maintained in a separate fund. For the FY2017-18 budget, the required reserve is \$621,101.

INTERNAL SERVICE FUNDS

Health Insurance/Benefits Fund

The City provides employee medical insurance coverage on a self-insured basis. The employee pays a portion of the insurance cost. The excess coverage insurance policy for FY2017-18 requires a specific deductible of \$125,000 per person plus an aggregated specific deductible of \$110,000 and covers aggregate claims in excess of \$6,264,980. The excess policy also allows higher specific deductibles for certain individuals as deemed necessary.

Vehicle/Equipment Replacement Fund

The City maintains a Vehicle/Equipment Replacement Fund to accumulate resources for the replacement of existing equipment. In an effort to assist in fuel conservation, the proposed replacement schedule includes recommendations for alternative fuel and fuel efficient vehicles, where feasible. Funding is provided annually by the user departments in order to accumulate funds to cover the expected replacement costs of the equipment. Any shortfall is funded from the Car Rental Fund.

For FY2017-18, the proposed budget also includes requested traffic signal, street maintenance, and fire department equipment and proposes that these items be added to the equipment replacement fund in order to provide for annual depreciation sufficient to cover future replacement. The proposed budget includes the issuance of Tax Anticipation Notes to fund these purchases and, in subsequent years, the user departments will pay a depreciation charge to cover future replacements.

SPECIAL REVENUE FUNDS

Hotel/Motel Fund

The Hotel/Motel Fund was established to account for a 7% hotel/motel occupancy tax allowed by the State of Texas. This tax is levied on the rental rate for a hotel/motel room. Funds generated by this occupancy tax must be expended for items that qualify in accordance with state law including promotion of tourism, programs which enhance the arts, historical preservation programs, and convention facilities. This revenue source provides funding for the Texas Star Conference Centre and historical preservation. The Hotel/Motel tax receipts are projected to increase in FY2017-18 from FY2016-17 original budget projections. Most of

this increase is due to a new hotel opening at Glade Parks and a full year of operations of the new hotel at DFW Airport. Some of the proceeds from the DFW location will be shared per the revenue sharing agreement with the cities of Dallas and Fort Worth.

Half-Cent Sales Tax Fund

Eules citizens approved an additional ½¢ sales tax in 1993 that is restricted for parks, library, and economic development activities. Sales tax revenue projections for FY2017-18 were calculated using the estimated collections through the end of this fiscal year plus a 1% growth factor and known adjustments. Expenses in this fund include an increase to fund the employees' pay plan and associated benefits. Recommended capital programs, as detailed on page 34, includes the continued computer replacement program, miscellaneous parks improvements, library remodel design and construction funds, and a transfer to debt reserves for the planned library remodel debt issuance. This budget increases operating reserves from a flat \$500,000 to 60 days of working capital, which is consistent with other governmental funds.

Police Drug Fund

This fund was established to account for the proceeds from sale of assets seized in connection with drug arrests. These revenues are used exclusively for Police Department expenditures and have allowed the City to upgrade police radio systems, provide protection gear for officers, purchase additional police vehicles, purchase a mobile sky watch trailer, purchase a security system for the police facility, and develop the Commercial Vehicle Enforcement program.

Crime Control and Prevention District Fund

The Crime Control and Prevention District Fund is used to account for an additional ¼¢ voter-approved sales tax. State law restricts the use of these funds to crime control and prevention activities. This revenue source provides funding for several public safety positions. The FY2017-18 budget also includes additional funding for facility improvements, appliances, public safety equipment, computer upgrades and a training simulator and training room.

Short-Term Motor Vehicle (Car Rental) Tax Fund

In November 1999, Eules citizens approved a 5% tax to be collected on all short-term motor vehicle rentals within the City limits. In the spring of 2000, the Dallas-Fort Worth International (DFW) airport opened a consolidated car rental facility within Eules City limits. These funds are divided equally among Eules, Dallas, and Fort Worth per the requirements of a revenue sharing agreement established by the parties in FY1997-98. Annual transfers for FY2017-18 include transfers to the General Fund and Equipment Replacement Fund as described previously. A transfer to the CIP Fund is included to cash flow projects identified in the CIP plan.

Staff has maintained the \$2,000,000 reserve level approved by the City Council.

OTHER ENTERPRISE FUNDS

Recreation Class Fund

The Recreation Class Fund provides outstanding community activities for citizens. The activities financed from this fund range from youth programs to senior citizen activities, and provide funding for many activities at the Eules Family Life Center.

Drainage Utility Fund

This fund was established to account for the acquisition, operation, and maintenance of a municipal drainage utility. User fees collected on a monthly basis from residential and commercial customers support this fund. The FY2017-18 residential monthly rate increased 25¢ to \$2.75 after 20 years but remains competitive with others communities in the area. Monthly commercial drainage fees are based upon lot

size and also increased proportionately. The increase is to fund a new position. This revenue source is used to fund drainage capital improvement projects as well as maintenance of the drainage system.

Texas Star Golf Course

The Texas Star Golf Course and Conference Centre is a vibrant part of the Euless community. This facility is well-known for world class golf that is secluded in the midst of the Dallas/Fort Worth Metroplex. This challenging course has been recognized as a premier municipal facility by leading golf publications, including *Golf Digest* and *Golfweek*. During FY2016-17 Texas Star Golf Course received a 4 ½ star rating from *Golf Digest* for the 17th consecutive year and listed in top places to play in Texas. *Golfweek*, *Dallas Morning News* and *Avid Golfer* list Texas Star as one of the Top Ranked Public Golf Courses in the Metroplex. Raven's Grille and the Conference Centre continue to receive rave reviews. The Conference Centre has 7,000 square feet of divisible space and hosts business conferences, weddings, concerts, and other events. The FY2017-18 budget includes proposed revenues of \$4,540,896 and proposed operating expenses of \$4,518,975.

Texas Star Sports Complex

Softball World and the Parks at Texas Star provide a valuable addition to the City's recreational program and facilities. These facilities are deemed an amateur athlete's dream. They provide the perfect location for tournaments and special events. Synthetic turf and parking enhancements during FY2016-17 at the Parks at Texas Star have taken amateur fields in the area to a higher level and allow for quicker play time following rain events.

The Texas Star Sports Complex registered over 700 league teams and over 1,200 tournament teams between the two facilities in FY2016-17. The FY2017-18 budget for this combined complex includes proposed resources of \$1,338,600 and proposed expenses including capital of \$1,322,054.

LONG-TERM FOCUS

Multi-Year Financial Plan

To this point, the budget message has focused on short-term financial policies and goals that guide the development of the budget for the upcoming year. Long-term financial goals and issues are examined each year through the preparation of the Multi-Year Financial Plan, which covers the next five years. Decisions for the upcoming year are not made without considering the long-term financial impact. The plan is an essential component of each year's budget process. Expenditures are projected at moderate growth and funding strategies are developed to provide for this growth. Potential revenue sources, cost saving strategies, and debt issuance are considered before property tax rate changes or utility rate changes are factored into the plan to balance the projected budgets. The Multi-Year Financial Plan is located in Appendix D starting on page 210.

Capital Improvement Plan

Another important long-term planning document is the Capital Improvements Program (CIP). The City has created and produced, under separate cover, a CIP to address many of its long-term goals which include: maintaining and constructing infrastructure and municipal facilities in accordance with the CIP Plan and Facilities Master Plan while maintaining consistent debt levels; completing park projects that have been identified by the Parks Master Plan; and promoting community revitalization. The program includes a framework for assessing the fiscal impact of identified projects. The capital program is reviewed annually to reflect changing priorities and funding availability.

The CIP Plan meets the City Council's goal of continuing current programs and services for citizens by upgrading amenities and reconstructing infrastructure. Many of the projects will enhance programs and service levels for citizens. The program identifies potential projects which are described in detail and prioritized. Projects scheduled for consideration in the FY2017-18 budget are matched with funding sources. Projects scheduled for consideration within the next five years are included in the preparation of

the multi-year plan with potential funding sources identified and operational impacts included in the appropriate funds.

The multi-year capital plan is a useful tool that allows the City to evaluate the operating impact of future capital projects. Projects funded through the issuance of debt impact operating budgets and are planned accordingly. The FY2017-18 budget includes a variety of capital improvement projects, as detailed in the capital section of this document on pages 132-147 and in the CIP under separate cover. Several project for FY2017-18 will be funded through operating transfers or excess reserves, however additional debt issuance is planned for the final phase of Glade Parks which will be paid from the Glade Parks TIRZ and Public Improvement District (PID). We also anticipate the issuance Certificates of Obligation for FY2018 Street Improvements, Euless Development Corporation Sales Tax Revenue Bonds for the library remodel, and Water and Wastewater Revenue Bonds for the reclaimed water system expansion (Texas Water Development Board).

The FY2017-18 CIP budget includes total resources available (including intergovernmental transfers) of \$33,160,609 and capital expenditures (including on-going funded projects) of \$24,887,821. The budget cycle of the capital project funds is different from the budget cycle of operating funds. The most significant difference is the method of financing. Capital projects are often financed through the use of nonrecurring sources, specifically, bond proceeds, and the use of excess reserves. Therefore, the money is received in one fiscal year and the payment of the project expenses often extends over several fiscal years. As in the past, excess operational revenues will have a priority to fund capital projects in order to reduce interest expense related to bond issues. Additional funding for future projects will include the consideration of grant availability, self-sufficiency of revenue type bonds, and debt capacity.

The FY2017-18 budget further addresses the goal of maintaining infrastructure by allocating funds to continue the annual street maintenance and street overlay programs, park improvements, water and wastewater system rehabilitation, water well repairs, and valve replacement.

GENERAL DISCUSSION OF LONG-TERM DEBT POLICIES/OBJECTIVES

The City Council and citizens of Euless have determined that debt issuance is a viable method of financing major capital projects. Per the City's fiscal policies, long-term debt will not be used for operating purposes and the life of the debt instruments will not exceed the useful life of the projects financed. The City has also specified that bonds with an average life of 20 years or less will be issued to reduce net interest cost and maintain future flexibility by paying off debt earlier. The majority of the City's long-term debt has been used to finance infrastructure needs and traditional government facilities such as streets, public safety facilities, libraries, and park development.

The following discussion highlights the City's legal restrictions and requirements relating to debt issuance, types of debt issuance and the impact of the CIP on City operations and debt service amounts.

Authorization to Issue Debt/Legal Debt Margin

As set forth in the Constitution of the State of Texas, cities with a population of 5,000 or more inhabitants may, by majority vote of the qualified voters adopt or amend charters to become "home rule cities." Euless, being a home rule City, has adopted a Charter. The Charter provides in Article VIII, Section 4 that:

"It shall be the duty of the Council to levy an annual tax sufficient to pay the interest on and provide the necessary sinking fund required by law on all outstanding general obligation bonds of the City."

In accordance with the State of Texas Constitution, the City of Euless has not exceeded the legal debt limit as calculated:

Taxable Assessed Valuation	\$4,001,295,340
Constitutional Limit of Debt	2.5% of assessed valuation
Maximum Constitutional Revenue Available	\$100,032,384
Constitutional Maximum Tax Rate	\$2.50 per \$100 assessed valuation
Adopted Tax Rate	\$0.4625 per \$100 of valuation
Available Unused Constitutional Maximum Tax Rate	\$2.0375

Types of Debt Outstanding

The City has existing long-term debt for the acquisition and construction of major capital facilities, infrastructure, and equipment. During the development of this budget, the City recognized the need for an equipment replacement package that could be funded through the issuance of tax notes. The City has identified four other projects in the CIP Plan that may require debt issuance. Based on the budget as adopted, the City issued \$1.5 million in water and wastewater revenue debt for the first phase of the reclaimed water line extension during FY2012-13 and a second phase through a low interest loan and loan forgiveness program with the Texas Water Development Board in FY2014-15. A third phase of the expansion of the system is planned for 2018 depending on the availability of additional low interest loans or grants. Debt issued for this project will be repaid by the utility system. Additional debt will be needed for infrastructure improvements at Glade Parks, as development on this property progresses. Although this debt will be secured by the City's ad valorem tax base, it will be funded from the proceeds of TIRZ and PIDs. We also anticipate the issuance of Certificates of Obligation for 2018 Street Improvements and Eules Development Corporation Sales Tax Revenue Bonds for the library remodel.

A brief explanation of various debt instruments is provided below. Additional information on the debt is included in pages 148-178 of this book.

General Obligation Bonds – are issued pursuant to voter authorization for infrastructure and facility projects.

General Obligation Refunding Bonds – are issued to refund existing General Obligation Bonds and Certificates of Obligations in order to lower the overall debt service requirements of the City. These bonds do not require voter authorization.

Certificates of Obligation – are similar to General Obligation bonded debt in their intended usage but do not require voter authorization and cannot be used for refunding existing debt.

Water and Wastewater Revenue Bonds – are issued to provide funds for certain improvements to the water and wastewater system as well as to refund prior water and wastewater debt issues. These bonds are reported in the Water and Wastewater Fund and are repaid from revenues of this enterprise fund.

Sales Tax Revenue Bonds – are used to finance library, park, and economic development projects. Sales tax revenue bonds are repaid from the half-cent sales tax revenues collected by the Eules Development Corporation.

Tax Anticipation Notes – are issued to finance shorter-term debt such as short economic life assets.

Impact of Capital Improvement Program

The City recognizes that many capital projects will have an impact on future operating budgets. Although the reconstruction of streets and replacement of water and wastewater lines impacts operations by reducing maintenance costs, these funds are redirected for additional maintenance throughout the City. Therefore, the net effect to operations and maintenance cost is expected to be minimal. However, there are many positive impacts to citizens including improved driving conditions and improved water and wastewater flow due to line replacements. New and expanded facilities will have some impact on operations, specifically, in additional utility, maintenance and janitorial costs. These costs are incorporated in the operational budgets and the multi-year financial plan. Further detail on the operational impact is provided in the CIP document.

ECONOMIC CONDITION

The City of Euless is located in Tarrant County in the heart of the Dallas/Fort Worth (DFW) Metroplex and adjacent to the DFW International Airport. Thus, the economic vitality of the region significantly impacts the economic health of Euless.

Airports Council International ranks DFW Airport as the tenth busiest airport in the world, handling over 65 million passengers a year. DFW Airport reports service is provided to 223 destinations. It is reported by the airport that economic activity across the North Texas area attributable to DFW Airport totals \$37 billion in economic output, 228,000 in full-time jobs, and \$12.5 billion in payroll.

According to the North Texas Commission, DFW is the 4 largest region in the US and has experienced tremendous growth during the past decade. With its highly-diversified economy, DFW has a population of over 7.2 million, a Gross Metro Product of \$504 billion, a labor force of over 3.5 million, a 2.6% job growth rate, 22 Fortune 500 Firms, and college enrollment of almost 333,000. Such an economic environment has helped the region weather economic downturns in key sectors better than other regions in the nation.

The Alliance Texas development in North Fort Worth is an 18,000-acre master-planned, mixed-use community which is home to more than 425 companies, 44,000+ employees, and is anchored by the inland port known as the Alliance Global Logistics Hub. This area offers a variety of commercial real estate options, industrial space, office space, and retail facilities and had a \$4.32 billion annual impact in North Texas in 2014 (www.allianceairport.com, Alliance Texas Facts).

Taxable value for all residential and commercial property in the City of Euless is estimated at approximately \$4.0 billion for tax year 2017, which is a 12.6% increase from the prior year, due to increases in both residential and commercial real estate property values. Sales tax collections increased during FY2016-17. Euless continues to look for additional revenue opportunities in order to minimize the tax burden to citizens and strives to cut costs without impacting service.

The City also receives a significant amount of revenue from a consolidated rental car facility located at DFW Airport. The City Council has chosen to use this funding source to build reserves and to cash flow capital projects in lieu of debt issuance. This has allowed the City to refrain from becoming overly dependent on a volatile resource while providing for needed improvements for citizens.

The City of Euless has approximately 614 acres of undeveloped land outside of DFW Airport. Much of the Glade Parks mixed-use development consisting of major retail, restaurants, neighborhood pedestrian-oriented retail uses and residential neighborhoods is open with several other structures currently under construction.

The Dallas Cowboys AT&T Stadium and Texas Rangers Globe Life Park in Arlington, within minutes of Euless, continue to attract additional tourism to the City by hosting major concerts and sporting events, including Super Bowl XLV in 2011, World Series in 2010 and 2011, NCAA Regional Basketball Tournament

in 2013, the NCAA Final Four Basketball Tournament in 2014, the first College Playoff National Championship game in 2015, and the 2015 and 2016 Cotton Bowls.

During the past few years, Euless has realized new commercial, industrial, residential, and multi-family developments. The City of Euless is focused on bringing quality development to the area, seeking redevelopment opportunities, and promoting business retention.

IN SUMMARY

Management and staff are very pleased with the direction and vision of Euless. Staff has worked hard to provide successful government programs and services to the community in an effective and efficient manner. These programs are intended to provide the community with an improved quality of life. In looking to the future, the goal is to continue to provide high quality government services and improve the quality of life for Euless residents with available resources.

ABOUT THIS BOOK...Understanding how to use this book most efficiently is the key to absorbing the volume of data needed to analyze information and make informed decisions. Supplemental information is provided for informational purposes only and is not formally approved as part of the budget process. Supplemental information is reported at the department or fund level, charts and graphs have been used when possible to provide information at a glance and comparison data has been limited to prior year actual budget, estimated and proposed. A copy of this document will be in the library for citizen review and is available on the City's website at www.eulesstx.gov/finance.

The City's CIP Document is printed separately. This document includes details of funded, unfunded, and completed capital projects. Descriptions, cost estimates, and priority status is also provided for each project.

The Mayor and Council have been very supportive during the budget process, and on behalf of all employees I want to thank you for your time and involvement in developing a budget that will allow us to pursue the City's goals and objectives. As always, the City of Euless staff welcomes and appreciates your comments.

Respectfully submitted,



Loretta Getchell
City Manager

COUNCIL ADOPTED 2017-18 ANNUAL CITY OF EULESS BUDGET
 COMBINED SUMMARY OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCE BY CATEGORY
 Includes All Funds Subject to Appropriation with Comparison to Prior Years

	GENERAL FUND ¹	SPECIAL REVENUE FUNDS ¹	DEBT SERVICE FUNDS	ENTERPRISE FUNDS ¹	INTERNAL SERVICE FUNDS ¹	RESERVE FUNDS
BEGINNING FUND BALANCE	\$ 9,812,604	\$ 8,974,834	\$ 1,481,877	\$ 6,658,202	\$ 8,480,926	\$ 6,831,171

BUDGETED REVENUES

Property Taxes	\$ 13,669,048	\$ 1,083,308	\$ 3,902,318	\$ -	\$ -	\$ -
Gross Receipts Tax	\$ 4,505,276	\$ 128,000	\$ -	\$ -	\$ -	\$ -
General Sales Tax	\$ 13,577,161	\$ 8,557,405	\$ -	\$ -	\$ -	\$ -
Selective Sales Tax	\$ 145,000	\$ 14,513,302	\$ -	\$ -	\$ -	\$ -
Fines/Fees/Penalties	\$ 2,724,581	\$ 1,079,302	\$ 20,000	\$ 237,500	\$ -	\$ -
Licenses & Permits	\$ 749,000	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 140,000	\$ 49,050	\$ 41,420	\$ 32,750	\$ 27,000	\$ 7,650
Intergovernmental Revenue	\$ 410,778	\$ 181,855	\$ -	\$ -	\$ -	\$ -
Charges for Service	\$ 1,904,400	\$ -	\$ -	\$ 30,865,128	\$ -	\$ -
Miscellaneous/Rental Income	\$ 618,878	\$ -	\$ 495,000	\$ 52,858	\$ 679,959	\$ 698,472
Insurance/Risk/Other Sources	\$ 10,000	\$ -	\$ 26,967	\$ -	\$ 2,607,128	\$ -
Revenues before Transfers	\$ 38,454,122	\$ 25,592,222	\$ 4,485,705	\$ 31,188,236	\$ 3,314,087	\$ 706,122
Transfers from other funds	\$ 2,771,496	\$ 53,732	\$ 3,956,405	\$ 2,002,758	\$ 8,324,830	\$ 607,500
TOTAL REVENUES	\$ 41,225,618	\$ 25,645,954	\$ 8,442,110	\$ 33,190,994	\$ 11,638,917	\$ 1,313,622
AVAILABLE RESOURCES	\$ 51,038,222	\$ 34,620,788	\$ 9,923,987	\$ 39,849,196	\$ 20,119,843	\$ 8,144,793

BUDGETED EXPENDITURES

Personal Services	\$ 31,404,077	\$ 5,219,763	\$ -	\$ 8,819,619	\$ 859,411	\$ -
Professional/Technical Services	\$ 1,452,296	\$ 280,590	\$ -	\$ 2,527,961	\$ 286,800	\$ -
Contractual Services	\$ 666,999	\$ 45,830	\$ -	\$ 379,265	\$ -	\$ -
Utilities	\$ 1,096,770	\$ 289,000	\$ -	\$ 12,741,703	\$ -	\$ -
Maintenance	\$ 649,697	\$ 2,500	\$ -	\$ 488,391	\$ 10,500	\$ -
Other Services/Contingencies	\$ 175,500	\$ 167,000	\$ -	\$ 100,000	\$ 951,169	\$ -
Insurance	\$ 5,300	\$ -	\$ -	\$ 58,000	\$ 7,041,559	\$ -
General & Administrative	\$ 484,292	\$ 100,345	\$ -	\$ 242,365	\$ 1,000	\$ -
Rebates/Incentives	\$ 2,380,496	\$ 9,825,805	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 1,068,141	\$ 418,050	\$ -	\$ 1,916,349	\$ 10,375	\$ -
Capital & Infrastructure Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Purchases (Equipment)	\$ 2,349,672	\$ 2,361,868	\$ -	\$ 577,223	\$ 2,336,783	\$ -
Debt Service/Bank Charges	\$ 6,000	\$ 6,500	\$ 8,183,229	\$ 6,000	\$ -	\$ -
Expenditures before Transfers	\$ 41,739,240	\$ 18,717,251	\$ 8,183,229	\$ 27,856,876	\$ 11,497,597	\$ -
Transfers to other funds	\$ 2,228,413	\$ 7,426,190	\$ -	\$ 5,966,469	\$ -	\$ 733,194
TOTAL EXPENDITURES	\$ 43,967,653	\$ 26,143,441	\$ 8,183,229	\$ 33,823,345	\$ 11,497,597	\$ 733,194

ENDING BALANCE

DESIGNATED	\$ 97,141	\$ 816,994	\$ 304,745	\$ -	\$ 800,000	\$ 4,241,410
UNDESIGNATED	\$ 6,973,428	\$ 7,660,353	\$ 1,436,013	\$ 6,025,851	\$ 7,822,246	\$ 3,170,189
PROJECTED ENDING FUND BALANCE	\$ 7,070,569	\$ 8,477,347	\$ 1,740,758	\$ 6,025,851	\$ 8,622,246	\$ 7,411,599
RECOMMENDED RESERVES PER FISCAL POLICY	\$ 6,775,418	\$ 3,286,906	\$ 470,754	\$ 5,321,313	\$ 6,840,580	\$ 1,182,572

¹ For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

COUNCIL ADOPTED 2017-18 ANNUAL CITY OF EULESS BUDGET
 COMBINED SUMMARY OF REVENUES, EXPENDITURES AND
 CHANGES IN FUND BALANCE BY CATEGORY
 Includes All Funds Subject to Appropriation with Comparison to Prior Years

	CAPITAL IMPROVEMENT FUNDS ¹	FY2017-18 ALL FUND SUMMARY ¹	BUDGET FY2016-17	ESTIMATED FY2016-17	ACTUAL FY2015-16
BEGINNING FUND BALANCE	\$ 11,237,838	\$ 53,477,452	\$ 72,390,460	\$ 72,390,460	\$ 62,252,382 ²

BUDGETED REVENUES

Property Taxes	\$ -	\$ 18,654,674	\$ 16,465,190	\$ 16,583,992	\$ 14,688,128
Gross Receipts Tax	\$ -	\$ 4,633,276	\$ 4,685,207	\$ 4,560,479	\$ 4,467,535
General Sales Tax	\$ -	\$ 22,134,566	\$ 21,159,250	\$ 21,647,331	\$ 20,364,876
Selective Sales Tax	\$ -	\$ 14,658,302	\$ 14,964,066	\$ 14,519,739	\$ 15,640,417
Fines/Fees/Penalties	\$ -	\$ 4,061,383	\$ 4,079,882	\$ 3,418,014	\$ 3,662,741
Licenses & Permits	\$ -	\$ 749,000	\$ 825,535	\$ 1,235,200	\$ 1,530,873
Interest Income	\$ 48,900	\$ 346,770	\$ 100,864	\$ 327,380	\$ 376,405
Intergovernmental Revenue	\$ 223,125	\$ 815,758	\$ 2,444,517	\$ 2,361,288	\$ 862,208
Charges for Service	\$ -	\$ 32,769,528	\$ 31,865,217	\$ 32,826,300	\$ 30,603,873
Miscellaneous/Rental Income	\$ 42,100	\$ 2,587,267	\$ 1,393,627	\$ 2,366,070	\$ 2,748,319
Insurance/Risk/Other Sources	\$ 13,742,597	\$ 16,386,692	\$ 7,883,721	\$ 9,315,241	\$ 23,877,433
Revenues before Transfers	\$ 14,056,722	\$ 117,797,216	\$ 105,867,076	\$ 109,161,034	\$ 118,822,808
Transfers from other funds	\$ 7,075,470	\$ 24,792,191	\$ 23,209,182	\$ 23,372,270	\$ 20,742,287
TOTAL REVENUES	\$ 21,132,192	\$ 142,589,407	\$ 129,076,258	\$ 132,533,304	\$ 139,565,095
AVAILABLE RESOURCES	\$ 32,370,030	\$ 196,066,859	\$ 201,466,718	\$ 204,923,764	\$ 201,817,478

BUDGETED EXPENDITURES

Personal Services	\$ -	\$ 46,302,870	\$ 44,384,680	\$ 44,360,935	\$ 40,233,438
Professional/Technical Services	\$ 910,850	\$ 5,458,497	\$ 4,613,091	\$ 4,646,957	\$ 3,842,870
Contractual Services	\$ -	\$ 1,092,094	\$ 30,510	\$ 30,549	\$ 59,594
Utilities	\$ 100,000	\$ 14,227,473	\$ 14,146,371	\$ 14,147,370	\$ 12,764,442
Maintenance	\$ 50,000	\$ 1,201,088	\$ 1,809,202	\$ 1,806,210	\$ 1,599,999
Other Services/Contingencies	\$ 50,000	\$ 1,443,669	\$ 1,644,548	\$ 1,663,485	\$ 1,428,205
Insurance	\$ -	\$ 7,104,859	\$ 6,839,090	\$ 6,839,090	\$ 6,649,642
General & Administrative	\$ -	\$ 828,002	\$ 385,177	\$ 388,144	\$ 235,091
Rebates/Incentives	\$ 2,025,000	\$ 14,231,301	\$ 23,996,185	\$ 23,647,245	\$ 17,558,737
Supplies	\$ 25,000	\$ 3,437,915	\$ 3,548,065	\$ 3,515,110	\$ 3,126,411
Capital & Infrastructure Improvements	\$ 17,680,066	\$ 17,680,066	\$ 21,035,918	\$ 19,676,370	\$ 12,593,968
Capital Purchases (Equipment)	\$ -	\$ 7,625,546	\$ 10,050,479	\$ 7,515,927	\$ 5,634,344
Debt Service/Bank Charges	\$ -	\$ 8,201,729	\$ 6,996,546	\$ 7,088,213	\$ 6,908,111
Expenditures before Transfers	\$ 20,840,916	\$ 128,835,109	\$ 139,479,862	\$ 135,325,605	\$ 112,634,852
Transfers to other funds	\$ 2,373,882	\$ 18,728,148	\$ 14,897,206	\$ 16,120,707	\$ 16,792,166
TOTAL EXPENDITURES	\$ 23,214,798	\$ 147,563,257	\$ 154,377,068	\$ 151,446,312	\$ 129,427,018

ENDING BALANCE

DESIGNATED	\$ -	\$ 6,260,290	\$ 5,254,771	\$ 5,254,771	\$ 3,009,310
UNDESIGNATED	\$ 9,155,232	\$ 42,243,312	\$ 41,834,879	\$ 48,222,681	\$ 69,381,150
PROJECTED ENDING FUND BALANCE	\$ 9,155,232	\$ 48,503,602	\$ 47,089,650	\$ 53,477,452	\$ 72,390,460
RECOMMENDED RESERVES PER FISCAL POLICY	\$ -	\$ 23,877,543	\$ 22,392,479	\$ 22,392,479	\$ 20,859,280

¹ For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

² Beginning balance adjusted by \$2 due to rounding.

THE CITY OF
EULESS



Budget





July 28, 2017

Honorable Mayor Linda Martin

Honorable City Councilmembers:

Tim Stinneford, Place One
Jeremy Tompkins, Place Two
Eddie Price, Place Three, Mayor Pro Tem
Linda Eilenfeldt, Place Four
Harry Zimmer, Place Five
Perry Bynum, Place Six

INTRODUCTION

As required by the City of Euless' Home Rule Charter, the operating budget for the fiscal year beginning October 1, 2017 and ending September 30, 2018 is submitted for your review.

Although this document contains a large volume of data, the majority of the budget discussion will focus on the Proposed Budget section and the Capital tab (tab 5 of the Supplementary Information section). We encourage you to carefully review the Capital tab, which details the recommended programs for FY2017-18.

We would like to extend our thanks to all of the department directors and managers along with the finance staff for their outstanding performance in preparing the budget document.

BUDGET HIGHLIGHTS

As we prepared this budget, the primary concerns were continuing all existing services for our citizens, maintaining appropriate staffing levels, and preserving reserve levels in accordance with the City's fiscal policies.

Requests for capital items were evaluated and recommendations are based upon need and available funds. Funded capital items have been included in the FY2017-18 proposed budget as presented.

Highlights of the proposed budget are detailed below:

- ◆ The property tax rate for the upcoming fiscal year is proposed to remain at 46.25¢ per \$100 of assessed valuation.
- ◆ There are no cuts in programs or services for citizens.
- ◆ Baseline budget includes a proposed salary plan of 2.5%.

- ◆ The water rate will include a \$1 increase in the base rate and an increase to the volume rate of 14¢ per thousand gallons. This rate includes both an 8¢ pass-through increase from Trinity River Authority (TRA) in the City's cost to purchase water and a 6¢ increase in the City's production and distribution cost.
- ◆ A 30¢ per thousand gallons rate stabilization rebate has been included for residential water customers for the first 15,000 gallons per month.
- ◆ The wastewater rate will include a \$1 increase in the base rate and an increase of 26¢ per thousand gallons, which includes a 19¢ pass-through increase from TRA for the collection and treatment of the City's wastewater and an increase of 7¢ to cover the City's collection cost.
- ◆ The Water and Wastewater Operating Fund includes transfers to Capital Improvement Programs (CIP) to cash flow system infrastructure improvements including water and wastewater line replacements. The annual commitment for line replacement has been increased to \$1,075,000, an increase of \$75,000.
- ◆ The General Fund includes transfers to CIP to cash flow an appropriate level of annual street improvements. Funding has been maintained at \$950,000.
- ◆ Recommended General Fund supplemental programs include a public safety dispatcher, a police officer that was previously paid from the Seized Asset Fund and for a part-time secretarial position in Development as the full-time secretary currently being split between Development and Facilities is being shifted to Facilities full-time. Funding has also been included for a weed control and fertilization program, and pond maintenance.
- ◆ The General Fund and the Water and Wastewater Fund have split funding for the addition of an accountant and the upgrade of an office technician from part-time status to full-time status in Public Works.
- ◆ The Drainage Fund includes a rate increase of 25¢ per residential account to fund one new Public Works field technician.
- ◆ Recommended capital items are detailed by fund in tab 5 of this book and have been included in the proposed budget.

GENERAL FUND

General Fund revenues are proposed at \$41,225,618 which represents an increase of 4% from the previous year's budget. Most of the major revenue categories are expected to increase in the upcoming fiscal year. However, prior year property tax collections, gas and cable franchise fees, minimum housing fees, building permits, municipal court fines and fees and tower lease revenues are projected to decrease.

Property valuations as of July 25th, including minimum value of property under protest and incomplete properties, provided to the City by the Tarrant Appraisal District totaled \$4,001,295,340 for FY2017-18. This represents an increase of \$447,373,410 or 12.6% from the FY2016-17 tax roll of \$3,553,921,930. The tax rate proposed for FY2017-18 is 46.25¢ per \$100 of assessed valuation, which includes 36.1056¢ for maintenance and operations and 10.1444¢ for debt service. This total proposed rate is unchanged from FY2016-17 and represents the 24th consecutive year that the Euless property tax rate has been held flat or reduced.

FY2016-17 sales tax collections are projected to end the fiscal year up approximately 2.6% from budget. Based on this information, sales tax projections for FY2017-18 were calculated using the estimated collections through the end of this fiscal year plus a 1% growth factor adjusted for anticipated development, construction, and tax increment reinvestment zone allocations. Overall, sales tax revenues are projected to increase 4% over the current year budget.

General Fund operating expenses are proposed at \$41,217,125 which represents an increase of 4% excluding capital programs. This increase is primarily attributed to the shared funding of an accountant, the transfer of a police officer originally funded from seized asset funds, a dispatcher, a part-time secretary, funding to upgrade a part-time office technician to full-time in Public Works, weed control and fertilization program, pond maintenance, contractual rebates, and employees' pay and benefit plan.

An increase in rebates is directly associated with a stronger economy and increased revenue from developments and their related contractual agreements.

Recommended capital programs include funding for technology replacements, facility improvements, street condition assessment, website redesign and content management system, inspection services, street maintenance, trail maintenance, and health insurance expenses. Also included are funds for the temporary relocation of the library during the planned remodel. These items are proposed to be funded from excess reserves.

In accordance with the City's fiscal policy, all current expenses will be paid from current revenues. Per this policy, the budgeted General Fund reserve is equal to 60 days working capital. The fund balance summary verifies that the City has complied with this policy. Excess reserves have only been used to fund proposed capital needs. A detailed list of the recommended capital purchases can be found in tab 5.

WATER AND WASTEWATER FUND

The FY2017-18 budget includes proposed operating revenues of \$24,456,870, which is an increase of 4% over FY2016-17 budgeted revenues. The water and wastewater revenue projections are based on proposed rates and estimate consumption for FY2017-18. A proposed rebate is included for single family residential customers of 30¢ per thousand gallons of water used up to a maximum of 15,000 gallons per month. The City's Rate Stabilization Fund will provide the resources to cover the cost of the proposed rebate.

Proposed water and wastewater baseline expenses are \$24,438,634, which is an increase of 4% over current year. Although the anticipated volume of water purchased and wastewater treatment is remaining flat, the projected cost of water and wastewater collection services from TRA is increasing. Funding has also been included for the employees' pay and benefits plan, additional debt service, an accountant, and the conversion of a part-time Public Works office technician to full-time. Proposed capital items include technological replacements and funds for water, wastewater, and well rehabilitation projects.

The proposed budget meets the criteria set forth in the City's fiscal policies with reserves calculated at 75 days of working capital.

Water and Wastewater Debt Reserve Requirements

Water and wastewater revenue bond covenants require the City to maintain sufficient reserves equal to the average annual debt service requirements. This debt reserve is in addition to the working capital reserve required by the City's fiscal policies and is maintained in a separate fund. The reserve level currently meets the requirements of the bond covenants. However, if Texas Water Development Board bond funding is awarded for the next phase of the reclaimed water system, additional reserves will be required. This budget proposes to cover the new reserve requirements from the Rate Stabilization Fund.

EQUIPMENT REPLACEMENT FUND

The City maintains an equipment replacement program to accumulate funds for the replacement of existing vehicles and equipment. Funding is provided annually by user departments in order to accumulate funds to cover the expected replacement costs of equipment. Any shortfall is funded from the Car Rental Fund.

For FY2017-18, the proposed budget includes requested traffic signal, street maintenance, and fire department equipment and proposes that these items be added to the equipment replacement fund in order to provide for annual depreciation sufficient to cover future replacement. The proposed budget includes the issuance of Tax Anticipation Notes to fund the purchases and, in subsequent years, the user departments will pay a depreciation charge to cover future replacements.

SPECIAL REVENUE FUNDS

Hotel/Motel Fund

The Hotel/Motel Fund was established to account for a 7% hotel/motel occupancy tax allowed by the State of Texas. The tax is levied on the rental of a hotel/motel room within the City of Euless. Funds generated by this occupancy tax must be expended for items that qualify in accordance with state law including the promotion of tourism, programs which enhance the arts, historical restoration programs, and convention facilities. The hotel/motel tax receipts are projected to increase in FY2017-18 based on current year collections and new development. Funding is included for Arbor Daze, conference center operations and contractual rebates. Capital funds are also included for a conference center audio visual system and a Christmas tree for the City Hall campus.

Half-Cent Sales Tax Fund – Euless Development Corporation (EDC)

Euless citizens approved an additional ½¢ sales tax in 1993 that is restricted for parks, library, and economic development activities. Sales tax revenue projections for FY2017-18 were calculated using the estimated collections through the end of this fiscal year plus a 1% growth factor further adjusted for development and construction. Expenses in this fund include an increase to fund the employees' pay plan and benefits. Recommended capital programs, as detailed in tab 5, include computer hardware and software replacements, miscellaneous park improvements, debt reserve funds and funding for the design and remodel of the library. This budget proposes to increase operating reserves from a flat \$500,000 to 60 days of working capital, which is consistent with other governmental funds.

Car Rental Tax Fund

In November 1999, Euless citizens approved a 5% tax to be collected on all short-term motor vehicle rentals within the City limits. In the spring of 2000, the Dallas-Fort Worth International (DFW) Airport opened a consolidated car rental facility within Euless city limits. These funds are divided equally among Euless, Dallas, and Fort Worth per the requirements of a revenue sharing agreement established by the parties in FY1997-98. Transfers for FY2017-18 from this fund include the annual transfer to the General Fund and a transfer to the Equipment Replacement Fund as described previously. A transfer to the CIP Fund is included to cash flow projects identified in the CIP plan.

Staff has maintained the \$2,000,000 reserve level approved by the City Council.

CAPITAL IMPROVEMENT FUNDS

A separate Capital Improvements Program (CIP) has been updated and will be distributed under separate cover. This comprehensive document provides a summary of all funded projects detailing project scope, justification, funding sources, future maintenance and operating costs, and expenses to-date.

Unfunded projects are categorized as Priority A, B, or C. Priority A items are recommended in the upcoming budget year and funding sources have been identified. Priority B items are expected to be presented for funding consideration within a two to five year window. Priority C items have been identified, but will be introduced for funding consideration at some time beyond the five year window. Projects identified as Priority B have been considered in preparing the multi-year financial plan. This plan is fluid and will be reviewed and updated annually based on infrastructure needs within the City.

The FY2017-18 recommended Priority A projects include funds for the annual street improvements program, the reconstruction of portions of Fuller Wiser Road, Bear Creek Parkway, Midway Drive and Ash Lane, wastewater line replacement in the Oakwood Terrace Addition, water and wastewater line relocation at State Highway 183, extension of the reclaimed water system, design for the replacement of the Fuller and Far North water wells, and the remodel of the library.

LONG-TERM DEBT

The City has existing long-term debt issued for the acquisition and construction of major capital facilities, infrastructure, and equipment. In FY2017-18, additional debt issuance is planned for the final phase of Glade Parks which will be paid from the Glade Parks Tax Increment Financing District and Public Improvement District. We also anticipate the issuance of Series 2017 Tax Anticipation Notes for an equipment replacement package, Certificates of Obligation for FY2018 Street Improvements, Eules Development Corporation Sales Tax Revenue Bonds for the library remodel and Water and Wastewater Revenue Bonds for the reclaimed water system expansion (Texas Water Development Board). A brief explanation of the various debt instruments is provided below:

General Obligation Bonds – issued pursuant to voter authorization for infrastructure and facility projects.

General Obligation Refunding Bonds – issued to refund existing General Obligation Bonds and Certificates of Obligations in order to lower the overall debt service requirements of the City. These bonds do not require voter authorization.

Certificates of Obligation – similar to General Obligation bonded debt in usage, but do not require voter authorization and cannot be used for refunding existing debt.

Water and Wastewater Revenue Bonds – issued to provide funds for certain improvements to the water and wastewater system as well as to refund prior water and wastewater debt issues. These bonds are reported in the Water and Wastewater Fund and will be repaid from revenues of this enterprise operation.

Sales Tax Revenue Bonds – are used to finance library, park, and economic development projects as well as to refund prior sales tax revenue debt issues. Sales tax revenue bonds will be repaid from the half-cent sales tax revenues collected by the Eules Development Corporation.

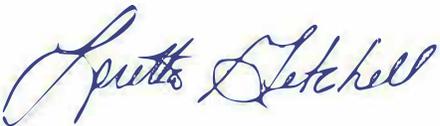
The City strives to utilize the long-term plan to maintain a stable Interest and Sinking (I&S) tax rate so as not to have undue volatility in the overall tax rate due to capital projects and debt issuance. Additional information relating to the City's currently outstanding debt is included in tab 6 of this book.

CLOSING COMMENTS

Preparation of this budget included a city-wide effort guided by our mission to provide quality services to our citizens. Input was received from Euless residents at various forums including the June Town Hall Meeting. We believe this budget allows us to accomplish the City's goals, while maintaining the existing tax rate. We feel that this is a fiscally sound budget that meets our City's primary objectives including: maintaining financial integrity; providing public safety and health services to the community; employing high-quality professional personnel; maintaining the City's infrastructure; promoting quality development; providing quality leisure opportunities; and instilling a "sense of community" in residents.

We look forward to seeing you at the budget work session.

Respectfully submitted,

A handwritten signature in blue ink that reads "Loretta Getchell". The signature is written in a cursive, flowing style.

Loretta Getchell,
City Manager

EXECUTIVE SUMMARY

GENERAL FUND

FY 2017 Budgeted Resources	\$ 41,859,562	
Less Use of Prior Year Reserves	\$ (2,099,305)	
FY 2017 Net Operating Revenues		\$ 39,760,257
Proposed Changes in Revenue		
Property Taxes	\$ 1,288,911	
Sales Tax	\$ 571,647	
Franchise Fees	\$ (59,931)	
License and Permits	\$ (108,035)	
Fines & Fees	\$ (353,932)	
Interest Income	\$ 105,000	
Transfers	\$ (17,302)	
Other Changes	\$ 39,003	
Subtotal:		\$ 1,465,361
FY 2018 Proposed Operating Revenues		\$ 41,225,618
FY 2017 Budgeted Expenses		
Less Capital Expenses	\$ 41,852,066	
	\$ (2,099,305)	
FY 2017 Net Operating Expenses		\$ 39,752,761
Proposed Changes in Expenses		
Salaries	\$ 605,853	
Insurance/Benefits	\$ 546,216	
Rebates/Incentives	\$ 34,288	
Professional/Technical	\$ 16,908	
Utilities and Fees	\$ (124,785)	
Maintenance/Supplies	\$ 71,081	
Equipment Replacement	\$ 153,450	
Street Maintenance	\$ (1,800)	
Other Changes	\$ (27,048)	
Subtotal:		\$ 1,274,163
FY 2018 Proposed Supplemental		\$ 190,201
FY 2018 Proposed Operating Expenses		\$ 41,217,125
Proposed Capital Expenses		
Capital Carryover	\$ 726,141	
Recommended Capital Expenses	\$ 2,024,387	
FY 2018 Proposed Capital Expenses		\$ 2,750,528
FY 2018 Proposed Budget		\$ 43,967,653

EXECUTIVE SUMMARY

WATER & WASTEWATER

FY 2017 Budgeted Resources	\$ 23,725,764	
Less Use of Prior Year Reserves	\$ (233,074)	
FY 2017 Net Operating Revenues		\$ 23,492,690
Proposed Changes in Revenue		
Water Service	\$ 173,032	
Wastewater Service	\$ 514,154	
Reclaimed Water Service	\$ 156,312	
Interest Income	\$ 18,000	
Sanitation/Recycling/Penalties	\$ 57,682	
Other Changes	\$ 45,000	
Subtotal:		\$ 964,180
FY 2018 Proposed Operating Revenues		\$ 24,456,870
FY 2017 Budgeted Expenses		
Less Capital Expenses	\$ 23,669,503	
	\$ (233,074)	
FY 2017 Net Operating Expenses		\$ 23,436,429
Proposed Changes in Expenses		
Salaries	\$ 62,556	
Insurance/Benefits	\$ 118,040	
TRA Payments	\$ 304,005	
Reclaimed Water Purchases	\$ 54,672	
Transfers	\$ 308,614	
G&A/Franchise	\$ 96,418	
Utilities and Fees	\$ (80,435)	
Maintenance	\$ (2,000)	
Other Changes	\$ 64,236	
Subtotal:		\$ 926,106
FY 2018 Proposed Supplemental		\$ 76,099
FY 2018 Proposed Operating Expenses		\$ 24,438,634
Proposed Capital Expenses		
Capital Carryover	\$ 219,817	
Recommended Capital Expenses	\$ 301,413	
FY 2018 Proposed Capital Expenses		\$ 521,230
FY 2018 Proposed Budget		\$ 24,959,864

EXECUTIVE SUMMARY

CAR RENTAL FUND

FY 2017 Budgeted Resources	\$ 17,160,777	
Less Use of Prior Year Reserves	\$ (2,933,307)	
FY 2017 Net Operating Revenues		\$ 14,227,470
Proposed Changes in Revenue		
Car Rental Taxes	\$ (622,118)	
Interest Income	\$ 20,000	
Subtotal:		\$ (602,118)
FY 2018 Proposed Operating Revenues		\$ 13,625,352
FY 2017 Budgeted Expenses	\$ 14,605,898	
Less Capital Expenses	\$ (2,933,307)	
FY 2017 Net Operating Expenses		\$ 11,672,591
Proposed Changes in Expenses		
DFW Rebate	\$ (426,157)	
Contingencies	\$ 100,000	
Transfer to General Fund	\$ (69,124)	
Transfer to Equipment Replacement	\$ (336,181)	
Subtotal:		\$ (731,462)
FY 2018 Proposed Operating Expenses		\$ 10,941,129
Proposed Capital Expenses		
Capital Carryover	\$ 431,339	
Recommended Capital Expenses	\$ 1,595,100	
FY 2018 Proposed Capital Expenses		\$ 2,026,439
FY 2018 Proposed Budget		\$ 12,967,568

Fund Balance Summary
Estimated FY2016-17 and Budgeted FY2017-18
General and Internal Service Funds

	<i>General</i>	<i>Insurance & Benefits</i>	<i>Risk Mgmt. & Workers Comp</i>	<i>Equipment Replacement</i>
Beginning Balance, FY17 (per audit, FYE 2016)*	\$11,243,470	\$2,767,051	\$1,992,931	\$3,233,019
FY17 Estimated Revenues	<u>39,970,059</u>	<u>7,509,937</u>	<u>959,598</u>	<u>3,313,500</u>
Total Available:	51,213,529	10,276,988	2,952,529	6,546,519
FY17 Estimated Expenses	(39,752,761)	(7,413,007)	(923,293)	(2,958,809)
Proposed Budget Adjustment	(275,000)	0	0	0
Capital Expenses	<u>(1,373,164)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Projected Expenses:	<u>(41,400,925)</u>	<u>(7,413,007)</u>	<u>(923,293)</u>	<u>(2,958,809)</u>
Estimated Ending Balance FY17	9,812,604	2,863,981	2,029,236	3,587,710
FY18 Budgeted Revenues	<u>41,225,618</u>	<u>8,219,059</u>	<u>1,019,938</u>	<u>2,399,920</u>
Total Available:	51,038,222	11,083,040	3,049,174	5,987,630
FY18 Budgeted Expenses	(41,217,125)	(8,151,422)	(998,892)	(1,935,783)
Capital Carryover	(726,141)	(100,000)	(175,000)	0
Capital Expenses	<u>(2,024,387)</u>	<u>0</u>	<u>(136,500)</u>	<u>0</u>
Total Projected Expenses:	<u>(43,967,653)</u>	<u>(8,251,422)</u>	<u>(1,310,392)</u>	<u>(1,935,783)</u>
Projected Ending Balance, FY18	7,070,569	2,831,618	1,738,782	4,051,847
Less: Designated Reserve	(97,141)	(350,000)	(450,000)	0
Adjusted Ending Balance	6,973,428	2,481,618	1,288,782	4,051,847

Recommended Reserve Levels per Fiscal Policy:

	<u>6,775,418</u>	<u>2,188,733</u>	<u>600,000</u>	<u>4,051,847</u>
Available for Supplemental:	8,493	67,637	21,046	464,137
Available for Capital:	<u>189,517</u>	<u>225,248</u>	<u>667,736</u>	<u>(464,137)</u>
Total Available	198,010	292,885	688,782	0

* General Emergency and Contingency Fund reflected in the Reserve Funds' Fund Summary.

Fund Balance Summary
Estimated FY2016-17 and Budgeted FY2017-18
Special Revenue Funds

	<i>Hotel/ Motel</i>	<i>Juvenile Case Fund</i>	<i>EDC 1/2 Cent Sales Tax</i>	<i>CCPD 1/4 Cent Sales Tax</i>	<i>Car Rental</i>
Beginning Balance, FY17 (per audit, FYE 2016)*	\$463,117	\$213,386	\$3,060,291	\$1,340,779	\$2,777,888
FY17 Estimated Revenues	<u>878,500</u>	<u>90,800</u>	<u>5,429,092</u>	<u>2,677,864</u>	<u>13,552,739</u>
Total Available:	1,341,617	304,186	8,489,383	4,018,643	16,330,627
FY17 Estimated Expenses	(637,909)	(90,681)	(4,121,195)	(2,596,932)	(11,124,722)
Proposed Budget Adjustment	(22,293)	0	0	0	0
Capital Expenses	<u>(98,476)</u>	<u>0</u>	<u>(2,312,336)</u>	<u>(275,747)</u>	<u>(2,501,968)</u>
Total Projected Expenses:	<u>(758,678)</u>	<u>(90,681)</u>	<u>(6,433,531)</u>	<u>(2,872,679)</u>	<u>(13,626,690)</u>
Estimated Ending Balance FY17	582,939	213,505	2,055,852	1,145,964	2,703,937
FY18 Budgeted Revenues	<u>924,450</u>	<u>91,800</u>	<u>5,546,154</u>	<u>2,738,659</u>	<u>13,625,352</u>
Total Available:	1,507,389	305,305	7,602,006	3,884,623	16,329,289
FY18 Budgeted Expenses	(772,821)	(90,167)	(4,246,179)	(2,719,514)	(10,941,129)
Capital Carryover	(55,000)	0	(865,280)	0	(431,339)
Capital Expenses	<u>(164,355)</u>	<u>0</u>	<u>(1,502,630)</u>	<u>(188,282)</u>	<u>(1,595,100)</u>
Total Projected Expenses:	<u>(992,176)</u>	<u>(90,167)</u>	<u>(6,614,089)</u>	<u>(2,907,796)</u>	<u>(12,967,568)</u>
Projected Ending Balance, FY18	515,213	215,138	987,917	976,827	3,361,721
Less: Designated Reserve	(66,994)	0	0	0	0
Adjusted Ending Balance	448,219	215,138	987,917	976,827	3,361,721

Recommended Reserve Levels per Fiscal Policy:

	<u>127,039</u>	<u>14,822</u>	<u>698,002</u>	<u>447,043</u>	<u>2,000,000</u>
Available for Supplemental:	151,629	1,633	1,299,975	19,145	2,684,223
Available for Capital:	<u>169,551</u>	<u>198,683</u>	<u>(1,010,060)</u>	<u>510,639</u>	<u>(1,322,502)</u>
Total Available	321,180	200,316	289,915	529,784	1,361,721

Fund Balance Summary
Estimated FY2016-17 and Budgeted FY2017-18
Special Revenue Funds (continued)

	<i>Police Drug Fund</i>	<i>Grant Fund</i>	<i>Police Seized Assets Fund</i>	<i>Glade Parks PID #1</i>	<i>Glade Parks TIRZ</i>	<i>Cable PEG Fee Fund</i>	<i>Midtown PID Fund</i>
Beginning Balance, FY17 (per audit, FYE 2016)*	\$499,262	\$19,455	\$422,787	\$750,000	\$125,361	\$525,451	\$35,000
FY17 Estimated Revenues	11,394	190,214	1,200	0	973,724	129,400	642,288
Total Available:	510,656	209,669	423,987	750,000	1,099,085	654,851	677,288
FY17 Estimated Expenses	(700)	(190,214)	(156,108)	0	(943,589)	(120,000)	(642,288)
Proposed Budget Adjustment	0	0	0	0	0	0	0
Capital Expenses	0	0	0	0	0	0	0
Total Projected Expenses:	(700)	(190,214)	(156,108)	0	(943,589)	(120,000)	(642,288)
Estimated Ending Balance FY17	509,956	19,455	267,879	750,000	155,496	534,851	35,000
FY18 Budgeted Revenues	1,400	235,537	1,250	0	1,362,650	130,400	988,302
Total Available:	511,356	254,992	269,129	750,000	1,518,146	665,251	1,023,302
FY18 Budgeted Expenses	(500)	(235,537)	(61,956)	0	(965,350)	(120,000)	(988,302)
Capital Carryover	(200,000)	0	0	0	0	0	0
Capital Expenses	0	0	0	0	0	0	0
Total Projected Expenses:	(200,500)	(235,537)	(61,956)	0	(965,350)	(120,000)	(988,302)
Projected Ending Balance, FY18	310,856	19,455	207,173	750,000	552,796	545,251	35,000
Less: Designated Reserve	0	0	0	(750,000)	0	0	0
Adjusted Ending Balance	310,856	19,455	207,173	0	552,796	545,251	35,000

Recommended Reserve Levels per Fiscal Policy:

	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Available for Supplemental:	900	0	(60,706)	0	397,300	10,400	0
Available for Capital:	<u>309,956</u>	<u>19,455</u>	<u>267,879</u>	<u>0</u>	<u>155,496</u>	<u>534,851</u>	<u>35,000</u>
Total Available	310,856	19,455	207,173	0	552,796	545,251	35,000

Fund Balance Summary
Estimated FY2016-17 and Budgeted FY2017-18
Enterprise Funds

	<i>Water & Wastewater</i>	<i>Service Center</i>	<i>Drainage Utility System</i>	<i>Recreation Classes</i>	<i>Arbor Daze</i>	<i>Texas Star Golf</i>	<i>Texas Star Sports Complex</i>
Beginning Balance, FY17 (per audit, FYE 2016)*	\$5,492,004	\$284,745	\$336,947	\$288,735	\$16,438	\$158,743	\$47,661
FY17 Estimated Revenues	<u>23,492,690</u>	<u>1,311,297</u>	<u>731,800</u>	<u>625,829</u>	<u>81,230</u>	<u>4,476,442</u>	<u>1,393,400</u>
Total Available:	28,984,694	1,596,042	1,068,747	914,564	97,668	4,635,185	1,441,061
FY17 Estimated Expenses	(23,436,429)	(1,307,033)	(696,409)	(570,841)	(79,500)	(4,417,580)	(1,297,711)
Proposed Budget Adjustment	0	0	0	(35,000)	0	0	0
Capital Expenses	<u>(13,257)</u>	<u>(25,500)</u>	<u>(75,000)</u>	<u>(75,514)</u>	<u>0</u>	<u>0</u>	<u>(49,985)</u>
Total Projected Expenses:	<u>(23,449,686)</u>	<u>(1,332,533)</u>	<u>(771,409)</u>	<u>(681,355)</u>	<u>(79,500)</u>	<u>(4,417,580)</u>	<u>(1,347,696)</u>
Estimated Ending Balance FY17	5,535,008	263,509	297,338	233,209	18,168	217,605	93,365
FY18 Budgeted Revenues	<u>24,456,870</u>	<u>1,284,986</u>	<u>810,212</u>	<u>679,430</u>	<u>80,000</u>	<u>4,540,896</u>	<u>1,338,600</u>
Total Available:	29,991,878	1,548,495	1,107,550	912,639	98,168	4,758,501	1,431,965
FY18 Budgeted Expenses	(24,438,634)	(1,284,986)	(807,617)	(650,806)	(79,500)	(4,518,975)	(1,236,204)
Capital Carryover	(219,817)	0	0	0	0	0	0
Capital Expenses	<u>(301,413)</u>	<u>(42,800)</u>	<u>(100,000)</u>	<u>(56,743)</u>	<u>0</u>	<u>0</u>	<u>(85,850)</u>
Total Projected Expenses:	<u>(24,959,864)</u>	<u>(1,327,786)</u>	<u>(907,617)</u>	<u>(707,549)</u>	<u>(79,500)</u>	<u>(4,518,975)</u>	<u>(1,322,054)</u>
Projected Ending Balance, FY18	5,032,014	220,709	199,933	205,090	18,668	239,526	109,911
Less: Designated Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Adjusted Ending Balance	5,032,014	220,709	199,933	205,090	18,668	239,526	109,911

Recommended Reserve Levels per Fiscal Policy:

	<u>5,021,637</u>	<u>0</u>	<u>165,949</u>	<u>133,727</u>	<u>0</u>	<u>0</u>	<u>0</u>
Available for Supplemental:	18,236	0	2,595	28,624	500	21,921	102,396
Available for Capital:	<u>(7,859)</u>	<u>220,709</u>	<u>31,389</u>	<u>42,739</u>	<u>18,168</u>	<u>217,605</u>	<u>7,515</u>
Total Available	10,377	220,709	33,984	71,363	18,668	239,526	109,911

Fund Balance Summary
Estimated FY2016-17 and Budgeted FY2017-18
Debt Service Funds

	<i>G.O. Debt Service</i>	<i>Stars Center Debt</i>	<i>EDC 1/2 Cent Sales Tax Debt</i>	<i>Water & Wastewater Debt</i>	<i>Texas Star Golf Course Debt</i>
Beginning Balance, FY17 (per audit, FYE 2016)*	\$2,171,547	\$134,473	\$2,163	\$91,813	\$54,913
FY17 Estimated Revenues	<u>5,052,733</u>	<u>712,656</u>	<u>47,016</u>	<u>944,200</u>	<u>590,076</u>
Total Available:	7,224,280	847,129	49,179	1,036,013	644,989
FY17 Estimated Expenses	(4,684,798)	(711,956)	(47,016)	(944,200)	(590,076)
Proposed Budget Adjustment	<u>(1,341,667)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Projected Expenses:	<u>(6,026,465)</u>	<u>(711,956)</u>	<u>(47,016)</u>	<u>(944,200)</u>	<u>(590,076)</u>
Estimated Ending Balance FY17	1,197,815	135,173	2,163	91,813	54,913
FY18 Budgeted Revenues	<u>5,907,923</u>	<u>706,300</u>	<u>36,372</u>	<u>1,195,689</u>	<u>595,826</u>
Total Available:	7,105,738	841,473	38,535	1,287,502	650,739
FY18 Budgeted Expenses	(5,649,042)	(706,300)	(36,372)	(1,195,689)	(595,826)
Capital Carryover	0	0	0	0	0
Capital Expenses	0	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Projected Expenses:	<u>(5,649,042)</u>	<u>(706,300)</u>	<u>(36,372)</u>	<u>(1,195,689)</u>	<u>(595,826)</u>
Projected Ending Balance, FY18	1,456,696	135,173	2,163	91,813	54,913
Less: Designated Reserve	<u>(263,495)</u>	<u>(41,250)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Adjusted Ending Balance	1,193,201	93,923	2,163	91,813	54,913

Recommended Reserve Levels per Fiscal Policy:

	<u>470,754</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Available for Supplemental:	258,881	0	0	0	0
Available for Capital:	<u>463,566</u>	<u>93,923</u>	<u>2,163</u>	<u>91,813</u>	<u>54,913</u>
Total Available	722,447	93,923	2,163	91,813	54,913



Fund Balance Summary
Estimated FY2016-17 and Budgeted FY2017-18
Reserve Funds

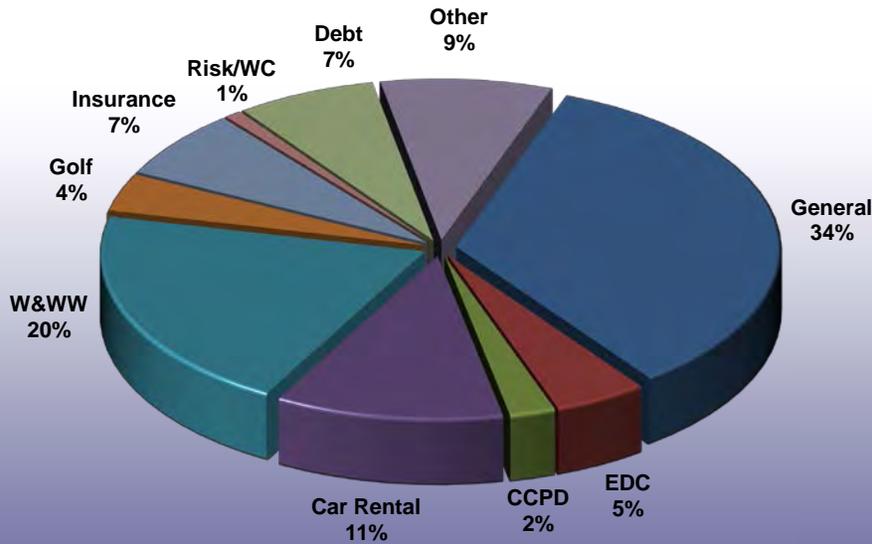
	<i>General Emergency / Contingency Reserves</i>	<i>EDC 1/2 Cent Sales Tax Debt Reserve</i>	<i>Midtown Bond Reserve</i>	<i>Water & Wastewater Debt & Emergency Reserve</i>	<i>Water & Wastewater Rate Stabilization Reserve</i>	<i>Texas Star Sports Complex Reserve</i>	<i>Texas Star Golf Course Reserve</i>
Beginning Balance, FY17	1,000,000	\$187,364	\$999,725	\$1,141,351	\$1,456,534	\$431,293	\$1,008,405
<i>(per audit, FYE 2016)*</i>							
FY17 Estimated Revenues	<u>0</u>	<u>50</u>	<u>0</u>	<u>0</u>	<u>846,655</u>	<u>59,700</u>	<u>178,500</u>
Total Available:	1,000,000	187,414	999,725	1,141,351	2,303,189	490,993	1,186,905
FY17 Estimated Expenses	0	(52,403)	0	0	(226,003)	0	(100,000)
Capital Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(100,000)</u>
Total Projected Expenses:	<u>0</u>	<u>(52,403)</u>	<u>0</u>	<u>0</u>	<u>(226,003)</u>	<u>0</u>	<u>(200,000)</u>
Estimated Ending Balance FY17	1,000,000	135,011	999,725	1,141,351	2,077,186	490,993	986,905
FY18 Budgeted Revenues	<u>0</u>	<u>377,550</u>	<u>0</u>	<u>230,000</u>	<u>500,272</u>	<u>58,300</u>	<u>147,500</u>
Total Available:	1,000,000	512,561	999,725	1,371,351	2,577,458	549,293	1,134,405
FY18 Budgeted Expenses	0	(36,422)	0	0	(496,772)	0	(100,000)
Capital Carryover	0	0	0	0	0	0	0
Capital Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(100,000)</u>
Total Projected Expenses:	<u>0</u>	<u>(36,422)</u>	<u>0</u>	<u>0</u>	<u>(496,772)</u>	<u>0</u>	<u>(200,000)</u>
Projected Ending Balance, FY18	1,000,000	476,139	999,725	1,371,351	2,080,686	549,293	934,405
Less: Designated Reserve	(1,000,000)	(413,072)	(999,725)	(1,304,730)	0	0	(523,883)
Adjusted Ending Balance	0	63,067	0	66,621	2,080,686	549,293	410,522

Recommended Reserve Levels per Fiscal Policy:

	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>254,015</u>	<u>928,557</u>
Available for Supplemental:	0	341,128	0	230,000	3,500	58,300	47,500
Available for Capital:	<u>0</u>	<u>(278,061)</u>	<u>0</u>	<u>(163,379)</u>	<u>2,077,186</u>	<u>236,978</u>	<u>(565,535)</u>
Total Available	0	63,067	0	66,621	2,080,686	295,278	(518,035)

Where Does The Money Come From?

FY2017-2018



Budgeted FY2016-2017

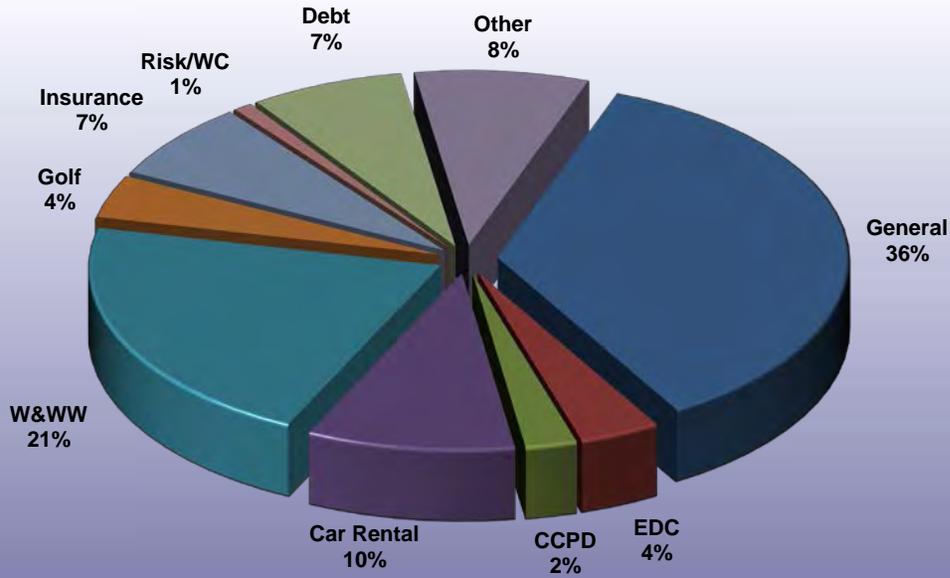
Proposed FY2017-2018

Fund	Revenue	Use of Reserves	Revenue	Use of Reserves
General	\$ 39,760,257	\$ 2,099,305	\$ 41,225,618	\$ 2,750,528
Hotel/Motel	\$ 651,666	\$ 153,476	\$ 924,450	\$ 219,355
Juvenile Case	\$ 113,700	\$ -	\$ 91,800	\$ -
EDC ½¢ Sales Tax	\$ 5,311,100	\$ 3,071,565	\$ 5,546,154	\$ 2,367,910
CCPD ¼¢ Sales Tax	\$ 2,601,325	\$ 275,747	\$ 2,738,659	\$ 188,282
Police Seized Assets Fund	\$ 1,000	\$ 155,108	\$ 1,250	\$ 60,706
Police Drug Fund	\$ 700	\$ 200,000	\$ 1,400	\$ 200,000
Grant Fund	\$ 212,747	\$ -	\$ 235,537	\$ -
Car Rental	\$ 14,227,470	\$ 2,933,307	\$ 13,625,352	\$ 2,026,439
Glade Parks PID	\$ -	\$ -	\$ -	\$ -
Glade Parks TIRZ	\$ 1,069,754	\$ -	\$ 1,362,650	\$ -
Cable PEG Fund	\$ 120,000	\$ -	\$ 130,400	\$ -
Midtown PID	\$ 642,288	\$ -	\$ 988,302	\$ -
Water & Wastewater	\$ 23,492,690	\$ 233,074	\$ 24,456,870	\$ 521,230
Service Center	\$ 1,309,545	\$ 25,500	\$ 1,284,986	\$ 42,800
Drainage Utility	\$ 719,280	\$ 75,000	\$ 810,212	\$ 100,000
Recreation Classes	\$ 583,830	\$ 75,514	\$ 679,430	\$ 56,743
Arbor Daze	\$ 80,000	\$ -	\$ 80,000	\$ -
Texas Star Golf Course (TSGC)	\$ 4,476,442	\$ -	\$ 4,540,896	\$ -
Texas Star Sports Complex (TSSC)	\$ 1,437,300	\$ 49,985	\$ 1,338,600	\$ 85,850
Equip. Replacement	\$ 1,985,225	\$ 973,584	\$ 2,399,920	\$ -
Insurance	\$ 7,509,937	\$ 100,000	\$ 8,219,059	\$ 100,000
Risk/WC	\$ 953,743	\$ 175,000	\$ 1,019,938	\$ 311,500
General Obligation Debt	\$ 4,812,368	\$ -	\$ 5,907,923	\$ -
Star Center Debt	\$ 711,956	\$ -	\$ 706,300	\$ -
EDC Debt	\$ 47,016	\$ -	\$ 36,372	\$ -
Water & Wastewater Debt	\$ 944,200	\$ -	\$ 1,195,689	\$ -
TSSC Debt	\$ -	\$ -	\$ -	\$ -
TSGC Debt	\$ 590,076	\$ -	\$ 595,826	\$ -
TOTAL	\$ 114,365,615	\$ 10,596,165	\$ 120,143,593	\$ 9,031,343

Schedule includes operating and debt funds and excludes CIP and reserve funds.

Where Does The Money Go?

FY2017-2018



Budgeted FY2016-2017

Proposed FY2017-2018

Fund	Budgeted FY2016-2017		Proposed FY2017-2018	
	Operating Expenses	Capital Expenses	Operating Expenses	Capital Expenses
General	\$ 39,752,761	\$ 2,099,305	\$ 41,217,125	\$ 2,750,528
Hotel/Motel	\$ 637,909	\$ 153,476	\$ 772,821	\$ 219,355
Juvenile Case	\$ 90,681	\$ -	\$ 90,167	\$ -
EDC ½¢ Sales Tax	\$ 4,227,246	\$ 3,071,565	\$ 4,246,179	\$ 2,367,910
CCPD ¼¢ Sales Tax	\$ 2,596,932	\$ 275,747	\$ 2,719,514	\$ 188,282
Police Seized Assets Fund	\$ 156,108	\$ -	\$ 61,956	\$ -
Police Drug Fund	\$ 700	\$ 200,000	\$ 500	\$ 200,000
Grant Fund	\$ 212,747	\$ -	\$ 235,537	\$ -
Car Rental	\$ 11,672,591	\$ 2,933,307	\$ 10,941,129	\$ 2,026,439
Glade Parks PID	\$ -	\$ -	\$ -	\$ -
Glade Parks TIRZ	\$ 943,589	\$ -	\$ 965,350	\$ -
Cable PEG Fund	\$ 120,000	\$ -	\$ 120,000	\$ -
Midtown PID	\$ 642,288	\$ -	\$ 988,302	\$ -
Water & Wastewater	\$ 23,436,429	\$ 233,074	\$ 24,438,634	\$ 521,230
Service Center	\$ 1,307,033	\$ 25,500	\$ 1,284,986	\$ 42,800
Drainage Utility	\$ 696,409	\$ 75,000	\$ 807,617	\$ 100,000
Recreation Classes	\$ 570,841	\$ 75,514	\$ 650,806	\$ 56,743
Arbor Daze	\$ 79,500	\$ -	\$ 79,500	\$ -
Texas Star Golf Course (TSGC)	\$ 4,417,580	\$ -	\$ 4,518,975	\$ -
Texas Star Sports Complex (TSSC)	\$ 1,350,037	\$ 49,985	\$ 1,236,204	\$ 85,850
Equip. Replacement	\$ 2,958,809	\$ -	\$ 1,935,783	\$ -
Insurance	\$ 7,413,007	\$ 100,000	\$ 8,151,422	\$ 100,000
Risk/WC	\$ 923,293	\$ 175,000	\$ 998,892	\$ 311,500
General Obligation Debt	\$ 4,684,798	\$ -	\$ 5,649,042	\$ -
Star Center Debt	\$ 711,956	\$ -	\$ 706,300	\$ -
EDC Debt	\$ 47,016	\$ -	\$ 36,372	\$ -
Water & Wastewater Debt	\$ 944,200	\$ -	\$ 1,195,689	\$ -
TSSC Debt	\$ -	\$ -	\$ -	\$ -
TSGC Debt	\$ 590,076	\$ -	\$ 595,826	\$ -
TOTAL	\$ 111,184,536	\$ 9,467,473	\$ 114,644,628	\$ 8,970,637

Schedule includes operating and debt funds and excludes CIP and reserve funds.



General Fund Revenues

FY2017-2018



General Fund Revenues	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Property Taxes	\$ 11,100,265	\$ 12,340,137	\$ 12,310,202	\$ 13,639,048	\$ 1,298,911	11%
Prior Year Property Taxes	\$ (807)	\$ 40,000	\$ 32,000	\$ 30,000	\$ (10,000)	(25%)
Penalties & Interest	\$ 65,475	\$ 58,000	\$ 65,000	\$ 65,000	\$ 7,000	12%
Sales Tax	\$ 10,046,414	\$ 10,354,239	\$ 10,636,264	\$ 10,805,859	\$ 451,620	4%
Additional Sales Tax	\$ 2,550,030	\$ 2,651,275	\$ 2,710,352	\$ 2,771,302	\$ 120,027	5%
Mixed Drink Tax	\$ 101,503	\$ 100,000	\$ 120,000	\$ 145,000	\$ 45,000	45%
Electric Franchise	\$ 1,632,805	\$ 1,675,882	\$ 1,675,882	\$ 1,683,432	\$ 7,550	0%
Gas Franchise	\$ 325,998	\$ 385,000	\$ 378,000	\$ 380,000	\$ (5,000)	(1%)
Telephone Franchise	\$ 303,814	\$ 300,000	\$ 300,000	\$ 309,000	\$ 9,000	3%
Sanitation Service	\$ 221,904	\$ 233,000	\$ 227,800	\$ 232,800	\$ (200)	(0%)
Recycling Franchise Fee	\$ 18,399	\$ 18,690	\$ 18,250	\$ 19,200	\$ 510	3%
Cable Franchise Fee	\$ 731,681	\$ 778,000	\$ 658,000	\$ 658,000	\$ (120,000)	(15%)
W&WW Franchise Tax	\$ 1,086,398	\$ 1,174,635	\$ 1,174,547	\$ 1,222,844	\$ 48,209	4%
Other Permits	\$ 26,184	\$ 20,000	\$ 20,000	\$ 25,000	\$ 5,000	25%
Health Permits	\$ 72,200	\$ 79,000	\$ 65,200	\$ 70,000	\$ (9,000)	(11%)
Fire Permits	\$ 66,354	\$ 50,000	\$ 69,500	\$ 69,500	\$ 19,500	39%
Contractor Regulatory License	\$ 61,500	\$ 60,000	\$ 60,000	\$ 62,000	\$ 2,000	3%
Minimum Housing	\$ 151,558	\$ 122,000	\$ 101,000	\$ 100,000	\$ (22,000)	(18%)
Misc. Permits and Fees	\$ 59,960	\$ 57,535	\$ 41,660	\$ 44,000	\$ (13,535)	(24%)
Building Permits	\$ 1,279,660	\$ 590,000	\$ 1,000,000	\$ 500,000	\$ (90,000)	(15%)
Swimming Pools/Concessions	\$ 259,761	\$ 280,000	\$ 263,000	\$ 265,000	\$ (15,000)	(5%)
Auto Theft Task Force Grant	\$ 87,505	\$ 85,790	\$ 85,790	\$ 87,506	\$ 1,716	2%
School Resource Officers	\$ 307,702	\$ 316,935	\$ 316,935	\$ 323,272	\$ 6,337	2%
Municipal Court	\$ 2,988,164	\$ 3,114,513	\$ 2,449,647	\$ 2,650,846	\$ (463,667)	(15%)
Library Fees	\$ 31,588	\$ 30,100	\$ 29,835	\$ 29,835	\$ (265)	(1%)
Ambulance Fees	\$ 1,050,064	\$ 1,060,000	\$ 1,060,000	\$ 1,150,000	\$ 90,000	8%
Alarm Revenue	\$ 127,145	\$ 130,000	\$ 108,000	\$ 130,000	\$ -	0%
Jail Revenue	\$ 377,905	\$ 175,000	\$ 275,000	\$ 210,000	\$ 35,000	20%
Interest Income	\$ 97,775	\$ 35,000	\$ 110,000	\$ 140,000	\$ 105,000	300%
Miscellaneous	\$ 151,811	\$ 105,228	\$ 384,121	\$ 108,778	\$ 3,550	3%
Tower Lease	\$ 444,145	\$ 537,000	\$ 496,500	\$ 511,400	\$ (25,600)	(5%)
Betterment/Contributions	\$ 14,955	\$ 14,500	\$ 15,500	\$ 15,500	\$ 1,000	7%
Transfers	\$ 2,771,820	\$ 2,788,798	\$ 2,712,074	\$ 2,771,496	\$ (17,302)	(1%)
TOTAL REVENUES	\$ 38,611,635	\$ 39,760,257	\$ 39,970,059	\$ 41,225,618	\$ 1,465,361	4%
Use of Reserves	\$ -	\$ 2,099,305	\$ 1,373,164	\$ 2,750,528	\$ 651,223	31%
TOTAL RESOURCES	\$ 38,611,635	\$ 41,859,562	\$ 41,343,223	\$ 43,976,146	\$ 2,116,584	5%

TAX RATE SCENARIOS				
As Computed from July 2017 Certified Tax Roll				
	Fiscal Year 2016-17	Fiscal Year 2017-18		
		Revenue at Effective Tax Rate	Revenue at Proposed Rate	Revenue at Rollback Rate
<i>Total Tax Rate</i>	0.462500	0.432693	0.462500	0.470245
<i>Debt Tax Rate</i>	0.099447	0.101444	0.101444	0.101444
<i>M & O Tax Rate</i>	0.363053	0.331249	0.361056	0.368801
<i>Assessed Valuation (a)</i>	\$3,553,921,930	\$4,001,295,340	\$4,001,295,340	\$4,001,295,340
<i>Adj. Net Taxable Value Assessed (b)</i>	\$3,269,238,631	\$3,629,365,224	\$3,629,365,224	\$3,629,365,224
<i>TIF Increment Value (c)</i>	70,479,212	113,256,202	113,256,202	113,256,202
<i>Total Debt</i>	\$5,233,310	\$5,441,881	\$5,441,881	\$5,441,881
<i>Debt Paid by other Sources</i>	(\$1,966,238)	(\$1,760,106)	(\$1,760,106)	(\$1,760,106)
<i>Taxable Debt Service</i>	\$3,267,072	\$3,681,775	\$3,681,775	\$3,681,775
<i>Debt Revenue</i>	\$3,251,160	\$3,681,773	\$3,681,773	\$3,681,773
<i>Prior Year Debt Revenue</i>	\$3,002,284	\$3,251,160	\$3,251,160	\$3,251,160
<i>Increase (Decrease) in Debt Revenue</i>	\$248,876	\$430,614	\$430,614	\$430,614
<i>M&O Revenue - General Fund</i>	\$11,493,289	\$11,841,902	\$12,907,480	\$13,184,358
<i>Ceiling Revenues</i>	\$846,848	\$717,409	\$731,568	\$734,954
<i>Total General Fund Tax Revenue</i>	\$12,340,137	\$12,559,311	\$13,639,048	\$13,919,312
<i>Prior Year M&O Revenue</i>	\$11,332,966	\$12,340,137	\$12,340,137	\$12,340,137
<i>Increase (Decrease) in M&O Revenue</i>	\$1,007,171	\$219,174	\$1,298,911	\$1,579,175
<i>Total Increase in Tax Revenue</i>	\$1,256,047	\$649,788	\$1,729,525	\$2,009,788

NOTES:

(a) Assessed Valuation is the Net Taxable Value from T.A.D. plus minimum value of ARB and estimate of incomplete property.

(b) Adj. Net Taxable Value Assessed = Assessed Value less TIF increment \$113,256,202 and authorized ceiling Over 65 \$242,153,977 and Disabled Persons \$16,519,937.

(c) TIF = Tax Increment Finance zone increment value increase contracted at 75% (\$151,008,269 @ 75% = \$113,256,202).

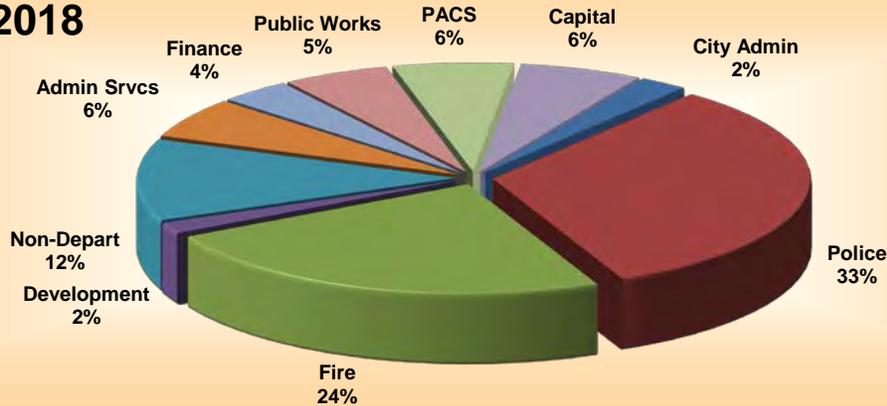
Note: Under these circumstances each penny of tax equals approximately \$357,492 (\$3,629,365,224*.01*.985/100 = \$357,492).

M&O Revenues are at a collection rate of approximately 98.5%. Debt Revenues are at 100% collections.

M&O = Maintenance and Operations

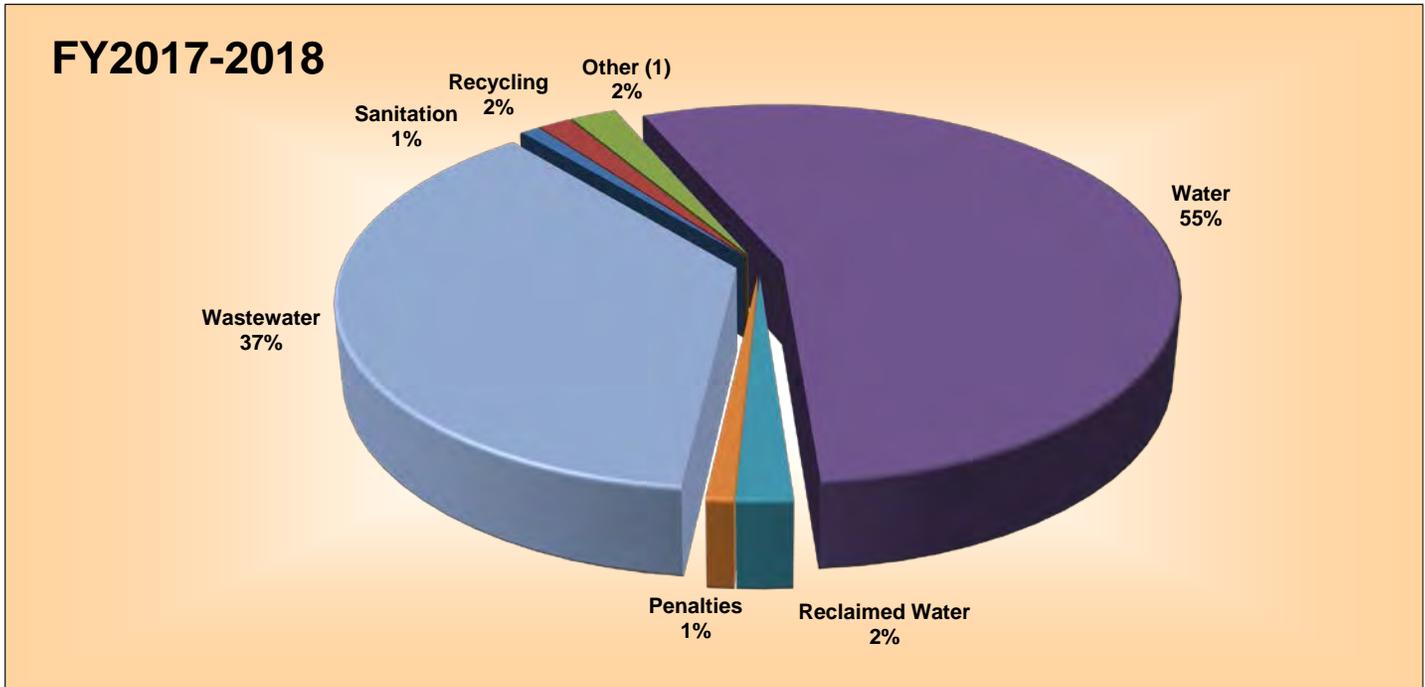
General Fund Expenditures

FY2017-2018



General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
City Council	\$ 18,826	\$ 40,680	\$ 40,680	\$ 40,680	\$ -	0%
City Administration	\$ 541,578	\$ 575,104	\$ 575,104	\$ 596,912	\$ 21,808	4%
City Secretary	\$ 330,243	\$ 395,941	\$ 395,941	\$ 412,918	\$ 16,977	4%
Communications/Marketing	\$ 9,888	\$ 23,475	\$ 23,475	\$ 23,475	\$ -	0%
Total - City Administration	\$ 900,535	\$ 1,035,200	\$ 1,035,200	\$ 1,073,985	\$ 38,785	4%
Finance/Budget	\$ 215,067	\$ 267,553	\$ 267,553	\$ 240,938	\$ (26,615)	(10%)
Municipal Court	\$ 676,308	\$ 769,777	\$ 769,777	\$ 808,974	\$ 39,197	5%
Accounting	\$ 333,876	\$ 361,067	\$ 361,067	\$ 469,965	\$ 108,898	30%
Purchasing	\$ 86,405	\$ 91,660	\$ 91,660	\$ 95,286	\$ 3,626	4%
Total - Finance	\$ 1,311,656	\$ 1,490,057	\$ 1,490,057	\$ 1,615,163	\$ 125,106	8%
Emergency Management	\$ 40,339	\$ 50,775	\$ 50,775	\$ 50,775	\$ -	0%
Police Code Compliance	\$ 1,583,599	\$ 1,742,359	\$ 1,742,359	\$ 1,703,150	\$ (39,209)	(2%)
Police Administration	\$ 971,909	\$ 1,045,569	\$ 1,045,569	\$ 1,068,297	\$ 22,728	2%
Police Patrol	\$ 4,891,643	\$ 5,463,098	\$ 5,463,098	\$ 5,852,113	\$ 389,015	7%
Police CID	\$ 1,628,053	\$ 1,731,063	\$ 1,731,063	\$ 1,795,160	\$ 64,097	4%
Police Service	\$ 1,931,366	\$ 2,030,972	\$ 2,030,972	\$ 2,281,586	\$ 250,614	12%
Police Detention	\$ 1,504,388	\$ 1,565,305	\$ 1,565,305	\$ 1,569,978	\$ 4,673	0%
Total-Police	\$ 12,551,297	\$ 13,629,141	\$ 13,629,141	\$ 14,321,059	\$ 691,918	5%
Fire Marshal/Education	\$ 558,168	\$ 589,076	\$ 589,076	\$ 614,337	\$ 25,261	4%
Fire Administration	\$ 505,940	\$ 528,987	\$ 528,987	\$ 553,477	\$ 24,490	5%
EMS/Suppression	\$ 8,231,642	\$ 8,980,900	\$ 8,980,900	\$ 9,254,148	\$ 273,248	3%
Total-Fire	\$ 9,295,750	\$ 10,098,963	\$ 10,098,963	\$ 10,421,962	\$ 322,999	3%
Information Services	\$ 300,164	\$ 327,518	\$ 327,518	\$ 352,956	\$ 25,438	8%
Personnel	\$ 339,186	\$ 416,262	\$ 416,262	\$ 449,397	\$ 33,135	8%
Facility Maintenance	\$ 873,507	\$ 1,016,284	\$ 1,016,284	\$ 1,044,176	\$ 27,892	3%
Library	\$ 724,339	\$ 755,972	\$ 755,972	\$ 793,773	\$ 37,801	5%
Total - Administrative Services	\$ 2,237,196	\$ 2,516,036	\$ 2,516,036	\$ 2,640,302	\$ 124,266	5%
Planning & Development	\$ 292,390	\$ 336,860	\$ 336,860	\$ 325,492	\$ (11,368)	(3%)
Inspection Services	\$ 314,224	\$ 379,716	\$ 379,716	\$ 395,007	\$ 15,291	4%
Total-Development	\$ 606,614	\$ 716,576	\$ 716,576	\$ 720,499	\$ 3,923	1%
Recreation	\$ 600,713	\$ 706,474	\$ 706,474	\$ 725,351	\$ 18,877	3%
Parks	\$ 1,215,835	\$ 1,374,093	\$ 1,374,093	\$ 1,457,924	\$ 83,831	6%
Swimming Pools	\$ 133,772	\$ 163,460	\$ 163,460	\$ 163,460	\$ -	0%
Senior Center	\$ 227,947	\$ 275,047	\$ 275,047	\$ 278,107	\$ 3,060	1%
Recreation Admin.	\$ 66,531	\$ 76,024	\$ 76,024	\$ 79,162	\$ 3,138	4%
Total-Parks & Comm Svcs	\$ 2,244,798	\$ 2,595,098	\$ 2,595,098	\$ 2,704,004	\$ 108,906	4%
Street Maintenance	\$ 1,555,701	\$ 1,850,324	\$ 1,850,324	\$ 1,955,713	\$ 105,389	6%
Animal Control	\$ 299,020	\$ 298,292	\$ 298,292	\$ 315,937	\$ 17,645	6%
City Engineer	\$ 43,548	\$ 109,800	\$ 109,800	\$ 122,735	\$ 12,935	12%
Total - Public Works	\$ 1,898,269	\$ 2,258,416	\$ 2,258,416	\$ 2,394,385	\$ 135,969	6%
Legal Services	\$ 126,862	\$ 175,000	\$ 175,000	\$ 175,000	\$ -	0%
Non-Departmental	\$ 4,794,689	\$ 5,209,274	\$ 5,484,274	\$ 5,137,266	\$ (72,008)	(1%)
Betterment	\$ 19,630	\$ 29,000	\$ 29,000	\$ 13,500	\$ (15,500)	(53%)
Total - Non-Depart.	\$ 4,941,181	\$ 5,413,274	\$ 5,688,274	\$ 5,325,766	\$ (87,508)	(2%)
Total Operating Expenses	\$ 35,987,296	\$ 39,752,761	\$ 40,027,761	\$ 41,217,125	\$ 1,464,364	4%
Capital Expenses	\$ 1,430,199	\$ 2,099,305	\$ 1,373,164	\$ 2,750,528	\$ 651,223	31%
Total Expenses	\$ 37,417,495	\$ 41,852,066	\$ 41,400,925	\$ 43,967,653	\$ 2,115,587	5%

Water & Wastewater Revenues



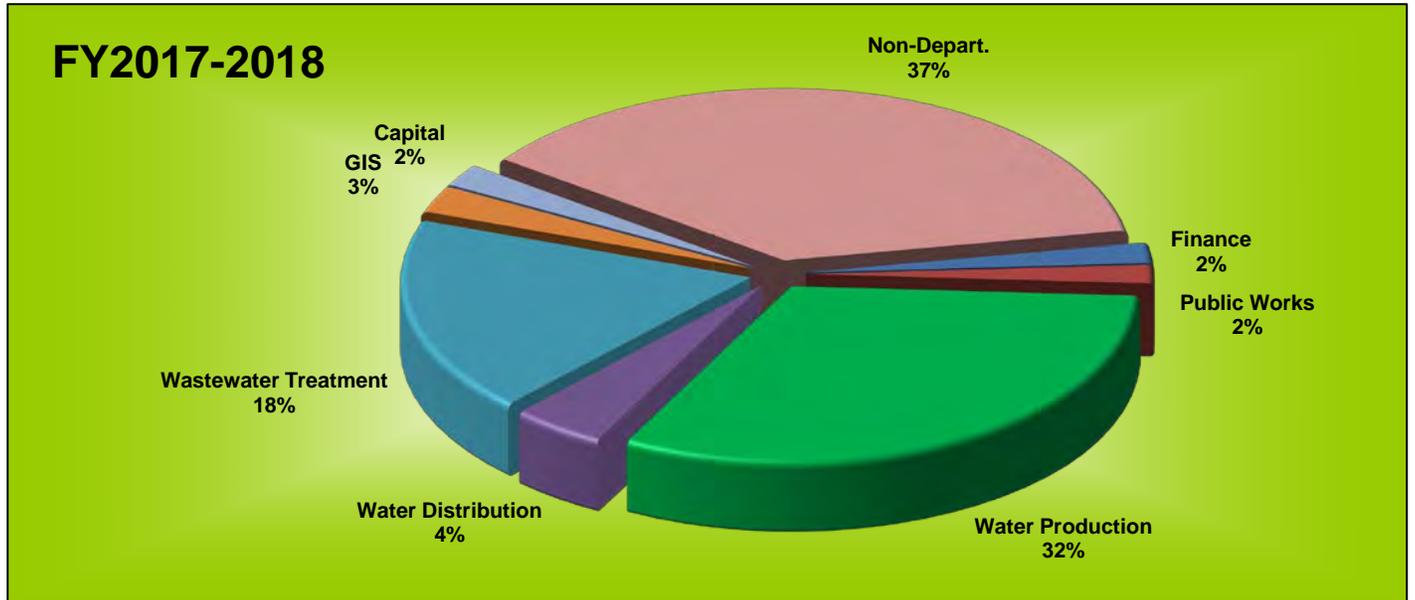
The above graph shows the sources of revenues in the Water & Wastewater Fund which are generated by services provided to the citizens of Euless for recycling, sanitation, water and wastewater. The "Other" amount represents 2% of total revenues and is an aggregate of several revenue sources as indicated in the table below.

Water & Wastewater Revenues	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Interest Income ⁽¹⁾	\$ 40,078	\$ 12,000	\$ 12,000	\$ 30,000	\$ 18,000	150%
Sanitation	\$ 208,201	\$ 205,000	\$ 205,000	\$ 218,400	\$ 13,400	7%
Water Service	\$ 12,092,051	\$ 13,359,457	\$ 13,359,457	\$ 13,532,489	\$ 173,032	1%
Wastewater Service	\$ 7,946,103	\$ 8,571,561	\$ 8,571,561	\$ 9,085,715	\$ 514,154	6%
Reclaimed Water Service	\$ 321,700	\$ 319,672	\$ 319,672	\$ 475,984	\$ 156,312	49%
New Meters ⁽¹⁾	\$ 53,493	\$ 60,000	\$ 60,000	\$ 55,000	\$ (5,000)	(8%)
Reconnect Fees ⁽¹⁾	\$ 230,790	\$ 230,000	\$ 230,000	\$ 230,000	\$ -	0%
Inspection Fees ⁽¹⁾	\$ 199,199	\$ 100,000	\$ 100,000	\$ 150,000	\$ 50,000	50%
Miscellaneous ⁽¹⁾	\$ 32,294	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0%
Penalties	\$ 224,119	\$ 230,000	\$ 230,000	\$ 230,000	\$ -	0%
Initiations/Transfer Fees ⁽¹⁾	\$ 32,610	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	0%
Recycling Fees	\$ 350,492	\$ 340,000	\$ 340,000	\$ 384,282	\$ 44,282	13%
Use of Rate Stabilization	\$ 147,289	\$ 226,003	\$ 226,003	\$ 266,772	\$ 40,769	18%
Rate Stabilization Rebate	\$ (147,289)	\$ (226,003)	\$ (226,003)	\$ (266,772)	\$ (40,769)	18%
TOTAL REVENUES	\$ 21,731,130	\$ 23,492,690	\$ 23,492,690	\$ 24,456,870	\$ 964,180	4%
Use of Reserves	\$ -	\$ 233,074	\$ 13,257	\$ 521,230	\$ 288,156	124%
TOTAL RESOURCES	\$ 21,731,130	\$ 23,725,764	\$ 23,505,947	\$ 24,978,100	\$ 1,252,336	5%

The above chart details revenues for the past, current, and upcoming fiscal years, as well as expected increases and decreases in service fee collections within the past year. The Water and Wastewater revenues are generated primarily from user charges for the variety of services provided to the citizens of Euless. Water Service revenues fluctuate seasonally and can be drastically affected by an extended period of drought or rainfall.

(1) Water & Wastewater Revenue line items are aggregated in graph under "Other"

Water & Wastewater Expenditures



The graph above indicates the expenditure amounts disbursed to the individual departments within the Water and Wastewater Fund. These expenditures reflect the cost incurred by the City for the services provided to Eules citizens.

Water & Wastewater Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Water Office	\$ 428,559	\$ 455,034	\$ 455,034	\$ 474,981	\$ 19,947	4%
Total-Finance	\$ 428,559	\$ 455,034	\$ 455,034	\$ 474,981	\$ 19,947	4%
City Engineer	\$ 277,470	\$ 321,339	\$ 321,339	\$ 364,501	\$ 43,162	13%
Water Production	\$ 7,637,317	\$ 7,760,394	\$ 7,760,394	\$ 7,961,337	\$ 200,943	3%
Water Distribution	\$ 875,484	\$ 1,027,179	\$ 1,027,179	\$ 1,089,964	\$ 62,785	6%
Wastewater Treatment	\$ 3,420,741	\$ 4,384,457	\$ 4,384,457	\$ 4,542,215	\$ 157,758	4%
Meter Reading	\$ 61,346	\$ 66,323	\$ 66,323	\$ 68,847	\$ 2,524	4%
Total-Public Works	\$ 12,272,358	\$ 13,559,692	\$ 13,559,692	\$ 14,026,864	\$ 467,172	3%
Recycling	\$ 26,313	\$ 41,300	\$ 41,300	\$ 41,300	\$ -	0%
GIS/Information Services	\$ 504,885	\$ 614,373	\$ 614,373	\$ 632,601	\$ 18,228	3%
Legal Services	\$ 72,238	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	0%
Non-Departmental	\$ 7,987,100	\$ 8,681,030	\$ 8,681,030	\$ 9,177,888	\$ 496,858	6%
Total-Non Departmental	\$ 8,590,536	\$ 9,421,703	\$ 9,421,703	\$ 9,936,789	\$ 515,086	5%
Total Operating Expenses	\$ 21,291,453	\$ 23,436,429	\$ 23,436,429	\$ 24,438,634	\$ 1,002,205	4%
Capital Expenses	\$ 225,836	\$ 233,074	\$ 13,257	\$ 521,230	\$ 288,156	124%
Total Expenses	\$ 21,517,289	\$ 23,669,503	\$ 23,449,686	\$ 24,959,864	\$ 1,290,361	5%

The chart details the expenditures over the past, current, and upcoming fiscal years, as well as the expected increases and decreases in costs within the past year. These expenditures account for the cost associated with the acquisition, operation and maintenance of a municipal water and wastewater utility system.

All Other Enterprise Operating Funds

This chart presents revenues, operating and capital expenses, and use of reserves for all other enterprise operating funds presented within the City of Euless' Annual Operating Budget.

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Service Center Fund:						
Revenues	\$ 1,285,835	\$ 1,309,545	\$ 1,311,297	\$ 1,284,986	\$ (24,559)	(2%)
Operating Expenses	\$ 1,060,028	\$ 1,307,033	\$ 1,307,033	\$ 1,284,986	\$ (22,047)	(2%)
Use of Reserves	\$ -	\$ 25,500	\$ 21,236	\$ 42,800	\$ 17,300	68%
Capital Expenses	\$ -	\$ 25,500	\$ 25,500	\$ 42,800	\$ 17,300	68%
Drainage Utility System:						
Revenues	\$ 725,288	\$ 719,280	\$ 731,800	\$ 810,212	\$ 90,932	13%
Operating Expenses	\$ 695,359	\$ 696,409	\$ 696,409	\$ 807,617	\$ 111,208	16%
Use of Reserves	\$ 30,070	\$ 75,000	\$ 39,609	\$ 100,000	\$ 25,000	33%
Capital Expenses	\$ 60,000	\$ 75,000	\$ 75,000	\$ 100,000	\$ 25,000	33%
Recreation Classes:						
Revenues	\$ 705,993	\$ 583,830	\$ 625,829	\$ 679,430	\$ 95,600	16%
Operating Expenses	\$ 627,620	\$ 570,841	\$ 605,841	\$ 650,806	\$ 79,965	14%
Use of Reserves	\$ 36,930	\$ 75,514	\$ 55,526	\$ 56,743	\$ (18,771)	(25%)
Capital Expenses	\$ 115,303	\$ 75,514	\$ 75,514	\$ 56,743	\$ (18,771)	(25%)
Arbor Daze:						
Revenues	\$ 52,317	\$ 80,000	\$ 81,230	\$ 80,000	\$ -	0%
Operating Expenses	\$ 52,312	\$ 79,500	\$ 79,500	\$ 79,500	\$ -	0%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Texas Star Golf Course:						
Revenues	\$ 4,314,741	\$ 4,476,442	\$ 4,476,442	\$ 4,540,896	\$ 64,454	1%
Operating Expenses	\$ 4,262,373	\$ 4,417,580	\$ 4,417,580	\$ 4,518,975	\$ 101,395	2%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Texas Star Sports Complex:						
Revenues	\$ 1,336,263	\$ 1,437,300	\$ 1,393,400	\$ 1,338,600	\$ (98,700)	(7%)
Operating Expenses	\$ 1,335,134	\$ 1,350,037	\$ 1,297,711	\$ 1,236,204	\$ (113,833)	(8%)
Use of Reserves	\$ -	\$ 49,985	\$ -	\$ 85,850	\$ 35,865	72%
Capital Expenses	\$ -	\$ 49,985	\$ 49,985	\$ 85,850	\$ 35,865	72%

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the government's council is that the costs of providing goods and services to the general public on a continuing basis can be financed or recovered primarily through user charges.

The **Service Center Fund** is used to account for the maintenance of the City's motor vehicles.

The **Drainage Fund** is used to account for the acquisition, operation, and maintenance of the City's municipal drainage utility system.

The **Recreation Class Fund** is used to account for the operation of recreational programs, activities and special events offered to Euless citizens and other groups on a fee basis.

The **Arbor Daze Fund** is used to account for expenses related to the annual festival.

The **Texas Star Golf Course** and **Texas Star Sports Complex Funds** are used to account for the operations and maintenance of these facilities which are supported primarily by user charges.

Special Revenue Operating Funds

This chart presents revenues, operating and capital expenses, and use of reserves for all Special Revenue Funds presented within the City of Eules' Annual Operating Budget.

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Hotel/Motel:						
Revenues	\$ 697,635	\$ 651,666	\$ 878,500	\$ 924,450	\$ 272,784	42%
Operating Expenses	\$ 460,837	\$ 637,909	\$ 660,202	\$ 772,821	\$ 134,912	21%
Use of Reserves	\$ -	\$ 153,476	\$ -	\$ 219,355	\$ 65,879	43%
Capital Expenses	\$ 58,256	\$ 153,476	\$ 98,476	\$ 219,355	\$ 65,879	43%
Juvenile Case:						
Revenues	\$ 103,093	\$ 113,700	\$ 90,800	\$ 91,800	\$ (21,900)	(19%)
Operating Expenses	\$ 80,463	\$ 90,681	\$ 90,681	\$ 90,167	\$ (514)	(1%)
Use of Excess Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%
EDC ½¢ Sales Tax:						
Revenues	\$ 5,105,775	\$ 5,311,100	\$ 5,429,092	\$ 5,546,154	\$ 235,054	4%
Operating Expenses	\$ 3,600,807	\$ 4,227,246	\$ 4,121,195	\$ 4,246,179	\$ 18,933	0%
Use of Reserves	\$ -	\$ 3,071,565	\$ 1,004,439	\$ 2,367,910	\$ (703,655)	(23%)
Capital Expenses	\$ 934,289	\$ 3,071,565	\$ 2,312,336	\$ 2,367,910	\$ (703,655)	(23%)
CCPD ¼¢ Sales Tax:						
Revenues	\$ 2,516,872	\$ 2,601,325	\$ 2,677,864	\$ 2,738,659	\$ 137,334	5%
Operating Expenses	\$ 2,001,962	\$ 2,596,932	\$ 2,596,932	\$ 2,719,514	\$ 122,582	5%
Use of Reserves	\$ -	\$ 275,747	\$ 194,815	\$ 188,282	\$ (87,465)	(32%)
Capital Expenses	\$ 198,097	\$ 275,747	\$ 275,747	\$ 188,282	\$ (87,465)	(32%)
Police Seized Assets Fund:						
Revenues	\$ 5,443	\$ 1,000	\$ 1,200	\$ 1,250	\$ 250	25%
Operating Expenses	\$ 232,791	\$ 156,108	\$ 156,108	\$ 61,956	\$ (94,152)	(60%)
Use of Reserves	\$ 252,866	\$ 155,108	\$ 154,908	\$ 60,706	\$ (94,402)	(61%)
Capital Expenses	\$ 25,518	\$ -	\$ -	\$ -	\$ -	0%
Police Drug Fund:						
Revenues	\$ 19,604	\$ 700	\$ 11,394	\$ 1,400	\$ 700	100%
Operating Expenses	\$ 2,758	\$ 700	\$ 700	\$ 500	\$ (200)	(29%)
Use of Reserves	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	0%
Capital Expenses	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	0%
Grant Fund:						
Revenues	\$ 338,130	\$ 212,747	\$ 190,214	\$ 235,537	\$ 22,790	11%
Operating Expenses	\$ 328,991	\$ 212,747	\$ 190,214	\$ 235,537	\$ 22,790	11%
Use of Reserves	\$ 5,208	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Car Rental Tax:						
Revenues	\$ 14,891,205	\$ 14,227,470	\$ 13,552,739	\$ 13,625,352	\$ (602,118)	(4%)
Operating Expenses	\$ 12,405,805	\$ 11,672,591	\$ 11,124,722	\$ 10,941,129	\$ (731,462)	(6%)
Use of Reserves	\$ 2,187,434	\$ 2,933,307	\$ 73,951	\$ 2,026,439	\$ (906,868)	(31%)
Capital Expenses	\$ 4,672,835	\$ 2,933,307	\$ 2,501,968	\$ 2,026,439	\$ (906,868)	(31%)
Glade Parks TIRZ:						
Revenues	\$ 614,715	\$ 1,069,754	\$ 973,724	\$ 1,362,650	\$ 292,896	27%
Operating Expenses	\$ 519,624	\$ 943,589	\$ 943,589	\$ 965,350	\$ 21,761	2%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Cable PEG Fund:						
Revenues	\$ 147,755	\$ 120,000	\$ 129,400	\$ 130,400	\$ 10,400	9%
Operating Expenses	\$ 50	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	0%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ 29,139	\$ -	\$ -	\$ -	\$ -	0%
Midtown PID:						
Revenues	\$ 350,920	\$ 642,288	\$ 642,288	\$ 988,302	\$ 346,014	54%
Operating Expenses	\$ 315,920	\$ 642,288	\$ 642,288	\$ 988,302	\$ 346,014	54%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Special Revenue funds are used for specific revenues that are legally restricted to expenditures for particular purposes.

The **Hotel/Motel Fund** is used to account for occupancy tax revenues from area hotels. Expenses are dedicated to the promotion of tourism and the convention and hotel industry.

The **Juvenile Case Fund** is used to account for court fees collected. Expenses are dedicated primarily to personnel and operating costs required to process juvenile cases.

The **Eules Development Corporation (EDC) ½¢ Sales Tax Fund** is used to account for the ½¢ sales tax revenues. Expenses are dedicated to parks, library, recreational, and economic development activities within the City of Eules.

The **Crime Control and Prevention District (CCPD) ¼¢ Sales Tax Fund** is used to account for ¼¢ sales tax revenues. Expenses are dedicated to additional personnel, crime prevention programs, and equipment for the Eules Police Department.

The **Police Seized Asset Fund** is used to account for proceeds from sale of seized assets which are dedicated to police expenditures.

The **Police Drug Fund** is used to account for proceeds from sale of assets seized in connection with drug arrests. Expenses are dedicated solely for police department expenditures. Only interest earnings and overtime cost are budgeted due to the volatility and unpredictable nature in asset confiscation.

Grant Fund is used to account for grant funds and other restricted revenues received by the City. Expenses must be spent in accordance with the grant provisions.

The **Car Rental Tax Fund** is used to account for the 5% tax charged on any short-term motor vehicle rental. Expenses may be dedicated to operations, debt avoidance/reduction and capital expenditures. These revenues are shared equally between the cities of Dallas, Fort Worth, and Eules.

The **Glade Parks Public Improvement District (PID) Fund** is used to account for assessments levied upon properties within the district boundaries. Expenses are incurred for the repayment of debt issued to fund public improvements within the district. The district will only assess property owners for the portion of the debt payment not covered with resources from the Glade Parks TIRZ.

The **Glade Parks Tax Increment Reinvestment Zone (TIRZ) Fund** is used to account for new revenues generated from increased values of properties located within the Zone, based on the percentage pledged by each participating taxing entity. Expenses are incurred for the repayment of the related infrastructure cost.

The **Cable Public Educational and Governmental (PEG) Fund** is used to account for a 1% fee collected from cable channel providers for expansion of the City's public, educational, and governmental channel.

The **Midtown Public Improvement District (PID) Fund** is used to account for assessments levied upon properties within the district boundaries. Expenses are incurred for the repayment of debt issued to fund public improvements within the district.

Internal Service Operating Funds

This chart presents revenues, operating and capital expenses, and use of reserves for all Internal Service Funds presented within the City of Eules' Annual Operating Budget.

Internal Service Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Equipment Replacement:						
Revenue	\$ 1,589,577	\$ 1,985,225	\$ 3,313,500	\$ 2,399,920	\$ 414,695	21%
Operating Expenses	\$ 1,321,948	\$ 2,958,809	\$ 2,958,809	\$ 1,935,783	\$ (1,023,026)	(35%)
Use of Excess Reserves	\$ -	\$ 973,584	\$ -	\$ -	\$ (973,584)	-
Insurance:						
Revenue	\$ 6,222,324	\$ 7,509,937	\$ 7,509,937	\$ 8,219,059	\$ 709,122	9%
Operating Expenses	\$ 6,777,403	\$ 7,413,007	\$ 7,413,007	\$ 8,151,422	\$ 738,415	10%
Use of Reserves	\$ 555,079	\$ 100,000	\$ -	\$ 100,000	\$ -	0%
Capital Expenses	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	0%
Risk/WC Management:						
Revenue	\$ 938,625	\$ 953,743	\$ 959,598	\$ 1,019,938	\$ 66,195	7%
Operating Expenses	\$ 320,272	\$ 923,293	\$ 923,293	\$ 998,892	\$ 75,599	8%
Use of Reserves	\$ -	\$ 175,000	\$ -	\$ 311,500	\$ 136,500	78%
Capital Expenses	\$ 4,200	\$ 175,000	\$ -	\$ 311,500	\$ 136,500	78%

Internal Service funds are used to account for the financing of goods or services provided by one department to other departments of the government and to other government units, on a cost reimbursement basis.

The **Equipment Replacement Fund** is used to account for the accumulation of funds from user departments. Expenses are dedicated to replacement of existing equipment and motor vehicles.

The **Insurance Fund** is used to account for both city and employee premiums. Expenses are dedicated to employees' health, dental, and prescription claims.

The **Risk Management/Workers' Compensation Fund** is used to account for the program(s) used for worker's compensation, general liability, and property claims.

Debt Service Operating Funds

This chart presents revenues and operating expenses, and use of reserves for all Debt Service Funds presented within the City of Euless' Annual Operating Budget.

Debt Service Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
General Obligation Debt						
Revenues	\$ 5,923,018	\$ 4,812,368	\$ 5,052,733	\$ 5,907,923	\$ 1,095,555	23%
Operating Expenses	\$ 4,430,873	\$ 4,684,798	\$ 6,026,465	\$ 5,649,042	\$ 964,244	21%
Use of Reserves	\$ -	\$ -	\$ 973,732	\$ -	\$ -	0%
Star Center Debt						
Revenues	\$ 708,840	\$ 711,956	\$ 712,656	\$ 706,300	\$ (5,656)	(1%)
Operating Expenses	\$ 708,805	\$ 711,956	\$ 711,956	\$ 706,300	\$ (5,656)	(1%)
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
EDC Debt Service						
Revenues	\$ 169,376	\$ 47,016	\$ 47,016	\$ 36,372	\$ (10,644)	(23%)
Operating Expenses	\$ 169,376	\$ 47,016	\$ 47,016	\$ 36,372	\$ (10,644)	(23%)
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Water & Wastewater Debt						
Revenues	\$ 818,209	\$ 944,200	\$ 944,200	\$ 1,195,689	\$ 251,489	27%
Operating Expenses	\$ 818,647	\$ 944,200	\$ 944,200	\$ 1,195,689	\$ 251,489	27%
Use of Reserves	\$ 438	\$ -	\$ -	\$ -	\$ -	0%
Texas Star Sports Complex Debt						
Revenues	\$ 155,191	\$ -	\$ -	\$ -	\$ -	0%
Operating Expenses	\$ 162,400	\$ -	\$ -	\$ -	\$ -	0%
Use of Reserves	\$ 7,209	\$ -	\$ -	\$ -	\$ -	0%
Texas Star Golf Course Debt						
Revenues	\$ 613,918	\$ 590,076	\$ 590,076	\$ 595,826	\$ 5,750	1%
Operating Expenses	\$ 611,400	\$ 590,076	\$ 590,076	\$ 595,826	\$ 5,750	1%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Debt Service funds are used to account for the repayment of General Obligation Bonds, Certificates of Obligation, Taxable Bonds, and Revenue Supported Bonds. These Bonds represent direct and special obligations of the City.

The **General Obligation Debt Service Fund** is used to account for the collection of a continuing ad valorem tax levied by the City. Expenses are dedicated to the payment of principal and interest on General Obligation Bonds, General Obligation Refunding Bonds, and Certificates of Obligation.

The **Star Center Debt Fund** is used to account for monthly lease payments on the Dr. Pepper Stars Center. Expenses are dedicated to annual debt service requirements.

The **EDC Debt Service Fund** is used to account for pledged revenues, which includes the proceeds of a ½¢ sales and use tax levied within the City. Expenses are dedicated to the sole benefit of the Euless Development Corporation obligations.

The **Water & Wastewater Debt Service Fund** is used to account for a pledge of the surplus net revenues of the City's Waterworks and Sewer System. Expenses are dedicated to payment of annual debt service requirements.

The **Texas Star Sports Complex Debt Service Fund** is used to account for a pledge of the surplus net revenues derived from the operation and ownership of the Softball World complex and The Parks At Texas Star. Expenses are dedicated to payment of annual debt service requirements.

The **Golf Course Debt Service Fund** is used to account for a pledge of the surplus net revenues derived from the operation and ownership of the Texas Star Golf Course. Expenses are dedicated to payment of annual debt service requirements.

Full-Time Personnel Counts

	FY 15/16 ACTUAL		FY 16/17 BUDGETED		FY 16/17 ESTIMATED		FY 17/18 BUDGETED
CITY MANAGERS OFFICE	3.50		3.50		3.50		3.50
CITY SECRETARY	3.50		3.50		3.50		3.50
INFORMATION SERVICES	1.00		1.00		1.00		1.00
FACILITY MAINTENANCE	3.00	3	3.50		3.50	1	4.00
LIBRARY	9.00		9.00		9.00		9.00
Total City Administration	20.00		20.50		20.50		21.00
FINANCE/BUDGET	2.00		2.00		2.00		2.00
COURTS	7.75		7.75		7.75		7.75
ACCOUNTING	3.50		3.50		3.50	4	4.00
PERSONNEL	3.50		3.50		3.50		3.50
PURCHASING	1.00		1.00		1.00		1.00
Total Finance/HR Department	17.75		17.75		17.75		18.25
PD CODE	15.00		15.00		15.00		15.00
PD ADMINISTRATION	6.00		6.00		6.00		6.00
PD PATROL	42.00	1	44.00		44.00	1	45.00
PD INVESTIGATION	13.00		13.00		13.00		13.00
PD SERVICE	22.00	1	21.00		21.00	4	22.00
PD DETENTION	18.00	1	17.00		17.00		17.00
Total Police Department	116.00		116.00		116.00		118.00
FIRE MARSHALL	4.00		4.00		4.00		4.00
FD ADMINISTRATION	4.00		4.00		4.00		4.00
FD PARAMEDIC	64.00	2	67.00		67.00		67.00
Total Fire Department	72.00		75.00		75.00		75.00
PLANNING	2.50	3	3.00		3.00	1	2.50
INSPECTIONS SERVICES	4.00		4.00		4.00		4.00
Total Planning & Development	6.50		7.00		7.00		6.50
RECREATION	6.50		6.50		6.50		6.50
PARKS	11.00		11.00		11.00		11.00
SENIOR CENTER	2.00		2.00		2.00		2.00
RECREATION ADMINISTRATION	1.00		1.00		1.00		1.00
Total Community Services	20.50		20.50		20.50		20.50
STREET MAINTENANCE	9.50	2	10.50		10.50		10.50
ANIMAL CONTROL	3.00		3.00		3.00		3.00
CITY ENGINEER	0.50		0.50		0.50	5	1.00
Total Public Works	13.00		14.00		14.00		14.50
GF NON-DEPARTMENTAL	0.50		0.50		0.50		0.50
Total Non-departmental	0.50		0.50		0.50		0.50
TOTAL GENERAL FUND	266.25		271.25		271.25		274.25
EDC - PARKS	12.25	2	13.25		13.25		13.25
EDC - LIBRARY	10.00		10.00		10.00		10.00
EDC - ECO. DEV.	1.00		1.00		1.00		1.00
TOTAL EDC FUND	23.25		24.25		24.25		24.25
WATER OFFICE	5.00		5.00		5.00		5.00
Total Finance	5.00		5.00		5.00		5.00
W&S ENGINEERING	2.50		2.50		2.50	5	3.00
WATER PRODUCTION	5.75		5.75		5.75		5.75
WATER DISTRIBUTION	7.25		7.25		7.25		7.25
SEWAGE & TREATMENT	7.00		7.00		7.00		7.00
METER READING	1.00		1.00		1.00		1.00
Total Public Works	23.50		23.50		23.50		24.00
INFORMATION SERVICES	4.00		4.00		4.00		4.00
W&S NON-DEPT.	10.00		10.00		10.00	4	10.50
Total Non-departmental	14.00		14.00		14.00		14.50
TOTAL W&S FUND	42.50		42.50		42.50		43.50
GOLF NON DEPARTMENTAL	0.75		0.75		0.75		0.75
GOLF COURSE MAINT.	4.00		4.00		4.00		4.00
GOLF PRO SHOP	2.50		2.50		2.50		2.50
GOLF FOOD AND BEVERAGE	3.00		3.00		3.00		3.00
GOLF CONFERENCE CENTRE	1.50		1.50		1.50		1.50
TOTAL GOLF COURSE FUND	11.75		11.75		11.75		11.75
JUVENILE CASE FUND	1.25		1.25		1.25		1.25
CRIME CONTROL FUND	18.00	1	19.00		19.00		19.00
PUBLIC SAFETY SPECIAL FUND	2.00	1	1.00		1.00	1	0.00
SERVICE CENTER FUND	5.00		5.00		5.00		5.00
DRAINAGE UTILITY FUND	7.00		7.00		7.00	4	8.00
TEXAS STAR SPORTS COMPLEX	1.50		1.50		1.50		1.50
HEALTH INSURANCE FUND	1.00		1.00		1.00		1.00
WC/RISK MANAGEMENT FUND	0.50		0.50		0.50		0.50
TOTAL OTHER FUNDS	36.25		36.25		36.25		36.25
TOTAL ALL FUNDS	380.00		386.00		386.00		390.00

- 1) Shifted position based on funding and job function.
2) Added 3 firefighters, 1 Public Works Field Tech, 1 Athletic Coordinator.
3) Converted 2 part time positions into 1 full time position.
4) Added 1 Accountant, 1 Dispatcher and 1 Field Technician.
5) Converted a part time position into a full time position.

Outstanding Bond Indebtedness

Description	Date Issued	Principal Amount Outstanding	Amount of Original Issuance	Paying Agent	Remaining Interest Rate	Maturity
General Obligation Refunding Bonds, Series 2011	1/15/2011	\$ 3,220,000	\$ 6,575,000	U.S. Bank	3.5% to 4%	8/15/2021
General Obligation Refunding Bonds, Series 2012 ⁵	12/1/2011	\$ 3,400,000	\$ 5,955,000	U.S. Bank	3% to 4%	2/15/2024
General Obligation Refunding Bonds, Series 2014	10/15/2014	\$ 3,130,000	\$ 5,685,000	U.S. Bank	3%	2/15/2020
Tax & Waterworks & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Series 2011 ¹	1/15/2011	\$ 2,375,000	\$ 3,035,000	U.S. Bank	3% to 4.25%	8/15/2030
Tax & Waterworks & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Series 2014 ¹	10/15/2014	\$ 5,495,000	\$ 5,715,000	U.S. Bank	3% to 5%	8/15/2034
Tax & Waterworks & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Series 2015 ¹	10/27/2015	\$ 3,030,000	\$ 3,030,000	U.S. Bank	3% to 5%	2/15/2035
Tax & Waterworks & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Series 2016 ¹	1/12/2016	\$ 16,450,000	\$ 16,450,000	U.S. Bank	2% to 4%	2/15/2041
Taxable General Obligation Refunding Bonds, Series 2010 ²	8/15/2010	\$ 4,740,000	\$ 8,110,000	U.S. Bank	3.4% to 4.4%	8/1/2025
General Obligation Refunding Bonds, Series 2012A ^{3,6}	11/1/2012	\$ 5,240,000	\$ 8,805,000	U.S. Bank	2% to 3%	2/15/2027
Waterworks & Sewer System Revenue Refunding Bonds, Series 2012 ⁴	3/29/2012	\$ 1,690,000	\$ 3,340,000	Bank of Texas	2.03%	7/15/2024
Waterworks & Sewer System Revenue Bonds, Series 2013 ⁴	6/25/2013	\$ 1,345,000	\$ 1,585,000	U.S. Bank	3% to 5%	7/15/2033
Waterworks & Sewer System Revenue Bonds, Series 2015A ⁴	8/5/2015	\$ 4,245,000	\$ 4,685,000	Texas Water Development Board	0% to 1.98%	7/15/2035
Waterworks & Sewer System Revenue Bonds, Series 2015B ⁴	8/5/2015	\$ 2,260,000	\$ 2,380,000	Texas Water Development Board	0% to 1.68%	7/15/2035
Eules Development Corporation, Sales Tax Revenue Refunding Bonds, Series 2012	1/12/2012	\$ 75,000	\$ 3,785,000	Bank of Texas	1.43%	9/15/2019
Tax Anticipation Notes, Series 2016	8/30/2016	\$ 860,000	\$ 1,280,000	Frost Bank	1.16%	8/15/2019
Cisco Capital Lease	10/31/2016	\$ 160,545	\$ 275,000	De Lage Landen Public Finance, LLC	8.024% IRS Purposes	12/15/2019

Proposed Bond Indebtedness

Description	Proposed Issuance Amount	Proposed Sale Type	Anticipated Payment Source	Proposed Issuance Date	Proposed Term
Tax Anticipation Notes, Series 2017 - Equipment Replacement Package	\$ 625,000	Competitive Sale	Property Tax	September 2017	2 Year
Waterworks & Sewer System Revenue Bonds*	\$ 3,211,977	Texas Water Development Board	Water & Sewer System Revenues	October 2017	20 Year
Certificates of Obligation - FY2018 Street Improvements	\$ 6,030,620	Competitive Sale	Property Tax	February 2018	20 Year
Certificates of Obligation - Glade Parks Phase 4	\$ 3,268,910	Competitive Sale	Glade Parks TIRZ / PID #2 Revenues	February 2018	20 Year
Eules Development Corporation, Sales Tax Revenue Bonds	\$ 4,500,000	Competitive Sale	1/2 c Sales Tax	September 2018	20 Year

¹ Bonds paid by Tax Increment Financing District & Public Improvement District.

² Bonds paid by rental income from Dallas Stars Center.

³ Remaining Bonds paid by Texas Star Golf Course.

⁴ Bonds paid by Water & Wastewater user charges.

⁵ Date corrected from FY2017 Budget Document.

⁶ Amount of Original Issuance corrected from FY2017 Budget Document.

* Depending on funding availability from Texas Water Development Board for reclaimed water system expansion.

Capital & Supplemental Requests 2018
by Fund

Ref #*	Dept	Division	Fund	Program Description	Program Type	Program Cost	Totals	Dept Ranking	Funded			
1	Admin Svcs	Library	General	Moving Expense	Capital	\$ 75,000	\$ 75,000	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
3	Finance	Accounting	General	Accountant I Computer	Capital	\$ 2,500	\$ 77,500	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
4	CMO	Communications	General	Multi-Media Interns	Capital	\$ 10,500	\$ 88,000	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
5	CMO	Communications	General	Website Redesign & Content Management System	Capital	\$ 30,000	\$ 118,000	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
7	CMO	CSO	General	Electronic Conversion of Paper Records/Document Storage	Capital	\$ 76,500	\$ 194,500	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
8	CMO	CMO	General	City Match for HOME/CPR Programs	Capital	\$ 55,000	\$ 249,500	5	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
9 & 10	Admin Svcs	Information Svcs	General	Hardware/Software Replacement	Capital	\$ 327,000	\$ 576,500	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
12	Admin Svcs	Information Svcs	General	Court Technology	Capital	\$ 58,200	\$ 634,700	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
15	Admin Svcs	Information Svcs	General	Cognos Software for HTE	Capital	\$ 34,340	\$ 669,040	7	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
16	PW	Street Maintenance	General	Street Condition Assessment	Capital	\$ 75,000	\$ 744,040	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
27	Fire	Fire Marshal	General	Fire Station Furniture Replacement - Phase II	Capital	\$ 9,700	\$ 753,740	6	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
29	Fire	Fire Marshal	General	Fire Inspector	Capital	\$ 20,800	\$ 774,540	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
31	PACS	Aquatics	General	Exhaust Fans - Indoor Pool	Capital	\$ 7,500	\$ 782,040	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
33	PACS	Parks	General	Trail Maintenance	Capital	\$ 75,000	\$ 857,040	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
35	PACS	Senior Center	General	Recumbent Bike Replacement	Capital	\$ 6,500	\$ 863,540	6	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
39	PACS	Senior Center	General	Table Replacement - Senior Center	Capital	\$ 3,197	\$ 866,737	10	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
47	Fleet & Fac	Fac Maintenance	General	Carpet Replacement - Building D	Capital	\$ 65,500	\$ 932,237	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
48	Fleet & Fac	Fac Maintenance	General	Lighting Replacement - Police and Courts Building	Capital	\$ 39,150	\$ 971,387	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
50	Fleet & Fac	Fac Maintenance	General	Roof Replacement - Fire Station #2	Capital	\$ 128,000	\$ 1,099,387	5	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
51	Fleet & Fac	Fac Maintenance	General	Jail Upgrades	Capital	\$ 75,000	\$ 1,174,387	6	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
54	Fleet & Fac	Fac Maintenance	General	HVAC Package Unit Replacements	Capital	\$ 25,000	\$ 1,199,387	9	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	General	Transfer to FY2018 Street Improvements	Capital	\$ 425,000	\$ 1,624,387		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	General	Transfer to Misc Street Repairs	Capital	\$ 150,000	\$ 1,774,387		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	General	Transfer to Insurance	Capital	\$ 250,000	\$ 2,024,387		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
38	PACS	Senior Center	General	Television Replacement - Senior Center	Capital	\$ 7,000	\$ 2,031,387	9	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
46	Fleet & Fac	Fac Maintenance	General	Vertical Access Lift	Capital	\$ 6,500	\$ 2,037,887	1	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
52	Fleet & Fac	Fac Maintenance	General	Staff Locker Rooms	Capital	\$ 85,000	\$ 2,122,887	7	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
53	Fleet & Fac	Fac Maintenance	General	MagnaGrip System Additions	Capital	\$ 18,250	\$ 2,141,137	8	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
65	PD	Patrol	General	Less-lethal Shotguns	Capital	\$ 11,000	\$ 2,152,137	9	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
3	Finance	Accounting	General	Accountant I - 1/2 cost	Supplemental	\$ 45,017	\$ 45,017	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
20	PW	Engineering	General	Upgrade Part-time Clerk to Full-time Office Technician	Supplemental	\$ 9,917	\$ 54,934	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
40	PACS	Parks	General	Weed Control and Fertilization Program	Supplemental	\$ 25,515	\$ 80,449	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
41	PACS	Parks	General	Pond Maintenance	Supplemental	\$ 8,325	\$ 88,774	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
68	PD	Service	General	Dispatcher	Supplemental	\$ 80,832	\$ 169,606	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
56	Planning	Development	General	Part-time Secretary	Supplemental	\$ 20,595	\$ 190,201	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
				<i>Part-time Secretary is a current position shared with Facilities. Position will be shifted to full-time under Facilities. Funds requested will allow continuation of part-time secretary for Planning & Development.</i>								
28	Fire	EMS/Suppression	General	Firefighter/Paramedics	Supplemental	\$ 302,976	\$ 493,177	1	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
69	PD	Code Compliance	General	Code Officer and Vehicle	Supplemental	\$ 111,434	\$ 604,611	2	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No

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Capital & Supplemental Requests 2018
by Fund

Ref #*	Dept	Division	Fund	Program Description	Program Type	Program Cost	Totals	Dept Ranking	Funded			
57	PD	Administration	CCPD	NETCO Radio Equipment Relocation	Capital	\$ 28,500	\$ 28,500	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
58	PD	Administration	CCPD	Air Conditioning System - Computer Room	Capital	\$ 15,000	\$ 43,500	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
59	PD	CID	CCPD	Blood Bank Refrigerator	Capital	\$ 10,495	\$ 53,995	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
60	PD	Patrol	CCPD	Rifle Replacement	Capital	\$ 28,000	\$ 81,995	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
61	PD	Patrol	CCPD	Assorted Police Equipment	Capital	\$ 13,787	\$ 95,782	5	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
62	PD	Detention	CCPD	Oven Replacement	Capital	\$ 7,500	\$ 103,282	6	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
63	PD	Administration	CCPD	Covered Parking - Trailers	Capital	\$ 15,000	\$ 118,282	7	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
64	PD	CID	CCPD	Evidence Locker Replacement	Capital	\$ 20,000	\$ 138,282	8	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
66	PD	Administration	CCPD	Laserfiche Repository and Licenses	Capital	\$ 10,000	\$ 148,282	10	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
67	PD	Patrol	CCPD	Training Simulator and Training Room	Capital	\$ 40,000	\$ 188,282	11	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
17	PW	Street Maintenance	Equip. Repl.	Traffic Signal Equipment	Capital	\$ 154,000	\$ 154,000	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
18	PW	Street Maintenance	Equip. Repl.	Gridsmart Detection System	Capital	\$ 120,000	\$ 274,000	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
19	PW	Street Maintenance	Equip. Repl.	Street Maintenance Equipment	Capital	\$ 11,310	\$ 285,310	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
22	Fire	EMS/Suppression	Equip. Repl.	Ambulance Stretcher Loading System	Capital	\$ 77,000	\$ 362,310	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
23	Fire	EMS/Suppression	Equip. Repl.	Automatic External Defibrillator Replacement	Capital	\$ 45,000	\$ 407,310	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
24	Fire	EMS/Suppression	Equip. Repl.	Portable Radio Replacement	Capital	\$ 146,723	\$ 554,033	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
25	Fire	EMS/Suppression	Equip. Repl.	Rescue Tool Replacement	Capital	\$ 31,000	\$ 585,033	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
26	Fire	Fire Marshal	Equip. Repl.	KNOX KeySecure Unit Replacement	Capital	\$ 13,000	\$ 598,033	5	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
42	Fleet & Fac	Fleet Svcs	Svc Center	Service Center Interior Remodel	Capital	\$ 25,000	\$ 25,000	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
44	Fleet & Fac	Fleet Svcs	Svc Center	Automated Fuel System Upgrade	Capital	\$ 17,800	\$ 42,800	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
43	Fleet & Fac	Fleet Svcs	Svc Center	Tire Equipment Replacement	Capital	\$ 15,250	\$ 58,050	2	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
45	Fleet & Fac	Fleet Svcs	Svc Center	Fence Replacement and Gate Repairs	Capital	\$ 29,500	\$ 87,550	4	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
11	Admin Svcs	Information Svcs	W/WW	Hardware/Software Replacement	Capital	\$ 76,413	\$ 76,413	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	W/WW	Transfer to Miscellaneous Water Rehab	Capital	\$ 100,000	\$ 176,413		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	W/WW	Transfer to Miscellaneous Wastewater Rehab	Capital	\$ 50,000	\$ 226,413		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	W/WW	Transfer to Well Repairs	Capital	\$ 75,000	\$ 301,413		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
2	Finance	Utility Billing	W/WW	Interactive Voice Response System	Capital	\$ 45,000	\$ 346,413	1	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
3	Finance	Accounting	W/WW	Accountant I - ½ cost	Supplemental	\$ 45,016	\$ 45,016	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
20	PW	Engineering	W/WW	Upgrade Part-time Clerk to Full-time Office Technician	Supplemental	\$ 31,083	\$ 76,099	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
30	PACS	Recreation	Rec Class	Playbook Printing and Mailing	Capital	\$ 37,000	\$ 37,000	1	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
34	PACS	Recreation	Rec Class	Fitness Equipment Replacement	Capital	\$ 18,343	\$ 55,343	5	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
37	PACS	Recreation	Rec Class	Television Replacement - Recreation Center	Capital	\$ 1,400	\$ 56,743	8	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
13	Admin Svcs	Information Svcs	Risk	Security Initiative	Capital	\$ 10,000	\$ 10,000	5	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
49	Fleet & Fac	Fac Maintenance	Risk	Generator Replacement - Fire Station #2	Capital	\$ 55,000	\$ 65,000	4	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
55	Fleet & Fac	Fac Maintenance	Risk	Standby Generator - Public Works	Capital	\$ 71,500	\$ 136,500	10	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No

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Capital & Supplemental Requests 2018
by Fund

Ref #*	Dept	Division	Fund	Program Description	Program Type	Program Cost	Totals	Dept Ranking	Funded			
14	Admin Svcs	Information Svcs	EDC	Hardware/Software Replacement - Library/Parks	Capital	\$ 47,760	\$ 47,760	6	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Parks	EDC	Transfer to Misc Park Improvements	Capital	\$ 50,000	\$ 97,760		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Library	EDC	Transfer to Library Remodel Design	Capital	\$ 127,370	\$ 225,130		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Library	EDC	Transfer to Library Remodel	Capital	\$ 900,000	\$ 1,125,130		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	EDC	Transfer to EDC Debt Reserve	Capital	\$ 377,500	\$ 1,502,630		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
32	PACS	PATS	Athletic Complex	Outfield Fence Replacement	Capital	\$ 60,850	\$ 60,850	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
36	PACS	PATS	Athletic Complex	Refrigerator Replacement	Capital	\$ 25,000	\$ 85,850	7	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	Car Rental	Transfer to CIP	Capital	\$ 1,595,100	\$ 1,595,100		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	Car Rental CIP	Transfer to Redevelopment Fund	Capital	\$ 2,000,000	\$ 2,000,000		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
6	CMO	Community Service	Hotel/Motel	Replace Christmas Tree at City Hall Complex	Capital	\$ 44,355	\$ 44,355	3	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	Hotel/Motel	Transfer to Texas Star CIP/AV Improvement Reimb	Capital	\$ 120,000	\$ 164,355		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	WT Impact	Transfer to Water Tank Debt Service	Capital	\$ 252,188	\$ 252,188		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	WT Impact	Transfer to Reclaimed WL Ext Debt Service	Capital	\$ 121,694	\$ 373,882		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	Drainage	Transfer to Misc Drainage Improvements	Capital	\$ 100,000	\$ 100,000		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
21	PW	Drainage	Drainage	Public Works Field Tech I	Supplemental	\$ 66,455	\$ 66,455	2	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
	Non-Dept	Non-Dept	TSGC Reserve	Transfer to TSGC Misc Improvements	Capital	\$ 100,000	\$ 100,000		<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No

Supplementary Data



Introduction



WELCOME TO A LOOK AT THE CITY OF EULESS, TEXAS

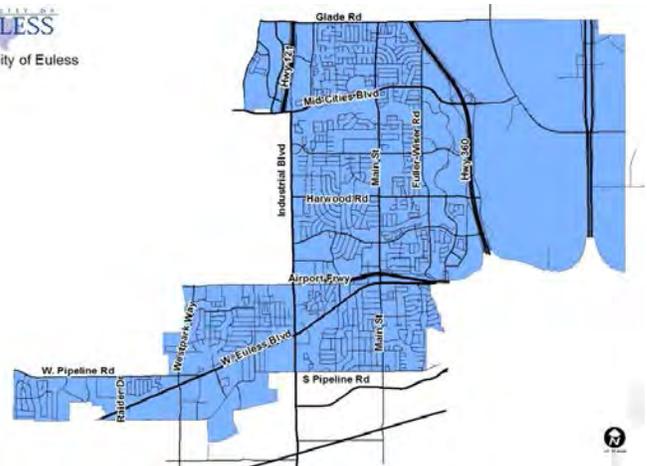
GEOGRAPHY

The City of Euless is located in North Central Texas in Northeast Tarrant County approximately 16 miles west of Dallas and 16 miles east of Fort Worth. The City is located on Texas Highway 183, a six-lane expressway linking Dallas to Fort Worth. Other major highways through the City include State Highway 121, State Highway 360, State Highway 10 and Farm-to-Market Road 157. Euless' centralized location provides quick access to both Dallas and Fort Worth metropolitan areas and is adjacent to Dallas-Fort Worth (D/FW) International Airport in east Tarrant County, one of the world's busiest airports.

The City has a total land area of 16.9 square miles or 10,371 acres. Of the 10,371 acres, 3,210 acres are located within D/FW Airport and the remaining 7,161 acres outside the airport boundaries. Current development statistics estimate that Euless has approximately 614 acres of undeveloped land remaining outside the airport.



EULESS
The City of Euless



HISTORY

Euless was first settled in 1867 and named after the Elisha Adams Euless family. The family settled here with many of their Tennessee neighbors. Mr. Euless served two terms as Tarrant County sheriff in the 1890's. The City of Euless was incorporated on February 24, 1953 with a total population of less than 4,200. The community experienced a growth surge in the 1970's with the completion of D/FW Airport in 1974. The 1980 census reported the population of Euless as 24,002. The 2010 Census Population Count was 51,277. Current population figures for Euless total 54,870.

FORM OF GOVERNMENT

Euless now operates under a Home Rule Charter adopted on July 21, 1962, which provides for a council-manager form of government. The Mayor and six Council members are elected at-large. The Council is responsible for all matters of policy and is also the authority for levying taxes, securing revenues, authorizing expenditures of City funds, and incurring City debt. The City Manager is directly responsible to the City Council, and the management of the City's departments. An organizational chart is included in the Introduction Section of the budget. In addition, several

boards and commissions were created to assist the City Council in deciding matters of policy and procedures and meet on various issues throughout the year.

DEMOGRAPHICS

Eules' close proximity to D/FW Airport has made the City a major commercial-industrial center for the Northeast Tarrant County area. In recent years, new retail development has added a number of quality shopping centers which provide residents with a variety of goods and services to choose from. This diversified business community provides substantial property tax revenues and sales tax revenues to the City. The City collects 2% of sales and use receipts from businesses within the City.

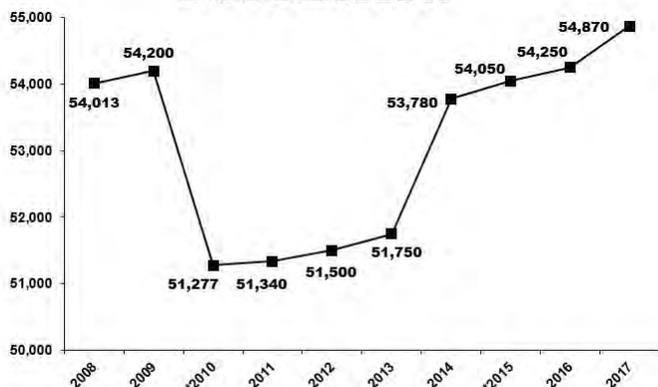
Of 15,407 non-mineral lease property accounts in the City, 12,978 are residential accounts. The top ten taxpayers listed in the following table are found in the remaining 2,429 commercial and industrial accounts. Over the past year, taxable property values increased over \$447 million dollars from \$3,553,921,930 to \$4,001,295,340, a 12.6% increase due to an increase in both residential and commercial property values.

Ten Largest Property Taxpayers

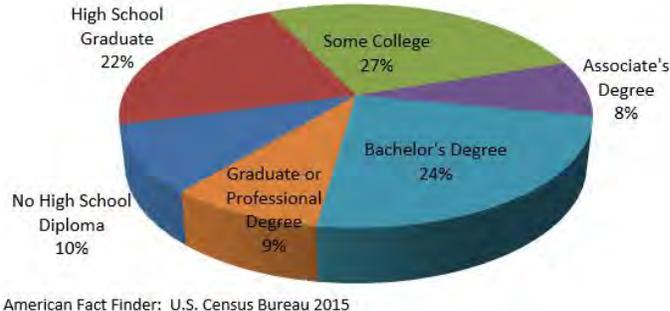
<u>Name of Taxpayer</u>	<u>Nature of Property</u>	<u>2017-18 Taxable Assessed Valuation</u>	<u>% of Total Taxable Assessed Valuation</u>
Star Monticello LLC/Star Kensington LLC	Apartments	\$95,840,000	2.70%
EAN Holdings LLC	Car Rental	\$81,218,610	2.29%
Westdale Hills 2013 LP	Apartments	\$77,281,893	2.17%
CH Realty VI/MF Colleyville 2801 LP	Apartments	\$76,600,000	2.16%
WOP Mandolin LLC	Apartments	\$76,035,193	2.14%
Stoneleigh at Bear Creek Apt.	Apartments	\$62,675,000	1.76%
CMF 15 Portfolio LLC	Apartments	\$58,401,630	1.64%
Avenue 900 Holdings LLC	Apartments	\$53,900,000	1.52%
LSREF3 Bravo (Dallas) LLC	Apartments	\$53,760,000	1.51%
Avis Rent a Car System LLC/Budget Car Rental	Car Rental	\$50,884,895	1.43%
		\$686,597,221	17.16%

Population with a median age of 34.9 years (U.S. Census Bureau American Fact Finder 2015) has increased from 54,013 to 54,870 in ten years. The City's median household income is \$54,974, which compares favorably to \$53,207 for the State of Texas (U.S. Census Bureau American Fact Finder 2015). The educational level is 90.3% high school graduate or higher (U.S. Census Bureau American Fact Finder 2015).

POPULATION



EDUCATION OF THOSE 25 YEARS & OVER



*2010 and 2015 Population Estimates based on census data.
Population for non-census years calculated by North Central Texas Council of Governments.

COMMUNITY INFORMATION

Being centrally located, the Hurst-Euless-Bedford area (also known as the Mid-Cities) can tap into the abundant cultural, sports, and recreational amenities that Dallas and Fort Worth offer. Citizens of Euless can access some of the Nation's finest museums, zoos, symphonies, ballets, and operas. In addition, amusement facilities such as Six Flags over Texas, Six Flags Hurricane Harbor Water Park, and Fort Worth's historic stockyards are all within a short driving distance.

For the avid sports enthusiast, both amateur and professional sporting activities are available year-round. Professional sports teams, including the Dallas Cowboys, Texas Rangers, Dallas Mavericks, Dallas Stars, and FC Dallas plays all of their home games within a 20-30 minute drive from Euless. In the spring and summer months, citizens can catch a minor league baseball game featuring the Fort Worth Cats, the Frisco Rough Riders, or the Grand Prairie Air Hogs. Or, if hockey is preferred, one can take in an exciting minor league hockey game featuring the Fort Worth Brahmas. For the racing fans, the fastest and loudest sporting facility in the D/FW metroplex is Texas Motor Speedway where top names in both NASCAR and Indy Car racing compete. Collegiate sports are also available through a local university network, which includes Southern Methodist University, Texas Christian University, the University of North Texas, the University of Texas at Arlington, and Texas Wesleyan University.

The City is serviced by several medical facilities which are recognized among the best in the D/FW metroplex. Texas Health Resources Harris Methodist H-E-B Hospital (Harris H-E-B) is fully equipped with state-of-the-art technology to meet today's medical needs. The hospital offers patients a full range of health services in completely modern facilities and has access to CareFlite airborne ambulance to provide quick transport in the most immediate emergencies. In addition to acute care services, Harris H-E-B offers comprehensive programs for the treatment of alcoholism, chemical dependencies, and psychiatric care. The Edwards Cancer Center, located on the hospital campus, offers radiation therapy and a full range of comprehensive cancer care. The City is tied directly into the Tarrant County 9-1-1 emergency response system and provides advanced life support ambulance service through the Euless Fire Department.

Educational facilities within the City are provided by the Hurst-Euless-Bedford (HEB) and Grapevine-Colleyville Independent School Districts (ISD). The HEB ISD consists of twenty elementary schools, five junior high schools, two high schools, and three non-traditional campuses with total enrollment topping 23,090 students. Of these facilities, six elementary schools, two junior

highs, one high school, and one non-traditional campus are located in the City of Euless. The Grapevine-Colleyville ISD has one elementary school located in northern Euless.

HEB ISD's mission statement "is to continue its proud tradition of excellence as a diverse, high-performing organization committed to ensuring each student is empowered today to excel tomorrow." The school district's educational program stresses intellectual development, occupational and economic competence, citizenship, personal and social development, and health and physical fitness. Course content and teaching methods are designed to accommodate the needs of each student. These include basic studies, honors courses, advanced placement offerings, and a variety of instructional programs for children with learning disabilities.

The commitment to quality learning also extends to higher education. The Tarrant County College (TCC) offers a wide range of curriculum in occupational, basic studies, and continuing education courses. The College is one of the 20 largest higher education institutions in the United States. Numerous two-year degree plans are available and a majority of the courses offered may be transferred to four-year universities. Financial assistance is available to everyone, and counselors are available to answer any questions a student may have. The college is fully accredited by the Southern Association of Colleges and Schools Commission on Colleges to award an associate's degree.

The City of Euless provides many facilities and services to its Citizens including seventeen parks totaling 345 acres, 4.35 miles of paved trails, 2.75 miles of unpaved trails, four tennis courts, an aquatics park with numerous outdoor and indoor features, one outdoor swimming pool, four sand volleyball courts, 15 playgrounds, a splash pad, two fishing piers, six pavilions, four gazebos, three amphitheaters, a Conference Centre, Golf Course, youth and adult sports complex, and an ice hockey facility. Indoor recreational facilities include a 35,000 square foot recreation center with a 5,000 square foot fitness center, a 35,000 square foot senior center, over 12,000 square feet of rental facilities, an almost 2,000 square foot museum, and a 1,500 square foot log house.

The City has three fire stations serviced by 73 certified firefighters and one police station serviced by 91 certified officers. The City also maintains a full service library with over 86,000 materials. Current bond ratings for the City's General Obligation Bonds are "AA" from Standard & Poor's and "Aa2" from Moody's.

The City's website (www.eulesstx.gov) allows citizens to access vital information and services 24 hours a day, 7 days a week. Interactive functions include the City's mapping system, subscription to emergency mobile e-mail and text alerts, and subscription to MyEuless which includes construction updates, community news, employment opportunities, library events, Texas Star events, and recreation classes offered. Utility customers now also have the ability to view their water usage on an hourly consumption basis and even get contacted when consumption reaches a predetermined amount. There are many other features that appeal to visitors, businesses, and residents including online forms and payment options, financial information, and events calendar.



To provide our citizens the most efficient services possible that protect and enhance the quality of life, through planning and visionary leadership.



FISCAL YEAR 2017-18 GOALS MATRIX

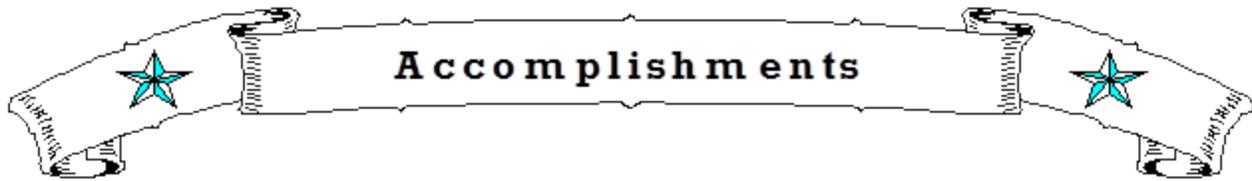
	Superior Customer Service	Fiscally Responsible	Safety And Security	Diversified Business Climate	Quality Infrastructure	Attract Visitors	Quality Leisure Opportunities	Preserve Positive City Image
Administration	■	■	■	■	■	■	■	■
Facilities	■	■	■	■	■	■	■	■
Library	■	■	■	■	■	■	■	■
Fiscal Services	■	■	■	■	■	■	■	■
Police	■	■	■	■	■	■	■	■
Fire	■	■	■	■	■	■	■	■
Development	■	■	■	■	■	■	■	■
Parks & Community Services	■	■	■	■	■	■	■	■
Public Works	■	■	■	■	■	■	■	■
Water Department	■	■	■	■	■	■	■	■
Recreation	■	■	■	■	■	■	■	■
Arbor Daze	■	■	■	■	■	■	■	■
Texas Star Sports Complex	■	■	■	■	■	■	■	■
Texas Star Golf Course	■	■	■	■	■	■	■	■
Hotel / Motel	■	■	■	■	■	■	■	■
Economic Development	■	■	■	■	■	■	■	■

Note: Department goals that align with City goals are highlighted in blue in the matrix above.



Goals & Objectives

- ❖ **The City will maintain a legal, open environment that focuses on providing excellent service to our citizens.**
 - Assure courteous, effective, and efficient service to both external and internal customers.
 - Pursue technological updates that will enhance customer service.
 - Structure departmental operations to ensure rapid response and resolution to customer complaints.
- ❖ **The City will maintain financial integrity while minimizing the impact on Euless citizens.**
 - Explore new and innovative revenue sources.
 - Promote and utilize Euless businesses whenever possible when making municipal purchases.
 - Adopt the city budget in context of the multi-year financial plan which emphasizes funding of capital projects through operating revenues rather than issuing debt.
 - Maintain reserves levels as provided for in the City's fiscal policy.
 - Retain high bond rating and financial reputation.
- ❖ **Provide Quality Public Safety and Health Services to the community.**
 - Promote proactive neighborhood-based crime watch.
 - Promote high visibility and community involvement for public safety employees.
 - Support strict health and code enforcement.
 - Uphold commitment to environmental programs.
 - Explore and develop programs to reduce crime.
 - Maintain excellent reputation in police and fire services.
 - Provide quality emergency medical services to our citizens.
- ❖ **Employ high-quality, professional, service-oriented personnel.**
 - Promote educational standards and re-education opportunities.
 - Cultivate future leaders.
 - Maintain a work force of highly qualified, friendly, and professional employees.
 - Provide competitive salary and benefit packages to retain a motivated work force.
- ❖ **Provide for a diversified business climate.**
 - Enhance communication between the City and the business community.
 - Pursue economic development through the use of innovation programs that seeks to emphasize retention and expansion of existing businesses.
 - Promote the City's premier locations as a key element to the City's image and success.
 - Promote existing and new businesses within the City.
- ❖ **Promote quality infrastructure improvements to allow our City to thrive.**
 - Maintain Euless' street system to effectively accommodate vehicular traffic while protecting the integrity of attractive median and right-of-way landscaping.
 - Aggressively pursue infrastructure improvements in conjunction with the Capital Improvements Program using a pay as you go system when possible.
 - Enhance pedestrian-oriented means of travel throughout Euless to enhance public safety.
- ❖ **Attract visitors to the City.**
 - Provide special events throughout the City.
 - Promote the Texas Star Conference Centre, Golf Course and Athletic Complex.
 - Promote the use of public art at city buildings and parks.
- ❖ **Provide quality leisure activities and events for the community.**
- ❖ **Instill "sense of community" in Euless' residents.**
 - Build a sense of community through activities including Citizens Police and Fire Academies, Town Hall meetings, Neighborhood meetings, and apartment managers meetings.
 - Work to find new avenues to involve more residents in the civic process and to serve on boards and commissions with the hope of developing leadership from a diversified section of the community.
 - Promote community partnerships with neighboring cities, HEB ISD, non-profit agencies, and DFW Airport.



THE CITY OF EULESS has achieved many accomplishments that illustrate the quality of life for our City, as well as the level of teamwork. Among the accomplishments are:

THE CITY COUNCIL held the ad valorem tax rate at \$0.4625. They held various meetings including town hall meetings, budget meetings, neighborhood meetings, and Tongan Community Committee meetings to provide open dialogue between residents, elected officials, and staff. Open houses at the Police Department and Fire Department were also hosted.

THE CITY MANAGER'S OFFICE provided support to the departments to allow them to accomplish their goals and objectives in support of the overall vision established by the City Council. This was accomplished by providing the necessary resources while maintaining a stable and conservative tax rate and strong financial position. Through community partnerships, the City was able to offer or participate in even more activities and events to meet the various needs within the community and to provide more recreational and leisure opportunities for our citizens. By promoting a business friendly environment, the City was able to see near record growth in both commercial and residential development.

THE CITY MANAGER'S COMMUNICATIONS OFFICE provides information and education to our residents in order to keep them informed, engaged, and improve community relations. This includes a monthly Eules Today newsletter and regular updates on the website and cable channel. In addition, they send subscription-based e-mails as well as oversee a variety of social media channels including Facebook, Twitter, and NextDoor. They produce several videos throughout the year touting the progression of the Eules Parks Department, National Night Out, recruitment for the Police Department, and Master Composter Certification. They also play a major role in working with the media both proactively and during crisis and recently received an Advanced Media Relations certification. They also work on several marketing campaigns throughout the year with groups such as Safe Kids Tarrant County, the Eules Small Business Association, and It's Time Texas.

THE CITY SECRETARY'S OFFICE coordinated appointments to the City's Boards and Commissions and maintained all City ordinances, resolutions, and records retention including the implementation of a records web portal to allow access to city records via the city's website. A City Council election was also held and they processed all requests for open records within State statute requirements.

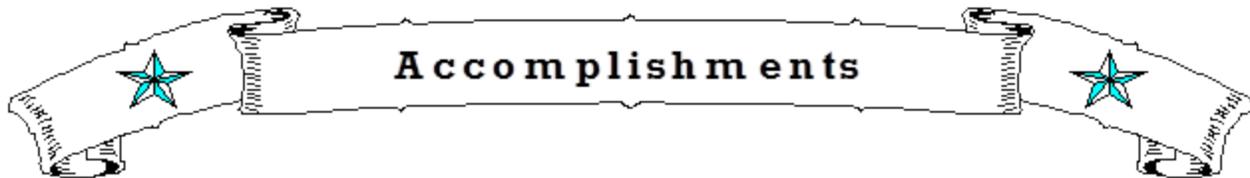
THE PARKS DEPARTMENT received the distinction as Tree City USA from the National Arbor Day Foundation for the 31st consecutive year. Only 5 other cities in Texas have received this award more times than Eules.

THE COMMUNITY SERVICES DEPARTMENT increased the number of classes offered in 2017 and surpassed 40,000 annual visits to the aquatic center for the 5th consecutive year. Senior center attendance surpassed 43,000 and the Recreation Center surpassed 114,000 visits for 2017.

THE TEXAS STAR SPORTS COMPLEX registered over 700 league teams and over 1,200 tournament teams between the two facilities.

THE POLICE DEPARTMENT equipped all officers with individual first-aid equipment, trained officers in street survival techniques and strategies, and completed the critical first-aid techniques and training. They implemented IA Pro and Blue Team. This program allows paperless frontline documentation that ensures critical incidents are documented, reviewed and managed with consistency and completeness. It also has early intervention warnings for Use of Force, Pursuits, and Accidents. They used the event trailer for several special events including their open house, fall school festivals, and kids programs. The launch of this new trailer has been a tremendous success with the community. Code Compliance's Primary Maintenance Inspection Program continues to improve overall quality of life for the community. The City currently does not have any tier 3 properties and many tier 2 properties continue to improve and have moved to tier 1 status.

FACILITY MAINTENANCE OPERATIONS completed the remodel of the Texas Star maintenance facility and began the planning phase for the upcoming library remodel project.



FLEET OPERATIONS received the Automotive Service Excellence (ASE) “Blue Shield of Excellence” award for the 22nd consecutive year. The City was recognized by North Central Texas Council of Governments (NCTCOG) as a leader in emission reduction in North Central Texas for the second year by obtaining “Silver” status.

MUNICIPAL COURT includes the administration and operations of the Euless Municipal Court of Record with the Court having jurisdiction over traffic offenses, commercial vehicle violations, city ordinance violations, and other Class C misdemeanors committed within the city limits. Court staff is responsible for the processing, documentation, and maintenance of the information system for all cases filed. The Court and its officers continue to implement legislative changes affecting the adjudication procedures and processing of cases filed.

THE EULESS PUBLIC LIBRARY The Mary Lib Saleh Euless Public Library received the Achievement in Excellence in Libraries Award from the Texas Municipal Library Director’s Association for the twelfth consecutive year. The Library expanded its community outreach with high quality entertainments and interactive programs.

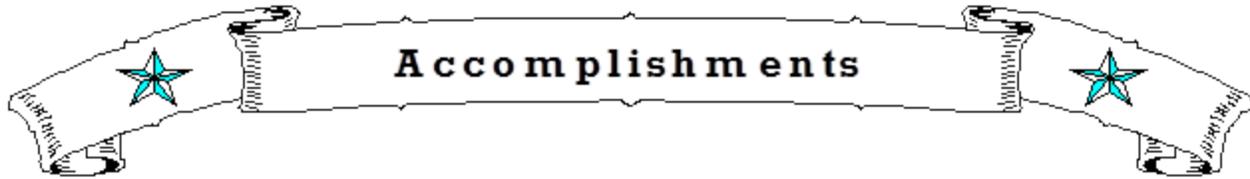
THE INFORMATION SERVICES DEPARTMENT completed all hardware and software upgrades planned for the fiscal year. New desktop computer replacements proceeded as planned, with the only notable change being an upgrade to Windows 10 for all new PCs going forward. An enterprise agreement was negotiated with Microsoft for the Office 2016 suite on all City computers. An enterprise-wide unified telecommunications system, including telephones and voicemail, was purchased and installed. Toward the end of the fiscal year, a new audio-visual presentation system was purchased and installed at Texas Star, as well as a smaller audio-visual upgrade at the Senior Center. Several substantial network equipment upgrades were performed over the course of the year, which increased the performance and resilience of remote facilities’ connections to the data center.

THE FIRE DEPARTMENT maintained its Community Protection Class #1 rating through the Insurance Service Organization (ISO). The City of Euless is one of only 97 municipalities in the United States, receiving the highest rating possible, Insurance Services Office (ISO) Class 1, according to the latest ISO report. The department sent one of its newly promoted captains to the managing officer program at the National Fire Academy. In addition, the department transitioned to a new medical billing contractor and new medical report writing software. The department continues to stay very involved in our community through fire prevention events, Community Emergency Response (CERT) training, Citizen’s Fire Academy classes, home revitalization program, and residential smoke alarm installations. The Department continues to be very active at the state and local level by participation in various regional committees, county work groups, NEFDA, Tarrant County College Regional Fire Academy, and the Texas Commission on Fire Protection.

THE FIRE MARSHAL’S OFFICE continued to address the myriad of issues involved in the continuing construction in the community. The Fire Marshal’s office is working closely with other City departments, business owners, developers, architects, engineers, and others to bring projects in on time and in compliance with the codes. Citizens Fire Academy Class #24 graduated during the year. A Community Emergency Response Team (CERT) class graduated as well. A CERT radio operator’s class and CERT refresher training was provided during the year to continue to grow the CERT capabilities. Fee schedules were reviewed and updated during the year and a credit card machine was added to improve customer service. Public education continued to be an important part of office activities. The Kids Fire Camp, Open House, public education events in the schools, Operation Back To School, Trunk or Treat, and many other venues combined to frequently engage the community in fire safety messages. Assistance provided to other departments included working with Public Works to shoot the water meter video to familiarize residents with the new water meters as well as a code change to help ensure that patrol officers can access fully enclosed apartment buildings and hotel/motels as needed to respond to calls for service.

THE HUMAN RESOURCES DEPARTMENT provided orientation programs for new employees and assisted the Fire and Police Departments with promotional testing. The department held monthly safety meetings for employees and administered employee benefit programs.

THE PUBLIC WORKS AND ENGINEERING DEPARTMENT continued the general maintenance and repair of the city’s infrastructure which includes streets, sidewalks, storm drainage system, water and sewer systems, traffic signals and the reclaimed water system. Engineering staff completed the design and contract management of



several city projects and also conducted reviews and inspection on all citywide development projects. Animal Shelter staff continues its great relationship with the Girls Awareness Program (GAP) organization.

THE FINANCE DEPARTMENT received the Distinguished Budget Award for the fiscal year 2017 Budget and Certificate of Excellence in Financial Reporting for the fiscal year 2016 Comprehensive Annual Financial Report (CAFR) from the Government Finance Officers Association of the US and Canada. In addition, the department issued tax notes and managed a multi-million dollar investment portfolio.

THE GEOGRAPHIC INFORMATION SYSTEMS DEPARTMENT (GIS) moved to a new data server configuration that allows faster access to all city data. Steps were also taken to streamline the datasets and prepare for the move to the next generation of GIS software that will be coming over the next year. In addition, standard GIS related projects were completed to support Public Works, Engineering, Planning and Development, and assist in annual projects such as the ADA compliance plan and the water/wastewater/storm water accreditation reports.

THE PURCHASING DEPARTMENT held three online auctions during the year for proper disposal of assets. They also continued to expand the procurement card program throughout the City alleviating some of the workload required for small dollar purchases and assisted departments with purchasing guidelines and state law compliance.

THE PLANNING AND DEVELOPMENT DEPARTMENT successfully facilitated the construction of various projects located within the Glade Parks including numerous new retail stores and restaurants. One hundred-eight (108) permits have been issued for the 127 lot residential subdivision at Glade Parks which have an average value of \$480,000. Lennar Homes has constructed a total of 336 homes, located in five subdivisions at the Riverwalk!

Construction continues on several major developments and transportation projects that has established a strong development momentum south of Airport Freeway. These projects include: a mixed-use development called Founder's Parc consisting of Commercial Retail, Single Family Residential, and Urban Lofts. Three 1960's era apartment complexes were purchased and demolished by the developer to create the 56-acre development located south of Airport Freeway, north of S.H. 10, and east of FM 157; The Gala at Oak Crest, located south of S.H. 10 between Cullum Drive and Dickey Drive, will include a 120 unit senior housing project on five (5) acres and a 44 lot single-family subdivision. The Texas Department of Transportation continued construction of Airport Freeway from FM 157 east through Eules. This will include reconstruction of existing lanes and the addition of two managed lanes. Three (3) intersections along S.H. 183 will be improved at Main St., Ector Drive, and FM 157 with signage, landscaping, lighting, and new/enhanced bridge abutments.

THE INSPECTION SERVICES DEPARTMENT completed over 8000 inspections related to the 160 new residential building permits, 123 residential addition/alteration permits, 266 residential fence permits permits, and 387 certificates of occupancy. The department also assisted in numerous development site plan reviews. They continue to work with the code compliance division placing emphasis on ordinance compliance through voluntary compliance, on-site visits, door hangers, notices of violation, citations, and appearances in municipal court.

THE UTILITY BILLING DEPARTMENT set-up over 2,100 new accounts, generated 12,164 service calls, completed conversion of billing and collections to a new automated metering system, outsourced printing and mailing of bills, and rolled out an on-line customer portal that aids customers in monitoring their water consumption.

TEXAS STAR GOLF COURSE received a 4½ star rating from Golf Digest for the 17th consecutive year and is listed in top places to play in Texas. Golf Week, Dallas Morning News and Avid Golfer list Texas Star as one of the Top Ranked Public Golf Courses in the Metroplex. The Texas Star website use by the Golf Shop as the main avenue to place online tee times continues to increase the number of bookings. The professional golf staff participated for the second year in the PGA Jr League; they doubled their youth participation from the prior year. After a third year of growth, the Mini Verde Greens continued to perform well, providing consistent well-groomed conditions from the tee to the green throughout the year.



Residential Monthly Service Charges



	Water	Wastewater	Trash	Drainage	Recycling
FY18 Prop	\$11.75 Base Tiered Rates/tgals 0-2 tgals - \$3.58 3-8 tgals - \$4.51 9-15 tgals - \$5.08 16-35 tgals - \$5.61 Over 35 tgals - \$6.21	\$10.50+90% of metered water usage @ \$3.98 per tgals.	\$9.26**	\$2.75	**\$1.30 per home \$2.76 per home-cart \$1.01 per apt. unit \$.65 for Seniors \$2.11 for Seniors home-cart
FY17	\$10.75 Base Tiered Rates/tgals 0-2 tgals - \$3.44 3-8 tgals - \$4.37 9-15 tgals - \$4.94 16-35 tgals - \$5.47 Over 35 tgals - \$6.07	\$9.50+90% of metered water usage @ \$3.72 per tgals.	\$9.26	\$2.50	\$1.30 per home \$2.76 per home-cart \$1.01 per apt. unit \$.65 for Seniors \$2.11 for Seniors home-cart
FY16	\$9.75 Base Tiered Rates/tgals 0-2 tgals - \$3.24 3-8 tgals - \$4.17 9-15 tgals - \$4.74 16-35 tgals - \$5.27 Over 35 tgals - \$5.87	\$8.50+90% of metered water usage @ \$3.59 per tgals.	\$8.99	\$2.50	\$1.26 per home \$2.68 per home-cart \$1.00 per apt. unit \$.63 for Seniors \$2.05 for Seniors home-cart

**Current contract expires February 2018. New rates not yet available.

General Fund Key Fiscal Points

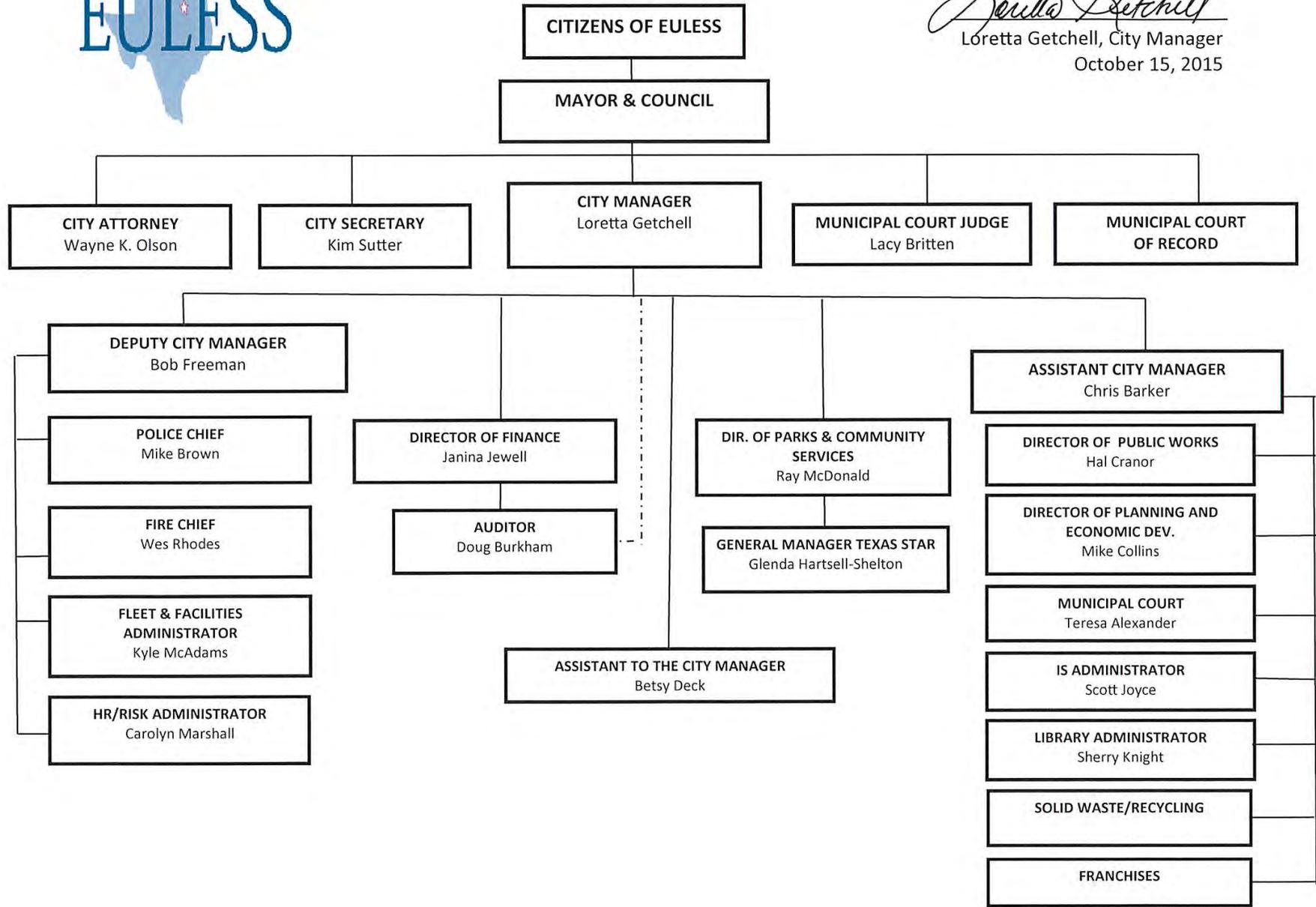
	Proposed FY18	% Change	Budget FY17	% Change	Actual FY16
<i>Operating Expenses</i>	\$41,217,125	3.7%	\$39,752,761	11.5%	\$35,987,296
<i>Capital Expenses</i>	\$ 2,750,528	31%	\$ 2,099,305	19.5%	\$ 1,430,199
Tax Rate	.462500 per \$100 Debt = .101444 M&O = .361056	0%	.462500 per \$100 Debt = .099447 M&O = .363053	(1.07%)	.467500 per \$100 Debt = .100929 M&O = .366571
Taxable Valuation*	\$4,001,295,340	12.6%	\$3,553,921,930	12.7%	\$3,153,297,953
Debt Rating: Moody's	G.O. = Aa2 W&S = Aa2 Drainage = A1 Sales Tax = A1		G.O. = Aa2 W&S = Aa2 Drainage = A1 Sales Tax = A1		G.O. = Aa2 W&S = Aa2 Drainage = A1 Sales Tax = A1
S & P	G.O. = AA W&S=AA+ Drainage = AA+		G.O. = AA W&S=AA+ Drainage = AA+		G.O. = AA W&S=AA+ Drainage = AA+

*Includes minimum taxable value of properties under protest and estimate of incomplete properties.



ORGANIZATIONAL CHART

Loretta Getchell
 Loretta Getchell, City Manager
 October 15, 2015



BUDGET PROCESS

DEFINITION AND AUTHORITY

The budget is a financial plan for a specific fiscal year that contains both the estimated revenues to be received during the year and the proposed expenditures to be incurred to achieve stated objectives. The City Charter established the City of Euless' fiscal year as October 1 through September 30. The City Charter further states:

The City Manager, prior to August first of each year, shall prepare and submit the budget, covering the next fiscal year, to the City Council, which shall contain the following information. In preparing the budget, each employee, officer, board, and department shall assist the city manager by furnishing all necessary information.

- (1) *The city manager's budget message shall outline the proposed financial policies for the next fiscal year with explanations of any changes from previous years in expenditures and any major changes of policy and a complete statement regarding the financial condition of the City.*
- (2) *An estimate of all revenue from taxes and other sources, including the present tax structure rates and property evaluation for the ensuing year.*
- (3) *A carefully itemized list of proposed expenses by office, department, agency, employee, and project for the budget year, as compared to actual expenses of the last ended fiscal year, and the present year to date.*
- (4) *A description of all outstanding bond indebtedness, showing amount, purchaser, date of issue, rate of interest, and maturity date, as well as any other indebtedness which the City had incurred and which has not been paid.*
- (5) *A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provisions for financing.*
- (6) *A list of capital projects which should be undertaken within the five (5) next succeeding years.*

PUBLIC ACCESS

Article VII, Section 3 of the City Charter provides:

The budget and all supporting schedules shall be filed with the City Secretary when submitted to the City Council and shall be open for public inspection by anyone interested.

PUBLIC HEARINGS

Article VII, Section 4 of the City Charter provides:

At the Council meeting at which time the budget is submitted, the Council shall, in conformance with the requirements of law, name the date and place of a public hearing and shall cause to be published the time and place thereof. At this hearing, interested citizens may express their opinion concerning items of expenditure, giving their reasons for wishing to increase or decrease any items of expense.

BUDGET AMENDMENT

Department heads can amend the budget within their divisions as long as it does not affect total appropriations. The City Manager can amend the budget within a particular fund as long as it does not affect total appropriations. The City Council may amend the budget by a majority vote of the full membership for emergency conditions which may arise which could not reasonably have been foreseen in the normal process of planning the budget when the general welfare of the citizenry is involved. These amendments must be by ordinance and attached to the original budget in accordance with Article VII, Section 8 of the City Charter.

BUDGET PREPARATION

The budget preparation is coordinated through the City Manager's Office and the Finance Department. The budget process begins in late February or early March with a budget kickoff meeting with all City department directors and managers. Each department and division receives a budget preparation manual, forms and year to date budget information. Departments prepare a summary including the following information about their activities:

- Location and Hours of Operation
- Mission/Programs/Services
- Highlights/Accomplishments for the current fiscal year
- Goals & Objectives for the upcoming fiscal year
- Major Budgetary Issues and Operational Trends.

Current year estimates are carefully reviewed and known exceptions or cost increases are reported along with justification. These variances are reviewed by the City Manager's Office for amendment as deemed necessary. The budget requests are submitted along with justification for any increases. The City Manager's office holds meetings with each director to review each of their line items and discuss any changes. All capital and supplemental requests are submitted separately and must include the following information:

- Purpose/objective of this request
- Changes/improvements from current operations
- Alternative financing options
- Estimated life of requested item
- Impact or consequence of not funding this request
- Equipment being replaced by this request
- Cost of the item
- Other associated cost

A work session is held to allow each department the opportunity to present their capital and supplemental requests to the City Council. The City Manager's Office consolidates all capital requests and all supplemental requests, assigns a ranking based on funding available, and submits its recommendation to the City Council for consideration.

In accordance with the fiscal policies, supplemental programs will only be funded from current revenues. One-time revenue sources and excess reserves are used to fund capital requests.

The finance department prepares revenue estimates based on historical data available from the revenue manual (which is updated monthly) and other available data. Estimates are reviewed and adjusted by the City Manager's office as deemed necessary. The objective of

the City is to estimate revenues as accurately as possible to allow use of all available funding.

The City Manager's Office completes a final review of the budget and submits a preliminary budget to the City Council. In accordance with Article VII, Section 2 of the City Charter, this document must be submitted to City Council prior to August 1st.

STRATEGIC PLANNING

The City Council meets for a winter work-session and a budget work-session each year. During these work-sessions, a strategic planning session is held for discussion of short, intermediate, and long-term goals. These goals and the fiscal impact are considered during the budget process and serves as a guide throughout the year for staff.

COMPREHENSIVE PLAN

The City's long-term planning has been consolidated into a comprehensive five-year plan produced by the City Manager's office. This plan is updated every year and serves as the City's "road map" to which infrastructure, facility, and park projects will be done in the coming years. Each project contains a fiscal impact analysis.

The comprehensive plan includes a five-year plan for drainage infrastructure, streets including overlay and construction, water and wastewater line replacement, City facilities, and the parks master plan. The information included in this document is an integral part of the budget process.

The Capital Improvements Program details all funded and unfunded projects that have been identified to date and meets the requirements of the City Charter. Article VII, Section 2 (4) requires "A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provisions for financing". Section 2 (5) further requires "A list of capital projects which should be undertaken within the five (5) next succeeding years".

BUDGET ADOPTION

The City Charter provides:

After public hearing, the City Council makes any changes deemed necessary and adopts the budget at least ten (10) days prior to the beginning of the next fiscal year by a favorable majority vote of all members of the Council.

On August 3rd and 5th, the City Council reviewed the preliminary operating and capital budgets. At their regularly scheduled City Council meeting on August 15th, the Euless City Council set a date, time, and place for the budget public hearing on August 29th. City Council held that public hearing and adopted the budget September 12th. After the budget adoption, the Finance Department prepares a monthly financial report which is presented to the City Council for their review.

FY2017-2018 Budget Schedule*

DATE	RESPONSIBILITY	ACTION
Wednesday, February 22, 2017	Managers, Directors & Administrators	Budget Kickoff - 2:00PM, City Hall Council Chambers
Saturday, February 25, 2017	CC, CMO & Finance	Winter Work Session
Friday, March 03, 2017	Managers, Directors & Administrators	Computer Request Forms due to Information Services, Vehicle Request due to Fleet Services, and pay plan adjustments to HR.
March 6-17	CMO, Finance & Directors	Preliminary CIP Review (Facilities, Public Works, PACS)
Friday, March 24, 2017	Managers, Directors, Administrators & Finance	Capital & Supplemental Request Budget Forms, including FY2018 Multi-year Budget Forms, with supporting documentation and rankings, returned to Finance.
Friday, March 31, 2017	Managers, Directors, Administrators & Finance	All Other Budget Forms, including FY2018 Known Exceptions and Travel Budget Forms, with supporting documentation, returned to Finance. Departmental Data Entry completed.
Friday, April 07, 2017	Finance & Directors	Notice of fee changes due to Finance.
Friday, April 07, 2017	Finance & Directors	All CIP Sheets Updated and returned to Finance.
April 10-21	CMO, Finance & Directors	Operating & Capital Budget review with Directors and Administrators.
Monday, May 15, 2017	TAD	Preliminary Tax Roll from TAD
Wednesday, May 31, 2017	CSO & Finance	Publish Notice of Public Hearing on CCPD budget to be held on June 12th (CCPD Board).
Monday, June 12, 2017	CCPD Board	Hold Public Hearing on CCPD Budget. Adopt FY2018 CCPD Budget. Submit CCPD Budget to City Council.
Monday, June 12, 2017	CC	Receive CCPD Budget. Special called meeting at 6:00P.M.
Monday, June 12, 2017	CC, CMO & Directors	Pre-Budget Work Session on Capital and Supplemental at 6:15P.M.
Thursday, June 15, 2017	CC, CMO & Directors	Town Hall Meeting
Monday, June 26, 2017	CC, CMO & Finance	CIP Budget Work Session
Tuesday, July 25, 2017	TAD	Receipt of Final Tax Roll from TAD (Make final changes)
Monday, July 31, 2017	Finance	Preliminary Budget: CC, CMO, CSO, Library, Website
Wednesday, August 02, 2017	CSO & Finance	Publish Notice of Public Hearing of EDC Budget to be held August 14 th (EDC Board). Publish Notice of City Council Public Hearing of CCPD Budget to be held on August 15th.
Thursday, August 03, 2017	CC, CMO & Finance	Budget Work Session
Saturday, August 05, 2017	CC, CMO & Finance	Budget Work Session
Monday, August 14, 2017	EDC Board	Hold Public Hearing on EDC Budget and Adopt FY2018 EDC Budget.
Tuesday, August 15, 2017	CC	Vote to Place a Proposal to adopt a Specified Tax Rate on the September 12 th agenda. Schedule Public Hearings on Proposed Tax Rate for August 29th and September 5th. Schedule Public Hearing on Proposed City and EDC budgets to be held August 29th. Hold Public Hearing on FY2018 CCPD Budget. Approve CCPD FY2018 Budget.
Thursday, August 17, 2017	CSO & Finance	Publish Notice of Property Tax Rate and Public Hearings on Tax Increase to be held August 29th and September 5th. Publish Notice of Public Hearing on Proposed Budgets (City and EDC) to be held August 29th.
Tuesday, August 29, 2017	CC	Hold Public Hearing on Proposed EDC and City FY2018 budgets. Hold 1 st Public Hearing on Proposed Tax Rate. Announce date, time and place of 2nd public hearing on the Tax Rate and announce date, time and place of meeting to adopt the proposed tax rate for September 12th.
Tuesday, September 05, 2017	CC	Special Called Meeting to Hold 2 nd Public Hearing on Proposed Tax Rate. Announce date, time and place of meeting to adopt the proposed tax rate for Tax Year 2017 for September 12 th .
Tuesday, September 12, 2017	CC	Approve EDC Budget. First Reading and Adoption of the FY2018 Budget. Ratify Property Revenue Increase. First Reading and Adoption of Tax Rate. Adopt the Tax Roll.
Tuesday, September 26, 2017	CC	Second Reading and Adoption of FY2018 Budget (if necessary). Final Reading and Adoption of Tax Rate (if necessary).

* Tentative Subject to Change

**EXCERPTS FROM CHARTER
CITY OF EULESS, TEXAS**

ARTICLE VII. FINANCE

Sec. 1. Fiscal year.

The fiscal year of the City of Euless shall begin on October first of each calendar year and will end on September thirtieth of the following calendar year. The fiscal year will also be established as the accounting and budget year. All funds collected by the City during any fiscal year, including both current and delinquent revenue shall belong to such fiscal year and, except funds derived to pay interest and create a sinking fund on the bonded indebtedness of the City, may be applied to the payment of the expenses incurred during such fiscal year. Any revenues uncollected at the end of any fiscal year, and any unencumbered funds actually on hand shall become resources of the next succeeding fiscal year.

State law references – Budgets. V.T.C.A. Local Government Code § 102.001 et seq; fiscal powers. V.T.C.A., Local Government Code § 101.002.
State law reference – Fiscal Year. V.T.C.A. Tax Code §1.05

Sec. 2. Preparation and submission of budget.

The City Manager, prior to August first of each year, shall prepare and submit the budget, covering the next fiscal year, to the Council, which shall contain the following information. In preparing the budget, each employee, officer, board, and department shall assist the City Manager by furnishing all necessary information.

- (1) The City Manager's budget message shall outline the proposed financial policies for the next fiscal year with explanations of any change from previous years in expenditures and any major changes of policy, and a complete statement regarding the financial conditions of the City.
- (2) An estimate all revenue from taxes and other sources, including the present tax structure rates and property evaluation for the ensuing year.
- (3) A carefully itemized list of proposed expenses by office, department, agency, employee and project for the budget year, as compared to actual expenses of the last ended fiscal year, and the present year-to-date.
- (4) A description of all outstanding bond indebtedness, showing amount, purchaser, date of issue, rate of interest and maturity date, as well as any other indebtedness which the City had incurred and which has not been paid.
- (5) A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provisions for financing.
- (6) A list of capital projects which should be undertaken within the five (5) next succeeding years.

State law reference – Budget, V.T.C.A., Local Government Code § 102.001 et seq.

Sec. 3 Budget a public record.

The budget and all supporting schedules shall be filed with the City Secretary when submitted to the Council and shall be open to public inspection by anyone interested.

State law reference – Budget, V.T.C.A., Local Government Code § 102.001 et seq.

Sec. 4. Public hearing on budget.

At the Council meeting at which time the budget is submitted, the Council shall, in conformance with the requirements of law, name the date and place of a public hearing and shall cause to be published the time and place thereof. At this hearing, interested citizens may express their opinions concerning items of expenditure, giving their reasons for wishing to increase or decrease any items of expense. (Amended 11-5-91)

State law reference – Budget, V.T.C.A., Local Government Code ¶ 102.001 et seq.

Sec. 5. Proceeding on adoption of budget.

After public hearing, the Council shall analyze the budget, making any additions or deletions which they feel appropriate, and shall, at least ten (10) days prior to the beginning of the next fiscal year, adopt the budget by a favorable majority vote all members of the Council.

State law reference – Budget, V.T.C.A. Local Government Code ¶ 102.001 et seq.

Sec. 6. Budget, appropriation, and amount to be raised by taxation.

On final adoption, the budget shall be in effect for the budget year. Final adoption of the budget by the Council shall constitute the official appropriations as proposed expenditures for the current year and shall constitute the basis of the official levy of the property tax as the amount of tax to be assessed and collected for the corresponding tax year. Estimated expenditures will in no case exceed proposed revenue plus cash on hand. Unused appropriations may be transferred to any item required for the same general purpose.

Sec. 7. Unallocated reserve fund.

The City Manager may recommend for action by the Council, an unallocated reserve fund to be used for unexpected items of expense which were not contained as original items of expenditures.

Sec. 8. Amending the budget.

Under the extreme emergency conditions which may arise and which could not reasonably have been foreseen in the normal process of planning the budget, the Council may, by a majority vote of the full membership, amend or change the budget to provide for any additional expenses in which the general welfare of the citizenry is involved. These amendments shall be by ordinance, and shall become an attachment to the original budget.

State law reference – Budget, V.T.C.A. Local Government Code ¶ 102.001 et seq.

Sec. 9. Certification: copies made available.

A copy of the budget, as finally adopted, shall be filed with the City Secretary. The final budget shall be printed, mimeographed, or otherwise reproduced and sufficient copies shall be made available for the use of all offices, agencies and for the use of interested persons and civic organizations.

Sec. 10. Defect shall not invalidate the tax levy.

Errors or defects in the form or preparation of the budget or the failure to perform any procedural requirements shall not nullify the tax levy or the tax rate.

CITY OF EULESS FISCAL POLICIES

I. INTRODUCTION

- A. Purpose Statement – The City of Euless has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely, and to plan for the adequate funding of services desired by the public.

The overriding goal of the Fiscal Policies is to enable the City to achieve a long-term stable and positive financial condition. The watchwords of the City's fiscal management include integrity, prudent stewardship, planning, accountability, and full disclosure.

The purpose of the Fiscal Policies is to provide guidelines for the Director of Finance in planning and directing the City's day to day financial affairs and in developing recommendations to the City Manager and City Council. The scope of the policies spans accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash management, expenditure control, and debt management.

- B. Annual Review of Policies – These policies will be reviewed administratively by the Finance Director and City Manager and will be presented to the City Council for approval of any significant changes.

II. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

- A. Accounting – The Director of Finance is the City's Chief Accountant and is responsible for establishing the chart of accounts and for properly recording financial transactions.

- B. Accounts Receivable – This asset account reflects amounts owed to the City from citizens, companies, or other governmental entities. Delinquent accounts will be pursued.

- C. External Auditing

1. The City will be audited annually by outside independent accountants (auditors). The auditors must be a CPA firm of national reputation and must demonstrate that they have the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor's report on the City's financial statements will be completed and submitted to City staff within 120 days of the City's fiscal year end, and the auditor's management letter will be presented to the City staff accordingly. An interim management letter will be issued prior to this date if any materially significant internal control weaknesses are discovered.
2. The Auditors are accountable to the City Council and will have access to direct communication with the City Council if the City staff is unresponsive to auditor recommendations or if the auditors consider such communication necessary to fulfill their legal and professional responsibilities.
3. Auditor Rotation – The City will not require auditor rotation, but will circulate requests for proposal for audit services at least every five years.

- D. Internal Auditing – The City recognizes the need for an internal audit function to provide independent, unbiased and objective reviews and assessments of the business activities, operations, financial systems and internal accounting controls of the City and some of its business partners. The reviews and assessments are conducted in order to instill confidence to citizens and stakeholders that resources are responsibly and effectively managed in order to achieve intended results. The City shall devote resources, as available, to conduct operational, financial and performance audits, selected as a result of risk analysis and assessment process. The internal audit function will report directly to the City Manager's Office.

- E. External Financial Reporting – The City will prepare and publish a comprehensive annual financial report (CAFR). The CAFR will be prepared in accordance with generally accepted accounting principles and will be presented annually to the Government Finance Officers Association (GFOA) for evaluation and awarding of the Certificate of Achievement for Excellence in Financial Reporting.

The CAFR will be published and presented to the City Council within 150 days after the end of the fiscal year. City staffing limitations may preclude such timely reporting. In such case, the Finance Director will inform the City Manager and the City Manager will inform the City Council of the delay and the reasons therefore.

- F. Internal Financial Reporting – The Finance Department will prepare internal financial reports sufficient for management to plan, monitor, and control the City’s financial affairs. Internal financial reporting objectives are addressed throughout the policies.

III. INTERNAL CONTROLS

- A. Objective – To provide management with reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition. At all times the City of Euless shall maintain an environment conducive to good internal controls.
- B. Written Procedures – The Finance Director is responsible for developing Citywide written guidelines on accounting, cash handling, and other financial matters which will be approved by the City Manager. The Finance Department will assist Department Managers as needed in tailoring these guidelines into detailed written procedures to fit each department’s specific requirements.
- C. Department Managers Responsible – Each Department Manager is responsible to ensure that good internal controls are followed throughout his or her department, that all Finance Department guidelines on accounting and internal controls are implemented, and that all independent auditor internal control recommendations are addressed.

IV. OPERATING BUDGET

- A. Preparation – The City’s “operating budget” is the City’s annual financial operating plan. It comprises governmental and proprietary funds, including the General Obligation Debt Service Fund. The budget is prepared by the Finance Director or appointee with the cooperation of all City Departments, and is submitted to the City Manager who makes any necessary changes and transmits the document to the City Council. The operating budget will be submitted to the GFOA annually for evaluation and awarding of the Award for Distinguished Budget Presentation.
- B. Balanced Budget – The operating budget will be balanced, with current revenues, exclusive of beginning resources, greater than or equal to current expenditures/expenses.
- C. Adoption Process – Pursuant to City Charter Article VII Section 5, a budget will be presented by the City Manager to the City Council, and to the public through the Euless Public Library, by August 1, and after public hearings the City Council shall adopt, with any changes, at least ten days prior to beginning of the new fiscal year by a majority vote.
- D. Amendment Process – According to Section 8 of the same article, amendments may be made by ordinance as necessary.
- E. Planning – The budget process will be coordinated so as to identify major policy issues for the City Council consideration several months prior to the budget approval date so that proper decision analysis can be made. Periodic financial reports will be prepared to enable the Department Managers to manage their budgets and to enable the Budget Office to monitor and control the budget as authorized by the City Manager. Summary financial reports will be presented to the City Council monthly by the third Friday after the end of each month. Such reports will enable the City Council to understand the big picture budget status. Operating Expenditure Control is addressed in another section of the Policies.
- F. Performance Measures and Productivity Indicators – Where appropriate, performance measures and productivity indicators will be developed and used as guidelines and reviewed for efficiency and effectiveness. This information will be included in the annual budgeting process and reported to the City Council at least annually.

V. CAPITAL BUDGET AND PROGRAM

- A. Preparation – The City’s capital budget will include all capital project funds and all capital resources. The budget will be prepared annually in conjunction with the operating budget. The capital budget will be compiled by the Finance Director with the involvement of all required City departmental project managers. Integration of the fiscal impact of capital improvements on the operating budget will be monitored.

- B. Definition –
1. Facilities - include any structures or properties owned by the City, the land upon which the facility is situated for the provision of City services, and the initial furniture, fixtures, equipment and apparatus necessary to put the facility in service. Facilities include, but are not limited to the following: administrative offices, parks, service centers and storage yards, recreation centers, libraries, fire stations, jails and courts, and water and sewer related structures.
 2. Infrastructure - Includes permanently installed facilities, generally placed underground or at grade, which form the basis for the provision of City services. Typically included are thoroughfares, bridges, water and sanitary sewer lines, drainage channels, and storm sewers.
- C. Control – All capital project expenditures must be appropriated in the capital budget. The Finance Department must certify the availability of such appropriations or the availability of resources so an appropriation can be made before a capital project contract is presented by the City Manager to the City Council for approval.
- D. Program Planning – The capital budget will include capital improvements program plans for future years. The planning time frame should normally be at least five years. The replacement and maintenance for capital items should be projected for the next five years. Future maintenance and operations will be fully costed, so that these costs can be considered in the operating budget.
- E. Alternate Resources – Where applicable, assessments, impact fees, pro-rata charges, or other user-based fees should be used to fund capital projects which have a primary benefit to specified property owners. Drainage Utility revenues are established to fund small citywide drainage projects. Single large drainage projects may be funded by debt.
- F. Debt Financing – Recognizing that debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing the debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.
- G. Infrastructure Maintenance – The City recognizes that deferred street maintenance increases future capital costs by an estimated five- to ten-fold. Therefore, a portion of the General Fund budget will be set aside each year to maintain the quality of streets. The amount will be established annually so that repairs will be made amounting to a designated percentage of the value of the streets.
- H. Reporting – Periodic financial reports will be prepared to enable the Department Managers to manage their capital budgets and to enable the Finance Department to monitor and control the capital budget as authorized by the City Manager.

VI. REVENUE MANAGEMENT

- A. Simplicity – The City will strive to keep the revenue system simple, which will result in a decrease of compliance costs for the taxpayer or service recipient and a corresponding decrease in avoidance to pay. The City will avoid nuisance taxes, fee, or charges as revenue sources.
- B. Certainty – An understanding of the revenue source increases the reliability of the revenue system. The City will try to understand its revenue sources, and enact consistent collection policies so that assurances can be provided that the revenue base will materialize according to budgets and plans.
- C. Equity – The revenue system of the City will strive to maintain equity in its structure. That is, the City will seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customers. However, it is recognized that public policy decisions may lead to subsidies in certain circumstances, e.g., homestead tax exemption.
- D. Administration – The benefits of a revenue will exceed the cost of producing the revenue. The cost of collection will be reviewed annually for cost effectiveness as a part of the indirect cost, cost of services analysis. Where appropriate, the City will use the administrative processes of State or Federal collection agencies in order to reduce administrative costs.

- E. Revenue Adequacy – The City will require that there be a balance in the revenue system. That is, the revenue base will have the characteristic of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.
- F. Cost/Benefit of Abatement – The City will use due caution in the analysis of any tax, fee, or water and wastewater incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) analysis will be performed as a part of such review.
- G. Diversification and Stability – In order to protect the government from fluctuations in a revenue source due to fluctuations in the economy, and variations in weather (in the case of water and wastewater), a diversified revenue system will be maintained which has a stable source of income.
- H. Nonrecurring Revenues – One-time revenues will not be used for ongoing operations. Nonrecurring revenues will be used only for nonrecurring expenditures. Care will be taken not to use these revenues for budget balancing purposes.
- I. Property Tax Revenues –
 1. Process. Property shall be assessed at 100% of the fair market value as appraised by Tarrant Appraisal District. Reappraisal and reassessment shall be done regularly as required by State law. A 97% collection rate will serve as a goal for tax collections, with a delinquency rate of 3% or less. All delinquent taxes will be aggressively pursued, with delinquents greater than 150 days being turned over to an attorney and a penalty assessed to compensate the attorney as allowed by State law, and in accordance with the attorney's contract. Annual performance criteria will be developed for the attorney.
 2. Reduce Reliance on Property Tax. The City will try to reduce reliance on property tax by seeking additional revenue sources and attempting to expand and diversify the City tax base.
- J. Exemptions – In order to maintain stability of funds for the City, it is the Council's intentions for the exemptions presently allowed by the City to be continued with no allowance for additional exemptions. Tax abatements should be used selectively and only when a good chance exists of economic return exceeding the loss.
- K. User-Based Fees – For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be an annual review of fees and charges to ensure that fees provide adequate coverage of costs of services.
- L. Property Tax Distribution – The percentage of the tax rate allocated to the General Fund is the percent equal to the Maintenance and Operations portion of the total tax rate. The allocation of the tax rate for debt purposes is the percent equal to the Interest and Sinking portion of the total tax rate. Debt service should not exceed 40% except for extraordinary and temporary reasons.
- M. Proprietary – Proprietary funds will pay the General Fund for direct services rendered. Additionally, the Water and Wastewater Fund will pay a franchise fee of 5% of gross receipts. This is to compensate the General Fund for the lost revenue that would be payable from a privately owned utility.
- N. Franchise Agreements – The City will monitor the status of existing financial agreements and take necessary actions to negotiate new agreements as they near expiration or as they need revisions to best serve the citizens of Euless.
- O. General and Administrative Charges – A method will be maintained whereby the General Fund may impose a charge to the proprietary funds for general and administrative services (indirect costs) performed on the enterprise funds' behalf.
- P. Utility Rates – The City will review and adopt utility rates that will generate revenues required to fully cover operating expenditures, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital needs. This policy does not preclude drawing down cash balance to finance current operations. However, it is best that any extra cash balance be used instead to finance capital projects.
- Q. Interest Income – Interest earned from investment of available moneys, whether pooled or not, will be distributed to the funds in accordance with the operating and capital budgets which, wherever

possible, will be in accordance with the equity balance of the fund from which moneys were provided to be invested.

- R. Revenue Monitoring – Revenues actually received will be regularly compared to budgeted revenues and variances will be investigated. This process will be summarized in the appropriate budget report.

VII. EXPENDITURE CONTROL

- A. Appropriations – The level of budgetary control is the department level in the General Fund and Water and Sewer Fund, and the fund level in all other funds. When budget adjustments between funds are necessary, these must be approved by the City Council. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures through the finance office.
- B. Central Control – Significant salary and capital budgetary savings in any department will be centrally controlled and may not be spent by the department without specific City Manager authorization.
- C. Purchasing – All purchases shall be in accordance with the City's purchasing policies. Purchases and any contracts exceeding the limit established by state law will conform to a formal bidding process as outlined. Recommendations on purchases and contracts that are subject to the bidding process will be made to the City Council for their approval.
- D. Prompt Payment – All invoices will be paid within 30 days of receipt in accordance with the prompt payment requirements of State law. Procedures will be used to take advantage of all purchase discounts where considered cost effective. However, payments will also be reasonably delayed in order to maximize the City's investable cash, where such delay does not violate the agreed upon payment terms.
- E. Equipment Financing – Equipment may be financed when the unit purchase price is \$20,000 or more and the useful life is at least four years with City Council approval.

VIII. ASSET MANAGEMENT

- A. Investments – The City's investment practices will be conducted in accordance with the City Council approved Investment Policies. Utilized objectives: safety, liquidity, and yield.
- B. Cash Management – The City's cash flow will be managed to maximize the cash available to invest.
- C. Investment Performance – At the end of each fiscal year a report on investment performance will be provided by the Finance Director to the City Manager for presentation to the City Council.
- D. Fixed Assets and Inventory – These assets will be reasonably safeguarded, property accounted for, and prudently insured.

IX. FINANCIAL CONDITION AND RESERVES

- A. No Operating Deficits – Current expenditures will be paid with current revenues. Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used only for emergencies or nonrecurring expenditures, except when balances can be reduced because their levels exceed guideline minimums.
- B. Operating Reserves – The General Fund resources balance combined with the Emergency Reserve Fund should be between 30 to 60 days in working capital and never fall to 8.3% of the General Fund expenditures budget. This percentage is the equivalent of 30 days' expenditures. The Enterprise Fund working capital should be maintained at the 12% (45 to 75 days) level. An additional cash test will be required for the Water and Wastewater Fund to ensure the City's ability to operate, exclusive of accounts receivable.
- C. Risk Management Program – The City will aggressively pursue every opportunity to provide for the public's and City employees' safety and to manage its risks. All reasonable options will be investigated to finance losses. Such options may include risk transfer, insurance, and risk retention. Where risk is retained, reserves will be established based on actuarial determinations. Such reserves will not be used for any purpose other than for financing losses.

- D. Compensated Absences – The City will establish a separate reserve within its operating funds to pay for accrued vacation leave. Accrued vacation leave can normally be paid by allowing a vacated position to remain open for several weeks. This reserve will be established based upon a schedule of estimated retirements which will be developed in conjunction with the operating budget.
- E. Equipment Replacement – The City shall maintain an Equipment Replacement Fund for major rolling stock. Funds will be transferred based on a depreciated calculation of each piece of equipment.
- F. Health Claims – The City shall maintain a fund for health claims for all employees. Adequate reserves shall be maintained as determined actuarially. All reasonable cost containments will be reviewed to keep the cost to the City and the employees minimal.

X. DEBT MANAGEMENT

- A. Short-Term Debt – Short-term debt may be issued for interim financing, short economic life assets, or funding operational cash flow deficits or anticipated revenues. If utilized, tax anticipation notes (TAN's) will be retired annually, and bond anticipation notes (BAN's) will be retired within six months of completion of the project. Any short-term debt outstanding at year end will not exceed 5% (including TAN's, but excluding BAN's) of net operating revenues.
- B. Long-Term Debt – The City may issue long-term debt when it is deemed that capital improvements should not be financed from current revenues, reserves, or short-term borrowings. Long-Term debt will not be used for operating purposes, and the life of the bonds will not exceed the useful life of the projects financed.
- C. Self-Supporting Debt – When appropriate, self-supporting revenues will pay debt service in lieu of tax revenues.
- D. Rating – Full disclosure of operations will be made to the bond rating agencies. The City staff, with the assistance of fiscal advisors or bond counsel, will prepare the necessary materials for and presentation to the rating agencies.
- E. Water and Wastewater Bond Coverage Ratios – The City has both revenue bonds and other indebtedness of the Water and Wastewater Fund. The City will maintain two coverage ratios: 1.50 for revenue bonds “technical average” and 1.25 for all indebtedness “practical coverage”. The City will issue new debt for an Enterprise only after an “additional bonds” test has been applied to the issuance. This test determines that revenues are sufficient to defray the additional debt service burden that will be created by the new issuance.
- F. Federal Requirements – The City will maintain procedures to comply with arbitrage rebate and other Federal requirements as necessary. In attempt to exempt the City from arbitrage rebate requirements, the City will attempt to issue bonds in increments not to exceed \$5,000,000 per calendar year.
- G. Debt Service Reserves – The Debt Service Fund should not have reserves or balances in excess of one month of principal and interest plus 15% of the principal outstanding of unrefunded debt issued prior to September 1, 1986. This maximum is dictated by Federal law and does not include the amounts accrued for the next debt service payment.

The policy above does not preclude the debt service reserves normally established to market revenue bonds. The City's policy and bond ordinance requirement are to maintain these debt service reserves at the level of the average annual debt service.
- H. Debt Burden – The Debt Burden should be within the norm of comparable cities. Specifically, maintenance of capacity not to exceed the median per capita and per assessed valuation will be monitored.
- I. Debt Structuring – The City will issue bonds with an average life of twenty (20) years or less in order to reduce net interest cost and maintain future flexibility by paying off debt earlier. The issuance should contribute to an overall curve that is relatively flat.
- J. Competitive vs. Negotiated Bidding – The City will analyze on a per issue and market basis the desire to utilize competitive versus negotiated sale of bonds. In either instance, the fiscal staff will present to management and council advantages and disadvantages of the process.

- K. Bidding Parameters – The notice of sale will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors. Parameters to be examined include:
- Limits between lowest and highest coupons
 - Coupon requirements relative to the yield curve
 - Method of underwriter compensation, discount or premium coupons
 - Use of True Interest Cost (TIC) vs. Net interest Cost (NIC)
 - Use of bond insurance
 - Deep discount bonds
 - Variable rate bonds
 - Call provisions
- L. Bond Issuance Advisory Fees and Costs – The City will be actively involved in the selection of all financial advisors, underwriters, paying agents, and bond counsel. The City shall evaluate the merits of rotating professional advisors and consultants as well as the kinds of services and fee structures available from independent financial advisors, investment banking firms, and commercial banks. The City will carefully itemize and scrutinize all costs associated with the issuance of bonds.
- M. Refunding Debt – The City shall continually review outstanding obligations and may initiate refinancing when the potential for present value savings calculate to approximately five percent (5%) or gross savings exceed \$100,000.
- N. Maximum Debt Levels – The water and wastewater bond maximum shall be within Bond Coverage Ratios as stated in this policy. The City will strive to keep the portion of the City's ad valorem tax rate for interest and sinking (debt service) that is tax supported debt (excluding self-supporting debt) below forty percent (40%) of the total adopted City ad valorem tax rate. The State of Texas limits the total City ad valorem tax rate to \$2.50 per \$100 valuation.
- O. Fixed Rate Debt – To maintain a predictable debt service schedule, the City may give preference to debt that carries a fixed interest rate.
- P. Variable Rate Debt - Variable rate debt is debt that bears interest at a floating rate established at specific intervals. The City strives not to exceed thirty percent (30%) of the City's total outstanding debt in variable rate debt and may consider using variable rate debt in circumstances where assets and liabilities match, for interim financing, where interest rates are above historic averages, if diversification of debt is desired, or there is a variable revenue stream.

XI. STAFFING AND TRAINING

- A. Adequate Staffing – Staffing levels will be adequate for the fiscal functions of the City to function effectively. Overtime shall be used only to address temporary or seasonal demands that require excessive hours. Workload shedding alternatives as well as technology will be explored before adding staff.
- B. Training – The City will support the continuing education efforts of all financial staff including the investment in time and materials for maintaining a current perspective concerning financial issues. Staff will be held accountable for communicating, teaching, and sharing with other staff members all information and training materials acquired from seminars, conferences, and related education efforts.
- C. Awards, Credentials – The City will support efforts and involvements which result in meeting standards and receiving exemplary recitations on behalf of any of the City's fiscal policies, practices, processes, products, or personnel. Further, the Finance Director will try to obtain and/or maintain designation of Certified Government Finance Officer as awarded by the GFOA of Texas.

General Fund



GENERAL FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18²
BEGINNING FUND BALANCE¹	\$ 10,049,329	\$ 11,243,470	\$ 11,243,470	\$ 9,812,604

REVENUES				
Property Taxes	\$ 11,099,458	\$ 12,380,137	\$ 12,342,202	\$ 13,669,048
Gross Receipts Tax	\$ 4,320,999	\$ 4,565,207	\$ 4,432,479	\$ 4,505,276
General Sales Tax	\$ 12,596,444	\$ 13,005,514	\$ 13,346,616	\$ 13,577,161
Selective Sales Tax	\$ 101,503	\$ 100,000	\$ 120,000	\$ 145,000
Fines/Fees/Penalties	\$ 3,062,860	\$ 3,179,513	\$ 2,523,382	\$ 2,724,581
Licenses & Permits	\$ 1,530,873	\$ 825,535	\$ 1,235,200	\$ 749,000
Interest Income	\$ 97,775	\$ 35,000	\$ 110,000	\$ 140,000
Intergovernmental Revenue	\$ 398,527	\$ 402,725	\$ 402,725	\$ 410,778
Charges for Service	\$ 2,030,671	\$ 1,824,900	\$ 1,856,445	\$ 1,904,400
Miscellaneous/Rental Income	\$ 582,240	\$ 642,928	\$ 603,436	\$ 618,878
Insurance/Risk/Other Financing Sources	\$ 18,465	\$ 10,000	\$ 285,500	\$ 10,000
Revenues before Transfers	\$ 35,839,815	\$ 36,971,459	\$ 37,257,985	\$ 38,454,122
Transfers from Other Funds	\$ 2,771,820	\$ 2,788,798	\$ 2,712,074	\$ 2,771,496
TOTAL REVENUES	\$ 38,611,635	\$ 39,760,257	\$ 39,970,059	\$ 41,225,618
TOTAL RESOURCES	\$ 48,660,964	\$ 51,003,727	\$ 51,213,529	\$ 51,038,222

EXPENDITURES				
Personal Services	\$ 27,484,899	\$ 30,121,191	\$ 30,121,191	\$ 31,404,077
Professional/Technical Services	\$ 1,013,596	\$ 1,384,274	\$ 1,384,274	\$ 1,452,296
Contractual Services	\$ 33,863	\$ 14,000	\$ 14,000	\$ 666,999
Utilities	\$ 1,084,044	\$ 1,241,555	\$ 1,241,555	\$ 1,096,770
Maintenance	\$ 801,867	\$ 949,346	\$ 949,346	\$ 649,697
Other Services/Contingencies	\$ 533,158	\$ 795,005	\$ 795,005	\$ 175,500
Insurance	\$ 4,689	\$ 5,300	\$ 5,300	\$ 5,300
General & Administrative	\$ 101,738	\$ 175,733	\$ 175,733	\$ 484,292
Rebates/Incentives	\$ 2,375,145	\$ 2,346,208	\$ 2,346,208	\$ 2,380,496
Supplies	\$ 904,824	\$ 1,058,160	\$ 1,058,160	\$ 1,068,141
Capital Purchases (Equipment)	\$ 1,280,328	\$ 1,634,237	\$ 1,183,096	\$ 2,349,672
Debt Service/Bank Charges	\$ 5,282	\$ 6,000	\$ 6,000	\$ 6,000
Expenditures before Transfers	\$ 35,623,433	\$ 39,731,009	\$ 39,279,868	\$ 41,739,240
Transfers to Other Funds	\$ 1,794,062	\$ 2,121,057	\$ 2,121,057	\$ 2,228,413
TOTAL EXPENDITURES	\$ 37,417,495	\$ 41,852,066	\$ 41,400,925	\$ 43,967,653
ENDING FUND BALANCE	\$ 11,243,470	\$ 9,151,661	\$ 9,812,604	\$ 7,070,569

The budget decline in fund balance is a planned drawdown for the purchase of capital equipment, computers, and other non-recurring, one-time expenditures. The drawdown is funded from excess reserves that exceed the recommended 60-day level.

¹ General Emergency and Contingency Fund reflected in the Reserve Fund Summary.

² For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

General Fund Revenues

FY2017-2018

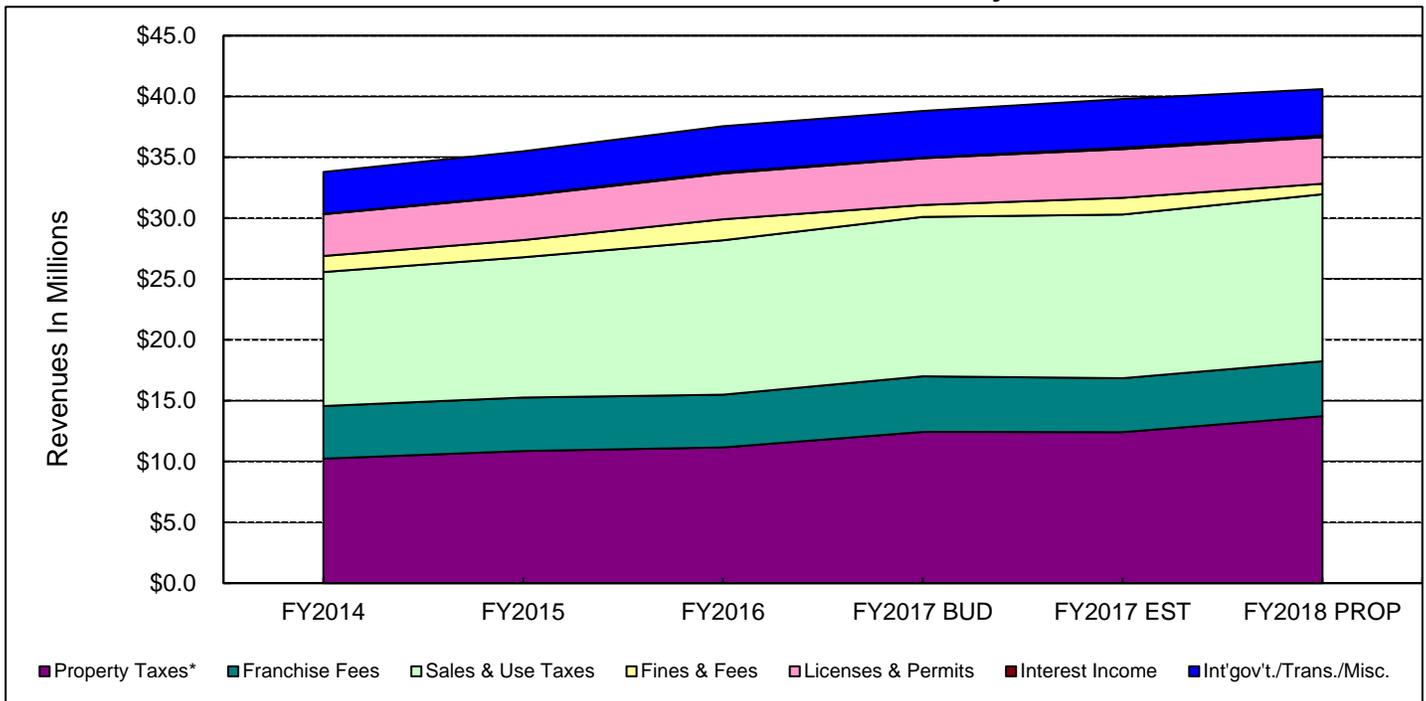


General Fund Revenues	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Property Taxes	\$ 11,100,265	\$ 12,340,137	\$ 12,310,202	\$ 13,639,048	\$ 1,298,911	11%
Prior Year Property Taxes	\$ (807)	\$ 40,000	\$ 32,000	\$ 30,000	\$ (10,000)	(25%)
Penalties & Interest	\$ 65,475	\$ 58,000	\$ 65,000	\$ 65,000	\$ 7,000	12%
Sales Tax	\$ 10,046,414	\$ 10,354,239	\$ 10,636,264	\$ 10,805,859	\$ 451,620	4%
Additional Sales Tax	\$ 2,550,030	\$ 2,651,275	\$ 2,710,352	\$ 2,771,302	\$ 120,027	5%
Mixed Drink Tax	\$ 101,503	\$ 100,000	\$ 120,000	\$ 145,000	\$ 45,000	45%
Electric Franchise	\$ 1,632,805	\$ 1,675,882	\$ 1,675,882	\$ 1,683,432	\$ 7,550	0%
Gas Franchise	\$ 325,998	\$ 385,000	\$ 378,000	\$ 380,000	\$ (5,000)	(1%)
Telephone Franchise	\$ 303,814	\$ 300,000	\$ 300,000	\$ 309,000	\$ 9,000	3%
Sanitation Service	\$ 221,904	\$ 233,000	\$ 227,800	\$ 232,800	\$ (200)	(0%)
Recycling Franchise Fee	\$ 18,399	\$ 18,690	\$ 18,250	\$ 19,200	\$ 510	3%
Cable Franchise Fee	\$ 731,681	\$ 778,000	\$ 658,000	\$ 658,000	\$ (120,000)	(15%)
W&WW Franchise Tax	\$ 1,086,398	\$ 1,174,635	\$ 1,174,547	\$ 1,222,844	\$ 48,209	4%
Other Permits	\$ 26,184	\$ 20,000	\$ 20,000	\$ 25,000	\$ 5,000	25%
Health Permits	\$ 72,200	\$ 79,000	\$ 65,200	\$ 70,000	\$ (9,000)	(11%)
Fire Permits	\$ 66,354	\$ 50,000	\$ 69,500	\$ 69,500	\$ 19,500	39%
Contractor Regulatory License	\$ 61,500	\$ 60,000	\$ 60,000	\$ 62,000	\$ 2,000	3%
Minimum Housing	\$ 151,558	\$ 122,000	\$ 101,000	\$ 100,000	\$ (22,000)	(18%)
Misc. Permits and Fees	\$ 59,960	\$ 57,535	\$ 41,660	\$ 44,000	\$ (13,535)	(24%)
Building Permits	\$ 1,279,660	\$ 590,000	\$ 1,000,000	\$ 500,000	\$ (90,000)	(15%)
Swimming Pools/Concessions	\$ 259,761	\$ 280,000	\$ 263,000	\$ 265,000	\$ (15,000)	(5%)
Auto Theft Task Force Grant	\$ 87,505	\$ 85,790	\$ 85,790	\$ 87,506	\$ 1,716	2%
School Resource Officers	\$ 307,702	\$ 316,935	\$ 316,935	\$ 323,272	\$ 6,337	2%
Municipal Court	\$ 2,988,164	\$ 3,114,513	\$ 2,449,647	\$ 2,650,846	\$ (463,667)	(15%)
Library Fees	\$ 31,588	\$ 30,100	\$ 29,835	\$ 29,835	\$ (265)	(1%)
Ambulance Fees	\$ 1,050,064	\$ 1,060,000	\$ 1,060,000	\$ 1,150,000	\$ 90,000	8%
Alarm Revenue	\$ 127,145	\$ 130,000	\$ 108,000	\$ 130,000	\$ -	0%
Jail Revenue	\$ 377,905	\$ 175,000	\$ 275,000	\$ 210,000	\$ 35,000	20%
Interest Income	\$ 97,775	\$ 35,000	\$ 110,000	\$ 140,000	\$ 105,000	300%
Miscellaneous	\$ 151,811	\$ 105,228	\$ 384,121	\$ 108,778	\$ 3,550	3%
Tower Lease	\$ 444,145	\$ 537,000	\$ 496,500	\$ 511,400	\$ (25,600)	(5%)
Betterment/Contributions	\$ 14,955	\$ 14,500	\$ 15,500	\$ 15,500	\$ 1,000	7%
Transfers	\$ 2,771,820	\$ 2,788,798	\$ 2,712,074	\$ 2,771,496	\$ (17,302)	(1%)
TOTAL REVENUES	\$ 38,611,635	\$ 39,760,257	\$ 39,970,059	\$ 41,225,618	\$ 1,465,361	4%
Use of Reserves	\$ -	\$ 2,099,305	\$ 1,373,164	\$ 2,750,528	\$ 651,223	31%
TOTAL RESOURCES	\$ 38,611,635	\$ 41,859,562	\$ 41,343,223	\$ 43,976,146	\$ 2,116,584	5%

GENERAL FUND
FY2018 REVENUE ASSUMPTIONS

REVENUE SOURCE	ASSUMPTIONS
Property Taxes	Projection based on tax rate of 46.25¢ with certified appraisals from Tarrant Appraisal District.
Prior Year Property Taxes	Projected to decrease from FY17 estimates.
Penalties & Interest	Projected to remain flat with FY17 estimates.
Sales Tax	Projection based on current year estimate with 1% growth plus expected development less TIF allocation.
Additional Sales Tax	Increase based on 25% of projected sales tax revenues without TIF allocation.
Mixed Drink Tax	Projection to increase with new development.
Electric Franchise	Projection to increase with new development with offset for lower rates in the market.
Gas Franchise	Projected decrease from FY17 budget based on actual collections.
Telephone Access Line Fees	Slight increase based on historic trend of Consumer Price Index adjustment.
Sanitation Services Franchise	Increase from estimated FY17 based on approved rates.
Recycling Franchise	Projection to increase slightly from FY17 estimates.
Cable Franchise	Projected flat with FY17 estimates.
Water & Wastewater Franchise	Based on 5% of projected gross receipts.
Other Permits	Projected to increase slightly based on historic trend.
Health Permits	Projected a net decrease from FY17 budget due to food establishment's closures for highway expansion combined with known increases from development.
Fire Permits	Projected flat with FY17 estimates.
Contractors Regulatory License	Projected to increase slightly based on historic trend.
Minimum Housing	Projected decrease due to the demolition of older apartments and several achieving Tier 1.
Miscellaneous Permits and Fees	Projected slight increase from FY17 estimates.
Building Permits	Projected to decrease as City reaches buildout.
Police Program Reimbursements	Based on 80% of projected officer salary.
School Police Reimbursements	Based on current contract of four patrol officers.
Municipal Court	Projected to decrease from FY17 budget due to case volume.
Library Fees	Projected to remain flat with FY17 estimates.
Ambulance Fees	Projection of a slight increase due to a new billing agreement.
Alarm Revenue	Projected to remain flat with FY17 budget.
Jail Revenue	Projected to increase based on trend.
Interest Income	Projected to increase based on market outlook and investable balances.
Miscellaneous	Projected to increase slightly from FY17 budget.
Tower Lease Revenue	Based on current lease agreements.
Betterment Contributions	Projected to remain flat with FY17 estimates.
Transfers	Based on administrative fees charged to utility operations and 1/3 of Euless' portion of the Car Rental Tax.

General Fund Multi-Year Analysis



REVENUE SOURCE	ACTUAL FY2014 ¹	ACTUAL FY2015 ¹	ACTUAL FY2016	BUDGETED FY2017 ²	ESTIMATED FY2017	PROPOSED FY2018	FY17 Budget to FY18 Proposed % Diff
Property Taxes*	\$10,234,363	\$10,855,011	\$11,164,933	\$12,438,137	\$12,407,202	\$13,734,048	10.4%
Franchise Fees	\$4,322,846	\$4,403,348	\$4,320,999	\$4,565,207	\$4,432,479	\$4,505,276	(1.3%)
Sales & Use Taxes	\$11,016,029	\$11,537,264	\$12,697,947	\$13,105,514	\$13,466,616	\$13,722,161	4.7%
Fines & Fees	\$5,013,025	\$4,690,582	\$4,834,627	\$4,789,613	\$4,185,482	\$4,435,681	(7.4%)
Licenses & Permits	\$1,321,041	\$1,409,704	\$1,717,416	\$978,535	\$1,357,360	\$870,500	(11.0%)
Interest Income	\$26,601	\$55,022	\$97,775	\$35,000	\$110,000	\$140,000	300.0%
Int'gov't./Trans./Misc.	\$3,431,312	\$3,622,055	\$3,777,938	\$3,848,251	\$4,010,920	\$3,817,952	(0.8%)
TOTAL REVENUES	\$35,365,217	\$36,572,985	\$38,611,635	\$39,760,257	\$39,970,059	\$41,225,618	3.7%
Revenue Source - Percentage of General Fund Revenues							Average
Property Taxes	29%	30%	29%	31%	31%	33%	30.53%
Franchise Fees	12%	12%	11%	11%	11%	11%	11.49%
Sales & Use Taxes	31%	32%	33%	33%	34%	33%	32.59%
Fines & Fees	14%	13%	13%	12%	10%	11%	12.13%
Licenses & Permits	4%	4%	4%	2%	3%	2%	3.33%
Interest Income	0%	0%	0.3%	0%	0.3%	0.3%	0.20%
Int'gov't./Trans./Misc.	10%	10%	10%	10%	10%	9%	9.73%
TOTAL	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

The graph and chart above depicts the five year trend for revenues which support services and operations accounted for in the General Fund. While indicating which revenue sources have experienced an increase or decrease, the chart indicates what percentage of the total revenue stream a source constitutes.

While growth in sales tax revenue helps to reduce the dependency on property taxes, sales taxes are more volatile in nature, and therefore are subject to sharp declines in slower economic periods. For FY2018 both property taxes and sales tax are projected to be 33% of the General Fund revenues. Fines and fees and other franchise fees average 12.13% and 11.49% of total revenues respectively with other sources varying from less than 1% to a little under 10%. Recent trends are showing less reliance on other sources of revenues and more on the sales and use and property taxes.

* Includes Penalty and Interest.

¹ Reclassification of categories from prior years.

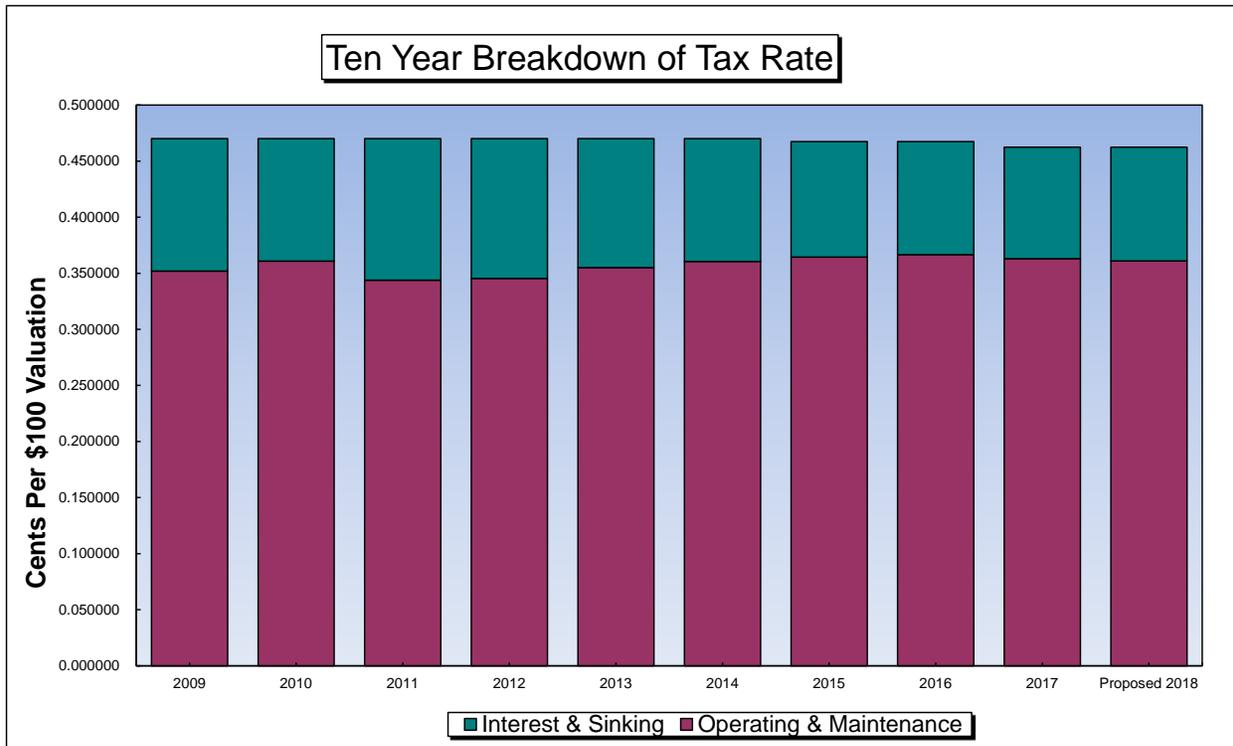
PROPERTY TAXES

Estimated Revenues FY18

	Operating & Maintenance	Debt Service
Adj. Net Taxable Value Assessed	\$3,629,365,224	\$3,629,365,224
TIF Increment Value	\$113,256,202	
Proposed Tax Rate per \$100 Valuation	0.361056	0.101444
Estimated Tax Levy	\$13,104,041	\$3,681,773
Est. Percent of Collection (O&M and I&S)	98.50%	100.00%
General Fund Collections	\$12,907,480	
Ceiling Revenues	\$731,568	
Estimated Fund Collections	\$13,639,048	\$3,681,773

Proposed Fund Distribution

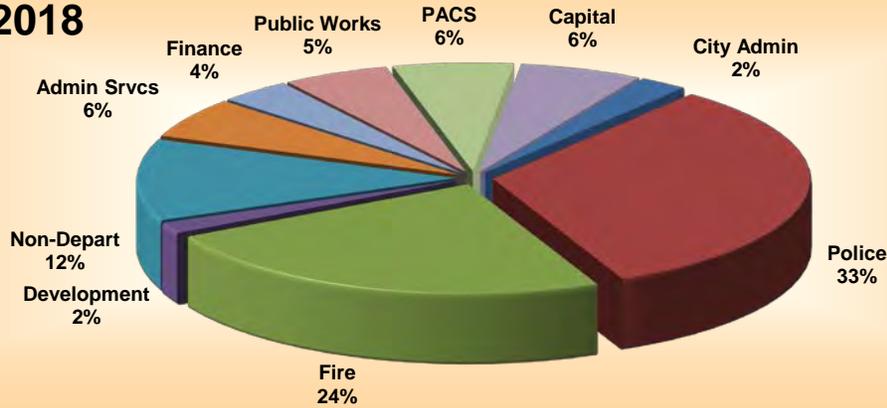
	Rate	Percent	\$ Amount	Additional Sales Tax	Total
Operating & Maintenance - General Fund	0.361056	78.07%	\$13,639,048	\$ 2,771,302	\$ 16,410,350
Interest and Sinking - Debt Service Fund	0.101444	21.93%	\$3,681,773	\$ -	\$ 3,681,773
TOTAL	0.462500	100.00%	\$17,320,822	\$ 2,771,302	\$ 20,092,124



Fiscal Year	Operating & Maintenance	Interest & Sinking	Total Tax Rate
2009	0.351937	0.118063	0.470000
2010	0.360791	0.109209	0.470000
2011	0.343905	0.126095	0.470000
2012	0.345388	0.124612	0.470000
2013	0.355130	0.114870	0.470000
2014	0.360619	0.109381	0.470000
2015	0.364505	0.102995	0.467500
2016	0.366571	0.100929	0.467500
2017	0.363053	0.099447	0.462500
Proposed 2018	0.361056	0.101444	0.462500

General Fund Expenditures

FY2017-2018



General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
City Council	\$ 18,826	\$ 40,680	\$ 40,680	\$ 40,680	\$ -	0%
City Administration	\$ 541,578	\$ 575,104	\$ 575,104	\$ 596,912	\$ 21,808	4%
City Secretary	\$ 330,243	\$ 395,941	\$ 395,941	\$ 412,918	\$ 16,977	4%
Communications/Marketing	\$ 9,888	\$ 23,475	\$ 23,475	\$ 23,475	\$ -	0%
Total - City Administration	\$ 900,535	\$ 1,035,200	\$ 1,035,200	\$ 1,073,985	\$ 38,785	4%
Finance/Budget	\$ 215,067	\$ 267,553	\$ 267,553	\$ 240,938	\$ (26,615)	(10%)
Municipal Court	\$ 676,308	\$ 769,777	\$ 769,777	\$ 808,974	\$ 39,197	5%
Accounting	\$ 333,876	\$ 361,067	\$ 361,067	\$ 469,965	\$ 108,898	30%
Purchasing	\$ 86,405	\$ 91,660	\$ 91,660	\$ 95,286	\$ 3,626	4%
Total - Finance	\$ 1,311,656	\$ 1,490,057	\$ 1,490,057	\$ 1,615,163	\$ 125,106	8%
Emergency Management	\$ 40,339	\$ 50,775	\$ 50,775	\$ 50,775	\$ -	0%
Police Code Compliance	\$ 1,583,599	\$ 1,742,359	\$ 1,742,359	\$ 1,703,150	\$ (39,209)	(2%)
Police Administration	\$ 971,909	\$ 1,045,569	\$ 1,045,569	\$ 1,068,297	\$ 22,728	2%
Police Patrol	\$ 4,891,643	\$ 5,463,098	\$ 5,463,098	\$ 5,852,113	\$ 389,015	7%
Police CID	\$ 1,628,053	\$ 1,731,063	\$ 1,731,063	\$ 1,795,160	\$ 64,097	4%
Police Service	\$ 1,931,366	\$ 2,030,972	\$ 2,030,972	\$ 2,281,586	\$ 250,614	12%
Police Detention	\$ 1,504,388	\$ 1,565,305	\$ 1,565,305	\$ 1,569,978	\$ 4,673	0%
Total-Police	\$ 12,551,297	\$ 13,629,141	\$ 13,629,141	\$ 14,321,059	\$ 691,918	5%
Fire Marshal/Education	\$ 558,168	\$ 589,076	\$ 589,076	\$ 614,337	\$ 25,261	4%
Fire Administration	\$ 505,940	\$ 528,987	\$ 528,987	\$ 553,477	\$ 24,490	5%
EMS/Suppression	\$ 8,231,642	\$ 8,980,900	\$ 8,980,900	\$ 9,254,148	\$ 273,248	3%
Total-Fire	\$ 9,295,750	\$ 10,098,963	\$ 10,098,963	\$ 10,421,962	\$ 322,999	3%
Information Services	\$ 300,164	\$ 327,518	\$ 327,518	\$ 352,956	\$ 25,438	8%
Personnel	\$ 339,186	\$ 416,262	\$ 416,262	\$ 449,397	\$ 33,135	8%
Facility Maintenance	\$ 873,507	\$ 1,016,284	\$ 1,016,284	\$ 1,044,176	\$ 27,892	3%
Library	\$ 724,339	\$ 755,972	\$ 755,972	\$ 793,773	\$ 37,801	5%
Total - Administrative Services	\$ 2,237,196	\$ 2,516,036	\$ 2,516,036	\$ 2,640,302	\$ 124,266	5%
Planning & Development	\$ 292,390	\$ 336,860	\$ 336,860	\$ 325,492	\$ (11,368)	(3%)
Inspection Services	\$ 314,224	\$ 379,716	\$ 379,716	\$ 395,007	\$ 15,291	4%
Total-Development	\$ 606,614	\$ 716,576	\$ 716,576	\$ 720,499	\$ 3,923	1%
Recreation	\$ 600,713	\$ 706,474	\$ 706,474	\$ 725,351	\$ 18,877	3%
Parks	\$ 1,215,835	\$ 1,374,093	\$ 1,374,093	\$ 1,457,924	\$ 83,831	6%
Swimming Pools	\$ 133,772	\$ 163,460	\$ 163,460	\$ 163,460	\$ -	0%
Senior Center	\$ 227,947	\$ 275,047	\$ 275,047	\$ 278,107	\$ 3,060	1%
Recreation Admin.	\$ 66,531	\$ 76,024	\$ 76,024	\$ 79,162	\$ 3,138	4%
Total-Parks & Comm Svcs	\$ 2,244,798	\$ 2,595,098	\$ 2,595,098	\$ 2,704,004	\$ 108,906	4%
Street Maintenance	\$ 1,555,701	\$ 1,850,324	\$ 1,850,324	\$ 1,955,713	\$ 105,389	6%
Animal Control	\$ 299,020	\$ 298,292	\$ 298,292	\$ 315,937	\$ 17,645	6%
City Engineer	\$ 43,548	\$ 109,800	\$ 109,800	\$ 122,735	\$ 12,935	12%
Total - Public Works	\$ 1,898,269	\$ 2,258,416	\$ 2,258,416	\$ 2,394,385	\$ 135,969	6%
Legal Services	\$ 126,862	\$ 175,000	\$ 175,000	\$ 175,000	\$ -	0%
Non-Departmental	\$ 4,794,689	\$ 5,209,274	\$ 5,484,274	\$ 5,137,266	\$ (72,008)	(1%)
Betterment	\$ 19,630	\$ 29,000	\$ 29,000	\$ 13,500	\$ (15,500)	(53%)
Total - Non-Depart.	\$ 4,941,181	\$ 5,413,274	\$ 5,688,274	\$ 5,325,766	\$ (87,508)	(2%)
Total Operating Expenses	\$ 35,987,296	\$ 39,752,761	\$ 40,027,761	\$ 41,217,125	\$ 1,464,364	4%
Capital Expenses	\$ 1,430,199	\$ 2,099,305	\$ 1,373,164	\$ 2,750,528	\$ 651,223	31%
Total Expenses	\$ 37,417,495	\$ 41,852,066	\$ 41,400,925	\$ 43,967,653	\$ 2,115,587	5%

City Administration

Location & Hours of Operation:

201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: To provide our citizens the most efficient services possible that protect and enhance quality of life, through planning and visionary leadership.

Accomplishments FY2016-17:

- Maintained a solid financial position including a stable property tax rate.
- Participated in numerous events and activities for the community, many in conjunction with our neighboring cities and school district as well as local non-profit agencies.
- Held citywide Town Hall meetings.
- Coordinated Board & Commission Appreciation event.
- Maintained document imaging system for City's legislative records.
- Completed updates to the Code of Ordinances.
- Responded to all open records requests within State statute requirements.
- Worked with the rapidly changing face of media on Euleless events and issues.
- Provided resources for citizens, staff and media to learn more about City issues and services.
- Completed numerous water, wastewater and street improvements in accordance with the adopted Capital Improvements Plan.
- Continued work on a major redevelopment of approximately 56 acres along with many other commercial and residential developments throughout the City.

Objectives for FY2017-18:

- Maintain solid financial position which is responsive to the overall economic climate with emphasis on maintaining a stable low tax rate, promotion of a pay-as-you-go strategy

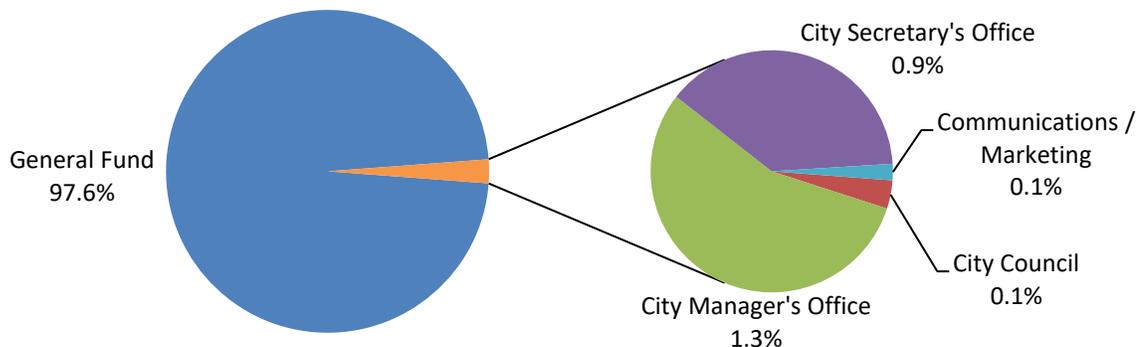
when possible in lieu of debt, and maintenance of established reserve levels.

- Continue to provide a safe community through quality police and fire service.
- Use a systematic approach to upgrading the City's infrastructure and facilities using a pay-as-you-go system when possible.
- Promote community partnerships with neighboring cities, school districts, Tarrant County, DFW Airport, and non-profit agencies within the area.
- Continue progress on the development of vacant tracts and seek redevelopment opportunities that will complement the overall vision for Euleless.
- Develop and mentor future leaders to ensure continuity.
- Maintain a culture of harmony that celebrates various perspectives to produce the best outcomes for our citizens.
- Maintain the records and minutes of all boards and commissions.
- Conduct general election.
- Process public information requests according to State statutes.
- Evaluate and implement solutions to efficiently track and respond to request from the public.
- Create new avenues of promotion for water conservation and reclaimed water education.
- Continue to cultivate a simple philosophy of "Do the right thing... every day."

Issues / Trends:

- Economic conditions have improved, but the City still faces budgetary challenges. City personnel and service to citizens remain a top priority.
- With changing laws, staff training is critical to ensure compliance with state statutes.
- Expand communication method to citizens by utilizing new trends in technology.

Budget Appropriation



City Administration

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
City Council	\$ 18,826	\$ 40,680	\$ 40,680	\$ 40,680	\$ -	0%
City Administration	\$ 541,578	\$ 575,104	\$ 575,104	\$ 596,912	\$ 21,808	4%
City Secretary	\$ 330,243	\$ 395,941	\$ 395,941	\$ 412,918	\$ 16,977	4%
Communications/Marketing	\$ 9,888	\$ 23,475	\$ 23,475	\$ 23,475	\$ -	0%
Total - City Administration	\$ 900,535	\$ 1,035,200	\$ 1,035,200	\$ 1,073,985	\$ 38,785	4%

Division Services:

City Council - The Mayor and City Council, as the legislative branch of city government, are responsible for establishing policy by adopting ordinances (local laws) and resolutions (statements of official policy) for the city government to be implemented by the City Manager through the administrative staff.

City Manager's Office - To enhance the City's tradition of professional city management, ensuring the effective use of the City's resources. To provide support and coordination of legislative and administrative activities. To facilitate the development of priorities and goals for the City departments. To serve as a link between the City Council and Staff and to see that all policies of the City are executed. The City Manager is the chief administrative officer for the City of Euless. The City Manager and staff are responsible for the preparation, recommendation, and execution of the policies to aid in the efficient delivery of services to the citizens.

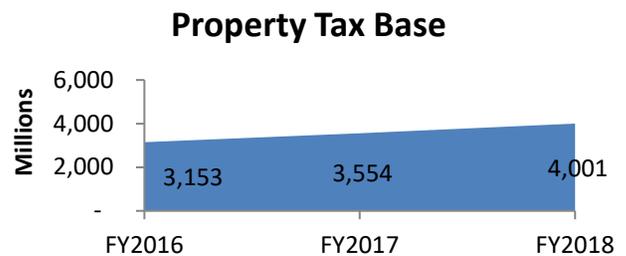
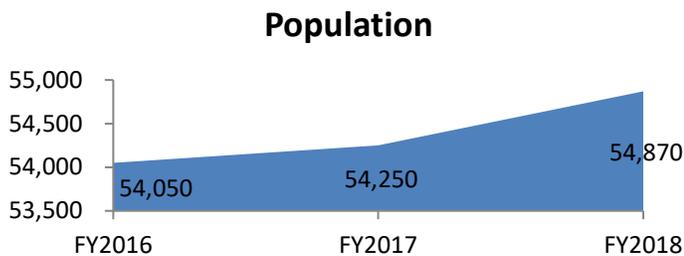
City Secretary's Office - The City Secretary's Office is committed to providing support services to the citizens, the City Council members, and the City staff in a cost effective and efficient manner. The City Secretary serves at the discretion of the City Council and is responsible for the City Council meeting minutes and other official records such as ordinances, resolutions, contracts, deeds, liens, etc. The City Secretary serves as the chief election official conducting all City elections, as the Records Management Officer administering the Local Government Records Act, and as the coordinator of the Board and Commission appointments.

Communications/Marketing - The Communications/Marketing office is the citizen, staff, and media link to Euless city government enabling each to access information, understand local, and regional issues and improve community relations through means of communication, including cable programming, website, digital and print newsletters, special publications, media relations, special events, crisis communication, and other proactive marketing efforts.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
CITY MANAGERS OFFICE	3.50	3.50	3.50	3.50
CITY SECRETARY	3.50	3.50	3.50	3.50
Total City Administration	7.00	7.00	7.00	7.00

Services Levels:



Maintain G.O. and W& WW Revenue Bond Ratings at or above Aa2/AA (AA+)

Finance Department

Location & Hours of Operation:

201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: To providing accurate and timely financial data to management, council, and stakeholders to facilitate the decision making process and regulatory compliance.

Accomplishments FY2016-17:

- Received Distinguished Budget Award and Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association of the United States and Canada (GFOA).
- Worked with financial advisors to prepare and issue continuing disclosure documents, perform arbitrage rebate calculations on all applicable bond issues, and issue tax notes.
- Earned a market-based return on the City's investment portfolio while ensuring compliance with remaining investment objectives.
- Continued to refine external audit process by updating and utilizing year-end closing and work paper preparation checklists and assignments.
- Held three online auctions for proper disposal of assets.
- Continued to expand the procurement card program with JPMorgan bank.
- Sought requests for proposals and awarded a new multi-year agreement for bank depository and ambulance billing services.

Objectives for FY2017-18:

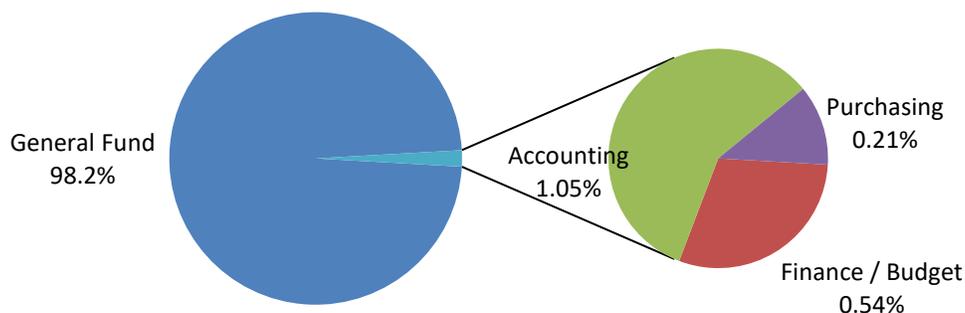
- Receive Distinguished Budget Award and Certificate of Achievement for Excellence in Financial Reporting from GFOA.

- Monitor market conditions and determine feasibility of potential debt refunding or debt issuance.
- Optimize return on investment while attaining remaining investment objectives in accordance with established policies.
- Monitor advances in and leverage of new technology to automate processes, streamline procedures, and increase efficiency.
- Continue work on document imaging and workflow process project.
- Continue to identify additional commodities and services that could be placed on an annual agreement with the intent of obtaining lower prices through economies of scale.
- Present various training opportunities for staff.
- Seek proposals and award a new multi-year agreement for actuary services.
- Assist City in detailing the long-ranging financing of Capital Project Improvements.

Issues / Trends:

- Closely monitor City compliance with new laws at the federal and state level.
- Explore new revenue opportunities, monitor City-wide expenditures/expenses, maintain current service levels, and remain competitive in the labor market while working within budgetary constraints and maintaining a stable tax rate.
- To continue to provide quality services and achieve operational efficiencies while working within budgetary constraints.
- To utilize technology to streamline operations to accomplish more with less.
- To attract and retain knowledgeable, professional personnel and provide development opportunities for existing team members.

Budget Appropriation



Finance Department

Expenditures by Division:

General Fund Expenditures	Actual	Budget	Estimated	Proposed	FY17 Budget to	
	FY 16	FY 17	FY 17	Budget FY 18	FY18 Proposed	FY18 Proposed
					\$ Diff	% Diff.
Finance/Budget	\$ 215,067	\$ 267,553	\$ 267,553	\$ 240,938	\$ (26,615)	(10%)
Accounting	\$ 333,876	\$ 361,067	\$ 361,067	\$ 469,965	\$ 108,898	30%
Purchasing	\$ 86,405	\$ 91,660	\$ 91,660	\$ 95,286	\$ 3,626	4%
Total - Finance	\$ 635,348	\$ 720,280	\$ 720,280	\$ 806,189	\$ 85,909	12%

Division Services:

Finance / Budget – To establish, monitor, and update the City's fiscal policies to ensure they are both responsive in the current environment and fiscally responsible. Administration performs timely and thorough analysis of new pronouncements and legislation to identify applicability, implementation options, and compliance.

Accounting – To plan, collect, record, summarize, and report the results of all financial transactions of the City in a timely manner and in accordance with generally accepted accounting principles; as well as ensure compliance with applicable local, state and federal statutes, bond covenants, grant contracts, and management policies.

Purchasing – To conduct all purchases in accordance with state laws. To foster an understanding and appreciation of a sound purchasing policy and procedures throughout all departments of the City. Responsible for obtaining the lowest possible price and best value consistent with delivery terms. To maintain continuity of supply to support ongoing services, operations, and construction services. Responsible for advising the user departments of any unusual delays in delivery schedules, and to maintain sufficient quantities of inventoried supplies for the benefit of all City departments.

Personnel by Division:

	FY 15/16	FY 16/17	FY 16/17	FY 17/18
	ACTUAL	BUDGETED	ESTIMATED	BUDGETED
FINANCE/BUDGET	2.00	2.00	2.00	2.00
ACCOUNTING	3.50	3.50	3.50	4.00
PURCHASING	1.00	1.00	1.00	1.00
Total Finance	6.50	6.50	6.50	7.00

Services Levels:



GFOA Distinguished Budget Award



GFOA Certification of Achievement for Excellence in Financial Reporting



Collateral Compliance



Unmodified Audit Opinion

Municipal Court

Location & Hours of Operation:

1102 W Eules Blvd.
 Mon-Wed & Fri, 8 a.m. – 5 p.m.
 Thursday, 8 a.m. – 6 p.m.

Mission: The Municipal Court is the judicial branch of the government of the City of Eules. The Court shall serve as an unbiased entity for the adjudication of Class C cases filed. The court and its officers are dedicated to the principles of fair and impartial justice administered with respect and equality.

Accomplishments FY2016-17:

- Victims Impact Panel hosted by Eules Municipal Court and the City’s Juvenile Case Manager, sponsored and presented by MADD.
- Maintained and managed all cases filed with the Court in a timely manner.
- Community Service Program.

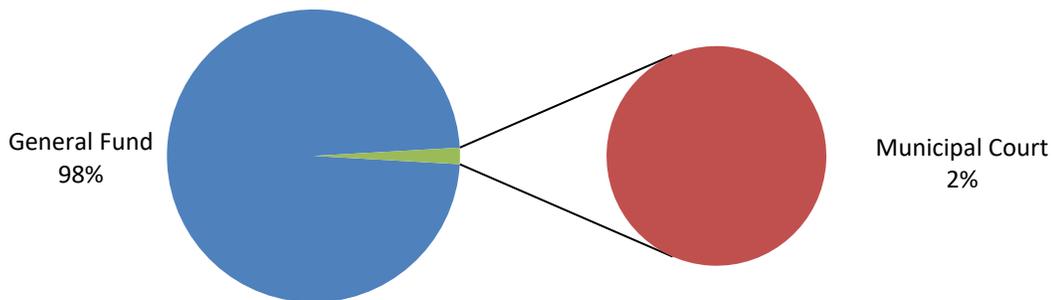
Objectives for FY2017-18:

- Continue to explore and improve processes by maximizing current software available through technology.
- Maintain a high percentage level of entering citations timely into the court system.
- Continue to provide court services to our defendants online, by telephone and through mail.
- Implement a Courtroom Security Committee to establish policies and procedures necessary to provide adequate court security.

Issues / Trends:

- Implementation of any procedural changes as needed by the Court.

Budget Appropriation



Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	FY17 Budget to FY18 Proposed % Diff.
Municipal Court	\$ 676,308	\$ 769,777	\$ 769,777	\$ 808,974	\$ 39,197	5%
Total - Finance	\$ 676,308	\$ 769,777	\$ 769,777	\$ 808,974	\$ 39,197	5%

Division Services:

Municipal Court - Provides administrative and clerical support for municipal court proceedings including: the collection of fines, fees, and state costs; filing citations and complaints; court scheduling; issuing, tracking and clearing warrants; updating and maintaining court records; and reporting collections, convictions, and statistical data to appropriate state agencies.

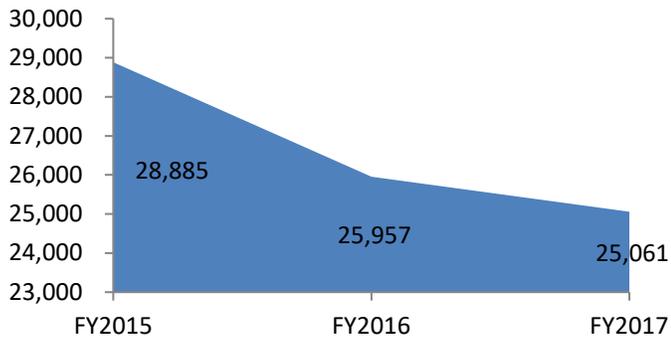
Municipal Court

Personnel by Division:

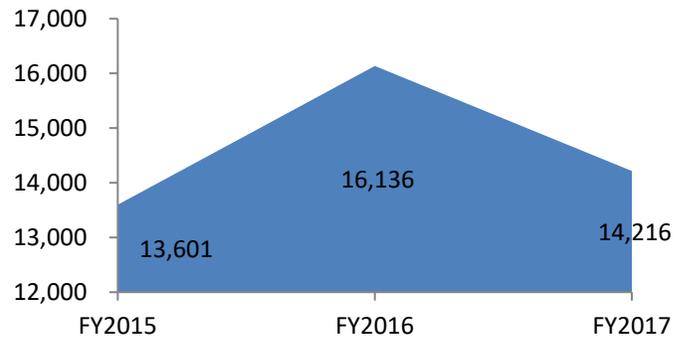
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
MUNICIPAL COURT	7.75	7.75	7.75	7.75
Total Municipal Court	7.75	7.75	7.75	7.75

Services Levels:

Cases Filed



Arrest Warrants Issued



Police Department

Location & Hours of Operation:

Administration, Code, Technological Support, Property & Evidence, Records

1102 W Eules Blvd.
Mon-Fri, 8 a.m. – 5 p.m.

Criminal Investigations

1102 W Eules Blvd.
Mon-Fri, 8 a.m. – 6 p.m.

Communications, Detention, Emergency Management, Patrol

1102 W Eules Blvd.
24/7

Mission: To provide the citizens of Eules professional, efficient police services including, but not limited to, enforcement of Federal, State, and Local Laws; investigation of criminal offenses; crime prevention; prevention and investigation of traffic accidents; order maintenance; and community social services.

Accomplishments FY2016-17:

- Equipped all officers with individual first-aid equipment & provided critical first-aid techniques & training.
- Received grant funding for body worn cameras and a training simulator.
- Launched the use of IA Pro and Blue Team for paperless frontline documentation to track critical incidents.
- Successfully completed TCOLE Audit of training division.
- All police department utilizing online scheduling program.
- Internal Peer Support Team established to provide training, resources, debriefings, and support to employees involved in critical incidents.
- Significantly improved hotel/motel inspection program with great benefits in overall condition of properties.
- Code Compliance identified over 6,700 violations and maintained multiple programs with increased workload.

Expenditures by Division:

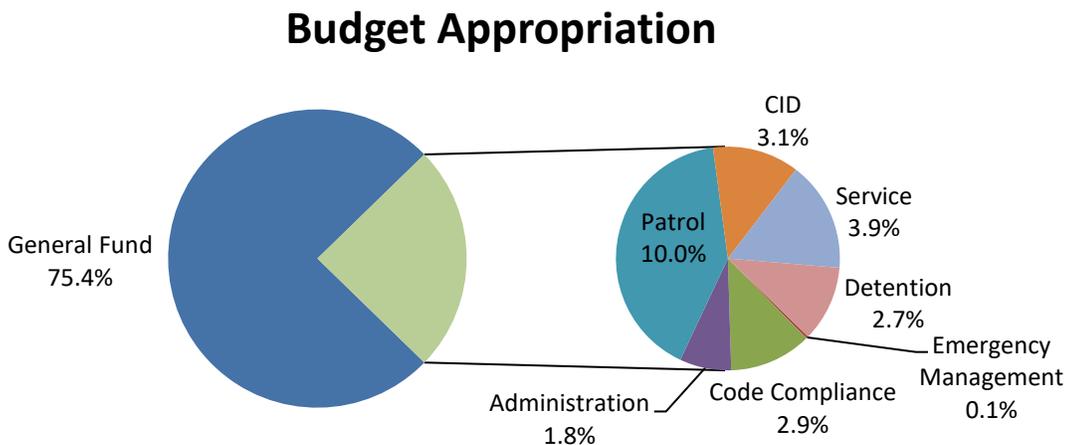
- Sustained PMI Program; currently no tier 3 properties and many tier 2 properties continue to improve with goal of tier 1 status.
- Received and processed over 1,339 Public Information Act requests.
- Completed technology upgrade of the EOC.
- Joined the Tarrant County Emergency Operations Plan.
- Upgraded Outdoor Warning Sirens computer and software, which included time stamp encryption.
- Awarded grant funds for replacement of batteries in Outdoor Warning Sirens.

Objectives for FY2017-18:

- Maintain citizens' trust and confidence in their police department by maintaining a high degree of integrity and professionalism among all police employees.
- Provide all police department employees with Crisis Intervention/Mental Health Training.
- Develop and implement new training simulator program.
- Cadet Program, targeting young people 18-25 years of age to develop future quality police employees.
- Increase clearance and stolen property recovery rates.
- Expand and improve Citizens Police Academy.
- Continue to expand and improve upon the positive relations with the community and local schools.
- Decrease the number of residential, commercial, and vehicular burglaries.
- Continue goal of decreasing dispatch times to: <1:00 minute for Police P-1 CFS and to <45 seconds for Fire and EMS.

Issues / Trends:

- Succession Planning.
- Recruiting quality employees.
- Growing demands by Federal, State, and local Emergency Planners.



Police Department

General Fund Expenditures	Actual	Budget	Estimated	Proposed	FY17 Budget to FY18 Proposed	
	FY 16	FY 17	FY 17	Budget FY 18	\$ Diff	% Diff.
Emergency Management	\$ 40,339	\$ 50,775	\$ 50,775	\$ 50,775	\$ -	0%
Police Code Compliance	\$ 1,583,599	\$ 1,742,359	\$ 1,742,359	\$ 1,703,150	\$ (39,209)	(2%)
Police Administration	\$ 971,909	\$ 1,045,569	\$ 1,045,569	\$ 1,068,297	\$ 22,728	2%
Police Patrol	\$ 4,891,643	\$ 5,463,098	\$ 5,463,098	\$ 5,852,113	\$ 389,015	7%
Police CID	\$ 1,628,053	\$ 1,731,063	\$ 1,731,063	\$ 1,795,160	\$ 64,097	4%
Police Service	\$ 1,931,366	\$ 2,030,972	\$ 2,030,972	\$ 2,281,586	\$ 250,614	12%
Police Detention	\$ 1,504,388	\$ 1,565,305	\$ 1,565,305	\$ 1,569,978	\$ 4,673	0%
Total-Police	\$ 12,551,297	\$ 13,629,141	\$ 13,629,141	\$ 14,321,059	\$ 691,918	5%

Division Services:

Emergency Management - To identify, prepare for, respond to and recover from any manmade or naturally occurring disaster that may strike the City of Euless.

Code Compliance - To provide the Citizens of Euless a safe, healthy, prosperous community in which to live.

Administration – To provide the citizens of Euless professional, efficient police services.

Patrol - To aggressively and intelligently provide the most effective service possible, in partnership with the community, to improve the quality of life for all of the citizens of Euless.

Criminal Investigations (CID) – To investigate alleged and suspected criminal activity reported to the Department. Personnel conduct follow-up investigations on criminal offenses, interview victims and witnesses, interrogate suspects, perform crime scene processing and evidence recovery, execute search and arrest warrants, prepare criminal cases for prosecution, and provide courtroom testimony.

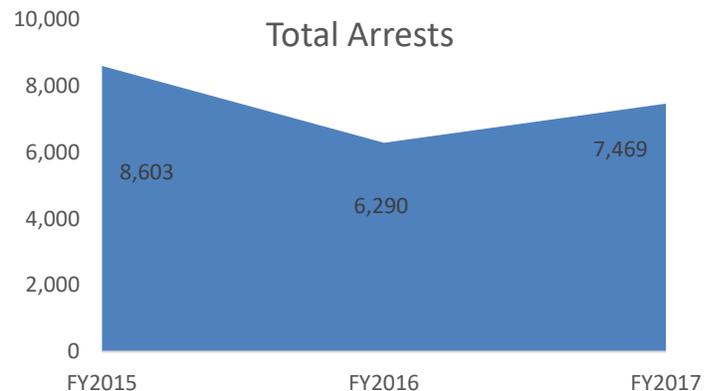
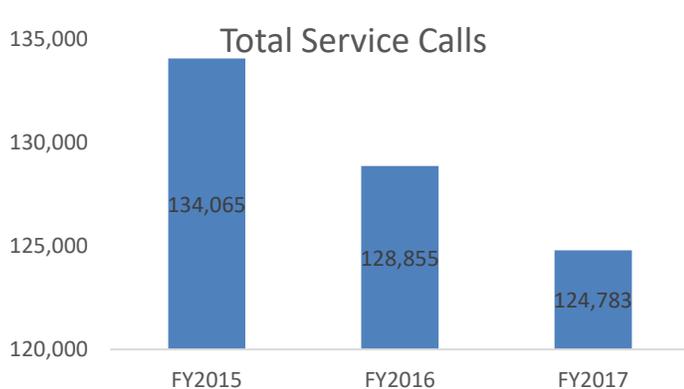
Service – To provide twenty-four-hour emergency communications, including 911, the processing and storage of all police records, technical support and assistance for information management, and instruction to the Citizens Police Academy and other local groups.

Detention - To provide safe, secure and sanitary environment for persons being held in the detention facility.

Personnel by Division:

	FY 15/16	FY 16/17	FY 16/17	FY 17/18
	ACTUAL	BUDGETED	ESTIMATED	BUDGETED
PD CODE	15.00	15.00	15.00	15.00
PD ADMINISTRATION	6.00	6.00	6.00	6.00
PD PATROL	42.00	44.00	44.00	45.00
PD INVESTIGATION	13.00	13.00	13.00	13.00
PD SERVICE	22.00	21.00	21.00	22.00
PD DETENTION	18.00	17.00	17.00	17.00
Total Police	116.00	116.00	116.00	118.00

Services Levels:



Fire Department

Location & Hours of Operation:

Administration, 201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Fire Station 1
201 E Ash Ln.
24/7

Fire Station 2
1515 Westpark Way
24/7

Fire Station 3
202 S Main St.
24/7

Mission: To effectively and efficiently fulfill the obligation of delivering, at the highest level of competency possible, fire suppression, rescue, emergency medical care, fire prevention/inspection, fire safety education, fire investigation hazardous material response, and other services to the citizens or visitors of Euless.

Accomplishments FY2016-17:

- Responded to 4,675 emergency calls with a total average response time for all emergency responses of 5:27.
- Prepared specifications and took delivery of new Pierce fire Quint truck for Fire Station #2.
- Citizens Fire Academy Class #24 graduated with 23 students.
- Community Emergency Response Team (CERT) class graduated with 18 students.
- Successfully inspected by Texas Commission on Fire Protection with no violations found.
- Maintained the Community Protection Class #1 rating through the Insurance Service Organization (ISO).

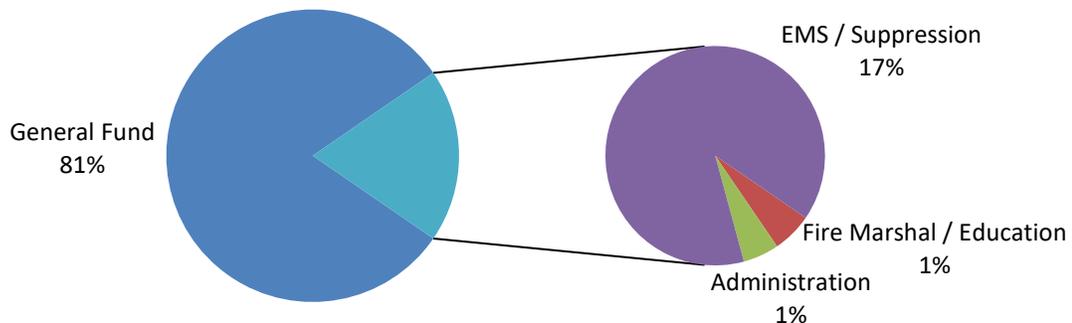
Objectives for FY2017-18:

- Place the new Platform in service - 2017 Pierce Velocity 100 foot aerial.
- Continue to support the SAFETY Troop as a primary public education outreach to the elementary schools.
- Staff Squad 55 at or above 75%.
- Implement a power loading system in each of the primary ambulances that will hydraulically load and unload patients.
- Continue officer development and succession planning.
- Inspect 100% of all commercial buildings.
- Inspect at least 25% of all apartment units.
- Implement a replacement program to replace all of the Automatic External Defibrillators (AED's).
- Continue to monitor emergency deployment model and adjust accordingly as the Midtown Express Freeway project and new commercial/residential developments impact travel throughout the City.
- Develop a proactive service model including manning and deployment of emergency services as the City continues to grow and expand.

Issues / Trends:

- Continue succession planning at the officer through battalion chief levels.
- Prepare for growth and development of the City by analyzing and evaluating the potential demand on the fire department and resource deployment.
- Continue to monitor newest trends in patient care through review and evaluation of medical protocols.
- Increased training demands due to the required certifications and regional involvement in Northeast Fire Department Association and Tarrant County (NEFDA).

Budget Appropriation



Fire Department

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Fire Marshal/Education	\$ 558,168	\$ 589,076	\$ 589,076	\$ 614,337	\$ 25,261	4%
Fire Administration	\$ 505,940	\$ 528,987	\$ 528,987	\$ 553,477	\$ 24,490	5%
EMS/Suppression	\$ 8,231,642	\$ 8,980,900	\$ 8,980,900	\$ 9,254,148	\$ 273,248	3%
Total-Fire	\$ 9,295,750	\$ 10,098,963	\$ 10,098,963	\$ 10,421,962	\$ 322,999	3%

Division Services:

Fire Marshal / Education - To maintain fire prevention, fire inspection, fire investigation, and fire education programs in the community.

Administration – Responsible for the personnel management, budget, payroll, research and development, records management, public education, and oversight of the department.

EMS/Suppression - To effectively deliver hazard emergency mitigation and emergency medical service to those who call within the response area. These services are delivered from three stations located strategically throughout the City for optimum response. Services are targeted to preserve life and protect property.

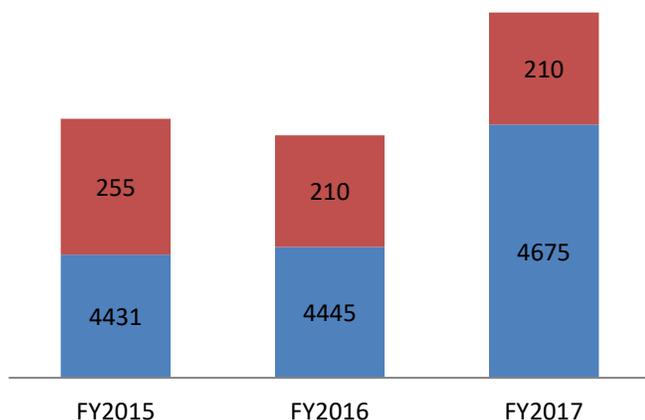
Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
FIRE MARSHALL	4.00	4.00	4.00	4.00
FD ADMINISTRATION	4.00	4.00	4.00	4.00
FD PARAMEDIC	64.00	67.00	67.00	67.00
Total Fire	72.00	75.00	75.00	75.00

Services Levels:

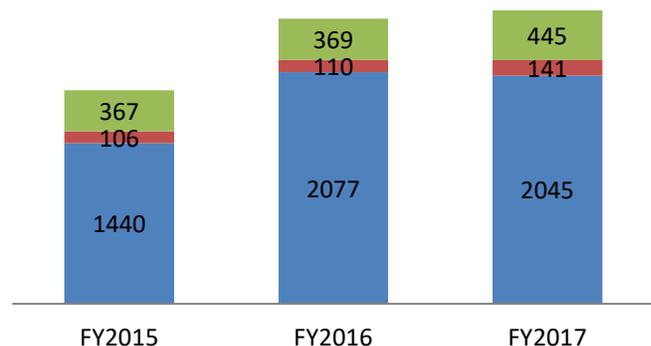
Emergency Calls

■ In-City ■ Mutual Aid



Fire Marshal Activities

■ Fire / Bldg. Plans Received
 ■ DRC/Construction Meetings
 ■ Inspections



Administrative Services Department

Locations & Hours of Operation:

Information Services, Personnel

201 N Ector Dr.

Mon-Fri, 8 a.m. – 5 p.m.

Facility Maintenance

1314 Royal Parkway

Mon-Fri, 7 a.m. – 5 p.m.

Library

201 N Ector Dr.

Mon, Tues, Thurs 10 a.m. – 9 p.m.; Wednesday 10 a.m. – 6 p.m.; Fri & Sat 10 a.m. – 5 p.m.; Sun 1 – 5 p.m.

Mission: To maintain and improve the quality of living for residents and organizational efficiency by managing various activities of the City.

Accomplishments FY2016-17:

- Assisted Fire and Police Departments with promotional testing.
- Continued to streamline new employee orientation sessions to promote employee assimilation.
- Formed a consortium with other area cities to share e-book and e-audiobook digital collections, which greatly increased the number of items available to library patrons.
- Replaced generator in Fire Administration/Purchasing building.
- Replaced carpet in Courts building.
- Replaced all electrical at the Pauline Greenhouse.
- Remodeled Texas Star Golf Course maintenance building.
- Continued conversion of parking lot lights to LED fixtures.
- Added full-time Fleet & Facility Secretary position.
- Completed a telecommunications system upgrade.

- Completed audio/visual upgrade for Texas Star Golf Course and the Senior Center.

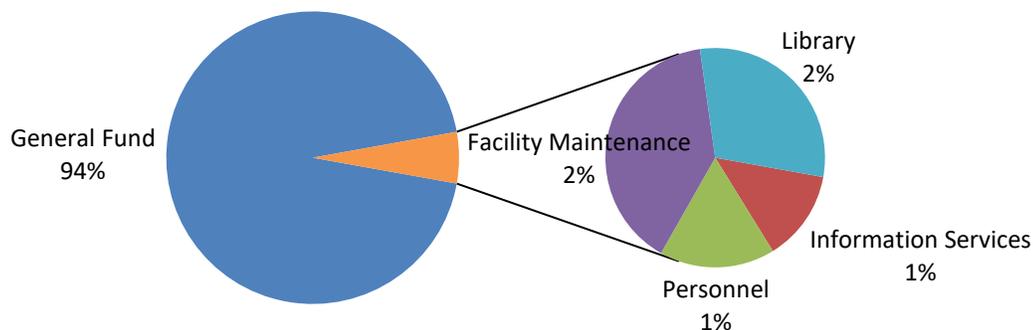
Objectives for FY2017-18:

- Continue various lighting, carpeting, roofing, and HVACs system replacements or enhancements.
- Complete the library remodel design and prepare to move the library into temporary space.
- Launch the HEB Reads Mobile Library, which will provide STEM classes, events and sites throughout the City, in partnership with the cities of Hurst, Bedford, and HEB ISD.
- Replace carpet at Fire Administration/Purchasing building.
- Repaint Fire Administration/Purchasing building.
- Repaint jail cells & fixtures in Police Department.
- Install generator at Public works.
- Replace generator at Fire Station #2.
- Upgrade interior and exterior lighting at Police Department.
- Create cloud-based failover environment for critical systems.
- Expand Wi-Fi service to additional public facilities.

Issues / Trends:

- Stay abreast of federal and local changes in health care and labor policies.
- Keeping up to date on technological needs of City staff and the citizens.
- Circulation numbers impacted as patrons move from DVD and CD formats towards digital and streaming formats.
- Building visits remain steady and attendance at classes and events is increasing.
- Continued reduction in electrical usage.
- Change in HVAC refrigerants.
- Remote monitoring of HVAC and generator sets.
- Continue to enhance network security for critical systems.

Budget Appropriation



Administrative Services Department

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Information Services	\$ 300,164	\$ 327,518	\$ 327,518	\$ 352,956	\$ 25,438	8%
Personnel	\$ 339,186	\$ 416,262	\$ 416,262	\$ 449,397	\$ 33,135	8%
Facility Maintenance	\$ 873,507	\$ 1,016,284	\$ 1,016,284	\$ 1,044,176	\$ 27,892	3%
Library	\$ 724,339	\$ 755,972	\$ 755,972	\$ 793,773	\$ 37,801	5%
Total - Administrative Services	\$ 2,237,196	\$ 2,516,036	\$ 2,516,036	\$ 2,640,302	\$ 124,266	5%

Division Services:

Information Services - To provide timely and competent computer services to City departments. Provide in-house support for both software and hardware, and to assist other departments in systems selection, implementation, and operation.

Personnel - Recruitment, hiring, orientation, compensation, benefit administration, safety and risk management and communications. Ensures compliance with mandates established by the City of Euless, State of Texas, and United States Government.

Facility Maintenance - To provide the citizens of Euless and City staff with safe and accessible facilities. To maintain the City's investment in facility structures both interior and exterior, building control equipment, interior environmental controls, security systems, and lighting control devices.

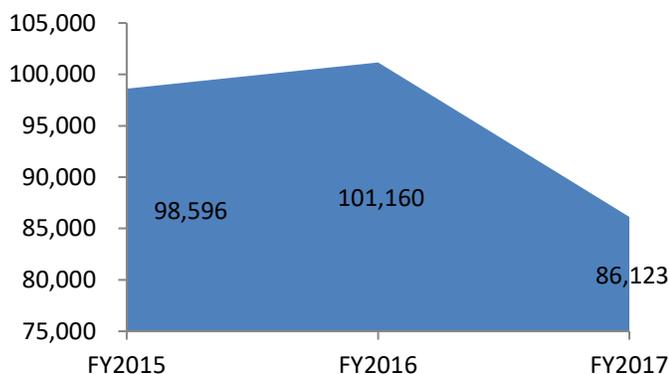
Library - To serve the continuing informational, educational, cultural and leisure needs of residents of all ages. To provide the community with the best possible materials in various formats. To promote the joy of reading and learning.

Personnel by Division:

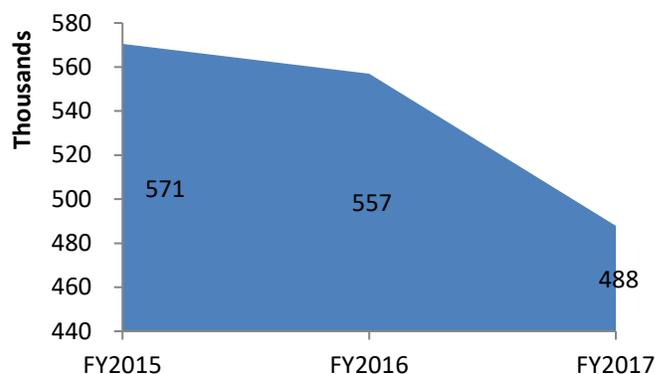
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
INFORMATION SERVICES	1.00	1.00	1.00	1.00
PERSONNEL	3.50	3.50	3.50	3.50
FACILITY MAINTENANCE	3.00	3.50	3.50	4.00
LIBRARY	9.00	9.00	9.00	9.00
Total City Administrative Services	16.50	17.00	17.00	17.50

Services Levels:

Library Holdings



Library Items Circulated



Planning & Development Department

Location & Hours of Operation:

Planning and Engineering Building
201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: Planning and Development is primarily responsible for monitoring the City's property development through the land use plan. The department reviews site plans for proposed projects, issues building permits, processes zoning variance requests, and continually assesses the City's land use plan for future development and redevelopment of the City.

Accomplishments FY2016-17:

- Facilitated over 63 residential and commercial cases through the Development Services Group, Planning and Zoning Commission, and City Council processes, affecting 256 acres of property.
- Completed revisions to the Unified Development Code.
- Worked with 26 business/property owners impacted by the Airport Freeway Segment 2E.
- Evaluated and recommended potential updating of the Unified Development Code; permitted use table, handling of outdated CUD districts, and document reorganization.
- Increased the department's visibility through public information communication, in-person presentations, online reporting, and project-associated community meetings.
- Performed all inspections promptly.
- Provided review comments on all plans reviewed promptly.
- Provided weekly in-house training and formal training as needed for inspection staff.
- Provided additional on-line services, applications, and information.
- Completed verification of State credentials as required by new state law.

Objectives for FY2017-18:

- Evaluate and recommend potential updating of the Unified Development Code; parking standards; landscaping and

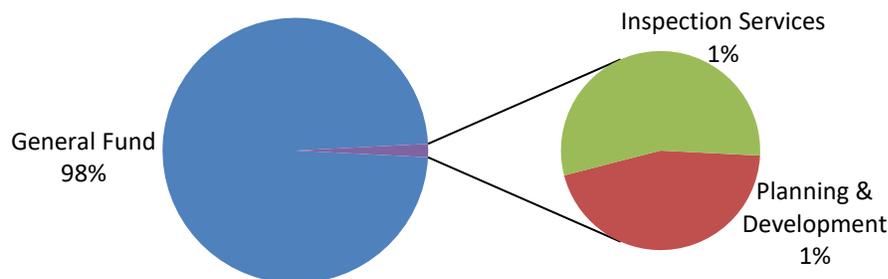
screening, permitted use table, handling of outdated CUD districts, and document reorganization.

- Continue to effectively administer inspection and review of construction within the Glade Parks, Founders Parc, and RiverWalk! Planned Developments.
- Increase the department's visibility through public information communication, in-person presentations, online reporting, and project-associated community meetings.
- Continue to effectively coordinate and administer programs/projects associated with redevelopment efforts throughout the City, with specific emphasis on the Tarrant County CDBG and Home Programs and the creation of public/private partnerships in targeted areas.
- Perform all inspections within 24 hours of request.
- Provide comments on all plans reviewed within 10 business days of submittal.
- Provide weekly in-house training and formal training as needed for inspection staff.
- Provide additional on-line services, applications, and information.
- Complete verification of State credentials as required by new state law.
- Implement electronic reporting of inspections in the field to provide improved customer service and reduce staff time.

Issues / Trends:

- Construction activity levels will remain strong with several residential and commercial developments.
- The continued strength of the economy has created the most favorable development climate in over a decade. As projects become a reality, thousands of square feet of commercial/retail space will be under construction over the next few years. This would create challenges for our current staff to meet all of the workload demands created to get the projects through the development process, complete plan review, and construction inspections.
- There are approximately 780 platted lots within seven subdivisions, which will increase our workload dramatically.

Budget Appropriation



Planning & Development Department

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Planning & Development	\$ 292,390	\$ 336,860	\$ 336,860	\$ 325,492	\$ (11,368)	(3%)
Inspection Services	\$ 314,224	\$ 379,716	\$ 379,716	\$ 395,007	\$ 15,291	4%
Total-Development	\$ 606,614	\$ 716,576	\$ 716,576	\$ 720,499	\$ 3,923	1%

Division Services:

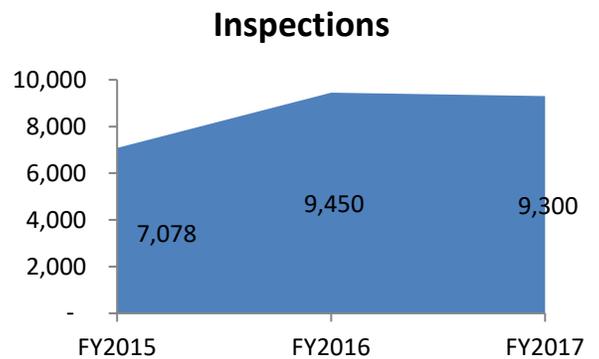
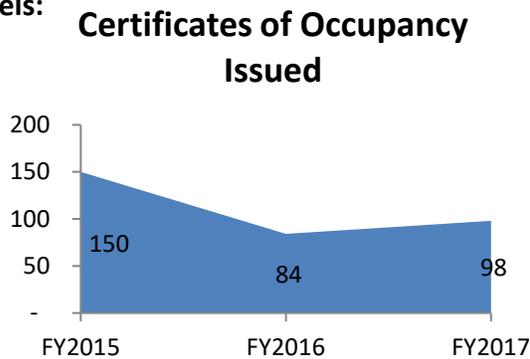
Planning & Development - To guide the growth and redevelopment of the City, in a well-planned and sustainable manner, whereby enhancing the quality of life for residents while encouraging future economic development. To assist the City Council and Planning and Zoning Commission in the preparation of long and short range plans; to help guide the City's future physical development; and to assist in the planning, preparation, maintenance, coordination and enforcement of land development policies, regulations, and guidelines. Coordinate the activities of and prepare agendas, packets and minutes for a variety of Boards and Commissions. Assist developers and citizens with applications for various development activities.

Inspection Services – To evaluate, recommend, and enforce minimum standards to safeguard life or limb, health, property, and public welfare by regulating and controlling the design, construction, quality of materials used and occupancy, location, and maintenance of all buildings and structures within the City of Euleess and certain equipment specifically regulated. To regulate thorough plan reviews and field inspections, the initial construction, subsequent remodeling, and occupancy of all buildings and structures within in the City of Euleess.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
PLANNING	2.50	3.00	3.00	2.50
INSPECTIONS SERVICES	4.00	4.00	4.00	4.00
Total Planning & Development	6.50	7.00	7.00	6.50

Services Levels:



Parks & Community Services Department

Locations & Hours of Operation:

Administration

1314 Royal Parkway
Mon-Fri, 8 a.m. – 5 p.m.

Parks Department

1997 S Pipeline Rd.
Mon-Fri, 7 a.m. – 3:30 p.m.

Simmons Center

508 Simmons Dr.
Available for rent, Fri-Sun, 9 a.m. – 11 p.m.

Eules Family Life Center

300 W Midway Dr.
Mon-Thurs, 5:30 a.m. – 9 p.m.; Fri, 5:30 a.m. – 8 p.m.; Sat, 8 a.m. – 6 p.m.; Sun, noon – 6 p.m.

Senior Center

Mon-Wed & Fri, 6:30 a.m. – 4 p.m.; Thurs, 6:30 a.m. – 9 p.m.

Natatorium

Mon-Thur 10:30 a.m. – 8:30 p.m.; Fri 10:30 a.m. – 5 p.m.; Sat, 10:30 a.m. – 3:30 p.m.; Sun noon – 3:30 p.m.

Aquatics Center

Seasonal Hours

Splash Island

600 S Main St.
Seasonal Hours

Wilshire Pool

201 Sierra Dr.
Seasonal Hours

Mission: To provide quality parks and leisure activities for citizens and to provide direction, leadership and support to the Parks and Leisure Services Board, Historical Preservation

Committee, and the Economic Development Corporation by promoting the benefits of parks and recreation to the community through programming, planning, preservation, and professional staff development.

Accomplishments FY2016-17:

- Introduced new swim lesson program as well as more water related fitness programs to our citizens.
- Increased program offerings for our seniors.

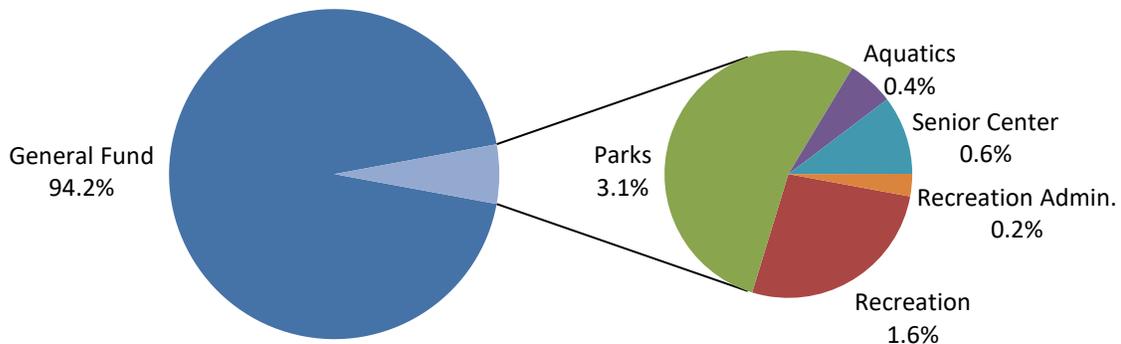
Objectives for FY2017-18:

- Continue to look for new and exciting classes and programs for our citizens.
- Increase overall quality of class and program offerings.
- Develop relationships with our patrons to increase overall customer service experience.
- Ensure cleanliness of facilities.
- Improve overall quality of our parks system by making necessary improvements that meet the needs of our community.
- Expand our vision of our parks system to meet the growing demands of a changing demographic.

Issues / Trends:

- Ability to provide additional rental/meeting room space for citizens.
- Parks are aging and assessments need to be made to determine parks usage to provide the best experience.
- Being able to protect our parks system from continued erosion that occurs after each major rain event.

Budget Appropriation



Parks & Community Services Department

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Recreation	\$ 600,713	\$ 706,474	\$ 706,474	\$ 725,351	\$ 18,877	3%
Parks	\$ 1,215,835	\$ 1,374,093	\$ 1,374,093	\$ 1,457,924	\$ 83,831	6%
Swimming Pools	\$ 133,772	\$ 163,460	\$ 163,460	\$ 163,460	\$ -	0%
Senior Center	\$ 227,947	\$ 275,047	\$ 275,047	\$ 278,107	\$ 3,060	1%
Recreation Admin.	\$ 66,531	\$ 76,024	\$ 76,024	\$ 79,162	\$ 3,138	4%
Total-Parks & Comm Svcs	\$ 2,244,798	\$ 2,595,098	\$ 2,595,098	\$ 2,704,004	\$ 108,906	4%

Division Services:

Recreation - Encourages a healthy and positive lifestyle through exemplary fitness and recreational programs.

Parks - Provides safe and aesthetically pleasing parks, amenities, and leisure opportunities thereby contributing to a wholesome lifestyle.

Aquatics - Promotes recreation and leisure opportunities for citizens of all ages and skill levels and enhances the quality of life of the community.

Senior Center – Furnishes a friendly environment for seniors to stimulate their minds, strengthen their bodies, and engage in community.

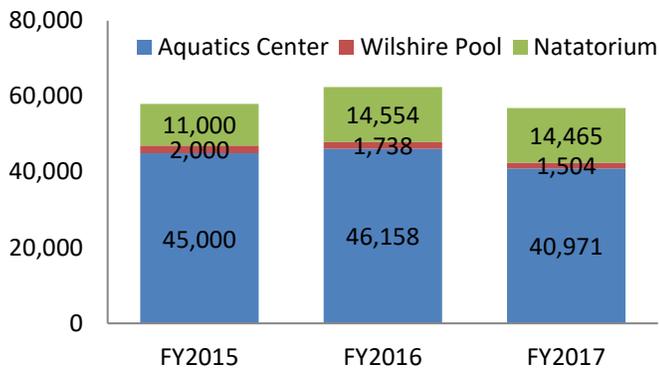
Recreation Admin. – Provides direction, leadership, and support to the Parks and Leisure Services Board, Historical Preservation Committee, and the Economic Development Corporation. Promotes the benefits of parks and recreation to the community through programs, planning, preservation, and professional staff development.

Personnel by Division:

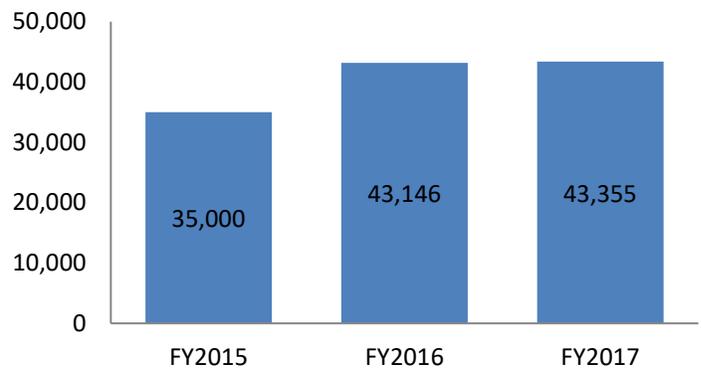
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
RECREATION	6.50	6.50	6.50	6.50
PARKS	11.00	11.00	11.00	11.00
SENIOR CENTER	2.00	2.00	2.00	2.00
RECREATION ADMINISTRATION	1.00	1.00	1.00	1.00
Total Parks & Community Services	20.50	20.50	20.50	20.50

Services Levels:

Aquatic Attendance



Senior Center Attendance



Public Works Department

Locations & Hours of Operation:

Streets

1513 Westpark Way

Mon-Fri, 8 a.m. – 5 p.m. and on-call 24/7

Animal Control

1517 Westpark Way

Mon, Tues, Thurs, Fri, 7 a.m. – 4 p.m.

Wed, 7 a.m. – 6 p.m.

Sat, 9 a.m. – 2 p.m.

On-call 24/7

Engineering

201 N Ector Dr.

Mon-Fri, 8 a.m. – 5 p.m.

Mission: To improve the safety and quality of living for residents by managing the maintenance of streets, sidewalks, and the storm drainage system, and to compassionately and responsibly care for stray, abandoned, and surrendered animals through the Animal Services Department.

Accomplishments FY2016-17:

- Used private vendors to supplement City forces with concrete work, road striping, traffic signals, and street paving.
- Concentrated on preventative street maintenance program based on the I.M.S. report.
- Implemented the 2017 ADA plan.
- Provided continuing education for staff.
- Encouraged adoption from the shelter through Euleless publications, web site, and participation at Trinity Gap Rescue events.
- Completed construction of 42nd Year CDBG project.

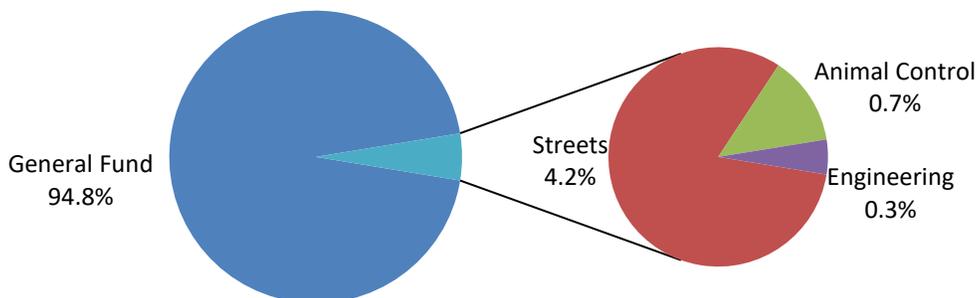
Objectives for FY2017-18:

- Complete I.M.S. street maintenance program.
- Complete construction of 43rd Year CDBG project.
- Continue to provide continuing education for staff.
- Explore new avenues for adoption from the shelter.
- Continue existing adoption efforts through Euleless publications, web site and participation at Trinity Gap Rescue events.
- Expand in-house street paving with new paver.

Issues / Trends:

- Increase of streets reaching the end of their useful life with many requiring extensive curb and gutter repairs and ADA ramp upgrades.
- Increased price of petroleum based products including asphalt.
- Utilize contract labor when more efficient.
- Construction unit bid prices show a slow inflationary trend.

Budget Appropriation



Public Works Department

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Street Maintenance	\$ 1,555,701	\$ 1,850,324	\$ 1,850,324	\$ 1,955,713	\$ 105,389	6%
Animal Control	\$ 299,020	\$ 298,292	\$ 298,292	\$ 315,937	\$ 17,645	6%
City Engineer	\$ 43,548	\$ 109,800	\$ 109,800	\$ 122,735	\$ 12,935	12%
Total - Public Works	\$ 1,898,269	\$ 2,258,416	\$ 2,258,416	\$ 2,394,385	\$ 135,969	6%

Division Services:

Street Maintenance – Maintains safe driving conditions and prolong the material life of City streets through aggressive preventative maintenance. Performs curb, gutter, street, and sidewalk repairs; installation and replacement of street and traffic control signs; right-of-way maintenance; and drainage maintenance.

Animal Control – Provides animal control services to protect the health, safety, and welfare of both people and animals efficiently and professionally. Enforces City ordinances and regulations concerning pets and other animals. Provides public outreach to citizens and businesses through public education, training in schools, and community organizations.

Engineering - Provides a safe and efficient street and thoroughfare network which includes proper functioning of all traffic signals, signs, and installation of street lights throughout the City. Inspects all Public Works construction within the City and review development plans and studies for regulation compliance, engineering design, safety, and health concerns. Conduct acquisition of properties, right-of-way, and easements and verifies legal documents.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
STREET MAINTENANCE	9.50	10.50	10.50	10.50
ANIMAL CONTROL	3.00	3.00	3.00	3.00
CITY ENGINEER	0.50	0.50	0.50	1.00
Total Public Works	13.00	14.00	14.00	14.50

Services Levels:



ADA/TSA Infrastructure Improvements Completed



FY2017 Street Overlay Completed

Non-Departmental

Location & Hours of Operation:

201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: To define the costs in the budget that may not be specifically identifiable to any operational budget.

Accomplishments FY2016-17:

- Provided funding for infrastructure improvements.
- Provided funding for one-time capital purchases.
- Provided funding for computer and equipment replacements.

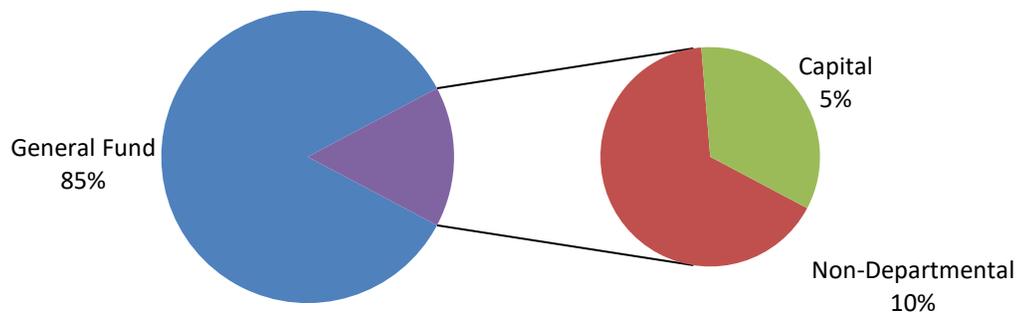
Objectives for FY2017-18:

- Provide funding for infrastructure and facility improvements.
- Provide funding for one-time capital purchases.
- Provide funding for computer and equipment replacements in order to maximize productivity.

Issues / Trends:

- Balancing rising cost of infrastructure and equipment purchases with available funds.
- Identifying resources to cash flow capital purchases.

Budget Appropriation



Non-Departmental

Expenditures by Division:

General Fund Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Legal Services	\$ 126,862	\$ 175,000	\$ 175,000	\$ 175,000	\$ -	0%
Non-Departmental	\$ 4,794,689	\$ 5,209,274	\$ 5,484,274	\$ 5,137,266	\$ (72,008)	(1%)
Betterment	\$ 19,630	\$ 29,000	\$ 29,000	\$ 13,500	\$ (15,500)	(53%)
Total - Non-Depart.	\$ 4,941,181	\$ 5,413,274	\$ 5,688,274	\$ 5,325,766	\$ (87,508)	(2%)
Capital Expenses	\$ 1,430,199	\$ 2,099,305	\$ 1,373,164	\$ 2,750,528	\$ 651,223	31%

Division Services:

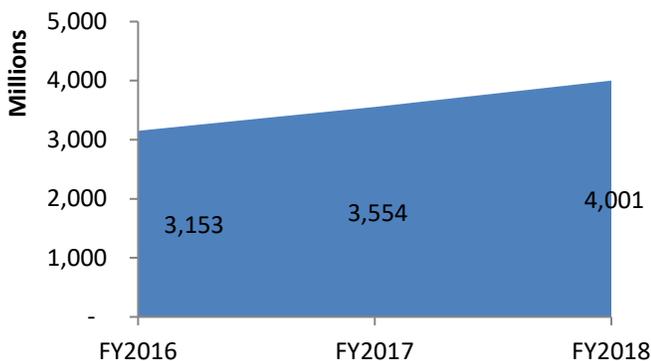
Non-Departmental - This activity is administered by the Finance Department and funds various charges that are not defined or directly related to any specific department or activity of the City. Examples of costs here include: electrical, general liability insurance, audit, tax appraisal, and collection services, and contingencies. These types of expenditures affect all budgets and are generally not prorated. All one-time appropriations are accounted for in this department in order to maintain stable department budgets from year to year.

Personnel by Division:

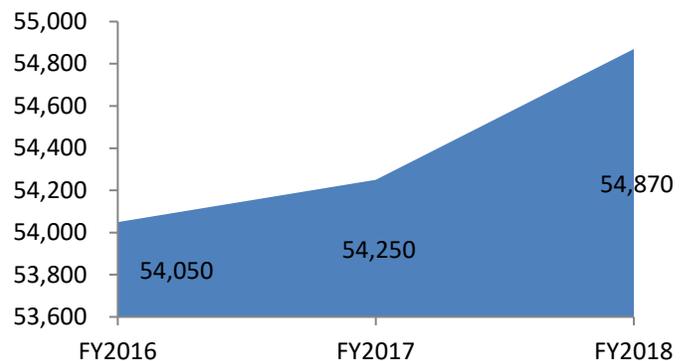
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
GF NON-DEPARTMENTAL	0.50	0.50	0.50	0.50

Services Levels:

Property Tax Base



Population





Enterprise Funds



ENTERPRISE FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18¹
BEGINNING FUND BALANCE	\$ 6,068,768	\$ 6,625,273	\$ 6,625,273	\$ 6,658,202

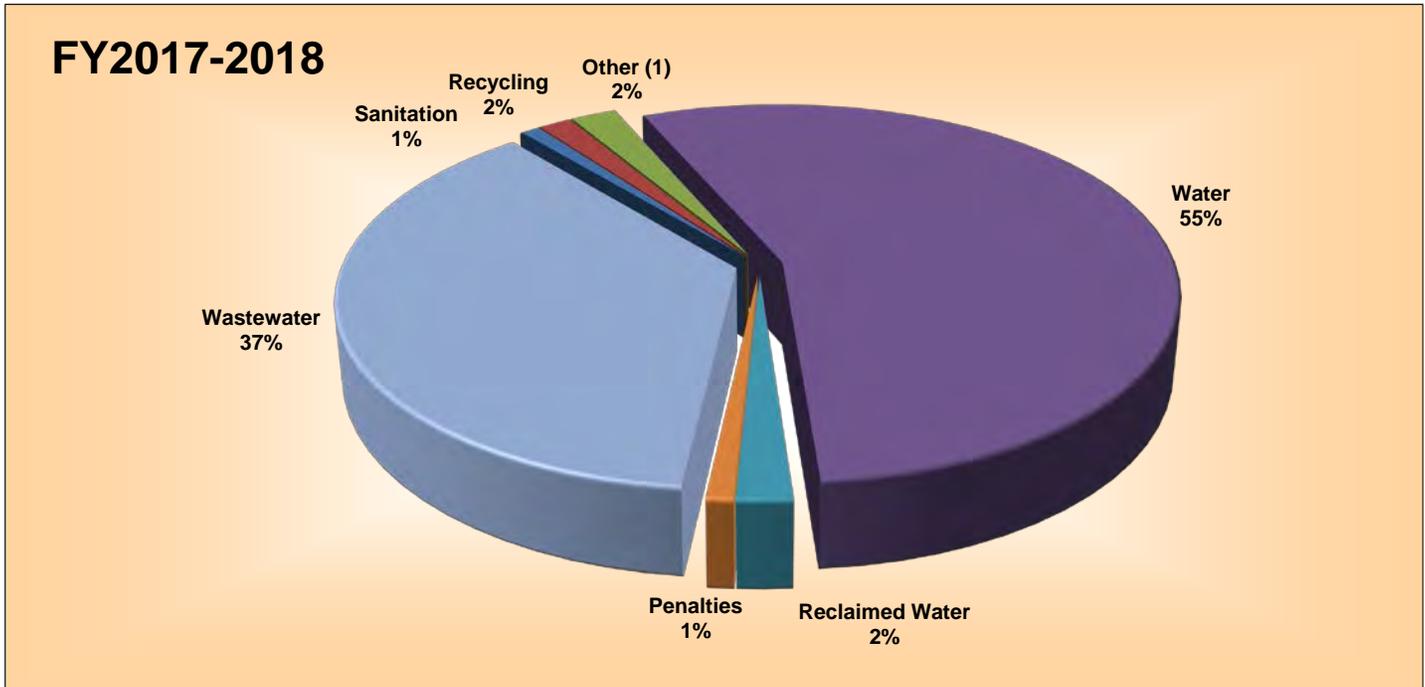
REVENUES				
Property Tax	\$ -	\$ -	\$ -	\$ -
Gross Receipts Tax	\$ -	\$ -	\$ -	\$ -
General Sales Tax	\$ -	\$ -	\$ -	\$ -
Selective Sales Tax	\$ -	\$ -	\$ -	\$ -
Fines/Fees/Penalties	\$ 230,932	\$ 237,000	\$ 237,000	\$ 237,500
License & Permits	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 43,107	\$ 12,520	\$ 14,984	\$ 32,750
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -
Charges for Service	\$ 27,881,008	\$ 29,926,817	\$ 29,926,855	\$ 30,865,128
Miscellaneous/Rental Income	\$ 208,993	\$ 51,627	\$ 62,726	\$ 52,858
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Revenues before Transfers	\$ 28,364,040	\$ 30,227,964	\$ 30,241,565	\$ 31,188,236
Transfer from other Funds	\$ 1,790,155	\$ 1,871,123	\$ 1,871,123	\$ 2,002,758
TOTAL REVENUES	\$ 30,154,195	\$ 32,099,087	\$ 32,112,688	\$ 33,190,994
TOTAL RESOURCES	\$ 36,222,963	\$ 38,724,360	\$ 38,737,961	\$ 39,849,196

EXPENDITURES				
Personal Services	\$ 7,561,680	\$ 8,382,650	\$ 8,358,905	\$ 8,819,619
Professional/Technical Services	\$ 2,154,948	\$ 2,396,317	\$ 2,430,183	\$ 2,527,961
Contractual Services	\$ 25,452	\$ 16,510	\$ 16,549	\$ 379,265
Utilities	\$ 11,325,356	\$ 12,497,816	\$ 12,498,815	\$ 12,741,703
Maintenance	\$ 739,632	\$ 829,856	\$ 826,864	\$ 488,391
Other Services/Contingencies	\$ 164,367	\$ 206,005	\$ 216,576	\$ 100,000
Insurance	\$ 22,548	\$ 40,400	\$ 40,400	\$ 58,000
General & Administrative	\$ 126,597	\$ 122,169	\$ 119,060	\$ 242,365
Rebates/Incentives	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 1,826,559	\$ 1,988,510	\$ 1,955,555	\$ 1,916,349
Capital Purchases (Equipment)	\$ 375,194	\$ 479,673	\$ 259,856	\$ 577,223
Debt Service/Bank Charges	\$ 5,282	\$ 6,000	\$ 6,000	\$ 6,000
Expenditures before Transfers	\$ 24,327,615	\$ 26,965,906	\$ 26,728,763	\$ 27,856,876
Transfers to Other Funds	\$ 5,270,075	\$ 5,350,996	\$ 5,350,996	\$ 5,966,469
TOTAL EXPENDITURES	\$ 29,597,690	\$ 32,316,902	\$ 32,079,759	\$ 33,823,345
ENDING FUND BALANCE	\$ 6,625,273	\$ 6,407,458	\$ 6,658,202	\$ 6,025,851

Total expenditures include capital purchases for equipment and transfers to capital improvement projects which are funded from excess reserves above the required 75 day reserve level. FY2018 includes a reduction in fund balance for the use of excess reserves.

¹ For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

Water & Wastewater Revenues



The above graph shows the sources of revenues in the Water & Wastewater Fund which are generated by services provided to the citizens of Euless for recycling, sanitation, water and wastewater. The "Other" amount represents 2% of total revenues and is an aggregate of several revenue sources as indicated in the table below.

Water & Wastewater Revenues	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Interest Income ⁽¹⁾	\$ 40,078	\$ 12,000	\$ 12,000	\$ 30,000	\$ 18,000	150%
Sanitation	\$ 208,201	\$ 205,000	\$ 205,000	\$ 218,400	\$ 13,400	7%
Water Service	\$ 12,092,051	\$ 13,359,457	\$ 13,359,457	\$ 13,532,489	\$ 173,032	1%
Wastewater Service	\$ 7,946,103	\$ 8,571,561	\$ 8,571,561	\$ 9,085,715	\$ 514,154	6%
Reclaimed Water Service	\$ 321,700	\$ 319,672	\$ 319,672	\$ 475,984	\$ 156,312	49%
New Meters ⁽¹⁾	\$ 53,493	\$ 60,000	\$ 60,000	\$ 55,000	\$ (5,000)	(8%)
Reconnect Fees ⁽¹⁾	\$ 230,790	\$ 230,000	\$ 230,000	\$ 230,000	\$ -	0%
Inspection Fees ⁽¹⁾	\$ 199,199	\$ 100,000	\$ 100,000	\$ 150,000	\$ 50,000	50%
Miscellaneous ⁽¹⁾	\$ 32,294	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0%
Penalties	\$ 224,119	\$ 230,000	\$ 230,000	\$ 230,000	\$ -	0%
Initiations/Transfer Fees ⁽¹⁾	\$ 32,610	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	0%
Recycling Fees	\$ 350,492	\$ 340,000	\$ 340,000	\$ 384,282	\$ 44,282	13%
Use of Rate Stabilization	\$ 147,289	\$ 226,003	\$ 226,003	\$ 266,772	\$ 40,769	18%
Rate Stabilization Rebate	\$ (147,289)	\$ (226,003)	\$ (226,003)	\$ (266,772)	\$ (40,769)	18%
TOTAL REVENUES	\$ 21,731,130	\$ 23,492,690	\$ 23,492,690	\$ 24,456,870	\$ 964,180	4%
Use of Reserves	\$ -	\$ 233,074	\$ 13,257	\$ 521,230	\$ 288,156	124%
TOTAL RESOURCES	\$ 21,731,130	\$ 23,725,764	\$ 23,505,947	\$ 24,978,100	\$ 1,252,336	5%

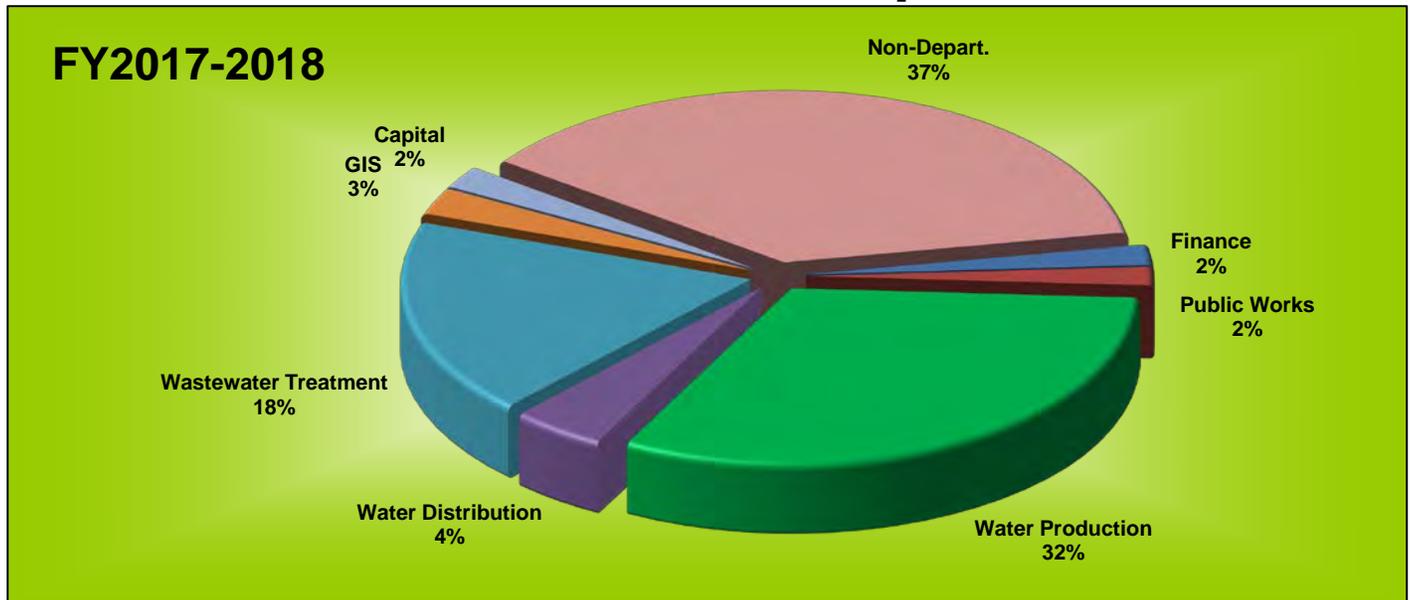
The above chart details revenues for the past, current, and upcoming fiscal years, as well as expected increases and decreases in service fee collections within the past year. The Water and Wastewater revenues are generated primarily from user charges for the variety of services provided to the citizens of Euless. Water Service revenues fluctuate seasonally and can be drastically affected by an extended period of drought or rainfall.

(1) Water & Wastewater Revenue line items are aggregated in graph under "Other"

WATER & WASTEWATER FUND
FY18 REVENUE ASSUMPTIONS

REVENUE SOURCE	ASSUMPTIONS
Interest Income	Projected to increase based on market outlook and investable balances.
Sanitation Services	Increase based on approved rate structure.
Water Service	Consumption is estimated to remain flat with FY2017 year-end projections. Proposed increase of 14¢ per 1000 gallons with a \$1.00 increase in the base rate for residential customers.
Wastewater Service	Anticipated treatment volume is relatively flat with FY2017 year-end projections. Proposed increase of 26¢ per 1000 gallons with a \$1.00 increase in the base rate.
Reclaimed Water Service	Revenue projections are based on anticipated cost increase and expansion of service area. Rates per tier are based on 88% of the potable water rate per tier.
Sale of New Meters	Projected to decline slightly from FY2017 budget.
Reconnect Fees	Projected to remain flat with FY2017 estimated.
Inspection Fees	Projected to increase over FY2017 budget.
Miscellaneous	Projected to remain flat with FY2017 budget.
Penalties	Projected to remain flat with FY2017 estimated.
Initiation & Transfer Fees	Projected to remain flat with FY2017 estimated.
Recycling Fees	Projected to increase over FY2017 estimated.

Water & Wastewater Expenditures



The graph above indicates the expenditure amounts disbursed to the individual departments within the Water and Wastewater Fund. These expenditures reflect the cost incurred by the City for the services provided to Eules citizens.

Water & Wastewater Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Water Office	\$ 428,559	\$ 455,034	\$ 455,034	\$ 474,981	\$ 19,947	4%
Total-Finance	\$ 428,559	\$ 455,034	\$ 455,034	\$ 474,981	\$ 19,947	4%
City Engineer	\$ 277,470	\$ 321,339	\$ 321,339	\$ 364,501	\$ 43,162	13%
Water Production	\$ 7,637,317	\$ 7,760,394	\$ 7,760,394	\$ 7,961,337	\$ 200,943	3%
Water Distribution	\$ 875,484	\$ 1,027,179	\$ 1,027,179	\$ 1,089,964	\$ 62,785	6%
Wastewater Treatment	\$ 3,420,741	\$ 4,384,457	\$ 4,384,457	\$ 4,542,215	\$ 157,758	4%
Meter Reading	\$ 61,346	\$ 66,323	\$ 66,323	\$ 68,847	\$ 2,524	4%
Total-Public Works	\$ 12,272,358	\$ 13,559,692	\$ 13,559,692	\$ 14,026,864	\$ 467,172	3%
Recycling	\$ 26,313	\$ 41,300	\$ 41,300	\$ 41,300	\$ -	0%
GIS/Information Services	\$ 504,885	\$ 614,373	\$ 614,373	\$ 632,601	\$ 18,228	3%
Legal Services	\$ 72,238	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	0%
Non-Departmental	\$ 7,987,100	\$ 8,681,030	\$ 8,681,030	\$ 9,177,888	\$ 496,858	6%
Total-Non Departmental	\$ 8,590,536	\$ 9,421,703	\$ 9,421,703	\$ 9,936,789	\$ 515,086	5%
Total Operating Expenses	\$ 21,291,453	\$ 23,436,429	\$ 23,436,429	\$ 24,438,634	\$ 1,002,205	4%
Capital Expenses	\$ 225,836	\$ 233,074	\$ 13,257	\$ 521,230	\$ 288,156	124%
Total Expenses	\$ 21,517,289	\$ 23,669,503	\$ 23,449,686	\$ 24,959,864	\$ 1,290,361	5%

The chart details the expenditures over the past, current, and upcoming fiscal years, as well as the expected increases and decreases in costs within the past year. These expenditures account for the cost associated with the acquisition, operation and maintenance of a municipal water and wastewater utility system.

Finance Department

Location & Hours of Operation:

201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: To provide all customers the best service possible for prompt administration of their utility accounts.

Accomplishments FY2016-17:

- Generated 12,164 work orders including consumption verification, customer turn-ons/offers, meter/transponder change out, and other service related orders.
- Completed billing and collection conversion to new automated metering system.
- Rolled out an online customer services portal that aides customers in monitoring water usage.
- Outsourced printing and mailing of bills.

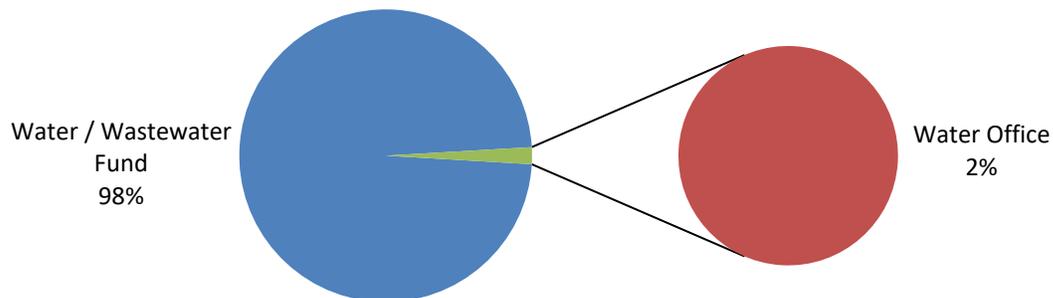
Objectives for FY2017-18:

- Continue focus on quality Customer Service.
- Take advantage of available computer training of new automated metering system to better assist customers and increase efficiency of system.
- Continue to introduce customers to on-line portal.

Issues / Trends:

- Operation and understanding of new automated system by staff and customers.

Budget Appropriation



Finance Department

Expenditures by Division:

Water & Wastewater Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Water Office	\$ 428,559	\$ 455,034	\$ 455,034	\$ 474,981	\$ 19,947	4%
Total-Finance	\$ 428,559	\$ 455,034	\$ 455,034	\$ 474,981	\$ 19,947	4%

Division Services:

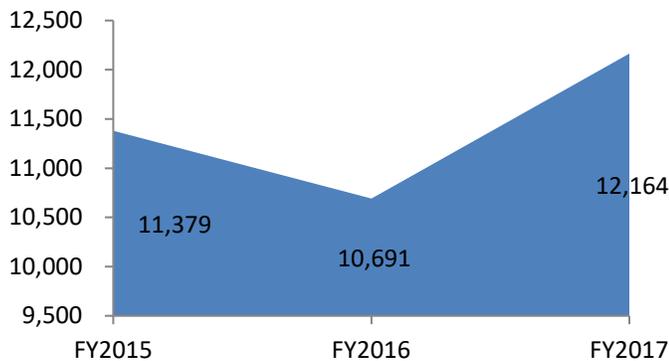
Water Office – Duty to perform in a way that will protect the assets of the City and its citizens. Constantly seek ways to raise the level and quality of customer service provided through continuous monitoring and training. The services provided include but are not limited to: establishing new accounts, reading/rereading meters, auditing/monitoring water consumption, billing, answering customer inquiries, generating and completing work orders for the Water Department and Public Works Department, posting and depositing customer payments, processing delinquent accounts, receipting, and posting financial activity for other City departments.

Personnel by Division:

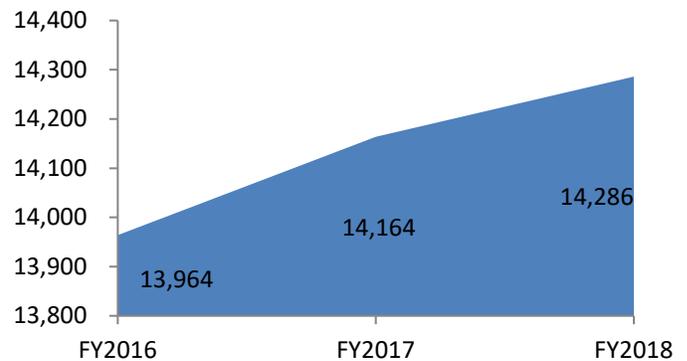
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
WATER OFFICE	5.00	5.00	5.00	5.00
Total Finance	5.00	5.00	5.00	5.00

Services Levels:

Work Orders



Water Accounts



*As of October 1 of each year.

Public Works Department

Locations & Hours of Operation:

Engineering & Meter Reading

201 N Ector Dr.

Mon-Fri, 8 a.m. – 5 p.m.

Water Production, Distribution, Wastewater Treatment

1513 Westpark Way

Mon-Fri, 8 a.m. – 5 p.m. and On-Call 24/7

Mission: To provide a high level of customer satisfaction by providing reliable safe drinking water supply, water for fire protection, and reliable sewer service for our essential daily needs.

Accomplishments FY2016-17:

- Maintained wells for increased production.
- Completed and distributed the Consumer Confidence Report.
- Completed study of City wells.
- Responded to water emergencies in a timely fashion.
- Continued the water valve maintenance program.
- Decreased City wastewater blockages through various cleaning procedures and maintenance techniques.
- Provided professional and courteous service to citizens when reading meters or providing repairs.
- Monitored citywide meter replacement project.

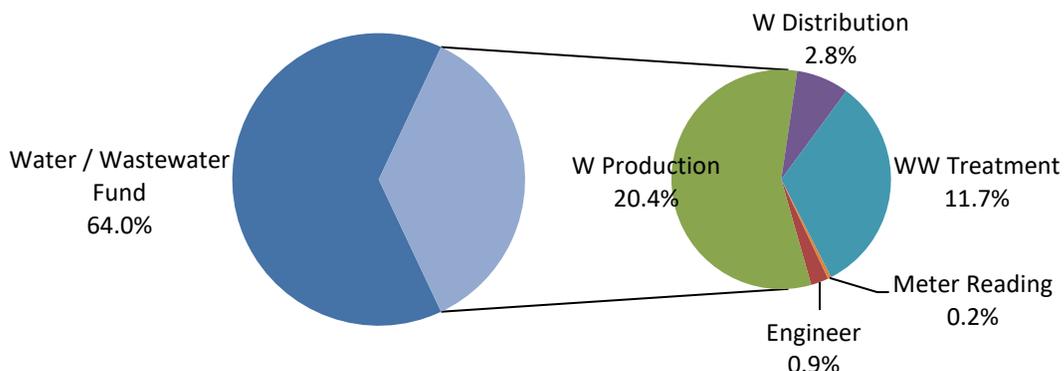
Objectives for FY2017-18:

- Produce quality water from the City owned well system to supplement TRA water.
- Complete and distribute the Consumer Confidence Report and complete water quality state mandated reports.
- Manage the City’s reclaimed water system.
- Respond to water emergencies in a timely fashion and repair all substantial water leaks within the first five hours.
- Continue to reduce the “unaccounted for” water loss and improve efficiency.
- Continue the water valve maintenance program.
- Decrease City wastewater blockages through various cleaning procedures and maintenance techniques.
- Provide professional and courteous service to citizens when reading meters, responding to water quality complaints, providing repairs, etc.

Issues / Trends:

- Construction unit bid prices show a slow inflationary trend.
- Well pipe and casing showing signs of aging.
- Identify funding for future well rehabilitation.
- More service providers are placing their utilities underground creating conflicts with existing water lines.
- Rising cost of raw water.
- Rising cost of sewer treatment.

Budget Appropriation



Public Works Department

Expenditures by Division:

Water & Wastewater Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
City Engineer	\$ 277,470	\$ 321,339	\$ 321,339	\$ 364,501	\$ 43,162	13%
Water Production	\$ 7,637,317	\$ 7,760,394	\$ 7,760,394	\$ 7,961,337	\$ 200,943	3%
Water Distribution	\$ 875,484	\$ 1,027,179	\$ 1,027,179	\$ 1,089,964	\$ 62,785	6%
Wastewater Treatment	\$ 3,420,741	\$ 4,384,457	\$ 4,384,457	\$ 4,542,215	\$ 157,758	4%
Meter Reading	\$ 61,346	\$ 66,323	\$ 66,323	\$ 68,847	\$ 2,524	4%
Total-Public Works	\$ 12,272,358	\$ 13,559,692	\$ 13,559,692	\$ 14,026,864	\$ 467,172	3%

Division Services:

Engineering – Responsible for the design and construction of a safe water distribution system, an environmentally safe wastewater collection system, an adequate storm drainage system, and management of the floodplains. This division inspects all Public Works construction within the City, and reviews development plans and studies for regulation compliance, engineering design, safety, and health concerns. Conducts acquisition of properties, right-of-way and easements, and verifies legal documents.

Water Production – Provides safe drinking water to water customers. Primary functions include water production, valve exercising, treatment of production well water, flushing, water quality sampling, and backflow prevention.

Water Distribution – Maintains water mains, valves, hydrants, and service taps. Maintains the water distribution system for maximum delivery of water for consumption and fire protection. Primary functions include water main repairs, continue system maintenance, valve exercising, meter reading, meter replacement, assist water office, and flushing.

Wastewater Treatment – Maintains wastewater mains, manholes, and cleanouts. Aims to reduce and prevent inflow and infiltration. Responds quickly and courteously to all known wastewater problems.

Reclaimed Water Distribution – Maintain reclaimed water system. Primary functions include reclaimed water delivery for irrigation, system/pump station maintenance, valve exercising, and meter reading.

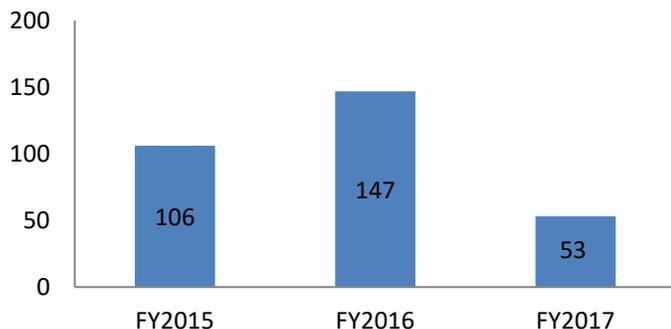
Meter Reading – Aims to accurately read water meters in a timely manner to meet billing cycle schedules. Performs meter change-outs, performs meter box maintenance and installations, and assists other departments.

Personnel by Division:

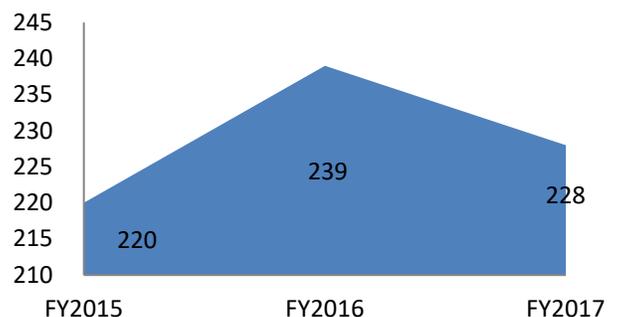
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
ENGINEERING	2.50	2.50	2.50	3.00
WATER PRODUCTION	5.75	5.75	5.75	5.75
WATER DISTRIBUTION	7.25	7.25	7.25	7.25
SEWAGE & TREATMENT	7.00	7.00	7.00	7.00
METER READING	1.00	1.00	1.00	1.00
Total Public Works	23.50	23.50	23.50	24.00

Service Levels:

Water Leaks Repaired



New Meters Set



THE CITY OF
EULESS



Non-Departmental

Location & Hours of Operation:

201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: To define the costs in the budget that may not be specifically identifiable to any operational budget.

Accomplishments FY2016-17:

- Completed several infrastructure improvements.

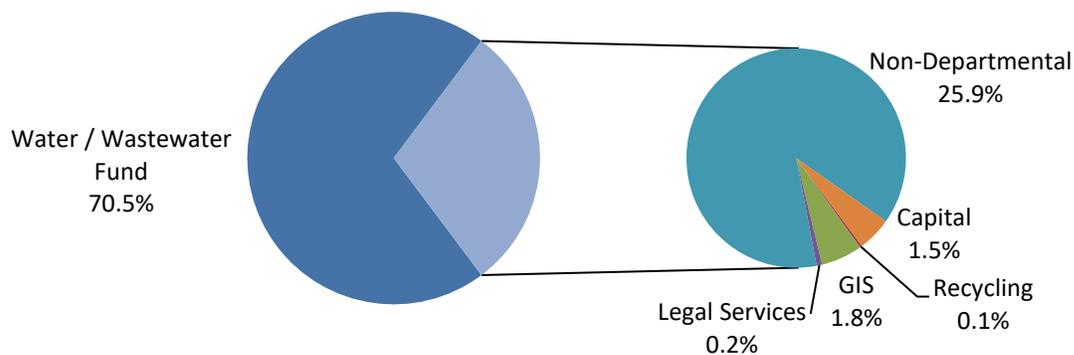
Objectives for FY2017-18:

- Provide funding for infrastructure improvements.
- Provide funding for computer replacements.

Issues / Trends:

- Balancing rising cost of infrastructure and equipment purchase with available funds.
- Identifying resources to cash flow capital purchases.

Budget Appropriation



Expenditures by Division:

Water & Wastewater Expenditures	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Recycling	\$ 26,313	\$ 41,300	\$ 41,300	\$ 41,300	\$ -	0%
GIS/Information Services	\$ 504,885	\$ 614,373	\$ 614,373	\$ 632,601	\$ 18,228	3%
Legal Services	\$ 72,238	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	0%
Non-Departmental	\$ 7,987,100	\$ 8,681,030	\$ 8,681,030	\$ 9,177,888	\$ 496,858	6%
Total-Non Departmental	\$ 8,590,536	\$ 9,421,703	\$ 9,421,703	\$ 9,936,789	\$ 515,086	5%
Capital Expenses	\$ 225,836	\$ 233,074	\$ 13,257	\$ 521,230	\$ 288,156	124%

Division Services:

Non-Departmental – This activity is administered by the Finance Department and funds various charges that are not defined or directly related to any specific department or activity of the City. Examples of costs here include: electrical, general liability insurance, audit, and contingencies. These types of expenditures affect all budgets and are generally not prorated. All one-time appropriations are accounted for in the department in order to maintain stable department budgets from year to year.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
INFORMATION SERVICES	4.00	4.00	4.00	4.00
W&S NON-DEPT.	10.00	10.00	10.00	10.50
Total Non-departmental	14.00	14.00	14.00	14.50

Service Center Fund

Location & Hours of Operation:

1314 Royal Parkway
Mon – Fri, 7 a.m. – 4:30 p.m.

Mission: To maintain and protect the City’s investment in equipment; provide exemplary and timely internal customer service to each City department; to be flexible in finding acceptable solutions for the needs of our customers; to continuously strive to improve our service and communications in order to meet our customers’ expectations; and to treat every customer’s request for service as an opportunity to provide professional and courteous service.

Accomplishments FY2016-17:

- Installation of new 4-post vehicle lift.
- Purchase of HD vehicle diagnostic scanner.
- Installation of vehicle status boards.
- Addition of full-time Fleet and Facility secretary.

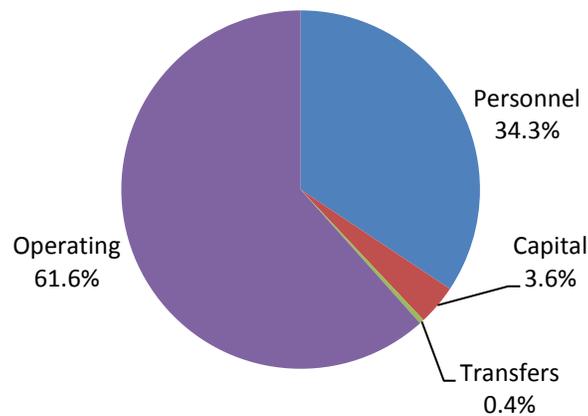
Objectives for FY2017-18:

- Upgrade of Fleet refueling software and conversion of hardware to Wi-Fi service.
- Bring Fleet staff up to date on ASE certifications.
- Further shop accreditations.
- Establish operations as a Ford Warranty Authorized Affiliate.

Issues / Trends:

- Investment needed in training through Ford and General Motors.

Budget Appropriation



Service Center Fund

Fund Summary:

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Service Center Fund:						
Revenues	\$ 1,285,835	\$ 1,309,545	\$ 1,311,297	\$ 1,284,986	\$ (24,559)	(2%)
Operating Expenses	\$ 1,060,028	\$ 1,307,033	\$ 1,307,033	\$ 1,284,986	\$ (22,047)	(2%)
Use of Reserves	\$ -	\$ 25,500	\$ 21,236	\$ 42,800	\$ 17,300	68%
Capital Expenses	\$ -	\$ 25,500	\$ 25,500	\$ 42,800	\$ 17,300	68%

Services:

Service Center - The Service Center Fund is used to account for the maintenance of the City's motor vehicles. Fleet Operations provides professional fleet services to departments including but not limited to; vehicle and equipment information, training for City personnel on equipment safety, correct operational procedures, and coordinate vehicle damage claims for all City departments.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
SERVICE CENTER FUND	5.00	5.00	5.00	5.00

Services Levels:



Green Fleet Platinum Certification



ASE Blue Seal of Excellence



Continued use of Alternative Fuels

Drainage / Storm Water Utility Fund

Location & Hours of Operation:

1513 Westpark Way
Mon-Fri, 8 a.m. – 5 p.m., On-Call 24/7

Mission: To prevent street flooding, protect life, and property through the maintenance of drainage facilities.

Accomplishments FY2016-17:

- Reviewed the 2006 Drainage System Study to provide the most current channel information as it relates to actual work required in several sections of our City's drainage channels.

Objectives for FY2016-17:

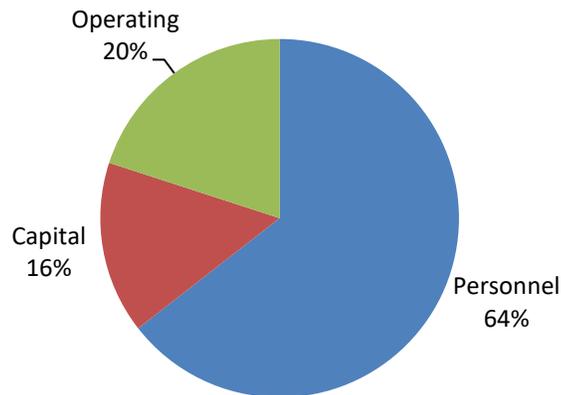
- Continue efforts to keep storm water channels clear of debris and obstructions to reduce flooding during rain events.
- Continue bridge inspection and repair efforts.

- Inspect new construction sites for required storm water pollution prevention measures.
- Continue to update storm water map.
- Inspect and make necessary repairs to the storm water system.

Issues / Trends:

- Increased requirements by TCEQ and service demands will require additional funding.
- Increased development has boosted the demand for maintenance to existing creeks and channels.

Budget Appropriation



Drainage / Storm Water Utility Fund

Fund Summary:

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Drainage Utility System:						
Revenues	\$ 725,288	\$ 719,280	\$ 731,800	\$ 810,212	\$ 90,932	13%
Operating Expenses	\$ 695,359	\$ 696,409	\$ 696,409	\$ 807,617	\$ 111,208	16%
Use of Reserves	\$ 30,071	\$ 75,000	\$ 39,609	\$ 100,000	\$ 25,000	33%
Capital Expenses	\$ 60,000	\$ 75,000	\$ 75,000	\$ 100,000	\$ 25,000	33%

Services:

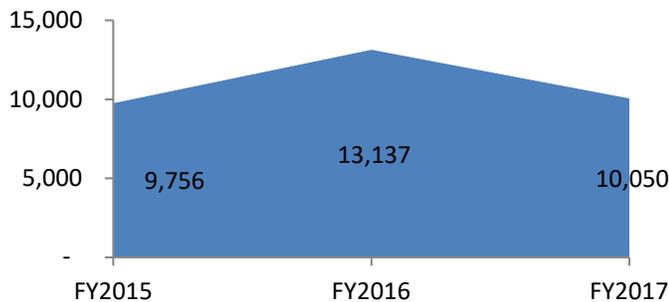
Drainage / Storm Water Utility Fund – Used to account for the acquisition, operation, and maintenance of the City's municipal drainage utility system.

Personnel by Division:

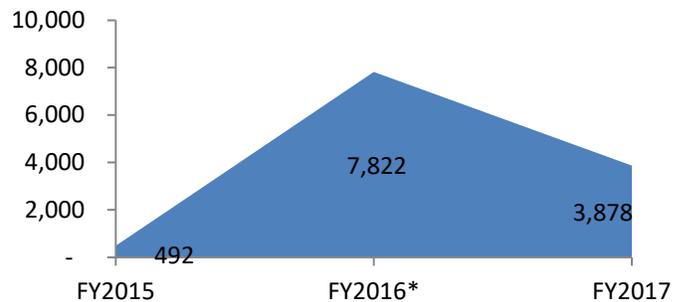
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
DRAINAGE / STORM UTILITY FUND	7.00	7.00	7.00	8.00

Services Levels:

Linear Feet of Channel Maintenance



Linear Feet of Storm Sewer Maintenance



*Additional maintenance was performed in Blessing Branch Creek in conjunction with an inspection by the Army Corp of Engineers.

Recreation Class Fund

Locations & Hours of Operation:

Administration

1314 Royal Parkway
Mon – Fri, 8 a.m. – 5 p.m.

Eules Family Life Center

300 W Midway Dr.
Mon – Thurs, 5:30 a.m. – 9 p.m.; Fri, 5:30 a.m. – 8 p.m.; Sat, 8 a.m. – 6 p.m.; Sun, 1 – 6 p.m.

Simmons Center

508 Simmons Dr.
Available for rent Fri – Sun, 9 a.m. – 11 p.m.

Mission: To provide and encourage a healthy atmosphere for the overall well-being of the community through progressive fitness and recreational programs.

Accomplishments FY2016-17:

- Installed new multi-unit, Stairmasters, and row machine in fitness area.

- Updated and repaired pool pump room.
- Ran a successful summer camp with full attendance.
- Partnered with Library staff to create a successful concert series.

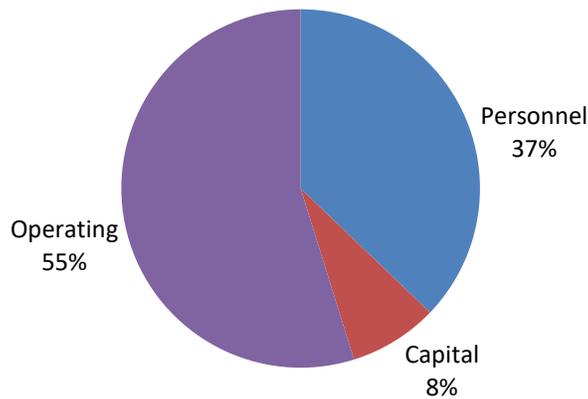
Objectives for FY2017-18:

- Evaluate and improve class offerings at the Recreation Center.
- Continue to train supervisors and staff to improve daily operations at the Eules Family Life Center.
- Evaluate and improve concert series.

Issues / Trends:

- Evaluate and expand creativity of marketing techniques.
- Make aesthetic improvements to the Recreation Center.
- Upgrade Recreation software system.
- Limited part-time hours due to constraints of health care laws.

Budget Appropriation



Recreation Class Fund

Fund Summary:

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Recreation Classes:						
Revenues	\$ 705,993	\$ 583,830	\$ 625,829	\$ 679,430	\$ 95,600	16%
Operating Expenses	\$ 627,620	\$ 570,841	\$ 605,841	\$ 650,806	\$ 79,965	14%
Use of Reserves	\$ 36,930	\$ 75,514	\$ 55,526	\$ 56,743	\$ (18,771)	(25%)
Capital Expenses	\$ 115,303	\$ 75,514	\$ 75,514	\$ 56,743	\$ (18,771)	(25%)

Services:

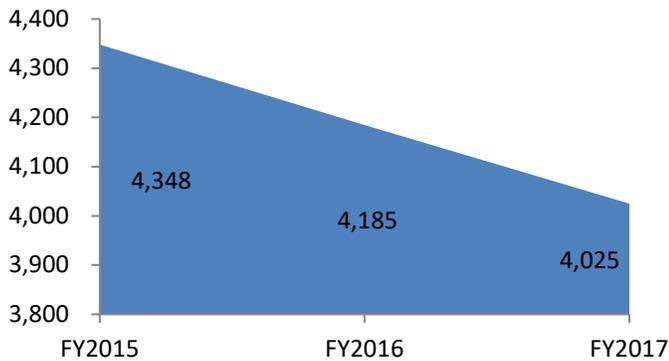
Recreation Class Fund – The Recreation Class Fund is used to account for the operation of recreational programs, activities, and special events offered to Eules citizens and other groups on a fee basis.

Personnel by Division:

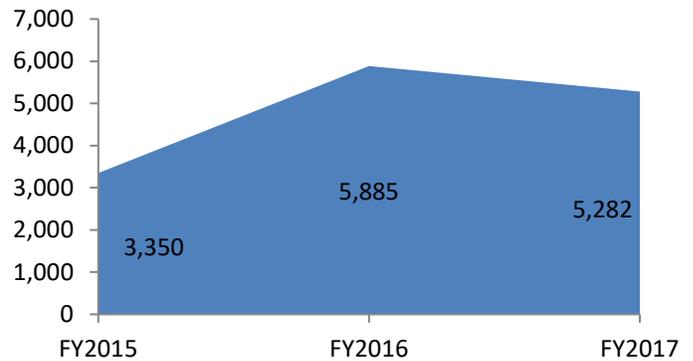
None Assigned

Services Levels:

Memberships



Class Registrations





Arbor Daze Fund

Location & Hours of Operation:

Special Event – Location and Times – See City Website

Mission: To promote the planting of trees and teach families the importance of trees in a community. To continue Euless' commitment to the Tree City USA and the National Arbor Day Foundation programs through planting, preserving, and educating. To provide a community event that benefits citizens, local businesses, and community organization by providing an opportunity to feature entertainment, products, and services to the festival attendees.

Accomplishments FY2016-17:

- Received Tree City USA Designation for 31st consecutive year from National Arbor Day Foundation.
- Prepared over 3,000 free trees for the tree giveaway.

Objectives for FY2017-18:

- Provide an event that promotes our community and tree preservation.
- Try to develop a long-term plan for Arbor Daze as it relates to location and community involvement.
- Continue the City's commitment to Tree City USA and work towards enhancing our community tree education through visionary planning.

Issues / Trends:

- Increase in prices for equipment rental and services.
- Ability to find entertainment within budget.
- Locating adequate space to host the event.
- Weather can adversely affect the event or cause cancellation.

Fund Summary:

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Arbor Daze:						
Revenues	\$ 52,317	\$ 80,000	\$ 81,230	\$ 80,000	\$ -	0%
Operating Expenses	\$ 52,312	\$ 79,500	\$ 79,500	\$ 79,500	\$ -	0%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Services:

Arbor Daze - The Arbor Daze Fund is used to account for expenses related to the annual festival, funded by sponsorships and booth rentals.

Personnel by Division:

None Assigned

Services Levels:



Tree City USA

Trees Distributed



Texas Star Golf Course Fund

Location & Hours of Operation:

1400 Texas Star Parkway

Daily - Times vary by Season – See City Website

Mission: To ensure a quality experience to all visitors to Texas Star Golf Course, Conference Centre, and / or Raven's Grille.

Accomplishments FY2016-17:

- Received a 4 ½ star rating from Golf Digest for the 17th consecutive year and listed in top places to play in Texas.
- Golf Week, Dallas Morning News, and Avid Golfer listed Texas Star as one of the Top Ranked Public Golf Courses in the Metroplex.
- Completed upgrade of Conference Centre Audio/Visual system to accommodate most laptops and presentations.
- Used Facebook and Text marketing to improve social media presence of the Golf Course and Raven's Grille.
- Improved food service for guests on the course through use of upgraded POS programs on iPads, allowing for tabs and printing receipt on the course.
- Texas Star participated in the PGA Jr League and doubled their youth participation from the prior year.

Objectives for FY2017-18:

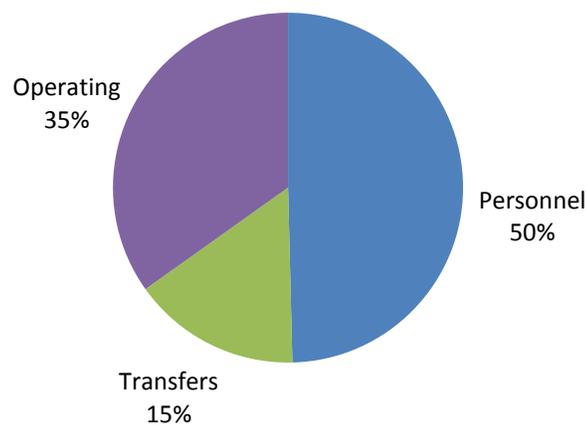
- Provide guests an outstanding experience on the course through consistent and exceptional conditions during all seasons.

- Provide a great dining experience for patrons of the Raven's Grille and Conference Centre while sustaining the desired cost of goods.
- Improve level of outside guest service through improved staff training and new cart fleet.
- Increase visibility of the Golf Course and Conference Centre by continuing to find ways to market on social media and periodicals.
- Increase women's golf participation by offering clinics, events, and programs targeted to women.

Issues / Trends:

- The golf market competition is increasing with local golf clubs changing ownership, lowering user fees, and upgrading of municipal courses in the area.
- Increasing and maintaining merchandise sales in the Pro Shop continues to be a challenge with discount and sporting stores offering similar items.
- Finding quality and reliable part-time staff members for weekday shifts for all areas of the course and clubhouse continues to be a struggle.
- Continued increase in utilities, operational supplies, and labor cost.
- Cost of mandatory healthcare for contract labor and controlling hours of part-time staff continues to be a financial concern.

Budget Appropriation



Texas Star Golf Course Fund

Fund Summary:

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Texas Star Golf Course:						
Revenues	\$ 4,314,741	\$ 4,476,442	\$ 4,476,442	\$ 4,540,896	\$ 64,454	1%
Operating Expenses	\$ 4,262,373	\$ 4,417,580	\$ 4,417,580	\$ 4,518,975	\$ 101,395	2%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Services:

Non-Departmental – This division administers activities and funds for various charges that are not defined or not directly related to any specific division of the golf course operation, such as electrical costs and insurance. The costs of providing general management to the operation is also a cost of this division.

Course Maintenance – To maintain the golf course at the highest possible standards. To provide the best possible golfing experience in the area. To bring recognition to the City of Euless via Texas Star Golf Course.

Pro Shop – Look for opportunities to market Texas Star locally and encourage local businesses to advertise with us. Draw local, State, and National Golf Programs to Texas Star as their host location for events. Provide favorable first impression opportunities in the Pro Shop for all guests and members. Increase golf participation for juniors and women through programs and clinics. Offer patrons high quality golf equipment, Texas Star logo apparel, and skill clinics.

Food & Beverage – To provide quality food and beverage service to Raven’s Grille guests in a timely and professional manner. Provide quality food and beverage service to guests on the golf course. To enhance the overall Texas Star experience for all guests.

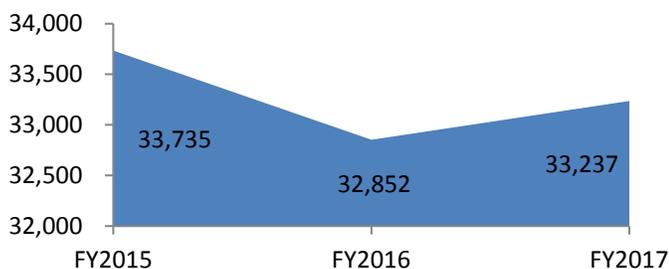
Conference Centre - To provide a versatile, first-class conference venue that reflects the pride of Euless. To market a beautifully maintained facility that provides excellent service and professionalism, while continuously striving to go beyond the expectations of guests.

Personnel by Division:

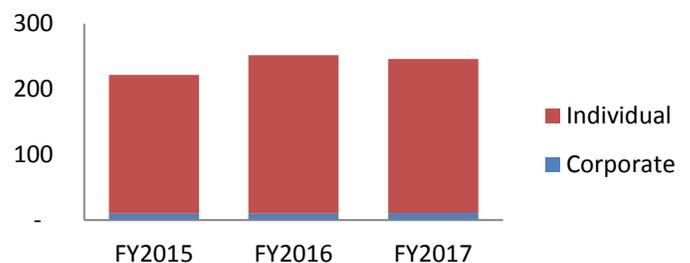
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
GOLF NON DEPARTMENTAL	0.75	0.75	0.75	0.75
GOLF COURSE MAINT.	4.00	4.00	4.00	4.00
GOLF PRO SHOP	2.50	2.50	2.50	2.50
GOLF FOOD AND BEVERAGE	3.00	3.00	3.00	3.00
GOLF CONFERENCE CENTRE	1.50	1.50	1.50	1.50
Total Golf Course Fund	11.75	11.75	11.75	11.75

Services Levels:

Total Paid Rounds



Average Monthly Memberships



Texas Star Sports Complex Fund

Location & Hours of Operation:

Softball World
1375 W Eules Blvd.
Seasonal Hours

Parks at Texas Star
1501 S Pipeline Rd.
Seasonal Hours

Mission:

- To provide and promote recreation and leisure opportunities that enhance the quality of life in the community.
- To provide a safe and aesthetically pleasing athletic complex for the citizens in the most cost efficient manner possible.
- To satisfy citizen demands for parks and park amenities, thus creating a more wholesome lifestyle by providing opportunities for participation in youth sports at all skill levels.
- To provide quality youth baseball programs to players from around the metroplex, state, and country.
- To provide an outstanding baseball and softball complex for patrons.

Accomplishments FY2016-17:

- Registered a record 187 total league teams for PATS baseball league.
- Hosted first ever collegiate club team tournament on Arlington and Legends Fields.
- Registered nearly 1300 tournament teams between the two facilities.

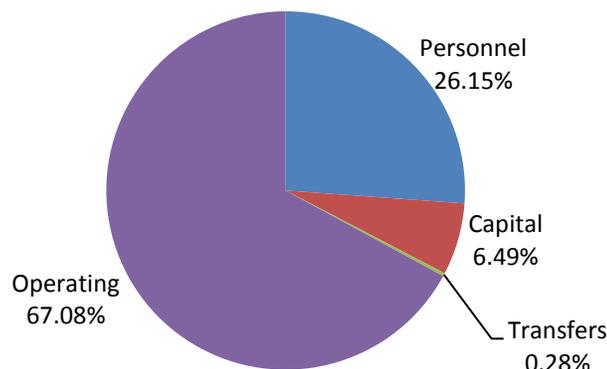
Objectives for FY2017-18:

- Continue to look for new opportunities to promote Texas Star.
- Continue to look for opportunities to maximize usage of all fields.
- Continue to maintain both facilities to the highest level.

Issues / Trends:

- Limited part-time hours due to constraints of health care laws.
- Additional workload required to coordinate and successfully run the Texas Star Sports Complex.
- Increased competition in hiring part-time workers at a competitive wage.

Budget Appropriation



Texas Star Sports Complex Fund

Fund Summary:

Enterprise Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Texas Star Sports Complex:						
Revenues	\$ 1,336,263	\$ 1,437,300	\$ 1,393,400	\$ 1,338,600	\$ (98,700)	(7%)
Operating Expenses	\$ 1,335,134	\$ 1,350,037	\$ 1,297,711	\$ 1,236,204	\$ (113,833)	(8%)
Use of Reserves	\$ -	\$ 49,985	\$ -	\$ 85,850	\$ 35,865	72%
Capital Expenses	\$ -	\$ 49,985	\$ 49,985	\$ 85,850	\$ 35,865	72%

Services:

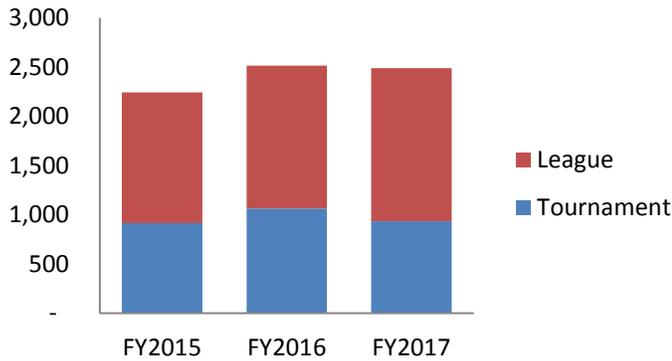
Texas Star Sports Complex – The Texas Star Sports Complex Fund is used to account for the operations and maintenance of Softball World (SBW) and the Parks at Texas Star (PATs).

Personnel by Division:

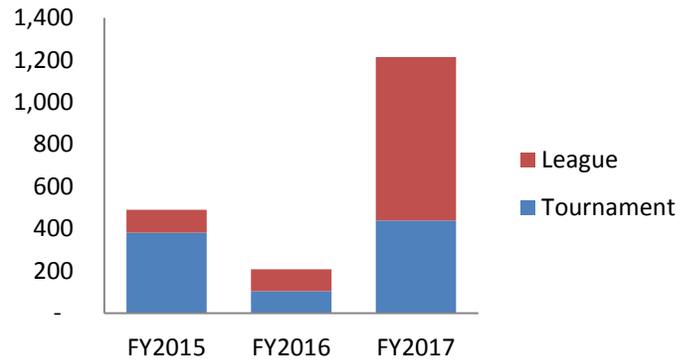
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
TEXAS STAR SPORTS COMPLEX	1.50	1.50	1.50	1.50

Services Levels:

Softball World Teams



Athletic Complex Teams





Special Revenue Funds



SPECIAL REVENUE FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18²
BEGINNING FUND BALANCE	\$ 11,309,772 ¹	\$ 10,232,777	\$ 10,232,777	\$ 8,974,834

REVENUES				
Property Tax	\$ 461,007	\$ 818,893	\$ 768,578	\$ 1,083,308
Gross Receipts Tax	\$ 146,536	\$ 120,000	\$ 128,000	\$ 128,000
General Sales Tax	\$ 7,768,432	\$ 8,153,736	\$ 8,300,715	\$ 8,557,405
Selective Sales Tax	\$ 15,538,914	\$ 14,864,066	\$ 14,399,739	\$ 14,513,302
Fines/Fees	\$ 350,920	\$ 642,288	\$ 642,288	\$ 1,079,302
License/Permits	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 62,607	\$ 20,970	\$ 42,300	\$ 49,050
Intergovernmental Revenue	\$ 270,610	\$ 113,586	\$ 101,047	\$ 181,855
Charges For Service	\$ 106,327	\$ 113,500	\$ 90,000	\$ -
Miscellaneous/Rental Income	\$ -	\$ -	\$ -	\$ -
Other Financing Sources	\$ -	\$ -	\$ -	\$ -
Revenues before Transfers	\$ 24,705,353	\$ 24,847,039	\$ 24,472,667	\$ 25,592,222
Transfers from Other Funds	\$ 85,794	\$ 104,711	\$ 104,548	\$ 53,732
TOTAL REVENUES	\$ 24,791,147	\$ 24,951,750	\$ 24,577,215	\$ 25,645,954
TOTAL RESOURCES	\$ 36,100,919	\$ 35,184,527	\$ 34,809,992	\$ 34,620,788

EXPENDITURES				
Personal Services	\$ 4,498,948	\$ 5,211,256	\$ 5,211,256	\$ 5,219,763
Professional/Technical Services	\$ 213,775	\$ 313,870	\$ 313,870	\$ 280,590
Contractual Services	\$ -	\$ -	\$ -	\$ 45,830
Utilities	\$ 255,042	\$ 307,000	\$ 307,000	\$ 289,000
Maintenance	\$ 55,220	\$ 30,000	\$ 30,000	\$ 2,500
Other Services/Contingencies	\$ 25,934	\$ 74,586	\$ 82,952	\$ 167,000
Insurance	\$ -	\$ -	\$ -	\$ -
General & Administrative	\$ 6,547	\$ 84,200	\$ 90,276	\$ 100,345
Rebates/Incentives	\$ 10,231,036	\$ 10,159,553	\$ 9,710,613	\$ 9,825,805
Supplies	\$ 374,570	\$ 467,095	\$ 467,095	\$ 418,050
Capital Purchases (Equipment)	\$ 2,652,674	\$ 4,702,760	\$ 3,114,166	\$ 2,361,868
Debt Service/Bank Charges	\$ -	\$ 6,500	\$ 6,500	\$ 6,500
Expenditures before Transfers	\$ 18,313,746	\$ 21,356,820	\$ 19,333,728	\$ 18,717,251
Transfer to Other Funds	\$ 7,554,396	\$ 6,578,066	\$ 6,501,430	\$ 7,426,190
TOTAL EXPENDITURES	\$ 25,868,142	\$ 27,934,886	\$ 25,835,158	\$ 26,143,441
ENDING FUND BALANCE	\$ 10,232,777	\$ 7,249,641	\$ 8,974,834	\$ 8,477,347

The decline in fund balance in FY2018 is a planned drawdown used to purchase capital equipment and to cash flow capital improvement projects. This drawdown is funded from excess reserves above the recommended reserve level.

¹ Beginning balance adjusted by \$6 due to rounding.

² For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

Hotel Occupancy Tax Fund

Location & Hours of Operation:

201 N Ector Dr.
Mon – Fri, 8 a.m. – 5 p.m.

Mission: To use Hotel/Motel occupancy tax revenue for the promotion of tourism and the convention and hotel industry within Eules.

Accomplishments FY2016-17:

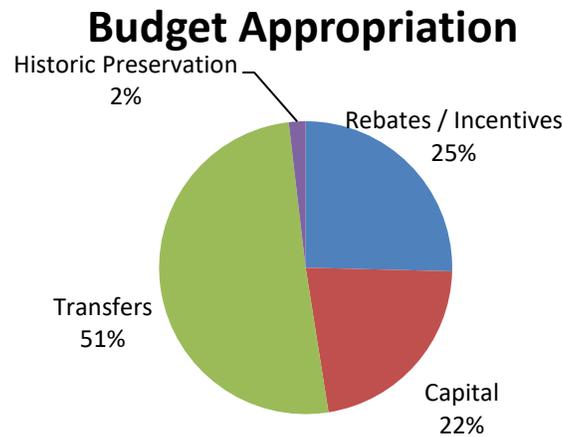
- Funding was provided for Historical Preservation including Heritage Park Christmas and monthly open houses at the Heritage Park Museum.
- Funding also supported the Texas Star Conference Centre operations.
- Facilitated award of contract for City wayfinding project.

Objectives for FY2017-18:

- Continue to design and implement creative ways to preserve the City's heritage.
- Continue support of Arbor Daze festival.
- Continue to offer first class conference facility for social and business events.
- Facilitate installation of citywide wayfinding signs.

Issues / Trends:

- Increased number of area venues competing for events.
- Expanding awareness of Heritage Museum and City's history.



Fund Summary:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	FY17 Budget to FY18 Proposed % Diff.
Hotel/Motel:						
Revenues	\$ 697,635	\$ 651,666	\$ 878,500	\$ 924,450	\$ 272,784	42%
Operating Expenses	\$ 460,837	\$ 637,909	\$ 660,202	\$ 772,821	\$ 134,912	21%
Use of Reserves	\$ -	\$ 153,476	\$ -	\$ 219,355	\$ 65,879	43%
Capital Expenses	\$ 58,256	\$ 153,476	\$ 98,476	\$ 219,355	\$ 65,879	43%

Services:

[Hotel Occupancy Tax Fund](#) - To preserve and promote awareness of local heritage and demonstrate how history defines current culture and provides a bridge between yesterday, today, and tomorrow. To provide a versatile, first-class conference venue that reflects the pride of Eules.

Personnel by Division:

None Assigned

Eules Development Corporation (EDC) Fund

Location & Hours of Operation:

201 N Ector Dr.

Mon – Fri, 8 a.m. – 5 p.m.

Mission: The EDC ½¢ Sales Tax Fund is used to account for the ½¢ sales tax revenues. Expenses are dedicated to parks, library, recreational, and economic development activities within the City of Eules.

Accomplishments FY2016-17:

- Completed construction of Legends Field at the Parks at Texas Star.
- Introduced or expanded collections: STEM (Science, Technology, Engineering, Math) kits, board games, and educational tablets.
- Completed redevelopment study for Carr, Kiddie Carr, and Wilshire Parks.
- Increased league teams at Park at Texas Star.
- Completed trail marker sign project.
- Facilitated various projects within the Glade Parks, Founders Parc, and Riverwalk! Planned Developments.

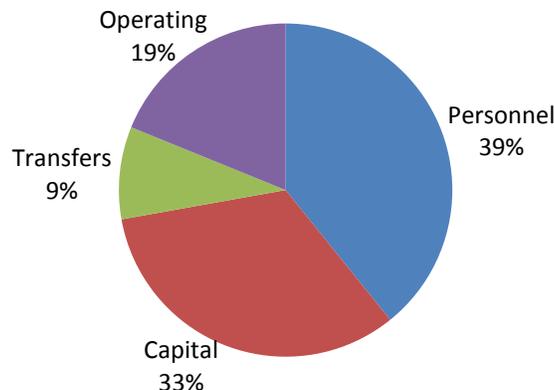
Objectives for FY2017-18:

- Complete redevelopment study of South Eules Park.
- Focus on city-wide beautification program.
- Continue to create and promote high quality leisure programs to meet the needs of a diverse population.
- Plan and coordinate activities and operations during library remodel.
- Increase visibility through public information communication.

Issues / Trends:

- Limited part-time hours due to constraints of health care laws.
- Library operations will have to be altered during remodeling of the facility.

Budget Appropriation



Eules Development Corporation (EDC) Fund

Fund Summary:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
EDC ½¢ Sales Tax:						
Revenues	\$ 5,105,775	\$ 5,311,100	\$ 5,429,092	\$ 5,546,154	\$ 235,054	4%
Operating Expenses	\$ 3,600,807	\$ 4,227,246	\$ 4,121,195	\$ 4,246,179	\$ 18,933	0%
Use of Reserves	\$ -	\$ 3,071,565	\$ 1,004,439	\$ 2,367,910	\$ (703,655)	(23%)
Capital Expenses	\$ 934,289	\$ 3,071,565	\$ 2,312,336	\$ 2,367,910	\$ (703,655)	(23%)

Services:

Parks – To provide a safe and aesthetically pleasing park system for the citizens of Eules in the most cost effective manner possible. To satisfy citizen demands for parks and park amenities, thus creating a more wholesome lifestyle. To provide parks and leisure opportunities for all citizens. To provide a comprehensive parks system through the use of an updated Parks Master Plan. To identify and apply cost saving measures where feasible. To provide services necessary to upkeep, develop, and maintain all parks within the City.

Library – To serve the continuing informational, educational, cultural, and leisure needs of residents of all ages. To provide the community with the best possible materials in various formats. To promote the joy of reading and learning. The primary role of the Eules Public Library is to act as an Independent Learning Center by supporting people of all ages pursuing a program of learning. Additional roles are Popular Materials Library, Preschoolers' Door to Learning, and provider of other specialized resources such as small business assistance, young adult materials, and electronic resources.

Economic Development - Encourage and facilitate activity that brings sales tax generating businesses to the community. Implement the best practices available to market Eules properties to the development community. Foster and promote Eules as a “Business Friendly” City with a one-stop permitting shop while serving as a member of the Development Services Group. Provide assistance and recommend financial incentives for projects where such assistance is necessary to stimulate private investment. Promote Eules businesses for City purchases.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
EDC - PARKS	12.25	13.25	13.25	13.25
EDC - LIBRARY	10.00	10.00	10.00	10.00
EDC - ECO. DEV.	1.00	1.00	1.00	1.00
TOTAL EDC FUND	23.25	24.25	24.25	24.25

Crime Control and Prevention District Fund

Location & Hours of Operation:

1102 W Eules Blvd.

Admin. - Mon – Fri, 8 a.m. – 5 p.m. Police Service - 24/7

Mission: To provide the citizens of Eules professional, efficient police services. Increase staff efficiency, expand use of alternative policing methods, reduce response time, increase interaction between citizens and police, provide additional police space, expand current gang and juvenile intervention programs, expand Neighborhood Watch programs, and Citizen Volunteer Involvement.

Accomplishments FY2016-17:

- Launched the use of the Police Department’s Community Outreach Trailer with noticeably positive impact in the community, especially with youth.
- Maintained and improved officer training.
- Continued Citizens Police Academy program.
- Hosted a successful Open House and participated in various other community events (Coffee with a Cop, National Night Out, Halloween Trunk or Treat Celebration, 6 Stones Night

of Hope) where the department was able to interact and engage with the citizens of the community.

- Increased Neighborhood Watch Programs.
- Purchased new safety equipment for officers.
- Continued to strengthen and cultivate relationships with local businesses and residential areas, as well as new developments.

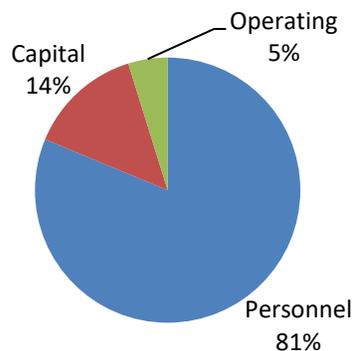
Objectives for FY2017-18:

- Develop new avenues for community involvement.
- Maintain and improve officer training.
- Maintain Citizens Police Academy program.
- Continue to increase community outreach.
- Continue to evaluate and purchase safety equipment for officers as needed.
- Continue to advance business and residential partnerships.

Issues / Trends:

- Cost of equipment
- Manpower Shortages

Budget Appropriation



Fund Summary:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
CCPD ¼¢ Sales Tax:						
Revenues	\$ 2,516,872	\$ 2,601,325	\$ 2,677,864	\$ 2,738,659	\$ 137,334	5%
Operating Expenses	\$ 2,001,962	\$ 2,596,932	\$ 2,596,932	\$ 2,719,514	\$ 122,582	5%
Use of Reserves	\$ -	\$ 275,747	\$ 194,815	\$ 188,282	\$ (87,465)	(32%)
Capital Expenses	\$ 198,097	\$ 275,747	\$ 275,747	\$ 188,282	\$ (87,465)	(32%)

Services:

CCPD Fund - The Crime Control and Prevention District (CCPD) ¼¢ Sales Tax Fund is used to account for ¼¢ sales tax revenues. Expenses are dedicated to additional personnel, crime prevention programs, and equipment for the Eules Police Department.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
CRIME CONTROL FUND	18.00	19.00	19.00	19.00

Car Rental Tax Fund

Location & Hours of Operation:

201 N Ector Dr.
 Mon – Fri, 8 a.m. – 5 p.m.

Mission: The Car Rental Tax Fund is used to account for the 5% tax charged on any short-term motor vehicle rental. Expenses may be dedicated to operations, debt avoidance/reduction, and capital expenditures. These revenues are shared equally between the cities of Dallas, Fort Worth, and Euless.

Accomplishments FY2016-17:

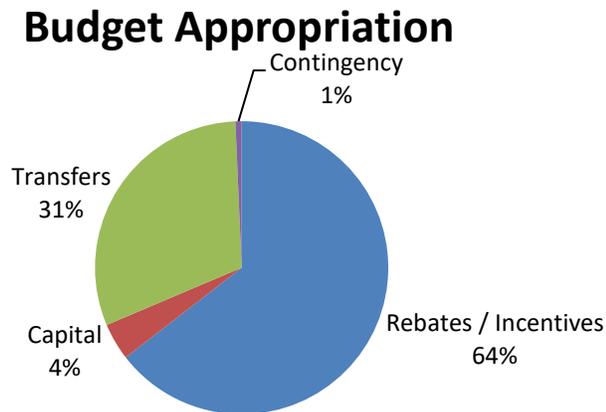
- Provided funding for transfers to the General Fund to help maintain a stable tax rate for citizens.
- Provided cash funding for capital purchases and projects such as technology improvements, street repairs, a traffic signal at Harwood and Bear Creek, and funds toward future facility needs.

Objectives for FY2017-18:

- Provide funding for transfers to the General Fund to help maintain a stable tax rate for citizens.
- Provide funding for redevelopment within the City.
- Provide funding for projects identified in the Capital Improvement Program plan.

Issues / Trends:

- Revenues may be affected by ride sharing services. It is important to maintain flexibility in this fund so as not to become overly dependent on this revenue source for operations.



Fund Summary:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Car Rental Tax:						
Revenues	\$ 14,891,205	\$ 14,227,470	\$ 13,552,739	\$ 13,625,352	\$ (602,118)	(4%)
Operating Expenses	\$ 12,405,805	\$ 11,672,591	\$ 11,124,722	\$ 10,941,129	\$ (731,462)	(6%)
Use of Reserves	\$ 2,187,434	\$ 2,933,307	\$ 73,951	\$ 2,026,439	\$ (906,868)	(31%)
Capital Expenses	\$ 4,672,835	\$ 2,933,307	\$ 2,501,968	\$ 2,026,439	\$ (906,868)	(31%)

Services:

Car Rental Fund – Euless citizens authorized the levy of a motor vehicle tax on short-term rentals. Funds derived from this tax may be spent for any general government purpose. This tax was approved by voters on November 2, 1999 and became effective February 1, 2000. These funds are used to maintain a stable tax rate, cash flow special projects and infrastructure improvements, and reduce or avoid debt issuance.

Personnel by Division:

None Assigned

Public Safety Special Revenue Funds

Location & Hours of Operation:

Police Administration
1102 W Eules Blvd.
Mon-Fri, 8 a.m. – 5 p.m.

- Funded one police officer position.
- Funded purchase of additional police safety equipment.

Mission: To account for funds received from asset seizures that are dedicated solely for funding of police programs and capital expenditures.

Objectives for FY2017-18:

- Continue to provide funding for cadet program.
- Continue to provide funding for the purchase of public safety equipment.

Accomplishments FY2016-17:

- Funded cadet program.

Issues / Trends:

- Legislative changes could adversely affect revenue stream.
- Recruiting and retaining quality employees.

Fund Summaries:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Police Seized Assets Fund:						
Revenues	\$ 5,443	\$ 1,000	\$ 1,200	\$ 1,250	\$ 250	25%
Operating Expenses	\$ 232,791	\$ 156,108	\$ 156,108	\$ 61,956	\$ (94,152)	(60%)
Use of Reserves	\$ 252,866	\$ 155,108	\$ 154,908	\$ 60,706	\$ (94,402)	(61%)
Capital Expenses	\$ 25,518	\$ -	\$ -	\$ -	\$ -	0%

Services:

[Police Seized Assets Fund](#) is used to account for proceeds from sale of seized assets which are dedicated solely for police expenditures.

Fund Summaries:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Police Drug Fund:						
Revenues	\$ 19,604	\$ 700	\$ 11,394	\$ 1,400	\$ 700	100%
Operating Expenses	\$ 2,758	\$ 700	\$ 700	\$ 500	\$ (200)	(29%)
Use of Reserves	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	0%
Capital Expenses	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	0%

Services:

[Police Drug Fund](#) is used to account for proceeds from sale of assets seized in connection with drug arrests. Expenses are dedicated solely for police department expenditures. Only interest earnings and overtime cost are budgeted due to the volatility and unpredictable nature in asset confiscation.

TIRZ & PID Funds

Location & Hours of Operation:

201 N Ector Dr.
Mon-Fri, 8 a.m. – 5 p.m.

Mission: To promote economic development by utilizing public/private partnerships that encourage quality growth within the City.

Accomplishments FY2016-17:

- Continued development of Lifestyle Center at Glade Parks.
- Completed infrastructure improvements at Founders Parc (Midtown).

Objectives for FY2017-18:

- Complete parking garage and outlying development at Glade Parks.
- Continue development of Founders Parc (Midtown) planned development.

Fund Summaries:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed		
					\$ Diff	% Diff.	
Glade Parks TIRZ:							
Revenues	\$ 614,715	\$ 1,069,754	\$ 973,724	\$ 1,362,650	\$ 292,896	27%	
Operating Expenses	\$ 519,624	\$ 943,589	\$ 943,589	\$ 965,350	\$ 21,761	2%	
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%	
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%	
Midtown PID:							
Revenues	\$ 350,920	\$ 642,288	\$ 642,288	\$ 988,302	\$ 346,014	54%	
Operating Expenses	\$ 315,920	\$ 642,288	\$ 642,288	\$ 988,302	\$ 346,014	54%	
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%	
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%	

Services:

Glade Parks TIRZ is used to account for new revenues generated from increased values of properties located within the Zone, based on the percentage pledged by each participating taxing entity. Expenses are incurred for the repayment of debt related to the infrastructure cost.

Midtown PID is used to account for assessments levied upon properties with the district boundaries. Expenses are incurred for the repayment of debt issued to fund public improvements within the district.

Other Special Revenue Funds

Location & Hours of Operation:

Municipal Court
1102 W Eules Blvd.
Mon-Wed & Fri, 8 a.m. – 5 p.m.
Thursday, 8 a.m. – 6 p.m.

Mission: Juvenile Case’s mission is to provide funding for personnel and related costs incurred to prosecute juvenile cases. The Grant Fund’s mission is to seek the award of local, state, and federal funding to enhance City services, purchase capital equipment, and expand various programs.

Accomplishments FY2016-17:

- Assisted with hosting of Victims Impact Panel at Municipal Court.
- Received grant for body cameras for police officers.
- Received 911 PSAP grants to supplement police operations and purchase equipment.
- Received funding for STEP grant.

Objectives for FY2017-18:

- Continue to provide support for the Victims Impact Panel.
- Continue to apply for grant funding to enhance City services.
- Continue STEP grant.

Fund Summaries:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Juvenile Case:						
Revenues	\$ 103,093	\$ 113,700	\$ 90,800	\$ 91,800	\$ (21,900)	(19%)
Operating Expenses	\$ 80,463	\$ 90,681	\$ 90,681	\$ 90,167	\$ (514)	(1%)
Use of Excess Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Services:

[Juvenile Case Fund](#) is used to account for court fees collected. Expenses are dedicated primarily to personnel and operating costs required to process juvenile cases.

Fund Summaries:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Grant Fund:						
Revenues	\$ 338,130	\$ 212,747	\$ 190,214	\$ 235,537	\$ 22,790	11%
Operating Expenses	\$ 328,991	\$ 212,747	\$ 190,214	\$ 235,537	\$ 22,790	11%
Use of Reserves	\$ 5,208	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	0%

Services:

[Grant Fund](#) is used to account for grant funds and other restricted revenues received by the City. Expenses must be spent in accordance with the grant provisions.

Fund Summaries:

Special Revenue Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Cable PEG Fund:						
Revenues	\$ 147,755	\$ 120,000	\$ 129,400	\$ 130,400	\$ 10,400	9%
Operating Expenses	\$ 50	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	0%
Use of Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	0%
Capital Expenses	\$ 29,139	\$ -	\$ -	\$ -	\$ -	0%

Services:

[Cable PEG Fund](#) is used to account for a 1% fee collected from cable channel providers for expansion of the City’s public, educational, and governmental channel.

Internal Services Funds



INTERNAL SERVICE FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18¹
BEGINNING FUND BALANCE	\$ 7,657,893	\$ 7,993,000	\$ 7,993,000	\$ 8,480,926

REVENUES				
Property Tax	\$ -	\$ -	\$ -	\$ -
Gross Receipts Tax	\$ -	\$ -	\$ -	\$ -
General Sales Tax	\$ -	\$ -	\$ -	\$ -
Selective Sales Tax	\$ -	\$ -	\$ -	\$ -
Fines/Fees	\$ -	\$ -	\$ -	\$ -
License/Permits	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 33,837	\$ 13,200	\$ 26,056	\$ 27,000
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -
Charges for Service	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Rental Income	\$ -	\$ -	\$ -	\$ 679,959
Insurance/Risk/Other Financing Sources	\$ 2,695,614	\$ 3,004,207	\$ 3,075,481	\$ 2,607,128
Revenues before Transfers	\$ 2,729,451	\$ 3,017,407	\$ 3,101,537	\$ 3,314,087
Transfer from Other Funds	\$ 6,307,007	\$ 7,431,498	\$ 8,681,498	\$ 8,324,830
TOTAL REVENUES	\$ 9,036,458	\$ 10,448,905	\$ 11,783,035	\$ 11,638,917
TOTAL RESOURCES	\$ 16,694,351	\$ 18,441,905	\$ 19,776,035	\$ 20,119,843

EXPENDITURES				
Personal Services	\$ 687,911	\$ 669,583	\$ 669,583	\$ 859,411
Professional/Technical Services	\$ 57,623	\$ 292,000	\$ 292,000	\$ 286,800
Contractual Services	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ 10,500
Other Services/Contingencies	\$ -	\$ 568,952	\$ 568,952	\$ 951,169
Insurance	\$ 6,622,405	\$ 6,793,390	\$ 6,793,390	\$ 7,041,559
General & Administrative	\$ 209	\$ 3,075	\$ 3,075	\$ 1,000
Rebates/Incentives	\$ -	\$ -	\$ -	\$ -
Supplies	\$ 7,055	\$ 9,300	\$ 9,300	\$ 10,375
Capital Purchases (Equipment)	\$ 1,326,148	\$ 3,233,809	\$ 2,958,809	\$ 2,336,783
Debt Service/Bank Charges	\$ -	\$ -	\$ -	\$ -
Expenditures before Transfers	\$ 8,701,351	\$ 11,570,109	\$ 11,295,109	\$ 11,497,597
Transfers To Other Funds	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 8,701,351	\$ 11,570,109	\$ 11,295,109	\$ 11,497,597
ENDING FUND BALANCE	\$ 7,993,000	\$ 6,871,796	\$ 8,480,926	\$ 8,622,246

The projected increase in fund balance is expected from the Equipment Replacement Fund where accumulated resources are used to replace existing equipment. All other internal service funds have planned drawdown of excess reserves to purchase capital equipment.

¹ For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

Vehicle / Equipment Replacement Fund

Location & Hours of Operation:

1314 Royal Parkway
 Mon – Fri, 7 a.m. – 5 p.m.

Mission: The purpose of this account is to administer and procure funding for the replacement of vehicles and equipment, owned, and/or leased by the City of Eules.

Accomplishments FY2016-17:

- Continued to right size units in departments to optimize usage.
- Updated vehicle depreciation schedule to more accurately reflect future purchase expense.

Objectives for FY2017-18:

- Purchase vehicles and equipment approved in the budget.
- Continue exploration of alternative fuel options for fleet.

Issues / Trends:

- Increase in ethanol blend into gasoline E10 – E15.
- Broadened use of bio-diesel in fleet.

Fund Summary:

Internal Service Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	% Diff.
Equipment Replacement:						
Revenue	\$ 1,589,577	\$ 1,985,225	\$ 3,313,500	\$ 2,399,920	\$ 414,695	21%
Operating Expenses	\$ 1,321,948	\$ 2,958,809	\$ 2,958,809	\$ 1,935,783	\$ (1,023,026)	(35%)
Use of Excess Reserves	\$ -	\$ 973,584	\$ -	\$ -	\$ (973,584)	-

Services:

Vehicle / Equipment Replacement Fund - The Equipment Replacement Fund is used to account for the accumulation of funds from user departments. Expenses are dedicated to replacement of existing equipment and motor vehicles.

Personnel by Division:

None Assigned

Insurance / Benefits Fund

Location & Hours of Operation:

201 N Ector Dr.
Mon – Fri, 8 a.m. – 5 p.m.

Mission: To provide City employees with a competitive benefits program at the most cost-effective price to the employees and to the City. Our mission is to ensure our employees are receiving quality service and that all issues are satisfactorily resolved in a timely manner.

Accomplishments FY2016-17:

- Continued work on automated benefit enrollment system to ensure efficiencies are maximized and employees continue to receive information and conduct their enrollments in a convenient, well-communicated setting.
- Held Open Enrollment Meetings to allow employees to learn more about the City’s benefit programs.
- Continued with the wellness program, offering incentives to participants.
- Held Wellness Fair to allow employees to learn more about the City’s wellness initiatives, vendors, and many benefit programs.
- Immunized employees, retirees, and eligible dependents with flu vaccine.

- Made changes to medical plan as required by the Affordable Care Act (ACA).
- Evaluated the medical, pharmaceutical and dental benefit plans. Implemented changes as needed to be more cost effective while continuing to provide quality medical care and services.

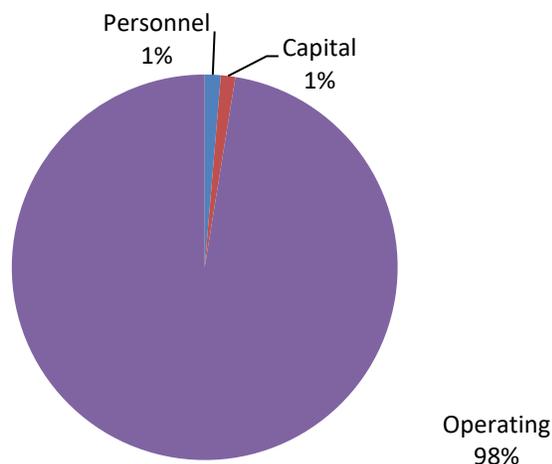
Objectives for FY2017-18:

- Make changes as required by the Affordable Care Act (ACA).
- Evaluate medical, pharmacy, and dental benefit plans and identify changes that will be more cost effective while continuing to provide quality medical care and services.
- Implement employee clinic option.

Issues / Trends:

- Health care costs continue to rise and will require continued monitoring of all expenses and development of cost containment measures.

Budget Appropriation



Insurance / Benefits Fund

Fund Summary:

Internal Service Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed	
					\$ Diff	% Diff.
Insurance:						
Revenue	\$ 6,222,324	\$ 7,509,937	\$ 7,509,937	\$ 8,219,059	\$ 709,122	9%
Operating Expenses	\$ 6,777,403	\$ 7,413,007	\$ 7,413,007	\$ 8,151,422	\$ 738,415	10%
Use of Reserves	\$ 555,079	\$ 100,000	\$ -	\$ 100,000	\$ -	0%
Capital Expenses	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	0%

Services:

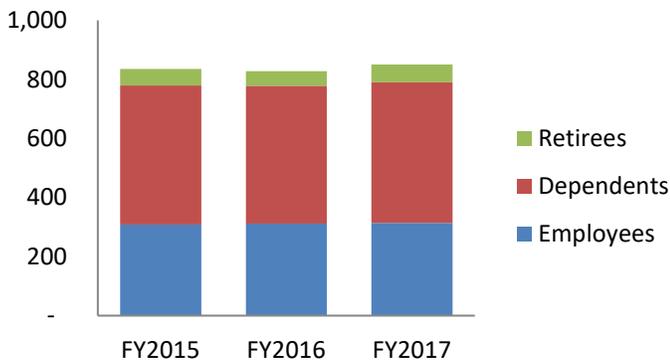
Insurance Fund - The Insurance Fund is used to account for both City and employee premiums. Expenses are dedicated to employees' health, dental, and prescription claims.

Personnel by Division:

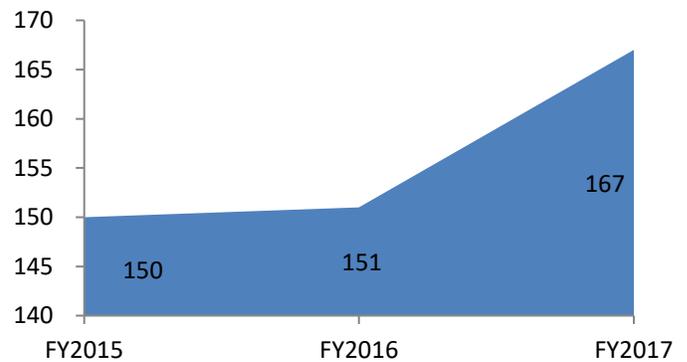
	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
HEALTH INSURANCE FUND	1.00	1.00	1.00	1.00

Services Levels:

Covered Lives



Flex Participants



Risk/Workers' Compensation Management Fund

Location & Hours of Operation:

201 N Ector Dr.
Mon – Fri, 8 a.m. – 5 p.m.

Mission: The Risk/Workers' Compensation Management Department's mission is to identify, analyze and control risks; to administer and evaluate liability insurance programs; to ensure cost effectiveness; to conduct educational safety programs; and to monitor and ensure compliance with mandates established by the City of Euless, State of Texas and US Government. The department's goal is to protect the City's assets and resources by minimizing the internal and external exposures and associated risks, and to respond in a timely manner to the information needs of citizens, staff, and employees.

The mission of the Workers' Compensation Insurance function of the Human Resources Department is to ensure, through pre-placement physicals, all new employees are capable of performing the essential functions of the job for which they are hired; to administer the occupational injury program; and to provide instructional training in safe and efficient performance of job duties. To provide cost-effective medical treatment through occupational injury/illness program, with the objective of facilitating the timely return to work of those employees who have been injured or become ill on the job.

Accomplishments FY2016-17:

- Presented monthly safety education programs including Workers Comp training.
- Routinely monitored motor vehicle records.
- Administered routine random drug and alcohol tests as required by Department of Transportation (DOT) and internal policy.
- Focused on training in areas with greatest risk per quarterly assessments.

- Continued to investigate and settle property claims in a fair and timely manner.
- Developed communication to better advise employees of policies and procedures.
- Lowered claims handled by TML and handled more in-house.
- Continued emphasis on compliance with ADA and compiled ADA Transition Plan.
- Provided flu shots to employees and family members.
- Provided immunizations and vaccinations for employees in positions exposed to blood-borne pathogens.
- Ensured departments held safety-training meetings.
- Updated Directors on injured employees; requested use of light duty, if eligible and available, to reduce lost time.
- Produced management reports providing information related to types and causes of injuries.

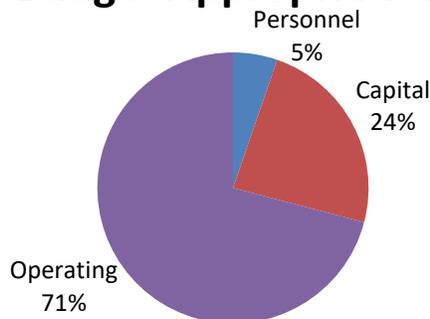
Objectives for FY2017-18:

- Focus on training in areas with greatest risk per quarterly assessments.
- Continue to partner with TML for education opportunities.
- Continue emphasis to ensure compliance with ADA.
- Review essential job functions with departments and pre-placement physicals with health care assessor.
- Ensure all job descriptions are compliant with the requirements of the ADA.
- Continue to produce management reports to bring attention to causes and types of injuries for prevention purposes.
- Ensure departments hold safety-training meetings.

Issues / Trends:

- Property claims cost will continue to rise due to inflationary trends.
- Medical treatment and rehabilitative costs continue to rise.
- Workers compensation premiums expected to rise due to prior experience.

Budget Appropriation



Risk/Workers' Compensation Management Fund

Fund Summary:

Internal Service Funds	Actual FY 16	Budget FY 17	Estimated FY 17	Proposed Budget FY 18	FY17 Budget to FY18 Proposed \$ Diff	FY17 Budget to FY18 Proposed % Diff.
Risk/WC Management:						
Revenue	\$ 938,625	\$ 953,743	\$ 959,598	\$ 1,019,938	\$ 66,195	7%
Operating Expenses	\$ 320,272	\$ 923,293	\$ 923,293	\$ 998,892	\$ 75,599	8%
Use of Reserves	\$ -	\$ 175,000	\$ -	\$ 311,500	\$ 136,500	78%
Capital Expenses	\$ 4,200	\$ 175,000	\$ -	\$ 311,500	\$ 136,500	78%

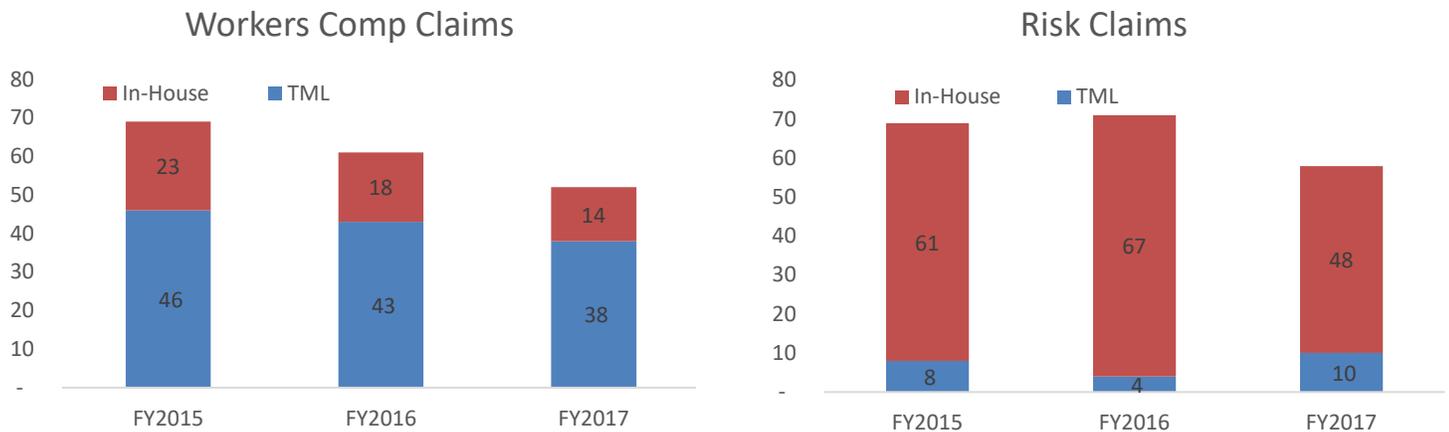
Services:

Risk/Workers' Compensation Management Fund - The Risk Management Fund is used to account for the program(s) used for worker's compensation, general liability, and property claims.

Personnel by Division:

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
WC/RISK MANAGEMENT FUND	0.50	0.50	0.50	0.50

Services Levels:





Capital Improvements



CAPITAL PROJECTS FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18¹
BEGINNING FUND BALANCE	\$ 20,230,749	\$ 27,616,359	\$ 27,616,359	\$ 11,237,838

REVENUES				
Property Tax	\$ -	\$ -	\$ -	\$ -
Gross Receipts Tax	\$ -	\$ -	\$ -	\$ -
General Sales Tax	\$ -	\$ -	\$ -	\$ -
Selective Sales Tax	\$ -	\$ -	\$ -	\$ -
Fines/Fee/Penalties	\$ -	\$ -	\$ -	\$ -
License/Permits	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 80,363	\$ 5,654	\$ 74,170	\$ 48,900
Intergovernmental Revenue	\$ 193,071	\$ 1,928,206	\$ 1,857,516	\$ 223,125
Charges for Services	\$ 585,867	\$ -	\$ 953,000	\$ -
Miscellaneous/Rental Income	\$ 390,920	\$ 27,072	\$ 69,953	\$ 42,100
Other Financing Sources	\$ 18,448,255	\$ 4,869,514	\$ 5,954,260	\$ 13,742,597
Revenues before Transfers	\$ 19,698,476	\$ 6,830,446	\$ 8,908,899	\$ 14,056,722
Transfers from Other Funds	\$ 6,852,489	\$ 7,699,247	\$ 6,749,822	\$ 7,075,470
TOTAL REVENUES	\$ 26,550,965	\$ 14,529,693	\$ 15,658,721	\$ 21,132,192
TOTAL RESOURCES	\$ 46,781,714	\$ 42,146,052	\$ 43,275,080	\$ 32,370,030

EXPENDITURES				
Personal Services	\$ -	\$ -	\$ -	\$ -
Professional/Technical Services	\$ 402,928	\$ 226,630	\$ 226,630	\$ 910,850
Contractual Services	\$ 279	\$ -	\$ -	\$ -
Utilities	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Maintenance	\$ 3,280	\$ -	\$ -	\$ 50,000
Other Services/Contingencies	\$ 704,746	\$ -	\$ -	\$ 50,000
Insurance	\$ -	\$ -	\$ -	\$ -
General & Administrative	\$ -	\$ -	\$ -	\$ -
Rebates/Incentives	\$ 4,952,556	\$ 11,490,424	\$ 11,590,424	\$ 2,025,000
Supplies	\$ 13,403	\$ 25,000	\$ 25,000	\$ 25,000
Capital Improvements Projects	\$ 12,593,968	\$ 21,035,918	\$ 19,676,370	\$ 17,680,066
Debt Service/Bank Charges	\$ 28,565	\$ -	\$ -	\$ -
Expenditures before Transfers	\$ 18,799,725	\$ 32,877,972	\$ 31,618,424	\$ 20,840,916
Transfer to Other Funds	\$ 365,630	\$ 368,518	\$ 418,818	\$ 2,373,882
TOTAL EXPENDITURES	\$ 19,165,355	\$ 33,246,490	\$ 32,037,242	\$ 23,214,798
ENDING FUND BALANCE	\$ 27,616,359	\$ 8,899,562	\$ 11,237,838	\$ 9,155,232

Capital Projects are funded over the life of the project. Unspent appropriations roll over from year to year until the project is complete. Most appropriations will be spent by the end of the fiscal year, with the exception of escrow funds and impact fees.

¹ For Budget FY2017-18, certain accounts have been recategorized to provide consistent presentation across funds.

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is a process by which the City designs a multi-year plan for major capital expenditures. Due to the tremendous growth of the capital projects program, and the amount of detail required for these projects, a separate document is provided for the Capital Improvement Program. Generally the CIP includes improvements that are relatively expensive, are non-recurring, have a multi-year useful life, and like capital outlay items, result in fixed assets. These include the construction and acquisition of new buildings, additions to or renovations of existing buildings, construction of streets, drainage improvements, land purchases, and water and wastewater utility lines. This is a very progressive process, with projects being added and deleted from the funded and unfunded lists as they move through the project completion phase.

- A. Preparation – The City's capital budget will include all capital project funds and all capital resources. The budget will be prepared annually in conjunction with the operating budget. The capital budget will be compiled by the Finance Director with the involvement of all required City departmental project managers. Integration of the fiscal impact of capital improvements on the operating budget will be monitored.
- B. Definition – Facilities include any structures or properties owned by the City, the land upon which the facility is situated for the provision of City services, and the initial furniture, fixtures, equipment, and apparatus necessary to put the facility in service. Facilities include, but are not limited to the following: administrative offices, parks, service centers and storage yards, recreation centers, libraries, fire stations, jails and courts, and water and sewer related structures.
- C. Infrastructure – Includes permanently installed facilities, generally placed underground or at grade, which form the basis for the provision of City services. Typically included are thoroughfares, bridges, water and wastewater lines, drainage channels, and storm sewers.
- D. Control – All capital project expenditures must be appropriated in the capital budget. The Finance Department must certify the availability of such appropriations or the availability of resources so an appropriation can be made before a capital project contract is presented by the City Manager to the City Council for approval.
- E. Program Planning – The capital budget will include capital improvements program plans for future years. The planning time frame should normally be at least five years. The replacement and maintenance for capital items should be projected for the next five years. Future maintenance and operations will be determined, so that these costs can be considered in the operating budget.
- F. Alternate Resources – Where applicable, assessments, impact fees, pro-rata charges, or other user-based fees should be used to fund capital projects which have a primary benefit to specified property owners. Drainage Utility revenues are established to fund small citywide drainage projects. Single large drainage projects will be funded by debt.
- G. Debt Financing – Recognizing that debt is usually a more expensive financing method, alternative financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives which equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing the debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.
- H. Infrastructure Maintenance – The City recognizes that deferred street maintenance increases future capital costs by an estimated five- to ten-fold. Therefore, a portion of the General Fund budget will be set aside each year to maintain the quality of streets. The amount will be established annually.
- I. Reporting – Periodic financial reports will be prepared to enable the Department Managers to manage their capital budgets and to enable the Finance Department to monitor and control the capital budget as authorized by the City Manager.

CITY OF EULESS

CAPITAL IMPROVEMENT PROJECTS

DATE: June 25, 1991 PREPARED BY: Finance Department
Rev. July 15, 1992
RE: Capital Improvements APPROVED BY: City Manager

I. PURPOSE

Pursuant to City of Euleless Charter, Article VII, Section 2, Paragraph (5) and (6), the City Manager's Office will present annually a statement of capital expenditures for the next fiscal year and provisions for financing, as well as a five-year project listing.

II. SCOPE & NECESSARY ELEMENTS

All City improvements to be considered by City Council will be presented utilizing these guidelines. Proper planning, consistency, and uniformity will provide better format for public consumption of information.

Initial Necessary Elements:

1. Project Name or Title
2. Estimated cost of an improvement project
3. Anticipated method of funding
4. Some form of priority rating
5. Scheduling fiscal year
6. Account number to which the project is to be charged

III. RESPONSIBILITIES & TYPES OF PLANS

Water Projects – Any project intended to improve or expand the water production and distribution system, capabilities, or facilities of the City of Euleless is a water project. Responsibility rests with the Public Works Department.

Wastewater Projects – Any project that is intended to improve, expand, or extend some portion of the wastewater collection system or the wastewater treatment facilities of the City of Euleless. Responsibility rests with the Public Works Department.

Park Projects – Improvements and additions to the City Park and open-space system. The responsibility rests with the Community Services Department.

Traffic Control Projects – Improvements and additions to the City traffic control system including signal relocation, upgrading and new installation and other devices for improving traffic control represents Traffic Control projects. Responsibility rests with the Engineering Department.

Street Projects – These projects include the construction or major redevelopment of streets and thoroughfares, which include project engineering and drainage improvements incidental to the thoroughfare improvement. Responsibility rests with the Public Works Department.

Drainage Projects – This category includes new development drainage, major drainage, and designated project drainage independent from street construction, and thus separate and distinct from drainage incidental to street or thoroughfare improvements. Responsibility rests with the Public Works Department.

Golf Projects – This project type includes the sites, planning and construction of Golf Course facilities, including course, driving range, maintenance, and clubhouse. This facility is normally a one-time project. Responsibility rests with the Community Services Department.

Athletic Complex – These projects include the construction of all recreational facilities, including volley ball, soccer fields, youth baseball fields, concessions, and batting cages. Responsibility rests with the Community Services Department.

Softball – These projects include land acquisition, renovations/improvements, and additions to the softball complex and related facilities of the City of Euless. Responsibility rests with the Community Services Department.

Half-Cent Sales Tax – These projects include the construction of a new library, additions to park facilities and park improvements, and economic development related projects. Responsibility rests with the City Manager and respective departmental directors.

Fire – Fire projects are those which involve the renovation, acquisition or construction of equipment or facilities for fire protection. Responsibility rests with the Fire Department.

CATEGORIZED GUIDELINES FOR CLASSIFYING PROJECT:

Land – All expenditures for the acquisition of land (for the purpose of long-term use by the City) should be included. Payments of damage claims arising from the taking of or the use of the land as well as the acquisition in fee simple would be included.

Structures – All expenditures for the structures, including not only construction costs, but also architectural, engineering, legal and related expenses would be included. However, small structures of relatively nominal value, such as a metal storage shed, would be excluded from the C.I.P. As a general rule of thumb, somewhere in the range of \$25,000 is considered the minimum structure cost for inclusion in the C.I.P., and it should have an expected useful life of at least ten years.

Machinery – All expenditures for machinery that is a part of structures at the time of initial acquisition or construction of the structure should be included. Additionally, expenditures for machinery which constitute a substantial upgrading or renovation of an existing structure should be included. A general rule of thumb for C.I.P. inclusion for such machinery outlays is a minimum cost of approximately \$10,000 and an expected useful life of ten years.

Vehicular Equipment – Vehicular equipment is not generally considered appropriate as an item for the C.I.P. due to the relatively nominal unit cost and short life. However, heavy equipment may be included using the machinery and equipment guidelines: \$25,000 minimum cost and at least ten years of expected useful life.

Furnishing and Office Equipment – The total furnishings for a new facility addition may constitute a C.I.P. item. Each such case must be considered individually. However, the machinery and equipment rule of thumb of ten years minimum expected useful life and \$10,000 cost (total furnishing cost for new facility or addition) may be used as a general guideline. Office equipment is not considered a proper C.I.P. item.

Thoroughfares and Utility Lines – All expenditures for thoroughfare and utility line construction, engineering, legal and related expenses should be included.

Preliminary Plans, Investigation and Studies – For many projects, substantial sums are required for preliminary plans, investigations and studies. Ordinarily, such inquiries (if aimed at possible capital outlays of the charter that would be admitted to the C.I.P. under the previous categories) would be included in the capital program.

Landscaping – All landscaping expenditures for new or existing facilities may qualify as a C.I.P. item. Each case will be considered individually. As a rule of thumb, costs of approximately \$10,000 are considered.

Grant-In-Aid Items – All expenditures of grant, matching or participating moneys from other governmental entities or private contributors (Foundations) which are expended in conjunction with City funds for Capital Improvements Projects.

IV. DEFINITIONS

Definition of Program - A Capital Improvement Program is a list of public physical improvements scheduled over a period of time taking project priority and financial capability into account.

Definition of Capital Improvement - Any major non-recurring expenditure or any expenditure for physical facilities of government, such as cost for acquisition of land or interest in land; construction of buildings or other structures, including additions or major alterations; construction of highways or utility lines; fixed equipment; landscaping and similar expenditures.

Webster's Definition of "Project" - "A specific plan or design; scheme; an idea; a planned undertaking; a large usually government-supported undertaking."

V. PROCEDURES

In conjunction with the annual operational budget cycle, input will be received from appropriate departments by the City Manager's Office for inclusion in the C.I.P. budget for presentation to City Council.

CURRENT CAPITAL PROJECTS FUNDS

Water and Wastewater Construction Fund – Used to account for the financing and construction of various water and sewer mains. Proceeds are from the sale of revenue bonds, contributions from other agencies, capital recovery fees, and water and sewer operating transfers.

Water Impact Fee Fund - Used to account for the construction of projects funded by the water impact fees. These funds are legally restricted to items identified in the water impact fee study.

Wastewater Impact Fee Fund - Used to account for the construction of projects funded by the wastewater impact fees. These funds are legally restricted to items identified in the wastewater impact fee study.

Drainage Improvement Fund – Used to account for the financing and construction of various drainage projects. Proceeds are from the sale of drainage revenue bonds and monthly billings.

Texas Star Sports Complex Capital Fund – Used to account for the financing, renovation, and construction of the sports facilities projects. Proceeds are from inter-fund transfer, operating reserves, gas royalties, and interest income.

Texas Star Golf Course Capital Fund – Used to account for the financing and construction of capital improvements at the golf course, clubhouse, and conference center. Proceeds are from gas royalties, excess reserves, and interest income.

Street Construction Fund – Used to account for the financing and construction of various street infrastructures. Proceeds are from the sale of general obligation bonds, certificates of obligation, contributions from other agencies, and accumulated cash reserves.

General Construction Fund – Used to account for bond proceeds and accumulated cash reserves related to general facility improvements such as fire stations and campus improvements.

Car Rental Tax Capital Projects Fund – Used to account for any ongoing projects or construction projects funded from this revenue source.

EDC Capital Fund – Used to account for the financing and construction of Euless Development Corporation approved projects, currently include Parks, Library, and Economic Development. Proceeds are from the sale of revenue bonds, sales tax collections, and interest earnings.

Redevelopment Fund- Used to account for any land acquisition and revitalization projects designed to enhance the development of deteriorating areas throughout the community.

Developer Contribution (Escrow) Fund- Used to account for funds received for the purposes of making new and future improvements to various development areas within the City.

Midtown Development Fund- Used to account for the financing and construction of various street, water, wastewater, drainage, and other infrastructure improvements in the area generally known as Midtown on the south side of State Highway 183. This fund will be used to account for proceeds from the sale of certificates of obligation.

**CITY OF EULESS
CAPITAL IMPROVEMENT PROGRAM**

The City of Euless has developed and produced under separate cover a Capital Improvements Program. This program is reviewed annually to reflect changing priorities. It provides a framework for identifying capital requirements, scheduling projects over multiple years, coordinating related projects, and identifying future fiscal impact. This document details all capital projects that have been identified to date and meets the requirements of the City Charter. Article VII, Section 2 (4) requires “A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provisions for financing.” Section 2 (5) further requires “A list of capital projects which should be undertaken within the five (5) next succeeding years.” Excerpts from the Capital Improvements Program publication have been summarized in the Operating Budget document for your convenience.

Formal City Council Adoption of the Capital Improvement Program indicates the City’s commitment to the plan, but does not in itself authorize expenditures. The necessary funding mechanisms must be adopted each year to pay for the improvements. Each year, the Capital Improvement Program includes a thorough review process similar to the operating budget.

A Capital Improvement Program Fund Balance Summary has been provided that reflects all resources currently available and projected resources for the upcoming budget year. This summary reflects capital expenditures that were approved during the budget process, lists all capital projects presented during FY2017-18 for approval, and verifies that resources are currently available to fund all these projects. As projects are approved by the City Council, they will be moved from the “Unfunded” section of the Capital Improvement Program to the “Funded” section.

Summaries of Funded and Unfunded Projects have been provided in this section and each summary contains five major categories including Drainage Projects, Street Projects, Wastewater Projects, Water Projects, and Other Projects. Unfunded projects have been prioritized into three categories. **Priority A** indicates that the project was presented for the FY2017-18 budget. **Priority B** indicates that projects will be presented to Council within two to five years. **Priority C** indicates that projects will not begin for at least 5 years. For more detail information on capital projects and their possible impact on operating budgets refer to the Capital Improvements Program document.

The following table summarizes budgets for Funded Projects. Unfunded Projects have also been summarized by category and priority.

	<u>Funded Projects</u>		<u>Unfunded Projects</u>		
		<u>Priority A</u>	<u>Priority B</u>	<u>Priority C</u>	
Drainage	\$ 1,887,011	\$ -0-	\$ 300,000	TBD	
Street	\$ 17,151,514 ⁽¹⁾	\$ 6,455,620	\$ 11,368,415	TBD	
Wastewater	\$ 1,870,251	\$ 923,797	\$ 3,021,121	TBD	
Water	\$ 18,187,922	\$ 5,499,152	\$ 9,611,225	TBD	
Other	<u>\$ 30,337,212</u>	<u>\$ 6,900,000</u>	<u>\$ 8,040,268</u>	TBD	
		<u>\$ 19,778,569</u>	<u>\$ 32,341,029</u>		
 Total Funded	 <u>\$ 69,433,910</u>	Total Unfunded Projects		 <u>\$ 52,119,598</u>	

(1) Includes future debt issue.

Fund Balance Summary - Capital
Estimated FY17 and Budgeted FY18 Capital Improvement Projects

	Developer's Escrow	Streets CIP	EDC Half-Cent CIP	General CIP
Beg. Working Capital FY17	\$1,977,963	\$293,788	\$956,681	\$1,118,730
FY17 Estimated Revenues	<u>78,253</u>	<u>4,952,995</u>	<u>1,227,630</u>	<u>324,700</u>
Total Available:	2,056,216	5,246,783	2,184,311	1,443,430
FY17 Estimated Project Expenditures	<u>0</u>	<u>(4,639,191)</u>	<u>(1,757,041)</u>	<u>(258,186)</u>
Total Expenses:	0	(4,639,191)	(1,757,041)	(258,186)
Estimated Working Capital FY17	\$2,056,216	\$607,592	\$427,270	\$1,185,244
FY18 Budgeted Revenues	<u>5,000</u>	<u>6,608,120</u>	<u>5,632,370</u>	<u>47,100</u>
Total Available:	2,061,216	7,215,712	6,059,640	1,232,344
FY18 Project Expenditures	<u>0</u>	<u>(6,605,620)</u>	<u>(5,627,370)</u>	<u>0</u>
Total Expenses:	0	(6,605,620)	(5,627,370)	0
Estimated Working Capital FY18	\$2,061,216	\$610,092	\$432,270	\$1,232,344
FY18 Projects				
Miscellaneous Street Repairs	0	150,000	0	0
FY2018 Street Improvements	0	425,000	0	0
FY2018 Street Reconstruction-Fuller Wiser/Bear Creek	0	6,030,620	0	0
Park Irrigation Projects	0	0	25,000	0
Incentives	0	0	25,000	0
Miscellaneous Park Improvements	0	0	50,000	0
Library Design	0	0	127,370	0
Library Construction	0	0	5,400,000	0
Total FY18 Projects	\$0	\$6,605,620	\$5,627,370	\$0

Fund Balance Summary - Capital
Estimated FY17 and Budgeted FY18 Capital Improvement Projects

	Redevelopment CIP	Midtown Development CIP	Car Rental Tax CIP	TSGC CIP	TSSC CIP
Beg. Working Capital FY17	\$207,230	\$10,465,699	\$1,229,799	\$232,460	\$2,443,603
FY17 Estimated Revenues	<u>187,138</u>	<u>999,725</u>	<u>2,926,000</u>	<u>100,000</u>	<u>960,892</u>
Total Available:	394,368	11,465,424	4,155,799	332,460	3,404,495
FY17 Estimated Project Expenditures	<u>(391,384)</u>	<u>(11,465,424)</u>	<u>(1,957,588)</u>	<u>(331,770)</u>	<u>(3,394,949)</u>
Total Expenses:	(391,384)	(11,465,424)	(1,957,588)	(331,770)	(3,394,949)
Estimated Working Capital FY17	\$2,984	\$0	\$2,198,211	\$690	\$9,546
FY18 Budgeted Revenues	<u>2,000,600</u>	<u>0</u>	<u>1,601,100</u>	<u>221,500</u>	<u>2,000</u>
Total Available:	2,003,584	0	3,799,311	222,190	11,546
FY18 Project Expenditures	<u>(2,000,000)</u>	<u>0</u>	<u>(2,000,000)</u>	<u>(220,000)</u>	<u>0</u>
Total Expenses:	(2,000,000)	0	(2,000,000)	(220,000)	0
Estimated Working Capital FY18	\$3,584	\$0	\$1,799,311	\$2,190	\$11,546
FY18 Projects					
Redevelopment	2,000,000	0	0	0	0
Transfer to Redevelopment	0	0	2,000,000	0	0
TSGC Misc Improvements	0	0	0	100,000	0
TSGC A/V System	0	0	0	120,000	0
Total FY18 Projects	\$2,000,000	\$0	\$2,000,000	\$220,000	\$0

Fund Balance Summary - Capital
Estimated FY17 and Budgeted FY18 Capital Improvement Projects

	W&WW CIP	Water Impact Fee	Wastewater Impact Fee	Drainage CIP
Beg. Working Capital FY17	\$5,560,684	\$1,484,469	\$495,680	\$1,149,573
FY17 Estimated Revenues	<u>2,908,757</u>	<u>684,300</u>	<u>212,000</u>	<u>96,331</u>
Total Available:	8,469,441	2,168,769	707,680	1,245,904
FY17 Estimated Project Expenditures	<u>(6,160,603)</u>	<u>(368,518)</u>	<u>(100,000)</u>	<u>(1,212,588)</u>
Total Expenses:	(6,160,603)	(368,518)	(100,000)	(1,212,588)
Estimated Working Capital FY17	\$2,308,838	\$1,800,251	\$607,680	\$33,316
FY18 Budgeted Revenues	<u>4,898,102</u>	<u>7,800</u>	<u>1,500</u>	<u>107,000</u>
Total Available:	7,206,940	1,808,051	609,180	140,316
FY18 Project Expenditures	<u>(6,187,926)</u>	<u>(373,882)</u>	<u>(100,000)</u>	<u>(100,000)</u>
Total Expenses:	(6,187,926)	(373,882)	(100,000)	(100,000)
Estimated Working Capital FY18	\$1,019,014	\$1,434,169	\$509,180	\$40,316
FY18 Projects				
Wastewater Line Replacement-CDBG	223,125	0	0	0
Valve Replacement	105,000	0	0	0
Well Repairs	75,000	0	0	0
Meters/Transponders	158,000	0	0	0
Water and Wastewater Rehab	150,000	0	0	0
SH183 Phase II W/WW Relocation	1,481,344	0	0	0
Reclaimed Water Line Extension Phase III	3,211,977	0	0	0
Well Replacement Design - Fuller/Far North	783,480	0	0	0
Water Tank Debt Payment	0	252,188	0	0
Reclaimed Water Line Extension Debt Payment	0	121,694	0	0
TRA Payments	0	0	100,000	0
Miscellaneous Drainage Improvements	0	0	0	100,000
Total FY18 Projects	\$6,187,926	\$373,882	\$100,000	\$100,000

**CAPITAL IMPROVEMENT PROGRAMS
FY2018 PROPOSED & UNFUNDED PROJECTS - SORTED BY TYPE**

Project Description	Priority	Estimated Cost	PROPOSED METHOD OF FINANCING									
			Operating Fund	CIP Fund Balance	Bond Sale	Grants/Contributions	Impact Fees	Escrow Funds	Car Rental Tax	Other	EDC	To Be Determined
DRAINAGE PROJECTS												
None Currently	A	\$ -										
Sub-Total Drainage Priority A-Proposed FY2018		\$ -										
Kynette Drive Storm Drain Installation ⁽¹⁹⁾	B	\$ 300,000		XX								
Sub-Total Drainage Priority B-Unfunded		\$ 300,000										
Little Bear Creek Drainage Improvements	C	TBD										XX
Sub-Total Drainage Priority C-Unfunded		\$ -										
DRAINAGE PROJECTS - TOTAL		\$ 300,000										
STREET PROJECTS												
FY2018 Street Improvements	A	\$ 425,000	XX									
FY2018 Street Reconstruction-Fuller Wisner Road/Bear Creek Parkway	A	\$ 6,030,620			XX							
Sub-Total Street Priority A-Proposed FY2018		\$ 6,455,620										
FY2019 Street Improvements ⁽¹⁹⁾	B	\$ 425,000							XX			
FY2019 Street Reconstruction-West Pipeline Road ⁽¹⁹⁾	B	\$ 3,492,110			XX							
FY2020 Street Improvements ⁽²⁰⁾	B	\$ 425,000							XX			
FY2020 Street Reconstruction-Harwood Road/South Pipeline Road ⁽²⁰⁾	B	\$ 5,276,555			XX							
FY2021 Street Improvements ⁽²¹⁾	B	\$ 425,000							XX			
FY2022 Street Improvements ⁽²²⁾	B	\$ 425,000							XX			
Traffic Signal-Cheek Sparger Road at Heritage Avenue ⁽²²⁾	B	\$ 253,000						\$ 50,000	\$ 203,000			
Vine Street Reconstruction-SH183 to SH10 ⁽²²⁾	B	\$ 646,750						\$ 46,000	\$ 600,750			
Sub-Total Street Priority B-Unfunded		\$ 11,368,415										
Cresthaven Drive Reconstruction	C	TBD										XX
E Alexander Lane Reconstruction	C	TBD										XX
Highland Drive Reconstruction	C	TBD										XX
Ross Avenue Extension	C	TBD										XX
Sub-Total Street Priority C-Unfunded		\$ -										
STREET PROJECTS - TOTAL		\$ 17,824,035										
WASTEWATER PROJECTS												
FY2018 43rd CDBG LR: Oakwood Terrace Addn. Phase II	A	\$ 223,125				XX						
SH183 Phase II Wastewater Relocation	A	\$ 700,672	XX									
Sub-Total Wastewater Priority A-Proposed FY2018		\$ 923,797										
LR: Cedar Hill Estates North ⁽¹⁹⁾	B	\$ 438,253	XX									
FY2019 44th CDBG LR: Oakwood Terrace Addn. Phase III ⁽¹⁹⁾	B	\$ 278,300				XX						
LR: Cedar Hill Estates South Phase I ⁽²⁰⁾	B	\$ 389,400	XX									
FY2020 45th CDBG LR: Oakwood Terrace Addn. Phase IV ⁽²⁰⁾	B	\$ 115,000				XX						
LR: Cedar Hill Estates South Phase II ⁽²¹⁾	B	\$ 446,300	XX									
FY2021 46th CDBG LR: Midway Park 2nd Addn. Phase I ⁽²¹⁾	B	\$ 327,000				XX						
FY2022 47th CDBG LR: Midway Park 2nd Addn. Phase II ⁽²²⁾	B	\$ 280,000				XX						
LR: Midway Park 3rd Addn. Phase I ⁽²²⁾	B	\$ 398,800	XX									
LR: Midway Park 3rd Addn. Phase II ⁽²²⁾	B	\$ 348,068	XX									
Sub-Total Wastewater Priority B-Unfunded		\$ 3,021,121										
LR: Midway Park 2nd Addn. Phase III	C	TBD										XX
LR: Midway Park 2nd Addn. Phase IV	C	TBD										XX
LR: Oakwood Terrace North Phase I	C	TBD										XX
Sub-Total Wastewater Priority C-Unfunded		\$ -										
WASTEWATER PROJECTS - TOTAL		\$ 3,944,918										

LR = Line Replacement

**CAPITAL IMPROVEMENT PROGRAMS
FY2018 PROPOSED & UNFUNDED PROJECTS - SORTED BY TYPE**

Project Description	Priority	Estimated Cost	PROPOSED METHOD OF FINANCING									
			Operating Fund	CIP Fund Balance	Bond Sale	Grants/Contributions	Impact Fees	Escrow Funds	Car Rental Tax	Other	EDC	To Be Determined
WATER PROJECTS												
Reclaimed Water Line Extension Phase III Construction	A	\$ 3,935,000			\$ 3,211,977						\$ 723,023	
SH183 Phase II Water Relocation	A	\$ 780,672	XX									
Well Replacement Design-Fuller/Far North	A	\$ 783,480	\$ 723,000	\$ 60,480								
Sub-Total Water Priority A-Proposed FY2018		\$ 5,499,152										
LR: Kynette Drive Phase I ⁽¹⁹⁾	B	\$ 285,000	XX									
Well Replacement Construction-Fuller/Far North ⁽¹⁹⁾	B	\$ 7,260,520			XX							
LR: Alexander Lane ⁽²⁰⁾	B	\$ 440,000	XX									
LR: Kynette Drive Phase II ⁽²⁰⁾	B	\$ 425,705	XX									
LR: Dunaway Drive ⁽²¹⁾	B	\$ 450,000	XX									
Fort Worth Interconnect ⁽²¹⁾	B	\$ 300,000	XX									
LR: Huntington Drive ⁽²²⁾	B	\$ 450,000	XX									
Sub-Total Water Priority B-Unfunded		\$ 9,611,225										
1 Mil Well Replacement	C	TBD										XX
LR: Bell-Hi Addition	C	TBD										XX
LR: Dickey Drive	C	TBD										XX
LR: Midway Park 1st Addition	C	TBD										XX
LR: Sagebrush Trail	C	TBD										XX
SH360 Water Crossing	C	TBD										XX
LR: Sotogrande Boulevard	C	TBD										XX
Sub-Total Water Priority C-Unfunded		\$ -										
WATER PROJECTS - TOTAL		\$ 15,110,377										
OTHER PROJECTS												
Library Remodel Construction	A	\$ 6,900,000			\$ 4,500,000						\$ 2,400,000	
Sub-Total Other Priority A-Proposed FY2018		\$ 6,900,000										
Carr Park Improvements Phase I ⁽¹⁹⁾	B	\$ 1,595,100							XX			
Kiddie Carr Park Improvements ⁽²⁰⁾	B	\$ 893,500						\$ 393,500		\$ 500,000		
Texas Star Sports Complex Phase VII ⁽²⁰⁾	B	\$ 2,991,684						XX				
Wilshire Park Upgrades ⁽²¹⁾	B	\$ 1,953,820						\$ 1,453,820		\$ 500,000		
Blessing Branch Park Improvements ⁽²²⁾	B	\$ 365,064									XX	
Carr Park Trail Connection ⁽²²⁾	B	\$ 241,100									XX	
Sub-Total Other Priority B-Unfunded		\$ 8,040,268										
Animal Shelter Expansion/Renovation	C	TBD										XX
Carr Park Improvements Phase II	C	TBD										XX
Fire Station #2 Remodel	C	TBD										XX
South Euless Park Upgrades	C	TBD										XX
Trail Enhancements Phase I	C	TBD										XX
Trail Enhancements Phase II	C	TBD										XX
Trail Enhancements Villages of Bear Creek	C	TBD										XX
Trailwood Park Improvements	C	TBD										XX
Sub-Total Other Priority C-Unfunded		\$ -										
OTHER PROJECTS - TOTAL		\$ 14,940,268										

LR = Line Replacement

**CAPITAL IMPROVEMENTS PROGRAM
FUNDED PROJECTS SUMMARY**

Project Number	Project Description	Budget as of 5/31/16	Appropriation/ Amendment	Budget as of 5/31/17	Expended as of 5/31/17	Remaining Funds	Revised Project Cost Estimates	Unfunded/ (Excess Funding)
DRAINAGE PROJECTS								
DR9903	Misc. Drainage Improvements	\$ 1,000,946	\$ 16,065	\$ 1,017,011	\$ 439,768	\$ 577,243	\$ 1,117,011	\$ 100,000
DR1101	Flooding Mitigation	\$ 500,000	\$ -	\$ 500,000	\$ 18,334	\$ 481,666	\$ 500,000	\$ -
DR1201	Misc. Creek Maintenance (min bal \$100,000)	\$ 195,000	\$ 75,000	\$ 270,000	\$ 116,316	\$ 153,684	\$ 270,000	\$ -
FB9902	Fund Balance - Drainage CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (17,510)
Sub-Total Drainage Projects		\$ 1,695,946	\$ 91,065	\$ 1,787,011	\$ 574,418	\$ 1,212,593	\$ 1,887,011	\$ 82,490
STREET PROJECTS								
PS1102	Glade Parks Improvements	\$ 15,369,514	\$ -	\$ 15,369,514	\$ 12,100,604	\$ 3,268,910	\$ 15,369,514	\$ -
PS1203	Misc. Street Repairs (min bal \$150,000)	\$ 511,000	\$ 150,000	\$ 661,000	\$ 593,864	\$ 67,136	\$ 811,000	\$ 150,000
PS1601	East Harwood Road Extension	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -
PS1701	FY2017 42nd CDBG-ADA/TAS Infrastructure Improvements	\$ -	\$ 91,000	\$ 91,000	\$ -	\$ 91,000	\$ 91,000	\$ -
PS1702	FY2017 Street Improvements	\$ -	\$ 600,000	\$ 600,000	\$ 229,909	\$ 370,091	\$ 600,000	\$ -
PS1703	Traffic Signal-Harwood Road at Bear Creek Parkway	\$ -	\$ 180,000	\$ 180,000	\$ 25,200	\$ 154,800	\$ 180,000	\$ -
FB9907	Fund Balance - Street CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (178,353)
Sub-Total Street Projects		\$ 15,980,514	\$ 1,021,000	\$ 17,001,514	\$ 12,949,577	\$ 4,051,937	\$ 17,151,514	\$ (28,353)
WASTEWATER PROJECTS								
WW0002	Misc. Wastewater Rehab (min bal \$100,000)	\$ 606,086	\$ 100,000	\$ 706,086	\$ 544,612	\$ 161,474	\$ 756,086	\$ 50,000
WW0605	TRA Wastewater Payments - Impact	\$ 780,000	\$ 100,000	\$ 880,000	\$ 780,000	\$ 100,000	\$ 980,000	\$ 100,000
WW1701	Line Rep - Cedar Hill Estates/Hollywood Boulevard	\$ -	\$ 134,165	\$ 134,165	\$ 12,947	\$ 121,218	\$ 134,165	\$ -
FB9911	FB - Wastewater Impact (Restricted)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (540,627)
Sub-Total Wastewater Projects		\$ 1,386,086	\$ 334,165	\$ 1,720,251	\$ 1,337,559	\$ 382,692	\$ 1,870,251	\$ (390,627)
WATER PROJECTS								
WT0001	Misc. Water Rehab (min bal \$150,000)	\$ 703,511	\$ 150,000	\$ 853,511	\$ 746,959	\$ 106,552	\$ 953,511	\$ 100,000
WT0101	Water Tank Debt Payment-Impact	\$ 4,224,202	\$ 250,024	\$ 4,474,226	\$ 4,390,882	\$ 83,344	\$ 4,726,414	\$ 252,188
WT0104	Well Repairs (min bal \$150,000)	\$ 1,613,992	\$ -	\$ 1,613,992	\$ 1,532,024	\$ 81,968	\$ 1,688,992	\$ 75,000
WT0803	Meters/Transponders/Leak Detection (annual transfer \$158,000)	\$ 1,669,750	\$ 208,921	\$ 1,878,671	\$ 1,132,665	\$ 746,006	\$ 2,036,671	\$ 158,000
WT1212	Reclaimed Water Line Extension Phase II	\$ 3,129,300	\$ (537,804)	\$ 2,591,496	\$ 1,868,473	\$ 723,023	\$ 1,868,473	\$ (723,023)
WT1402	Fixed Base Meter Reading and Water Meter Changeout	\$ 5,493,050	\$ 10,493	\$ 5,503,543	\$ 5,296,778	\$ 206,765	\$ 5,503,543	\$ -
WT1403	Reclaimed Water Line Extension Debt Payment-Impact	\$ 360,957	\$ 118,494	\$ 479,451	\$ 439,957	\$ 39,494	\$ 601,145	\$ 121,694
WT1603	Misc. Valve Replacement (min bal \$150,000)	\$ 120,000	\$ 40,000	\$ 160,000	\$ 113,233	\$ 46,767	\$ 265,000	\$ 105,000
WT1604	Reclaimed Water Line Extension Phase III Design	\$ 1,280,000	\$ (735,827)	\$ 544,173	\$ -	\$ 544,173	\$ 544,173	\$ -
FB9910	FB - Water Impact (Restricted)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,553,025)
FB9901	FB - Water & Wastewater CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (175,092)
FB9915	FB - Water & Wastewater CIP (Restricted)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,129,344)
Sub-Total Water Projects		\$ 18,594,762	\$ (495,699)	\$ 18,099,063	\$ 15,520,971	\$ 2,578,092	\$ 18,187,922	\$ (2,768,602)

¹ Portion of debt not yet issued.

² Excess funding will be transferred to Reclaimed Water Line Extension Phase III Construction.

**CAPITAL IMPROVEMENTS PROGRAM
FUNDED PROJECTS SUMMARY**

Project Number	Project Description	Budget as of 5/31/16	Appropriation/ Amendment	Budget as of 5/31/17	Expended as of 5/31/17	Remaining Funds	Revised Project Cost Estimates	Unfunded/ (Excess Funding)
OTHER								
AC1601	Texas Star Sports Complex Phase V	\$ 2,602,877	\$ -	\$ 2,602,877	\$ 2,006,990	\$ 595,887	\$ 2,602,877	\$ -
CM0304	Entry Monument	\$ 135,782	\$ -	\$ 135,782	\$ 106,227	\$ 29,555	\$ 135,782	\$ -
CM0804	Redevelopment	\$ 1,474,809	\$ 187,138	\$ 1,661,947	\$ 1,405,162	\$ 256,785	\$ 3,661,947	\$ 2,000,000
CM1701	Municipal Plaza Improvements Phase II	\$ -	\$ 266,733	\$ 266,733	\$ 48,541	\$ 218,192	\$ 266,733	\$ -
DV9901	EDC Incentive Funds	\$ 550,854	\$ 25,000	\$ 575,854	\$ 450,853	\$ 125,001	\$ 600,854	\$ 25,000
ED0101	Planning Consultants	\$ 204,869	\$ -	\$ 204,869	\$ 104,869	\$ 100,000	\$ 204,869	\$ -
ED1002	EDC Contingency	\$ 250,000	\$ -	\$ 250,000	\$ -	\$ 250,000	\$ 250,000	\$ -
ED1601	Midtown Development	\$ 16,417,980	\$ -	\$ 16,417,980	\$ 7,626,219	\$ 8,791,761	\$ 16,417,980	\$ -
FM1201	ADA/TAS Facility Improvements (min bal \$75,000)	\$ 115,000	\$ -	\$ 115,000	\$ 42,474	\$ 72,526	\$ 115,000	\$ -
FM1510	Development/Engineering Building Improvements	\$ 2,589,125	\$ -	\$ 2,589,125	\$ 2,580,875	\$ 8,250	\$ 2,589,125	\$ -
FM1708	Library Remodel Design	\$ -	\$ 147,630	\$ 147,630	\$ 40,626	\$ 107,004	\$ 275,000	\$ 127,370
GC1201	TSGC Misc. Improvements (min bal \$150,000)	\$ 430,000	\$ -	\$ 430,000	\$ 262,089	\$ 167,911	\$ 650,000	\$ 220,000
GC1701	TSGC Maintenance Building	\$ -	\$ 100,000	\$ 100,000	\$ 35,293	\$ 64,707	\$ 100,000	\$ -
PR0720	Misc. Park Improvements (min bal \$100,000)	\$ 665,500	\$ 80,000	\$ 745,500	\$ 666,315	\$ 79,185	\$ 795,500	\$ 50,000
PR0804	Park Irrigation	\$ 225,000	\$ 25,000	\$ 250,000	\$ 149,997	\$ 100,003	\$ 275,000	\$ 25,000
PR1401	Glade Parks Trail Connection	\$ 1,396,545	\$ -	\$ 1,396,545	\$ 590,264	\$ 806,281	\$ 1,396,545	\$ -
FB9906	FB-EDC CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (479,543)
FB9908	FB-Texas Star Sports Complex CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (14,521)
FB9909	FB-General CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (200,140)
FB9913	FB-Car Rental CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (143,874)
FB9917	FB-EDC CIP Restricted	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (950,000)
FB9918	FB-Car Rental CIP Restricted	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,000,000)
Sub-Total Other Projects		\$ 27,058,341	\$ 831,501	\$ 27,889,842	\$ 16,116,794	\$ 11,773,048	\$ 30,337,212	\$ (1,340,708)
TOTAL FUNDED PROJECTS		\$ 64,715,649	\$ 1,782,032	\$ 66,497,681	\$ 46,499,319	\$ 19,998,362	\$ 69,433,910	\$ (4,445,800)

THE CITY OF
EULESS



Debt



DEBT FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18
BEGINNING FUND BALANCE	\$ 970,943 ¹	\$ 2,454,909	\$ 2,454,909	\$ 1,481,877

REVENUES				
Property Taxes	\$ 3,127,663	\$ 3,266,160	\$ 3,473,212	\$ 3,902,318
Gross Receipts Tax	\$ -	\$ -	\$ -	\$ -
General Sales Tax	\$ -	\$ -	\$ -	\$ -
Selective Sales Tax	\$ -	\$ -	\$ -	\$ -
Fines/Fees/Penalties	\$ 18,029	\$ 21,081	\$ 15,344	\$ 20,000
Licenses & Permits	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 40,013	\$ 9,570	\$ 49,320	\$ 41,420
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -
Charges for Service	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Rental Income	\$ 552,451	\$ 495,000	\$ 555,600	\$ 495,000
Insurance/Risk/Other Financing Sources	\$ 1,715,374	\$ -	\$ -	\$ 26,967
Revenues before Transfers	\$ 5,453,530	\$ 3,791,811	\$ 4,093,476	\$ 4,485,705
Transfers from Other Funds	\$ 2,935,022	\$ 3,313,805	\$ 3,253,205	\$ 3,956,405
TOTAL REVENUES	\$ 8,388,552	\$ 7,105,616	\$ 7,346,681	\$ 8,442,110
TOTAL RESOURCES	\$ 9,359,495	\$ 9,560,525	\$ 9,801,590	\$ 9,923,987

EXPENDITURES				
Personal Services	\$ -	\$ -	\$ -	\$ -
Professional/Technical Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ -
Other Services/Contingencies	\$ -	\$ -	\$ -	\$ -
Insurance	\$ -	\$ -	\$ -	\$ -
General & Administrative	\$ -	\$ -	\$ -	\$ -
Rebates/Incentives	\$ -	\$ -	\$ -	\$ -
Supplies	\$ -	\$ -	\$ -	\$ -
Capital Purchases (Equipment)	\$ -	\$ -	\$ -	\$ -
Debt Service/Bank Charges	\$ 6,868,982	\$ 6,978,046	\$ 7,069,713	\$ 8,183,229
Expenditures before Transfers	\$ 6,868,982	\$ 6,978,046	\$ 7,069,713	\$ 8,183,229
Transfers to Other Funds	\$ 35,604	\$ -	\$ 1,250,000	\$ -
TOTAL EXPENDITURES	\$ 6,904,586	\$ 6,978,046	\$ 8,319,713	\$ 8,183,229
ENDING FUND BALANCE	\$ 2,454,909	\$ 2,582,479	\$ 1,481,877	\$ 1,740,758

The original FY2017 Budget planned for a slight increase in fund balance, however, due to the need to transfer tax note proceeds to the Equipment Replacement Fund from the prior year, there was a reduction in fund balance.

¹ Beginning balance adjusted by \$3 due to rounding.

RESERVE FUND SUMMARY	ACTUAL FY2015-16	BUDGET FY2016-17	ESTIMATED FY2016-17	BUDGET FY2017-18
BEGINNING FUND BALANCE¹	\$ 5,964,928	\$ 6,224,672	\$ 6,224,672	\$ 6,831,171

REVENUES				
Property Taxes	\$ -	\$ -	\$ -	\$ -
Gross Receipts Tax	\$ -	\$ -	\$ -	\$ -
General Sales Tax	\$ -	\$ -	\$ -	\$ -
Selective Sales Tax	\$ -	\$ -	\$ -	\$ -
Fines/Fees/Penalties	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	\$ -	\$ -	\$ -	\$ -
Interest Income	\$ 18,703	\$ 3,950	\$ 10,550	\$ 7,650
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -
Charges for Service	\$ -	\$ -	\$ -	\$ -
Miscellaneous/Rental Income	\$ 1,013,715	\$ 177,000	\$ 1,074,355	\$ 698,472
Insurance/Risk/Other Financing Sources	\$ 999,725	\$ -	\$ -	\$ -
Revenues before Transfers	\$ 2,032,143	\$ 180,950	\$ 1,084,905	\$ 706,122
Transfers from Other Funds	\$ -	\$ -	\$ -	\$ 607,500
TOTAL REVENUES	\$ 2,032,143	\$ 180,950	\$ 1,084,905	\$ 1,313,622
TOTAL RESOURCES	\$ 7,997,071	\$ 6,405,622	\$ 7,309,577	\$ 8,144,793

EXPENDITURES				
Personal Services	\$ -	\$ -	\$ -	\$ -
Professional/Technical Services	\$ -	\$ -	\$ -	\$ -
Contractual Services	\$ -	\$ -	\$ -	\$ -
Utilities	\$ -	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -	\$ -
Other Services/Contingencies	\$ -	\$ -	\$ -	\$ -
Insurance	\$ -	\$ -	\$ -	\$ -
General & Administrative	\$ -	\$ -	\$ -	\$ -
Rebates/Incentives	\$ -	\$ -	\$ -	\$ -
Supplies	\$ -	\$ -	\$ -	\$ -
Capital Purchases (Equipment)	\$ -	\$ -	\$ -	\$ -
Debt Service/Bank Charges	\$ -	\$ -	\$ -	\$ -
Expenditures before Transfers	\$ -	\$ -	\$ -	\$ -
Transfers to Other Funds	\$ 1,772,399	\$ 478,569	\$ 478,406	\$ 733,194
TOTAL EXPENDITURES	\$ 1,772,399	\$ 478,569	\$ 478,406	\$ 733,194
ENDING FUND BALANCE	\$ 6,224,672	\$ 5,927,053	\$ 6,831,171	\$ 7,411,599

Proposed FY2018 increase in fund balance is due to expected additional reserve requirements for planned debt issuances.

¹ General Emergency and Contingency Fund reflected in the Reserve Fund Summary.

INTRODUCTION TO DEBT

General Obligation: The existing debt obligation and individual issues are presented in this section with graphical representations as well.

Existing debt level reflects twenty-four years of remaining payments with additional debt capacity as the structure begins to decline after 2019 with significant drops in 2020, 2021, and 2022 and falls again in 2025. The final debt service payment lies in fiscal year 2041.

This debt structure also represents the following ratios:

<u>Debt per Capita:</u>	<u>Debt to Tax Base:</u>	<u>Current Debt to Revenue:</u>
City - \$802	0.847%	11.38%

General obligation ratios are favorable. Low debts to tax base ratios reveal the City's goal of not burdening the citizens with excessive debt.

The portion of the tax rate that is dedicated for existing debt levels is approximately 21.93%, which is a fiscally sound level.

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Euless' adopted rate of \$0.4625 falls well below this limit.

Euless' financial policies address debt management. Excerpts from that section include the following:

- ☆ Long-term debt will not be used for operating purposes, and the life of the bonds will not exceed the useful life of the projects financed.
- ☆ Full disclosure of operations will be made to the bond rating agencies. The City staff, with the assistance of fiscal advisors or bond counsel, will prepare the necessary materials for and presentation to the rating agencies.
- ☆ The debt burden should be within the norm of comparable cities. Specifically, maintenance of capacity not to exceed the median per capita and per assessed valuation will be monitored.
- ☆ The City will issue bonds with an average life of twenty (20) years or less in order to reduce net interest cost and maintain future flexibility by paying off debt earlier. The issuance should contribute to an overall curve that is relatively flat.

Future debt issues will be considered within the parameters of the City's financial policies, ratios, supporting revenues, and political climate.

Revenue: The City's revenue bonds are comprised of Water and Wastewater, and Sales Tax.

Water and Wastewater

The existing debt structure represents eighteen years of remaining payments with a decline in 2021. The final payment lies in 2035.

Current Revenue Bond Coverage for Water and Wastewater Bonds is 6.96 (see Table 12 of September 30, 2016 CAFR).

Sales Tax

The City approved an additional sales tax of a half-cent under the 4b Economic Development legislation. The purpose of the sales tax is to fund library projects, parks projects, and economic development. The final payment on these bonds is scheduled for 2019.

Current coverage ratio is 133 times, as calculated below:

Gross Sales Tax Receipts	\$5,100,060	133
Avg. Annual Debt outstanding	\$38,322	

Eules's financial policies also address revenue issues in the debt management section. Excerpts from that section include the following:

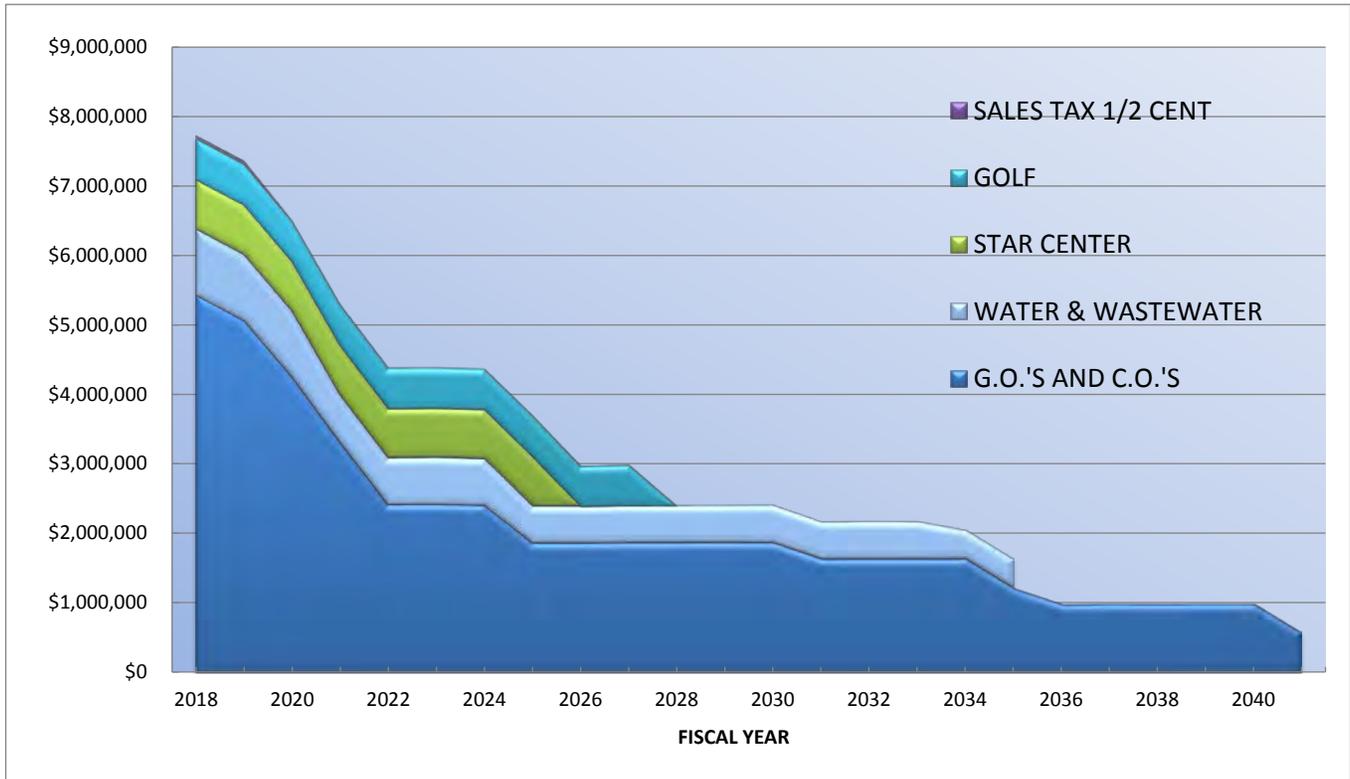
- ☆ When appropriate, self-supporting revenues will pay debt service in lieu of tax revenues.
- ☆ The City has both revenue bonds and other indebtedness of the Water and Wastewater Fund. The City will maintain two coverage ratios: 1.50 for revenue bonds "technical average" and 1.25 for all indebtedness "practical coverage". The City will issue new debt for an Enterprise only after an "additional bonds" test has been applied.
- ☆ The City will issue bonds with an average life of twenty (20) years or less in order to reduce net interest cost and maintain future flexibility by paying off debt earlier. The issuance should contribute to an overall curve that is relatively flat.

Bond Rating History

RATING AGENCY	TYPE	DATES	RATING
Standard & Poor's	G.O.	02/09 to present	AA
		6/04 to 02/09	AA-
		4/84 to 6/04	A+
		4/84	A to A+
	WW & SS	05/12 to present	AA+
	Revenue	9/08 to 05/12	AA
		6/04 to 9/08	A+
		6/87 to 6/04	A
		4/83 to 6/87	A-
		Prior to 4/83	BBB+
Moody's		G.O.	*04/10 to present
	5/85 to 04/10		A1
	Prior to 5/85		A
	WW & SS Revenue	*04/10 to present	Aa2
		6/04 to 04/10	A1
		6/99 to 6/04	A2
		1983 to 1999	A

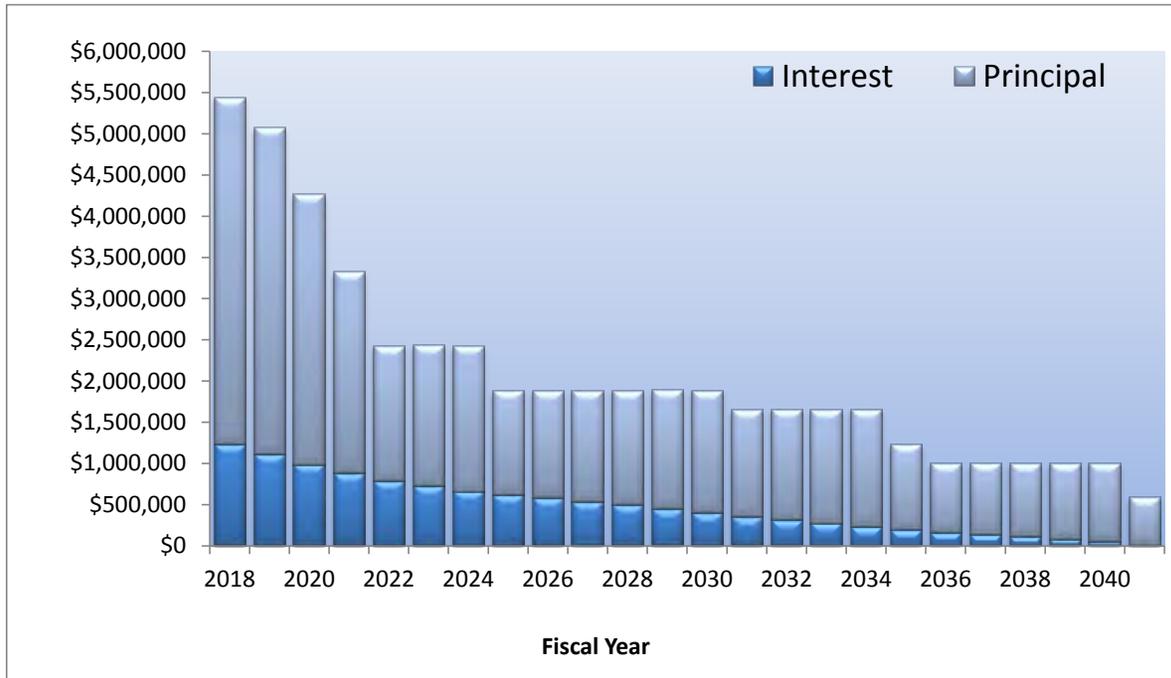
*Moody's recalibrated its rating designations in April of 2010.

ANNUAL DEBT SERVICE TOTAL GENERAL OBLIGATION AND REVENUE DEBT



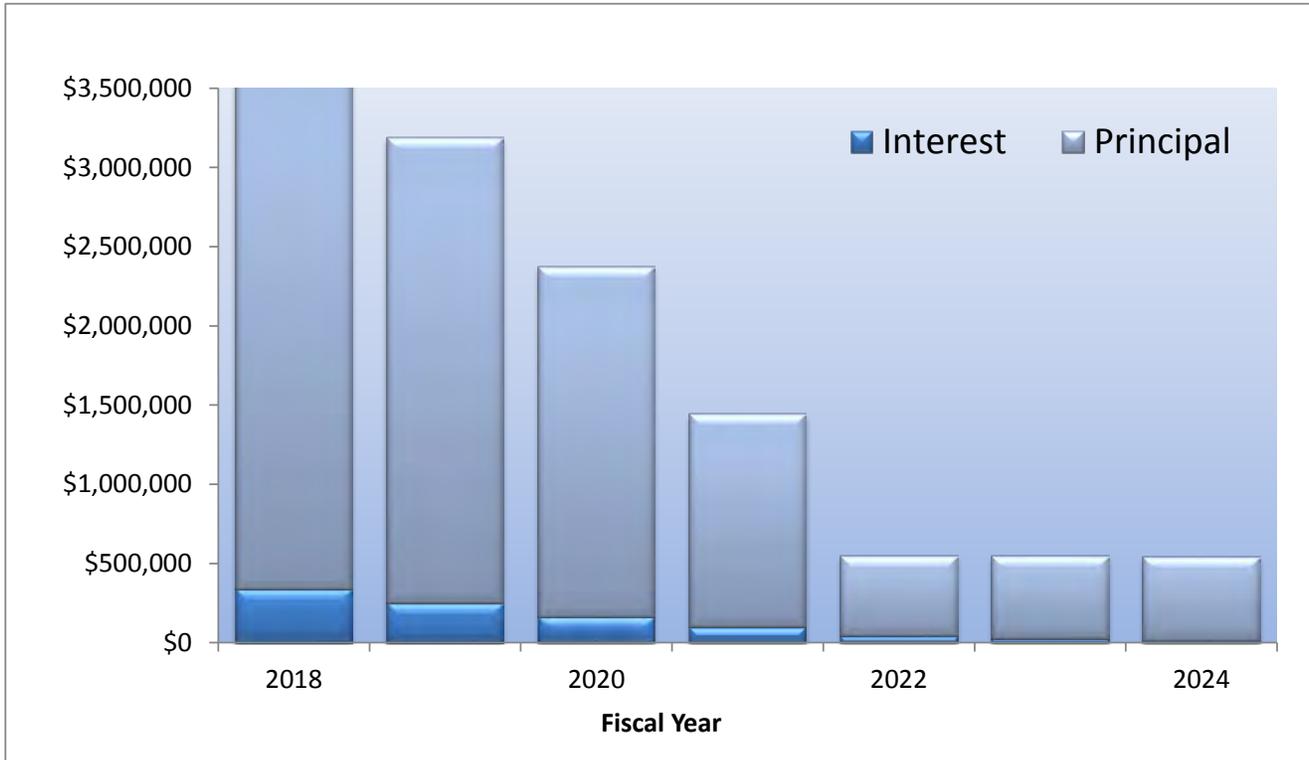
TOTAL ANNUAL DEBT SERVICE REQUIREMENTS						
SUMMARY OF TOTAL GENERAL OBLIGATION AND REVENUE DEBT						
YEAR	GENERAL & CERTIFICATES OF OBLIGATION	GOLF	WATER & WASTEWATER	STAR CENTER	SALES TAX ½ CENT	REQUIREMENTS
2018	\$5,438,868	\$595,425	\$948,392	\$705,900	\$36,073	\$7,724,657
2019	\$5,073,922	\$588,600	\$948,828	\$708,390	\$40,572	\$7,360,312
2020	\$4,263,400	\$589,125	\$948,822	\$708,863	\$0	\$6,510,209
2021	\$3,326,525	\$594,125	\$678,022	\$712,495	\$0	\$5,311,167
2022	\$2,430,000	\$591,275	\$671,200	\$710,020	\$0	\$4,402,495
2023	\$2,432,875	\$590,444	\$678,663	\$706,020	\$0	\$4,408,002
2024	\$2,419,791	\$588,738	\$670,198	\$708,740	\$0	\$4,387,466
2025	\$1,880,656	\$591,072	\$530,954	\$715,140	\$0	\$3,717,822
2026	\$1,880,781	\$587,419	\$528,802	\$0	\$0	\$2,997,002
2027	\$1,884,606	\$592,678	\$536,097	\$0	\$0	\$3,013,381
2028	\$1,886,650	\$0	\$532,247	\$0	\$0	\$2,418,897
2029	\$1,887,363	\$0	\$532,848	\$0	\$0	\$2,420,210
2030	\$1,886,338	\$0	\$537,852	\$0	\$0	\$2,424,190
2031	\$1,648,716	\$0	\$536,717	\$0	\$0	\$2,185,433
2032	\$1,649,544	\$0	\$540,017	\$0	\$0	\$2,189,561
2033	\$1,648,956	\$0	\$537,707	\$0	\$0	\$2,186,663
2034	\$1,652,100	\$0	\$409,857	\$0	\$0	\$2,061,957
2035	\$1,223,659	\$0	\$412,599	\$0	\$0	\$1,636,258
2036	\$995,563	\$0	\$0	\$0	\$0	\$995,563
2037	\$999,469	\$0	\$0	\$0	\$0	\$999,469
2038	\$997,438	\$0	\$0	\$0	\$0	\$997,438
2039	\$999,625	\$0	\$0	\$0	\$0	\$999,625
2040	\$999,725	\$0	\$0	\$0	\$0	\$999,725
2041	\$589,425	\$0	\$0	\$0	\$0	\$589,425
TOTAL	\$50,095,993	\$5,908,900	\$11,179,819	\$5,675,568	\$76,645	\$72,936,925

Total General Obligation Debt Composition of Debt Service



DEBT SERVICE REQUIREMENTS SUMMARY OF GENERAL OBLIGATION DEBT			
YEAR	INTEREST	PRINCIPAL	REQUIREMENTS
2018	\$1,227,171	\$4,211,697	\$5,438,868
2019	\$1,110,074	\$3,963,848	\$5,073,922
2020	\$983,400	\$3,280,000	\$4,263,400
2021	\$881,525	\$2,445,000	\$3,326,525
2022	\$790,000	\$1,640,000	\$2,430,000
2023	\$727,875	\$1,705,000	\$2,432,875
2024	\$659,791	\$1,760,000	\$2,419,791
2025	\$615,656	\$1,265,000	\$1,880,656
2026	\$575,781	\$1,305,000	\$1,880,781
2027	\$534,606	\$1,350,000	\$1,884,606
2028	\$491,650	\$1,395,000	\$1,886,650
2029	\$447,363	\$1,440,000	\$1,887,363
2030	\$401,338	\$1,485,000	\$1,886,338
2031	\$353,716	\$1,295,000	\$1,648,716
2032	\$314,544	\$1,335,000	\$1,649,544
2033	\$273,956	\$1,375,000	\$1,648,956
2034	\$232,100	\$1,420,000	\$1,652,100
2035	\$188,659	\$1,035,000	\$1,223,659
2036	\$160,563	\$835,000	\$995,563
2037	\$134,469	\$865,000	\$999,469
2038	\$107,438	\$890,000	\$997,438
2039	\$79,625	\$920,000	\$999,625
2040	\$49,725	\$950,000	\$999,725
2041	\$9,425	\$580,000	\$589,425
TOTAL	\$11,350,448	\$38,745,545	\$50,095,993

Tax-Supported General Obligation Debt Composition of Debt Service



DEBT SERVICE REQUIREMENTS			
SUMMARY OF TAX-SUPPORTED GENERAL OBLIGATION DEBT			
YEAR	INTEREST	PRINCIPAL	REQUIREMENTS
2018	\$337,065	\$3,341,697	\$3,678,761
2019	\$249,293	\$2,938,848	\$3,188,141
2020	\$162,319	\$2,210,000	\$2,372,319
2021	\$96,619	\$1,345,000	\$1,441,619
2022	\$42,419	\$505,000	\$547,419
2023	\$24,519	\$520,000	\$544,519
2024	\$8,359	\$535,000	\$543,359
TOTAL	\$920,592	\$11,395,545	\$12,316,137

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:	GENERAL OBLIGATION REFUNDING BONDS,SERIES 2011				
DATED:	January 15, 2011				
ORIGINAL AMOUNT:	\$6,575,000				
INTEREST RATES:	BOND YEARS 2013-2014 @ 2.000%, 2015-2016 @ 3.000%, 2017-2019 @ 3.500%, 2020-2021 @ 4.000%				
PAYING AGENT:	U.S. BANK				
OPTION DATE:	N/A				
YEAR	COUPON	INTEREST		PRINCIPAL	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15	AUGUST 15	
2018	3.500%	\$60,550	\$60,550	\$760,000	\$881,100
2019	3.500%	\$47,250	\$47,250	\$780,000	\$874,500
2020	4.000%	\$33,600	\$33,600	\$820,000	\$887,200
2021	4.000%	\$17,200	\$17,200	\$860,000	\$894,400
TOTAL		\$158,600	\$158,600	\$3,220,000	\$3,537,200

Proceeds from the sale of the Bonds were used to (i) refund a portion of the City's outstanding debt in order to lower the overall debt service requirements of the City and (ii) to pay the costs associated with the issuance of the bonds. These Bonds are direct obligations of the City payable from an annual ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		GENERAL OBLIGATION REFUNDING BONDS,SERIES 2012			
DATED:		December 1, 2011			
ORIGINAL AMOUNT:		\$5,955,000			
INTEREST RATES:		BOND YEARS 2012-2016 @ 2.000%, 2017-2019 @ 3.000%, 2020-2022 @ 4.000%, 2023 @ 3.000% and 2024 @ 3.125%			
PAYING AGENT:		U.S. BANK			
OPTION DATE:		February 15, 2021			
YEAR	COUPON	INTEREST		PRINCIPAL	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15	FEBRUARY 15	
2018	3.000%	\$58,634	\$52,109	\$435,000	\$545,744
2019	3.000%	\$52,109	\$45,359	\$450,000	\$547,469
2020	4.000%	\$45,359	\$35,959	\$470,000	\$551,319
2021	4.000%	\$35,959	\$26,259	\$485,000	\$547,219
2022	4.000%	\$26,259	\$16,159	\$505,000	\$547,419
2023	3.000%	\$16,159	\$8,359	\$520,000	\$544,519
2024	3.125%	\$8,359	\$0	\$535,000	\$543,359
TOTAL		\$242,841	\$184,206	\$3,400,000	\$3,827,047

Proceeds from the sale of the Bonds were used to (i) refund a portion of the City's outstanding debt in order to lower the overall debt service requirements of the City and (ii) to pay the costs associated with the issuance of the bonds. These Bonds are direct obligations of the City payable from an annual ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:	GENERAL OBLIGATION REFUNDING BONDS, SERIES 2014				
DATED:	October 15, 2014				
ORIGINAL AMOUNT:	\$5,685,000				
INTEREST RATES:	BOND YEARS 2016-2020 @ 3.00%				
PAYING AGENT:	U.S. BANK				
OPTION DATE:	N/A				
YEAR	COUPON	INTEREST		PRINCIPAL FEBRUARY 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	3.000%	\$46,950	\$27,150	\$1,320,000	\$1,394,100
2019	3.000%	\$27,150	\$13,800	\$890,000	\$930,950
2020	3.000%	\$13,800	\$0	\$920,000	\$933,800
TOTAL		\$87,900	\$40,950	\$3,130,000	\$3,258,850

Proceeds from the sale of the Bonds will be used to (i) refund a portion of the City's currently refundable outstanding debt (the "Refunded Obligations"), in order to lower the overall debt service requirements of the City and (ii) payment of costs associated with the issuance of the Bonds (see "Plan of Financing - Refunded Obligations" for more detail and Schedule I for a detailed description of the Refunded Obligations). These Bonds are direct obligations of the City payable from a continuing ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:	TAX ANTICIPATION NOTES, SERIES 2016				
DATED:	August 30, 2016				
ORIGINAL AMOUNT:	\$1,280,000				
INTEREST RATES:	BOND YEARS 2017-2019 @ 1.16%				
PAYING AGENT:	FROST BANK				
OPTION DATE:	N/A				
YEAR	COUPON	INTEREST		PRINCIPAL AUGUST 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	1.160%	\$4,988	\$4,988	\$425,000	\$434,976
2019	1.160%	\$2,523	\$2,523	\$435,000	\$440,046
TOTAL		\$7,511	\$7,511	\$860,000	\$875,022

Proceeds from the sale of the Notes will be used to (i) purchase equipment for the fire department and (ii) payment of costs associated with the issuance of the Notes. These Notes are direct obligations of the City payable from a continuing ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

CITY OF EULESS				
DEBT SERVICE REQUIREMENTS				
DESCRIPTION:		CISCO CAPITAL LEASE, SERIES 2016		
DATED:		October 31, 2016		
ORIGINAL AMOUNT:		\$275,000		
INTEREST RATES:		* 0% INTEREST RATE; 8.024% Yield for Internal Revenue Purposes		
PAYING AGENT:		DE LAGE LANDEN PUBLIC FINANCE LLC		
OPTION DATE:		N/A		
YEAR	IRS INTEREST	INTEREST DECEMBER 15	PRINCIPAL DECEMBER 15	TOTAL REQUIREMENTS
2018	8.024%	\$14,970	\$76,697	\$91,667
2019	8.024%	\$7,818	\$83,848	\$91,667
TOTAL		\$22,788	\$160,545	\$183,333

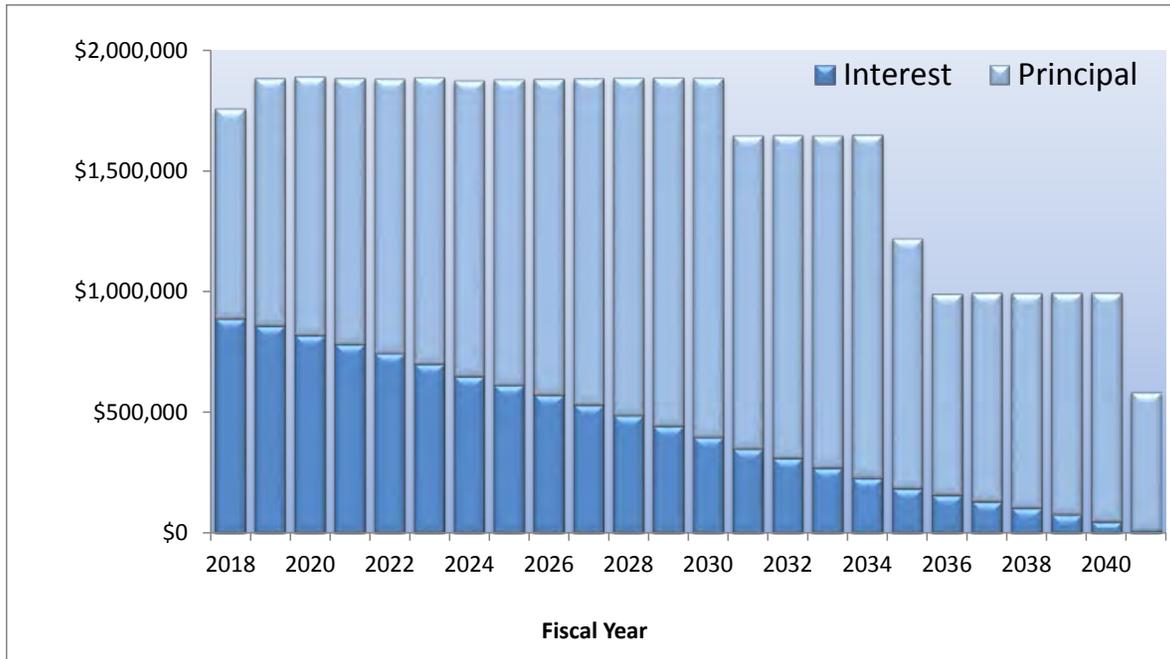
Proceeds from the sale of the Notes will be used to purchase equipment for the City. The Lease is a direct obligation of the payable from a continuing ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		TAX ANTICIPATION NOTES, SERIES 2017			
DATED:		September 12, 2017			
ORIGINAL AMOUNT:		\$625,000			
INTEREST RATES:		BOND YEARS 2018-2019 @ 1.17%			
PAYING AGENT:		FIRST NATIONAL BANK OF TEXAS			
OPTION DATE:		N/A			
YEAR	COUPON	INTEREST		PRINCIPAL AUGUST 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	1.170%	\$2,519	\$3,656	\$325,000	\$331,175
2019	1.170%	\$1,755	\$1,755	\$300,000	\$303,510
TOTAL		\$4,274	\$5,411	\$625,000	\$634,685

Proceeds from the sale of the Notes will be used to (i) purchase equipment for the City and (ii) payment of costs associated with the issuance of the Notes. These Notes are direct obligations of the City payable from a continuing ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

TIRZ/PID-Supported General Obligation Debt Composition of Debt Service



DEBT SERVICE REQUIREMENTS SUMMARY OF TIRZ/PID-SUPPORTED GENERAL OBLIGATION DEBT			
YEAR	INTEREST	PRINCIPAL	REQUIREMENTS
2018	\$890,106	\$870,000	\$1,760,106
2019	\$860,781	\$1,025,000	\$1,885,781
2020	\$821,081	\$1,070,000	\$1,891,081
2021	\$784,906	\$1,100,000	\$1,884,906
2022	\$747,581	\$1,135,000	\$1,882,581
2023	\$703,356	\$1,185,000	\$1,888,356
2024	\$651,431	\$1,225,000	\$1,876,431
2025	\$615,656	\$1,265,000	\$1,880,656
2026	\$575,781	\$1,305,000	\$1,880,781
2027	\$534,606	\$1,350,000	\$1,884,606
2028	\$491,650	\$1,395,000	\$1,886,650
2029	\$447,363	\$1,440,000	\$1,887,363
2030	\$401,338	\$1,485,000	\$1,886,338
2031	\$353,716	\$1,295,000	\$1,648,716
2032	\$314,544	\$1,335,000	\$1,649,544
2033	\$273,956	\$1,375,000	\$1,648,956
2034	\$232,100	\$1,420,000	\$1,652,100
2035	\$188,659	\$1,035,000	\$1,223,659
2036	\$160,563	\$835,000	\$995,563
2037	\$134,469	\$865,000	\$999,469
2038	\$107,438	\$890,000	\$997,438
2039	\$79,625	\$920,000	\$999,625
2040	\$49,725	\$950,000	\$999,725
2041	\$9,425	\$580,000	\$589,425
TOTAL	\$10,429,856	\$27,350,000	\$37,779,856

TIRZ - Tax Increment Reinvestment Zone
PID - Public Improvement District

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		TAX & WATERWORKS & SEWER SYSTEM (LIMITED PLEDGE) REVENUE CERTIFICATES OF OBLIGATION, SERIES 2011			
DATED:		January 15, 2011			
ORIGINAL AMOUNT:		\$180,130			
INTEREST RATES:		BOND YEARS 2011-2018 @ 3.000%, 2019-2026 @ 4.000%, 2027-2028 @ 4.125%, 2029-2030 @ 4.250%			
PAYING AGENT:		U.S. BANK			
OPTION DATE:		August 15, 2021			
YEAR	COUPON	INTEREST		PRINCIPAL	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15	AUGUST 15	
2018	3.000%	\$2,800	\$2,800	\$10,000	\$15,600
2019	4.000%	\$2,650	\$2,650	\$10,000	\$15,300
2020	4.000%	\$2,450	\$2,450	\$10,000	\$14,900
2021	4.000%	\$2,250	\$2,250	\$10,000	\$14,500
2022	4.000%	\$2,050	\$2,050	\$10,000	\$14,100
2023	4.000%	\$1,850	\$1,850	\$10,000	\$13,700
2024	4.000%	\$1,650	\$1,650	\$10,000	\$13,300
2025	4.000%	\$1,450	\$1,450	\$10,000	\$12,900
2026	4.000%	\$1,250	\$1,250	\$10,000	\$12,500
2027	4.125%	\$1,050	\$1,050	\$10,000	\$12,100
2028	4.125%	\$844	\$844	\$10,000	\$11,688
2029	4.250%	\$638	\$638	\$15,000	\$16,275
2030	4.250%	\$319	\$319	\$15,000	\$15,638
TOTAL		\$21,250	\$21,250	\$140,000	\$182,500

Proceeds from the sale of the Bonds were used for (i) street improvements, including drainage, landscaping, curbs, gutters, sidewalks, entryways, signage, lighting, and traffic signalization incidental thereto, and the acquisition of land and rights-of-way therefor, and (ii) to pay the costs associated with the issuance of the bonds. These Bonds are direct obligations of the City payable from an annual ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		TAX & WATERWORKS & SEWER SYSTEM (LIMITED PLEDGE) REVENUE CERTIFICATES OF OBLIGATION, SERIES 2011 (GLADE PARKS)			
DATED:		January 15, 2011			
ORIGINAL AMOUNT:		\$2,854,870			
INTEREST RATES:		BOND YEARS 2011-2018 @3.000%, 2019-2026 @ 4.000%, 2027-2028@ 4.125%, 2029-2030 @4.250%			
PAYING AGENT:		U.S. BANK			
OPTION DATE:		August 15, 2021			
YEAR	COUPON	INTEREST		PRINCIPAL AUGUST 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	3.000%	\$44,797	\$44,797	\$135,000	\$224,594
2019	4.000%	\$42,772	\$42,772	\$140,000	\$225,544
2020	4.000%	\$39,972	\$39,972	\$145,000	\$224,944
2021	4.000%	\$37,072	\$37,072	\$150,000	\$224,144
2022	4.000%	\$34,072	\$34,072	\$155,000	\$223,144
2023	4.000%	\$30,972	\$30,972	\$165,000	\$226,944
2024	4.000%	\$27,672	\$27,672	\$170,000	\$225,344
2025	4.000%	\$24,272	\$24,272	\$175,000	\$223,544
2026	4.000%	\$20,772	\$20,772	\$185,000	\$226,544
2027	4.125%	\$17,072	\$17,072	\$195,000	\$229,144
2028	4.125%	\$13,050	\$13,050	\$200,000	\$226,100
2029	4.250%	\$8,925	\$8,925	\$205,000	\$222,850
2030	4.250%	\$4,569	\$4,569	\$215,000	\$224,138
TOTAL		\$345,988	\$345,988	\$2,235,000	\$2,926,975

Proceeds from the sale of the Bonds were used for (i) street improvements, including drainage, landscaping, curbs, gutters, sidewalks, entryways, signage, lighting, and traffic signalization incidental thereto, and the acquisition of land and rights-of-way therefor, and (ii) to pay the costs associated with the issuance of the bonds. These Bonds are direct obligations of the City payable from an annual ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:	TAX & WATERWORKS & SEWER SYSTEM (LIMITED PLEDGE) REVENUE CERTIFICATES OF OBLIGATION, SERIES 2014 (GLADE PARKS)				
DATED:	October 15, 2014				
ORIGINAL AMOUNT:	\$5,715,000				
INTEREST RATES:	BOND YEARS 2017-2023 @5.000%, 2024-2034 @ 3.000%				
PAYING AGENT:	U.S. BANK				
OPTION DATE:	August 15, 2024				
YEAR	COUPON	INTEREST		PRINCIPAL AUGUST 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	5.000%	\$98,075	\$98,075	\$230,000	\$426,150
2019	5.000%	\$92,325	\$92,325	\$240,000	\$424,650
2020	5.000%	\$86,325	\$86,325	\$255,000	\$427,650
2021	5.000%	\$79,950	\$79,950	\$265,000	\$424,900
2022	5.000%	\$73,325	\$73,325	\$280,000	\$426,650
2023	5.000%	\$66,325	\$66,325	\$295,000	\$427,650
2024	3.000%	\$58,950	\$58,950	\$305,000	\$422,900
2025	3.000%	\$54,375	\$54,375	\$315,000	\$423,750
2026	3.000%	\$49,650	\$49,650	\$325,000	\$424,300
2027	3.000%	\$44,775	\$44,775	\$335,000	\$424,550
2028	3.000%	\$39,750	\$39,750	\$345,000	\$424,500
2029	3.000%	\$34,575	\$34,575	\$355,000	\$424,150
2030	3.000%	\$29,250	\$29,250	\$365,000	\$423,500
2031	3.000%	\$23,775	\$23,775	\$380,000	\$427,550
2032	3.000%	\$18,075	\$18,075	\$390,000	\$426,150
2033	3.000%	\$12,225	\$12,225	\$400,000	\$424,450
2034	3.000%	\$6,225	\$6,225	\$415,000	\$427,450
TOTAL		\$867,950	\$867,950	\$5,495,000	\$7,230,900

Proceeds from the sale of the Bonds will be used for (i) street improvements, including drainage, landscaping, curbs, gutters, sidewalks, entryways, signage, lighting, and traffic signalization incidental thereto, and the acquisition of land and rights-of-way therefor, and (ii) professional services rendered in relation to such projects and the financing thereof. These Bonds are direct obligations of the City payable from an annual ad valorem tax levied on all taxable property within the City, within the limits prescribed by law.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		TAX & WATERWORKS & SEWER SYSTEM (LIMITED PLEDGE) REVENUE CERTIFICATES OF OBLIGATION, SERIES 2015 (GLADE PARKS PHASE 3)			
DATED:		October 27, 2015			
ORIGINAL AMOUNT:		\$3,030,000			
INTEREST RATES:		BOND YEARS 2016-2035 @3.000% - 5.000%			
PAYING AGENT:		U.S. BANK			
OPTION DATE:		February 15, 2026			
YEAR	COUPON	INTEREST		PRINCIPAL FEBRUARY 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	5.000%	\$56,000	\$53,125	\$115,000	\$224,125
2019	5.000%	\$53,125	\$50,125	\$120,000	\$223,250
2020	5.000%	\$50,125	\$46,875	\$130,000	\$227,000
2021	5.000%	\$46,875	\$43,500	\$135,000	\$225,375
2022	5.000%	\$43,500	\$40,000	\$140,000	\$223,500
2023	5.000%	\$40,000	\$36,375	\$145,000	\$221,375
2024	5.000%	\$36,375	\$32,625	\$150,000	\$219,000
2025	3.000%	\$32,625	\$30,225	\$160,000	\$222,850
2026	3.000%	\$30,225	\$27,750	\$165,000	\$222,975
2027	3.000%	\$27,750	\$25,200	\$170,000	\$222,950
2028	3.000%	\$25,200	\$22,500	\$180,000	\$227,700
2029	3.000%	\$22,500	\$19,725	\$185,000	\$227,225
2030	3.000%	\$19,725	\$16,875	\$190,000	\$226,600
2031	3.125%	\$16,875	\$13,828	\$195,000	\$225,703
2032	3.125%	\$13,828	\$10,703	\$200,000	\$224,531
2033	3.250%	\$10,703	\$7,291	\$210,000	\$227,994
2034	3.500%	\$7,291	\$3,797	\$215,000	\$226,088
2035	3.375%	\$3,797	\$0	\$225,000	\$228,797
TOTAL		\$536,519	\$480,519	\$3,030,000	\$4,047,038

Proceeds from the sale of the Certificates will be used for (i) street improvements, including drainage, landscaping, curbs, gutters, sidewalks, entryways, signage, lighting and traffic signalization incident thereto and the acquisition of land and rights-of-way therefor and (ii) professional services rendered in relation to such projects and the financing thereof.

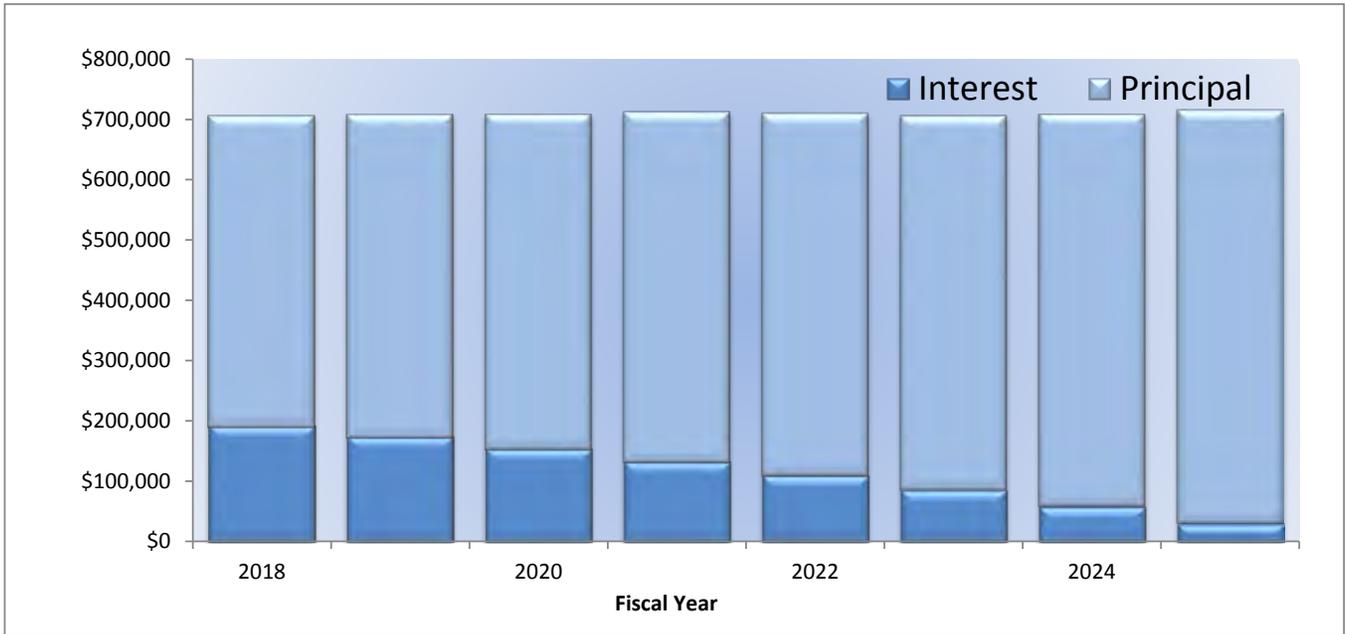
**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		TAX & WATERWORKS & SEWER SYSTEM (LIMITED PLEDGE) REVENUE CERTIFICATES OF OBLIGATION, SERIES 2016 (MIDTOWN DEVELOPMENT)			
DATED:		January 12, 2016			
ORIGINAL AMOUNT:		\$16,450,000			
INTEREST RATES:		BOND YEARS 2016-2041 @2.000% - 4.000%			
PAYING AGENT:		U.S. BANK			
OPTION DATE:		August 15, 2026			
YEAR	COUPON	INTEREST		PRINCIPAL AUGUST 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	2.000%	\$244,819	\$244,819	\$380,000	\$869,638
2019	3.000%	\$241,019	\$241,019	\$515,000	\$997,037
2020	2.000%	\$233,294	\$233,294	\$530,000	\$996,588
2021	2.000%	\$227,994	\$227,994	\$540,000	\$995,988
2022	3.000%	\$222,594	\$222,594	\$550,000	\$995,188
2023	4.000%	\$214,344	\$214,344	\$570,000	\$998,688
2024	2.250%	\$202,944	\$202,944	\$590,000	\$995,888
2025	3.000%	\$196,306	\$196,306	\$605,000	\$997,613
2026	3.000%	\$187,231	\$187,231	\$620,000	\$994,463
2027	3.000%	\$177,931	\$177,931	\$640,000	\$995,863
2028	3.000%	\$168,331	\$168,331	\$660,000	\$996,663
2029	3.000%	\$158,431	\$158,431	\$680,000	\$996,863
2030	3.000%	\$148,231	\$148,231	\$700,000	\$996,463
2031	3.000%	\$137,731	\$137,731	\$720,000	\$995,463
2032	3.000%	\$126,931	\$126,931	\$745,000	\$998,863
2033	3.000%	\$115,756	\$115,756	\$765,000	\$996,513
2034	3.000%	\$104,281	\$104,281	\$790,000	\$998,563
2035	3.000%	\$92,431	\$92,431	\$810,000	\$994,863
2036	3.125%	\$80,281	\$80,281	\$835,000	\$995,563
2037	3.125%	\$67,234	\$67,234	\$865,000	\$999,469
2038	3.125%	\$53,719	\$53,719	\$890,000	\$997,438
2039	3.250%	\$39,813	\$39,813	\$920,000	\$999,625
2040	3.250%	\$24,863	\$24,863	\$950,000	\$999,725
2041*	3.250%	\$9,425	\$0	\$580,000	\$589,425
TOTAL		\$3,475,934	\$3,466,509	\$16,450,000	\$23,392,444

Proceeds from the sale of the Certificates will be used for (i) public infrastructure including demolishing dangerous structures, streets, street improvements, water and wastewater, drainage, curbs, gutters, sidewalks, entryways, signage, lighting, traffic signalization and other public improvements thereto and the acquisition of land and rights-of-way therefor and (ii) professional services rendered in relation to such projects and the financing thereof.

* In 2041, Principal payment and final maturity is February 15, 2041.

Taxable (Self Supporting) G.O. Debt Composition of Debt Service



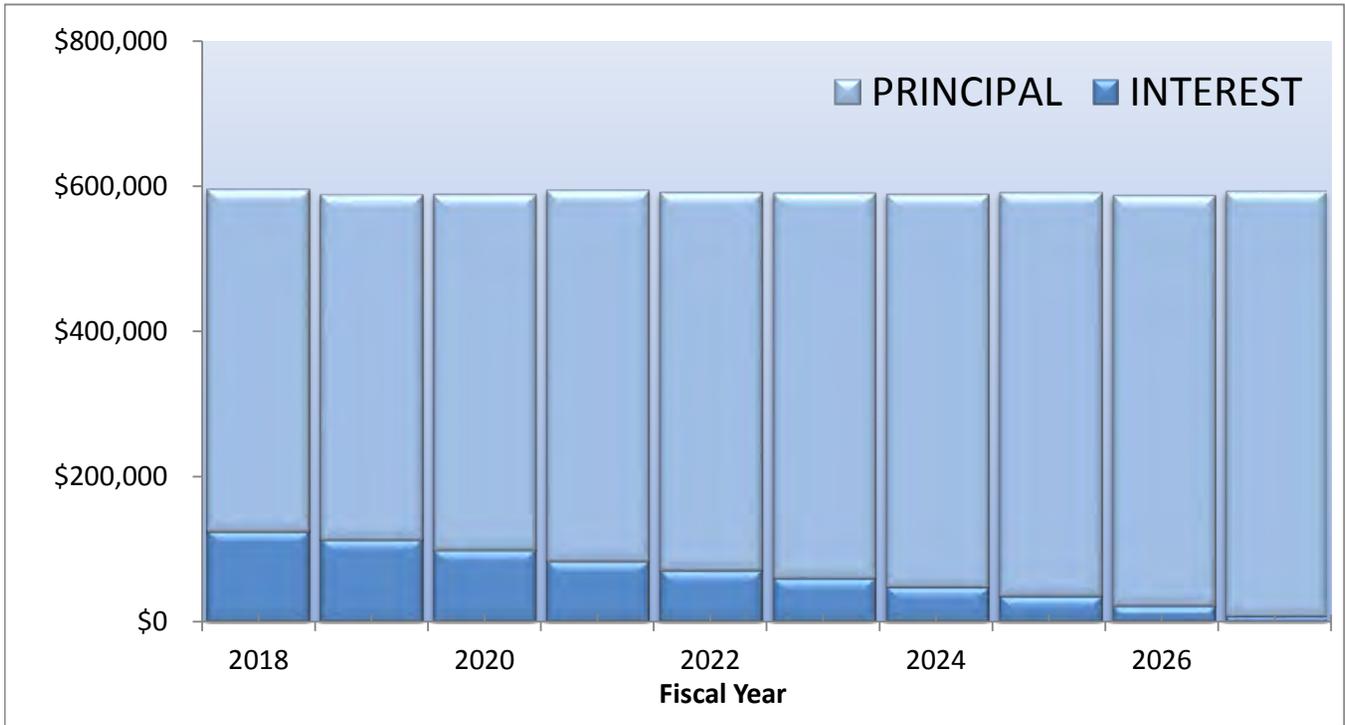
DEBT SERVICE REQUIREMENTS SUMMARY OF TAXABLE (SELF SUPPORTING) G.O. DEBT			
YEAR	INTEREST	PRINCIPAL	REQUIREMENTS
2018	\$190,900	\$515,000	\$705,900
2019	\$173,390	\$535,000	\$708,390
2020	\$153,863	\$555,000	\$708,863
2021	\$132,495	\$580,000	\$712,495
2022	\$110,020	\$600,000	\$710,020
2023	\$86,020	\$620,000	\$706,020
2024	\$58,740	\$650,000	\$708,740
2025	\$30,140	\$685,000	\$715,140
TOTAL	\$935,568	\$4,740,000	\$5,675,568

G.O. - General Obligation

CITY OF EULESS					
DEBT SERVICE REQUIREMENTS					
DESCRIPTION:		TAXABLE GENERAL OBLIGATION REFUNDING BONDS SERIES 2010			
DATED:		AUGUST 15, 2010			
ORIGINAL AMOUNT:		\$8,110,000			
INTEREST RATES:		2011 - 2025, RATES VARY FROM .680% TO 4.400%			
PAYING AGENT:		U.S. BANK			
OPTION DATE:		August 1, 2021			
YEAR	COUPON	INTEREST		PRINCIPAL AUGUST 1	TOTAL REQUIREMENTS
		FEBRUARY 1	AUGUST 1		
2018	3.400%	\$95,450	\$95,450	\$515,000	\$705,900
2019	3.650%	\$86,695	\$86,695	\$535,000	\$708,390
2020	3.850%	\$76,931	\$76,931	\$555,000	\$708,863
2021	3.875%	\$66,248	\$66,248	\$580,000	\$712,495
2022	4.000%	\$55,010	\$55,010	\$600,000	\$710,020
2023	4.400%	\$43,010	\$43,010	\$620,000	\$706,020
2024	4.400%	\$29,370	\$29,370	\$650,000	\$708,740
2025	4.400%	\$15,070	\$15,070	\$685,000	\$715,140
TOTAL		\$467,784	\$467,784	\$4,740,000	\$5,675,568

Proceeds from the sale of the Certificates were used to purchase a community ice skating recreation facility and to pay the costs associated with the issuance of the Certificates. The Certificates constitute direct obligations of the City, payable from a combination of (i) the levy and collection of a direct and continuing ad valorem tax levied on all taxable property within the City, within the limits prescribed by law, and (ii) a limited pledge (not to exceed \$1,000) of the Net revenues of the City's combined Waterworks and Sewer System as provided in the Ordinance. The facility is operated by the Dallas Stars; rental payments received from the operator are used to fund this self-supporting debt.

Golf G.O. Refunding Debt Composition of Debt Service



DEBT SERVICE REQUIREMENTS SUMMARY OF GOLF G.O. REFUNDING DEBT			
YEAR	INTEREST	PRINCIPAL	REQUIREMENTS
2018	\$125,425	\$470,000	\$595,425
2019	\$113,600	\$475,000	\$588,600
2020	\$99,125	\$490,000	\$589,125
2021	\$84,125	\$510,000	\$594,125
2022	\$71,275	\$520,000	\$591,275
2023	\$60,444	\$530,000	\$590,444
2024	\$48,738	\$540,000	\$588,738
2025	\$36,072	\$555,000	\$591,072
2026	\$22,419	\$565,000	\$587,419
2027	\$7,678	\$585,000	\$592,678
TOTAL	\$668,900	\$5,240,000	\$5,908,900

These bonds were originally issued as C. O. bonds paid from the surplus revenues of each function. Therefore, they are presented separately from other G.O. and C.O. Bonds.

G.O. - General Obligation
C.O. - Certificates of Obligation

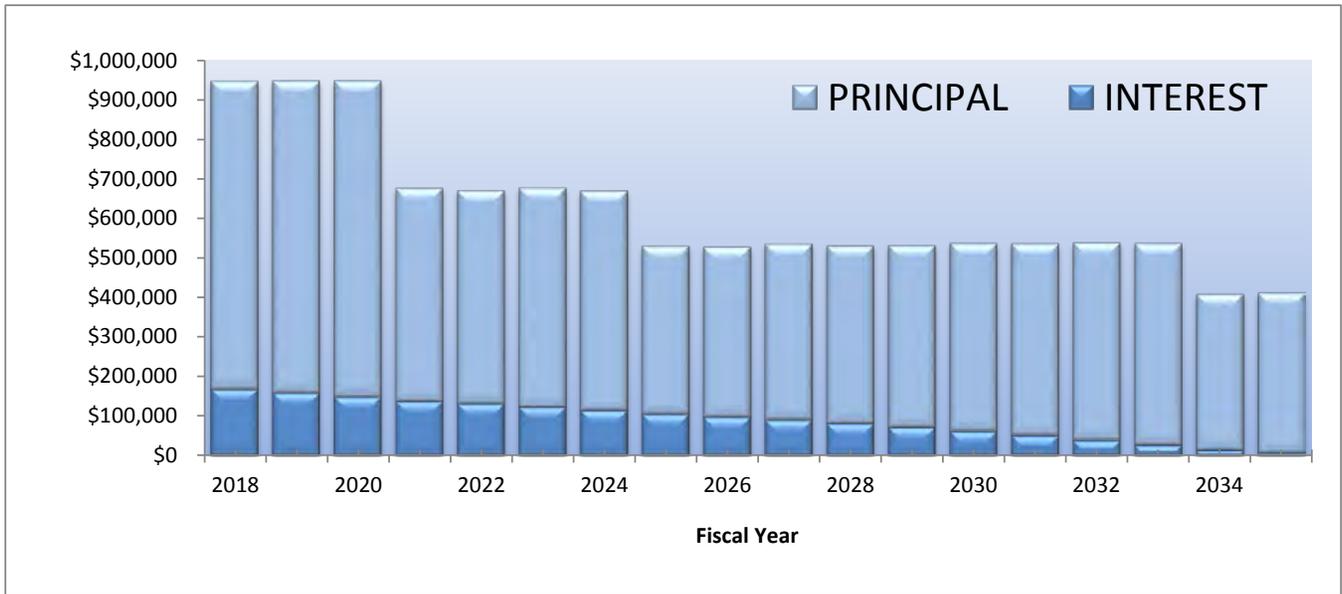
CITY OF EULESS					
DEBT SERVICE REQUIREMENTS					
DESCRIPTION:	GENERAL OBLIGATION REFUNDING BONDS, SERIES 2012A-GOLF				
DATED:	November 1, 2012				
ORIGINAL AMOUNT:	\$7,185,000				
INTEREST RATES:	BOND YEAR 2013-2014 @ 2.00%, 2015-2016 @ 4.000%, 2017-2018 @ 2.000%, 2019-2021 @ 3.000%, 2022 @ 2.000%, 2023 @ 2.125%, 2024 @ 2.250%, 2025 @ 2.375%, 2026 @ 2.500%, 2027 @ 2.625%				
PAYING AGENT:	U.S. BANK				
OPTION DATE:	FEBRUARY 15, 2022				
YEAR	COUPON	INTEREST		PRINCIPAL FEBRUARY 15	TOTAL REQUIREMENTS
		FEBRUARY 15	AUGUST 15		
2018	2.000%	\$65,063	\$60,363	\$470,000	\$595,425
2019	3.000%	\$60,363	\$53,238	\$475,000	\$588,600
2020	3.000%	\$53,238	\$45,888	\$490,000	\$589,125
2021	3.000%	\$45,888	\$38,238	\$510,000	\$594,125
2022	2.000%	\$38,238	\$33,038	\$520,000	\$591,275
2023	2.125%	\$33,038	\$27,406	\$530,000	\$590,444
2024	2.250%	\$27,406	\$21,331	\$540,000	\$588,738
2025	2.375%	\$21,331	\$14,741	\$555,000	\$591,072
2026	2.500%	\$14,741	\$7,678	\$565,000	\$587,419
2027	2.625%	\$7,678	\$0	\$585,000	\$592,678
TOTAL		\$366,981	\$301,919	\$5,240,000	\$5,908,900

Proceeds from the sale of the Bonds were used to (i) advance refund a portion of the City's outstanding debt in order to lower the overall debt service requirements of the City and (ii) to pay the costs associated with the issuance of the bonds.

AVERAGE ANNUAL DEBT OUTSTANDING

\$590,890

Water & Wastewater Revenue Debt Composition of Debt Service



DEBT SERVICE REQUIREMENTS			
SUMMARY OF WATER AND WASTEWATER SYSTEM REVENUE DEBT			
YEAR	INTEREST	PRINCIPAL	REQUIREMENTS
2018	\$168,392	\$780,000	\$948,392
2019	\$158,828	\$790,000	\$948,828
2020	\$148,822	\$800,000	\$948,822
2021	\$138,022	\$540,000	\$678,022
2022	\$131,200	\$540,000	\$671,200
2023	\$123,663	\$555,000	\$678,663
2024	\$115,198	\$555,000	\$670,198
2025	\$105,954	\$425,000	\$530,954
2026	\$98,802	\$430,000	\$528,802
2027	\$91,097	\$445,000	\$536,097
2028	\$82,247	\$450,000	\$532,247
2029	\$72,848	\$460,000	\$532,848
2030	\$62,852	\$475,000	\$537,852
2031	\$51,717	\$485,000	\$536,717
2032	\$40,017	\$500,000	\$540,017
2033	\$27,707	\$510,000	\$537,707
2034	\$14,857	\$395,000	\$409,857
2035	\$7,599	\$405,000	\$412,599
TOTAL	\$1,639,819	\$9,540,000	\$11,179,819

AVERAGE ANNUAL PRINCIPAL AND INTEREST OUTSTANDING

\$621,101

CITY OF EULESS					
DEBT SERVICE REQUIREMENTS					
DESCRIPTION:		WATERWORKS AND SEWER SYSTEM REVENUE REFUNDING BONDS, SERIES 2012			
DATED:		March 29, 2012			
ORIGINAL AMOUNT:		\$3,340,000			
INTEREST RATES:		BOND YEAR 2012-2024 @ 2.030%			
PAYING AGENT:		BANK OF TEXAS			
OPTION DATE:		N/A			
YEAR	COUPON	INTEREST		PRINCIPAL JULY 15	TOTAL REQUIREMENTS
		JANUARY 15	JULY 15		
2018	2.030%	\$17,154	\$17,154	\$375,000	\$409,308
2019	2.030%	\$13,347	\$13,347	\$385,000	\$411,694
2020	2.030%	\$9,440	\$9,440	\$395,000	\$413,880
2021	2.030%	\$5,430	\$5,430	\$130,000	\$140,860
2022	2.030%	\$4,111	\$4,111	\$130,000	\$138,222
2023	2.030%	\$2,791	\$2,791	\$140,000	\$145,582
2024	2.030%	\$1,370	\$1,370	\$135,000	\$137,740
TOTAL		\$53,643	\$53,643	\$1,690,000	\$1,797,286

Proceeds from the sale of the Bonds were used to (i) advance refund a portion of the City's outstanding Water and Wastewater System debt in order to lower the overall debt service requirements of the Water and Sewer fund and (ii) to pay the costs associated with the issuance of the Bonds.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		WATERWORKS AND SEWER SYSTEM REVENUE BONDS, SERIES 2013			
DATED:		June 25, 2013			
ORIGINAL AMOUNT:		\$1,585,000			
INTEREST RATES:		BOND YEAR 2012-2033 @ 2.00% - 5.00%			
PAYING AGENT:		U. S. BANK			
OPTION DATE:		July 25, 2023			
YEAR	COUPON	INTEREST		PRINCIPAL	TOTAL REQUIREMENTS
		JANUARY 15	JULY 15	JULY 15	
2018	3.000%	\$28,347	\$28,347	\$65,000	\$121,694
2019	3.000%	\$27,372	\$27,372	\$65,000	\$119,744
2020	3.000%	\$26,397	\$26,397	\$65,000	\$117,794
2021	3.625%	\$25,422	\$25,422	\$70,000	\$120,844
2022	3.625%	\$24,153	\$24,153	\$70,000	\$118,306
2023	3.625%	\$22,884	\$22,884	\$75,000	\$120,769
2024	4.000%	\$21,525	\$21,525	\$75,000	\$118,050
2025	4.000%	\$20,025	\$20,025	\$80,000	\$120,050
2026	4.000%	\$18,425	\$18,425	\$80,000	\$116,850
2027	4.500%	\$16,825	\$16,825	\$85,000	\$118,650
2028	4.500%	\$14,913	\$14,913	\$90,000	\$119,825
2029	4.500%	\$12,888	\$12,888	\$95,000	\$120,775
2030	5.000%	\$10,750	\$10,750	\$100,000	\$121,500
2031	5.000%	\$8,250	\$8,250	\$105,000	\$121,500
2032	5.000%	\$5,625	\$5,625	\$110,000	\$121,250
2033	5.000%	\$2,875	\$2,875	\$115,000	\$120,750
TOTAL		\$286,675	\$286,675	\$1,345,000	\$1,918,350

Proceeds from the sale of the Bonds will be used for (i) the construction, acquisition, purchase, renovation, enlargement, equipment and improvement of waterworks and sewer system properties and facilities, including the acquisition of land and rights-of-way therefor, and (ii) paying the costs associated with the issuance of the Bonds.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		WATERWORKS AND SEWER SYSTEM REVENUE BONDS, SERIES 2015A (Meters)			
DATED:		August 5, 2015			
ORIGINAL AMOUNT:		\$4,685,000			
INTEREST RATES:		BOND YEARS 2019-2035 @ 0% - 1.98%			
PAYING AGENT:		Texas Water Development Board			
OPTION DATE:		N/A			
YEAR	COUPON	INTEREST		PRINCIPAL JULY 15	TOTAL REQUIREMENTS
		JANUARY 15	JULY 15		
2018	0.000%	\$27,346	\$27,346	\$220,000	\$274,693
2019	0.110%	\$27,346	\$27,346	\$220,000	\$274,693
2020	0.350%	\$27,225	\$27,225	\$220,000	\$274,451
2021	0.590%	\$26,840	\$26,840	\$220,000	\$273,681
2022	0.800%	\$26,191	\$26,191	\$220,000	\$272,383
2023	0.960%	\$25,311	\$25,311	\$220,000	\$270,623
2024	1.120%	\$24,255	\$24,255	\$225,000	\$273,511
2025	1.250%	\$22,995	\$22,995	\$225,000	\$270,991
2026	1.390%	\$21,589	\$21,589	\$230,000	\$273,178
2027	1.500%	\$19,991	\$19,991	\$235,000	\$274,981
2028	1.590%	\$18,228	\$18,228	\$235,000	\$271,456
2029	1.670%	\$16,360	\$16,360	\$240,000	\$272,720
2030	1.740%	\$14,356	\$14,356	\$245,000	\$273,712
2031	1.800%	\$12,224	\$12,224	\$250,000	\$274,449
2032	1.850%	\$9,974	\$9,974	\$255,000	\$274,949
2033	1.900%	\$7,616	\$7,616	\$260,000	\$275,231
2034	1.940%	\$5,146	\$5,146	\$260,000	\$270,291
2035	1.980%	\$2,624	\$2,624	\$265,000	\$270,247
TOTAL		\$335,617	\$335,617	\$4,245,000	\$4,916,234

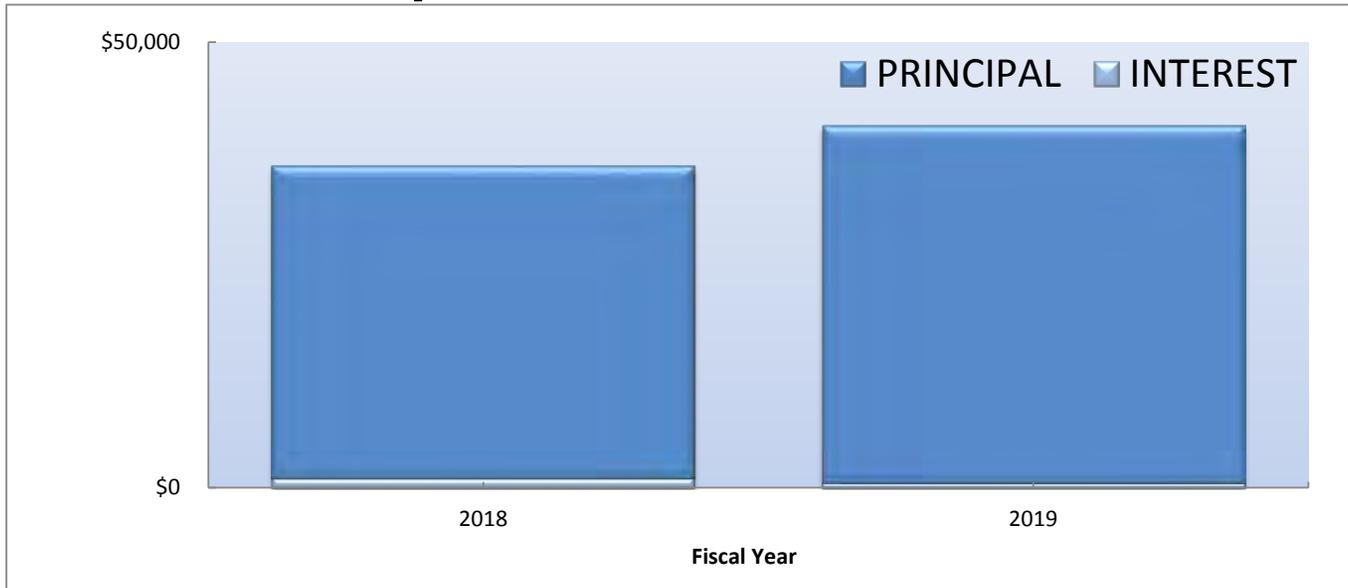
Proceeds from the sale of the Bonds will be used for (i) the construction, acquisition, purchase, renovation, enlargement, equipment and improvement of waterworks and sewer system properties and facilities, including the acquisition of land and rights-of-way therefor, and (ii) paying the costs associated with the issuance of the Bonds.

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:		WATERWORKS AND SEWER SYSTEM REVENUE BONDS, SERIES 2015B (Reclaimed Water System)			
DATED:		August 5, 2015			
ORIGINAL AMOUNT:		\$2,380,000			
INTEREST RATES:		BOND YEARS 2020-2035 @ 0% -1.68%			
PAYING AGENT:		Texas Water Development Board			
OPTION DATE:		N/A			
YEAR	COUPON	INTEREST		PRINCIPAL JULY 15	TOTAL REQUIREMENTS
		JANUARY 15	JULY 15		
2018	0.000%	\$11,349	\$11,349	\$120,000	\$142,698
2019	0.000%	\$11,349	\$11,349	\$120,000	\$142,698
2020	0.050%	\$11,349	\$11,349	\$120,000	\$142,698
2021	0.290%	\$11,319	\$11,319	\$120,000	\$142,638
2022	0.500%	\$11,145	\$11,145	\$120,000	\$142,290
2023	0.660%	\$10,845	\$10,845	\$120,000	\$141,690
2024	0.820%	\$10,449	\$10,449	\$120,000	\$140,898
2025	0.950%	\$9,957	\$9,957	\$120,000	\$139,914
2026	1.090%	\$9,387	\$9,387	\$120,000	\$138,774
2027	1.200%	\$8,733	\$8,733	\$125,000	\$142,466
2028	1.290%	\$7,983	\$7,983	\$125,000	\$140,966
2029	1.370%	\$7,177	\$7,177	\$125,000	\$139,353
2030	1.440%	\$6,320	\$6,320	\$130,000	\$142,641
2031	1.500%	\$5,384	\$5,384	\$130,000	\$140,769
2032	1.550%	\$4,409	\$4,409	\$135,000	\$143,819
2033	1.600%	\$3,363	\$3,363	\$135,000	\$141,726
2034	1.640%	\$2,283	\$2,283	\$135,000	\$139,566
2035	1.680%	\$1,176	\$1,176	\$140,000	\$142,352
TOTAL		\$143,975	\$143,975	\$2,260,000	\$2,547,949

Proceeds from the sale of the Bonds will be used for (i) the construction, acquisition, purchase, renovation, enlargement, equipment and improvement of waterworks and sewer system properties and facilities, including the acquisition of land and rights-of-way therefor, and (ii) paying the costs associated with the issuance of the Bonds.

Sales Tax Revenue Debt Composition of Debt Service



DEBT SERVICE REQUIREMENTS SUMMARY OF SALES TAX REVENUE DEBT			
YEAR	INTEREST	PRINCIPAL	TOTAL REQUIREMENTS
2018	\$1,073	\$35,000	\$36,073
2019	\$572	\$40,000	\$40,572
TOTAL	\$1,645	\$75,000	\$76,645

MAXIMUM ANNUAL DEBT SERVICE (RESERVE)	\$40,572
AVERAGE ANNUAL DEBT OUTSTANDING	\$38,322

**CITY OF EULESS
DEBT SERVICE REQUIREMENTS**

DESCRIPTION:	EULESS DEVELOPMENT CORPORATION, SALES TAX REVENUE REFUNDING BONDS, SERIES 2012				
DATED:	JANUARY 12, 2012				
ORIGINAL AMOUNT:	\$3,785,000				
INTEREST RATE:	1.43%				
PAYING AGENT:	BANK OF TEXAS				
OPTION DATE:	N/A				
		INTEREST		PRINCIPAL	TOTAL
YEAR	COUPON	MARCH 15	SEPTEMBER 15	SEPTEMBER 15	REQUIREMENTS
2018	1.43%	\$536	\$536	\$35,000	\$36,073
2019	1.43%	\$286	\$286	\$40,000	\$40,572
TOTAL		\$822	\$822	\$75,000	\$76,645

Proceeds from the sale of the Bonds were used to refund the Corporation's Sales Tax Revenue Refunding Bonds, Series 2002 and Corporation's Sales Tax Revenue Refunding Bonds, Series 2006, to lower interest costs on such indebtedness, and to pay the costs of issuance associated with the bonds. The Bonds are special obligations of the Corporation, payable from and secured by a lien on and pledge of certain pledged revenues which include the proceeds of a half of one percent sales and use tax levied within the City of Eules for the sole benefit of the Corporation.



Appendices





Appendix A

Human Resources



Full-Time Personnel Counts

	FY 15/16		FY 16/17	FY 16/17	FY 17/18
	ACTUAL		BUDGETED	ESTIMATED	BUDGETED
CITY MANAGERS OFFICE	3.50		3.50	3.50	3.50
CITY SECRETARY	3.50		3.50	3.50	3.50
INFORMATION SERVICES	1.00		1.00	1.00	1.00
FACILITY MAINTENANCE	3.00	3	3.50	3.50	4.00
LIBRARY	9.00		9.00	9.00	9.00
Total City Administration	20.00		20.50	20.50	21.00
FINANCE/BUDGET	2.00		2.00	2.00	2.00
COURTS	7.75		7.75	7.75	7.75
ACCOUNTING	3.50		3.50	3.50	4.00
PERSONNEL	3.50		3.50	3.50	3.50
PURCHASING	1.00		1.00	1.00	1.00
Total Finance/HR Department	17.75		17.75	17.75	18.25
PD CODE	15.00		15.00	15.00	15.00
PD ADMINISTRATION	6.00		6.00	6.00	6.00
PD PATROL	42.00	1	44.00	44.00	45.00
PD INVESTIGATION	13.00		13.00	13.00	13.00
PD SERVICE	22.00	1	21.00	21.00	22.00
PD DETENTION	18.00	1	17.00	17.00	17.00
Total Police Department	116.00		116.00	116.00	118.00
FIRE MARSHALL	4.00		4.00	4.00	4.00
FD ADMINISTRATION	4.00		4.00	4.00	4.00
FD PARAMEDIC	64.00	2	67.00	67.00	67.00
Total Fire Department	72.00		75.00	75.00	75.00
PLANNING	2.50	3	3.00	3.00	2.50
INSPECTIONS SERVICES	4.00		4.00	4.00	4.00
Total Planning & Development	6.50		7.00	7.00	6.50
RECREATION	6.50		6.50	6.50	6.50
PARKS	11.00		11.00	11.00	11.00
SENIOR CENTER	2.00		2.00	2.00	2.00
RECREATION ADMINISTRATION	1.00		1.00	1.00	1.00
Total Community Services	20.50		20.50	20.50	20.50
STREET MAINTENANCE	9.50	2	10.50	10.50	10.50
ANIMAL CONTROL	3.00		3.00	3.00	3.00
CITY ENGINEER	0.50		0.50	0.50	1.00
Total Public Works	13.00		14.00	14.00	14.50
GF NON-DEPARTMENTAL	0.50		0.50	0.50	0.50
Total Non-departmental	0.50		0.50	0.50	0.50
TOTAL GENERAL FUND	266.25		271.25	271.25	274.25
EDC - PARKS	12.25	2	13.25	13.25	13.25
EDC - LIBRARY	10.00		10.00	10.00	10.00
EDC - ECO. DEV.	1.00		1.00	1.00	1.00
TOTAL EDC FUND	23.25		24.25	24.25	24.25

Full-Time Personnel Counts

	FY 15/16 ACTUAL	FY 16/17 BUDGETED	FY 16/17 ESTIMATED	FY 17/18 BUDGETED
WATER OFFICE	5.00	5.00	5.00	5.00
Total Finance	5.00	5.00	5.00	5.00
W&S ENGINEERING	2.50	2.50	2.50	3.00
WATER PRODUCTION	5.75	5.75	5.75	5.75
WATER DISTRIBUTION	7.25	7.25	7.25	7.25
SEWAGE & TREATMENT	7.00	7.00	7.00	7.00
METER READING	1.00	1.00	1.00	1.00
Total Public Works	23.50	23.50	23.50	24.00
INFORMATION SERVICES	4.00	4.00	4.00	4.00
W&S NON-DEPT.	10.00	10.00	10.00	10.50
Total Non-departmental	14.00	14.00	14.00	14.50
TOTAL W&S FUND	42.50	42.50	42.50	43.50
GOLF NON DEPARTMENTAL	0.75	0.75	0.75	0.75
GOLF COURSE MAINT.	4.00	4.00	4.00	4.00
GOLF PRO SHOP	2.50	2.50	2.50	2.50
GOLF FOOD AND BEVERAGE	3.00	3.00	3.00	3.00
GOLF CONFERENCE CENTRE	1.50	1.50	1.50	1.50
TOTAL GOLF COURSE FUND	11.75	11.75	11.75	11.75
JUVENILE CASE FUND	1.25	1.25	1.25	1.25
CRIME CONTROL FUND	18.00	1	19.00	19.00
PUBLIC SAFETY SPECIAL FUND	2.00	1	1.00	0.00
SERVICE CENTER FUND	5.00	5.00	5.00	5.00
DRAINAGE UTILITY FUND	7.00	7.00	7.00	8.00
TEXAS STAR SPORTS COMPLEX	1.50	1.50	1.50	1.50
HEALTH INSURANCE FUND	1.00	1.00	1.00	1.00
WC/RISK MANAGEMENT FUND	0.50	0.50	0.50	0.50
TOTAL OTHER FUNDS	36.25	36.25	36.25	36.25
TOTAL ALL FUNDS	380.00	386.00	386.00	390.00

1) Shifted position based on funding and job function.

2) Added 3 firefighters, 1 Public Works Field Tech, 1 Athletic Coordinator.

3) Converted 2 part time positions into 1 full time position.

4) Added 1 Accountant, 1 Dispatcher and 1 Field Technician.

5) Converted a part time position into a full time position.

PERSONNEL COUNTS BY FUND

	FULL-TIME EMPLOYEES			
	FY16 ACTUAL	FY17 BUDGETED	FY17 ESTIMATED	FY18 FUNDED
GENERAL FUND	266.25	271.25	271.25	274.25
EDC FUND	23.25	24.25	24.25	24.25
WATER & WW FUND	42.50	42.50	42.50	43.50
GOLF COURSE FUND	11.75	11.75	11.75	11.75
JUVENILE CASE FUND	1.25	1.25	1.25	1.25
CRIME CONTROL DISTRICT	18.00	19.00	19.00	19.00
PUBLIC SAFETY SPECIAL FUND	2.00	1.00	1.00	0.00
SERVICE CENTER FUND	5.00	5.00	5.00	5.00
DRAINAGE UTILITY	7.00	7.00	7.00	8.00
TEXAS STAR SPORTS COMPLEX	1.50	1.50	1.50	1.50
HEALTH INSURANCE FUND	1.00	1.00	1.00	1.00
WC/RISK MANAGEMENT FUND	0.50	0.50	0.50	0.50
TOTAL	380.00	386.00	386.00	390.00

	PART-TIME EMPLOYEES			
	FY16 ACTUAL	FY17 BUDGETED	FY17 ESTIMATED	FY18 FUNDED
GENERAL FUND	50.00	49.00	49.00	49.00
EDC FUND	17.00	17.00	17.00	17.00
WATER & WW FUND	2.00	2.00	2.00	2.00
GOLF COURSE FUND	57.00	57.00	57.00	57.00
SPECIAL RECREATION FUND	3.00	3.00	3.00	3.00
TEXAS STAR SPORTS COMPLEX	26.00	26.00	26.00	26.00
TOTAL	155.00	154.00	154.00	154.00

Appendix B

Financial Terminology





BASIS OF ACCOUNTING AND BUDGETING

- 1) The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board ("GASB").
 - a) City accounts are organized and operated on the basis of funds, or account groups, each of which is considered a separate accounting entity. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds maintained is consistent with legal and managerial requirements. Funds are divided into two types: governmental and proprietary fund types. Governmental funds are those through which most governmental functions of the City are financed. Proprietary funds operate in a manner similar to private business enterprise.
 - b) Governmental fund types are those through which most governmental functions of the City are financed and include the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds. Governmental funds use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e. when both "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Substantially all revenues are considered to be susceptible to accrual. Revenues from ad valorem taxes, sales taxes, hotel occupancy taxes, franchise taxes, and short-term motor vehicle taxes, recorded in the governmental funds are susceptible to accrual. License and permits, charges for service, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received because generally they are not measurable until that time. Investment earnings are recorded as earned since they are both measurable and available. Expenditures are recognized when the related fund liability is incurred. However, debt service expenditures as well as expenditures related to compensated absences are recorded only when payment is due.
 - c) The City utilizes encumbrance accounting for governmental fund types, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriations. Encumbrances lapse at fiscal year end.
 - d) Proprietary funds operate in a manner similar to private business and include enterprise funds and internal service funds. The City's proprietary fund types are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. Under the full accrual method, revenues are recorded when earned and expenses are recorded at the time the associated liabilities occur. Net position is presented as Invested in capital assets – net of related debt, Restricted, and Unrestricted. The accounting objectives are determinations of net income, financial position, and cash flow. Proprietary fund operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net position.
- 2) The City's annual budgets shall be prepared and adopted on a basis consistent with generally accepted accounting principles for all governmental and proprietary funds except the capital project funds, which adopt project-length budgets. Using these principles, the revenues and expenditures are budgeted and approved before the beginning of the fiscal year by an ordinance passed by the City Council. Depreciation of capital assets is not recognized in proprietary fund budgets. All annual appropriations lapse at fiscal year end.
- 3) Under GASB 34, the City will continue utilizing the accounting and budgeting processes as described in paragraphs 1 and 2 of this section for individual fund statements. However, because GASB 34 mandates the flow of economic resources measurement focus and accrual basis of accounting for government-wide reporting, eliminating entries and extensive reconciliation must be performed to present aggregated fund information in the government-wide reporting model. Therefore, individual operating funds will be created with the objective of reducing fund level to government-wide reconciliation as much as possible. When appropriate, individual funds will be examined to determine if it will be appropriate to account for them as proprietary fund types. Also, the City will limit the use of internal service funds and incorporate the financial transactions of these funds into other governmental funds.

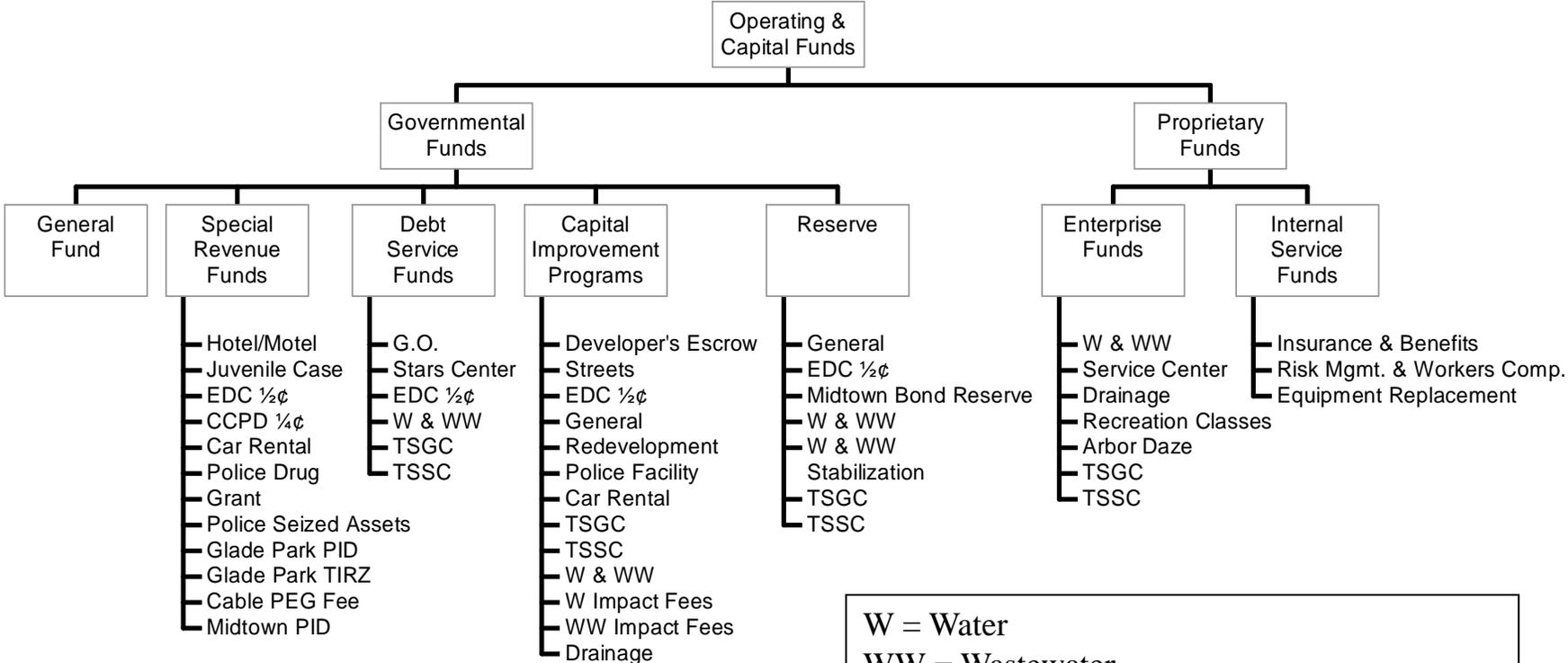
FUND RELATIONSHIPS

Why all these funds? Where is the money being spent? All legitimate questions. Picture a city as a large corporation with many small subsidiaries – that is how to follow the funds. See below for a more detailed explanation.

FUND/PURPOSE	RELATIONSHIP TO OTHER FUNDS
<p>GENERAL FUND To account for most operating revenues and expenditures of the City, not specifically required to be reported separately.</p>	<p>★ Provides funding for general City operations or traditional City services. Supports all other fund groups.</p>
<p>WATER & WASTEWATER FUND To account for water and sewer system services. Rates are applied to actual usage.</p>	<p>★ Uses no tax dollars for support. Rates are based on consumption. Billing services provided for other funds.</p>
<p>CAPITAL PROJECTS FUNDS To account for financial resources to be used for the acquisition or construction of major facilities or assets.</p>	<p>★ Receives funding from the General Fund, Water & Sewer Fund, Car Rental Fund, and from the proceeds of the sale of debt instruments for capital improvements.</p>
<p>DEBT SERVICE FUNDS To account for the accumulation of resources for, and the payment of, general obligation, certificates of obligation, water and sewer, or drainage long-term debt principal and interest.</p>	<p>★ Funds borrowed for general operations. NOTE: Both Water and Sewer, as well as Drainage Enterprise Funds, pay for their own debt and are not G.O. debt.</p>
<p>RISK MANAGEMENT / WORKERS COMP FUND To account for liability and casualty claims as well as workers' compensation programs.</p>	<p>★ Receives funding from all operating departments, on a per employee basis for compensation and pro rata for liability.</p>
<p>HOTEL/MOTEL FUND To account for the operations and expenditures for tourism and related programs of the City, primarily advertising and promotion.</p>	<p>★ Funded from hotel/motel occupancy tax revenues.</p>
<p>SERVICE CENTER FUND To account for operating costs and revenues of the fleet maintenance service to all City Departments.</p>	<p>★ Receives funds from water and sewer fund.</p>
<p>POLICE DRUG FUND To account for revenues and expenditures of the Police Department activities in conjunction with various DEA Task Forces.</p>	<p>★ Receives funding through the forfeiture of assets seized from drug traffickers through efforts of the two DEA Task Forces. Revenue is then utilized for law enforcement in our community.</p>
<p>INSURANCE & BENEFITS FUND To account for the revenues and expenditures for the City's health insurance claims for all employees and retirees.</p>	<p>★ Receives employee premiums and funding from all operating departments, on a per employee basis.</p>
<p>EQUIPMENT REPLACEMENT FUND To account for the accumulation of funds planned to be used for replacement of vehicles and some equipment. Allows for level of expenditures for these costly assets.</p>	<p>★ Funding is provided annually by user departments based on a calculation of depreciable value. Sale of auction equipment is reported here.</p>
<p>RECREATION CLASSES FUND To account for operating revenues and expenditures of the City's recreational program and events.</p>	<p>★ Funded from various athletic and special events, recreation class fees, etc.</p>
<p>ARBOR DAZE FUND To account for revenues and expenditures of the City's annual Arbor Daze festival.</p>	<p>★ Funded from business sponsorships, booth rental, ticket sales, souvenir sales, plant sales, etc.</p>

FUND/PURPOSE	RELATIONSHIP TO OTHER FUNDS
<p>DRAINAGE UTILITY FUND To account for acquisition, operation, and maintenance of the City's drainage utility system.</p>	<p>★ Uses no tax dollars for support. Funded primarily by user charges.</p>
<p>TEXAS STAR GOLF COURSE FUND To account for revenues for the Texas Star Golf Course and Conference Centre.</p>	<p>★ Revenues generated from green fees, cart rentals, membership dues, pro shop sales, restaurant sales, and conference centre rentals.</p>
<p>EULESS DEVELOPMENT CORPORATION ½ CENT SALES TAX FUND (EDC) To account for proceeds of half cent sales tax for economic development, library and parks, per referendum.</p>	<p>★ Funds mandated for economic development, library and parks by half-cent sales tax proceeds.</p>
<p>CRIME CONTROL & PREVENTION DISTRICT ¼ CENT SALES TAX FUND (CCPD) To account for ¼ cent sales tax for the revenues and expenditures for CCPD.</p>	<p>★ Receives funding from sales tax collections for CCPD.</p>
<p>TEXAS STAR SPORTS COMPLEX FUND (TSSC) To account for revenues for Youth and Adult Sports activity at Softball World and the Parks at Texas Star.</p>	<p>★ Revenues generated from tournaments, recreational league fees, pro shop sales, concessions, and use of facilities.</p>
<p>CAR RENTAL TAX FUND To account for proceeds from a 5% tax on the short-term rental of motor vehicles .</p>	<p>★ Revenues received from car rental facilities for the short-term rental of passenger cars, vans, SUV's and light trucks. Funds used for any governmental purpose.</p>
<p>CABLE PEG FEE FUND To account for proceeds from a 1% fee collected from cable channel providers.</p>	<p>★ Revenues received from cable providers for the expansion of the City's public, education, and governmental access channel.</p>
<p>POLICE SEIZED ASSET FUND To account for resources received from asset forfeiture pursuant to court judgement File No. 09-13-640.</p>	<p>★ Revenues received from forfeitures are to be administered in compliance with Chapter 59, Texas Code of Criminal Procedure.</p>
<p>JUVENILE CASE FUND To account for resources received from a \$5 fee assessed on any conviction in municipal court.</p>	<p>★ Revenues received from forfeitures are used to employ and fund the needs of a juvenile case manager.</p>
<p>GRANT FUND To account for resources awarded from various grant funding sources.</p>	<p>★ Revenues received must be used in accordance with the grant provisions.</p>
<p>PUBLIC IMPROVEMENT DISTRICT (PID) FUNDS To account for the accumulation of resources from an assessment levied upon properties within district boundaries.</p>	<p>★ Revenues received are utilized for the repayment of debt issued to fund public improvements within the district.</p>
<p>TAX INCREMENTAL REINVESTMENT ZONE (TIRZ) FUNDS To account for the accumulation of a portion of the incremental property taxes from taxing entities participating in the tax incremental reinvestment zone.</p>	<p>★ Revenues received are utilized for the repayment of debt issued to fund public improvements within the district.</p>
<p>RESERVE FUNDS To account for the accumulation of resources for future projects or acquisitions, financial stability, or contractual agreements.</p>	<p>★ Funds are for the allowable purposes.</p>

Fund Structure



W = Water
WW = Wastewater
TSGC = Texas Star Golf Course
TSSC = Texas Star Sports Complex
EDC = Economic Development Corporation
CCPD = Crime Control and Prevention District
PID = Public Improvement District
TIRZ = Tax Increment Reinvestment Zone

GLOSSARY OF TERMS

Accounts Payable: A liability account reflecting amount of open accounts owed to private persons or organizations for goods and services received by a government (but not including amounts due to other funds of the same government or to other governments).

Accounts Receivable: An asset account reflecting amounts owed to open accounts from private persons or organizations for goods or services furnished by the government.

Accrual Accounting: Recognition of the financial effects of transactions, events, and circumstances in the period(s) when they occur regardless of when the cash is received or paid.

Activity: A service performed by a department or division.

Ad Valorem Tax: All property, real, personal, mixed tangible, intangible, annexations, additions, and improvements to property located within the taxing units jurisdiction which are subject to taxation on January 1 of the current fiscal year. Each year, following the adoption of the budget ordinance, the City Council sets the ad valorem tax rate and the levy for the fiscal year beginning October 1 and continuing through the following September 30.

Additional Sales Tax: Eules citizens approved a ¼¢ sales tax addition in FY96 to reduce ad valorem tax rates within the City.

Amortization: Payment of principal plus interest over a fixed period of time.

Appraised Value: The market value of real and personal property located in the City as of January 1 each year, as determined by the Tarrant Appraisal District.

Appropriation: An authorization made by the legislative body of a government, which permits officials to incur obligations against and to make expenditures of governmental resources. Specific appropriations are usually made at the fund level and are granted for a one-year period.

Appropriation Ordinance: The official enactment by the legislative body establishing the legal authority for officials to obligate and expend resources.

Assessed Valuation: A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets: Resources owned or held by the City which has monetary value.

Arbitrage: The interest earnings derived from invested bond proceeds or debt service fund balances.

Balance Sheet: The basic financial statement, which discloses the assets, liability, and equities of an entity at a specific date in conformity with General Accepted Accounting Principles.

Balanced Budget: Annual financial plan in which the operating budget is balanced with current revenues, exclusive of beginning resources, and is greater than or equal to current expenditures / expenses.

Baseline: The amount necessary to provide the same level of services as in the prior year.

Bond: A written promise to pay a specified sum of money, called the face sum of money, called the principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

Budget: The City's financial plan for a specific fiscal year that contains an estimate of proposed expenditures and the proposed means of financing them.

Budget Calendar: Schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document: Instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

Budgetary Control: The control or management of the organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Budget Manager: The individual in a specific department who is responsible for compiling budget information, assembling it in the proper format, presenting the information, and administering the department budget during the fiscal year.

Capital: Any major non-recurring expenditure or expenditure for facilities, including additions or major alterations, construction of highways or utility lines, fixed equipment, landscaping or similar expenditures.

Capital Improvements Program (CIP): Is an important planning tool that is used to link the City's physical development planning with fiscal planning.

CART: Acronym for Child Abduction Response Team which provides an immediate and specialized response to a missing child report where the child is believed to be endangered.

Cash Basis: A basis of accounting under which transactions are recognized when cash changes hands.

CCPD: Acronym for the Crime Control and Prevention District, which is special district funded by a ¼¢ sales and use tax which is legally restricted to police department operations as approved by the Crime Control and Prevention Board.

CDBG: Acronym for the Community Development Block Grant, federal funds made available to municipalities specifically for community revitalization. Administered by Tarrant County.

Certificates of Obligations (CO's): Similar to general obligation bonds except certificates require no voter approval.

City Charter: The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.

City Council: The Mayor and six council members collectively acting as the legislative and policymaking body of the City.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: The costs related to services performed for the City by individuals, businesses, or utilities.

Cost: The amount of money or other consideration exchanged for property or services. Cost may be incurred before money is paid; that is, as soon as liability is incurred.

CPR: Acronym for Community Powered Revitalization Program with the mission of helping people and homes in need.

Current Assets: Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year. Some examples are cash, temporary investments, and accounts receivable collected within one year.

Current Liabilities: Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

DEA: Acronym for the Drug Enforcement Administration, a United States federal law enforcement agency under the Department of Justice, tasked with combating drug smuggling and use within the United States.

Debt Service Fund: A fund used to account for the moneys set aside for the payment of interest and principal to holders of the City's general obligation and revenue bonds, the sale of which finances long-term capital improvements, such as facilities, streets and drainage, parks and water/wastewater systems.

Delinquent taxes: Taxes remaining unpaid on or after the date on which a penalty or nonpayment is attached.

Department: A functional unit of the City containing one or more divisions or activities.

Depreciation: Change in the value of assets (equipment, buildings, etc. with a useful life of 5 years or more) due to the use of the asset.

D/FW: Acronym for the Dallas and Fort Worth.

EDC: Acronym for the Euless Development Corporation, a component unit of the City. This Corporation is funded by a ½¢ sales and use tax that is legally restricted to library, parks, and

economic development projects, and the debt associated with each.

Effective Tax Rate: A rate which generates the same amount of revenues from property which is taxed in both years.

Encumbrances: Obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. When paid, the encumbrance is liquidated.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Excess Fund Balance: The excess of a fund's current assets over its current liabilities and required reserve limits.

Exempt: Personnel not eligible to receive overtime pay and who are expected to work whatever hours are necessary to complete their job assignments.

Expenditures: The cost of goods received or services rendered whether cash payments have been made or encumbered.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the result of its operations. The City of Euless' fiscal year begins each October 1st and ends the following September 30th.

Fixed Assets: Assets of a long-term character, which are intended to continue to be held or used, such as land, buildings, and improvements other than buildings, machinery, and equipment.

Franchise: A special privilege granted by the government permitting the continuing use of public property, such as City streets, and usually involving the elements of monopoly and regulation.

FTE: Acronym for full time equivalent, a measurement of staffing. One FTE is a 40 hours per week employee. A part-time position working

20 hours per week, or a temporary full-time position working six months would be ½ FTE.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Accounting: A governmental accounting system that is organized and operated on a fund basis.

Fund Balance: The excess of a fund's current assets over its current liabilities, sometimes called working capital or fund equity. A negative fund balance is often referred to as a deficit.

GAAP: Acronym for Generally Accepted Accounting Principles, which is the standard framework of guidelines for financial accounting. It includes the standards, conventions, and rules accountants follow in recording and summarizing transactions and in the preparation of financial statements.

GASB: Acronym for Government Accounting Standards Board, an independent, non-profit agency responsible for the promulgation of accounting and financial reporting procedures for governmental entities.

GC ISD: Acronym for the Grapevine Colleyville Independent School District, the local independent school district, with board members elected to provide administration for schools in the cities of Grapevine, Colleyville, and Euless. The school district has a separate tax office which assesses and collects taxes for operation of the elementary and secondary schools. Note: Some Euless residents in the southern part of Euless attend school in the HEB ISD.

General Fund: The fund used to account for all financial resources except those required to be accounted for in another fund. The General Fund is generally tax supported.

General Obligation Bonds: Bonds for the payment of which the full faith and credit of the issuing government are pledged. The bonds are paid by revenue provided from real property

which is assessed through the taxation power of the local governmental unit. Bonds must have voter approval.

GFOA: Acronym for Government Finance Officers Association whose mission is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and best practices and promoting their use through education, training, facilitation of member networking, and leadership.

Governmental Funds: The funds through which most governmental functions typically are financed. The acquisition, use, and financial resources and the related current liabilities are accounted for through governmental funds (General, Special Revenue, Capital Projects, and Debt Service Funds).

Grant-Funded Program: Any program requiring any amount of State and/or Federal funds.

Goal: The purpose toward which an endeavor is directed; and objective.

H-E-B ISD: Acronym for the Hurst-Euless-Bedford Independent School District, a local independent school district, with board members elected to provide administration for schools in the cities of Hurst, Euless and Bedford.

Homestead Exemption: A deduction from the total taxable assessed value of owner occupied property. The exemption in Euless is 20% with an additional \$35,000 for disabled and senior citizens.

Infrastructure: The underlying permanent foundation or basic framework.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one City department or cost center to other departments, on a cost-reimbursement basis.

Investments: Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

ISO: Acronym for Insurance Service Organization. ISO is a New York-based advisory organization that serves the property and

casualty insurance industry by providing inspection services, insurance coverage form development and statistical services.

IVR: Acronym for Interactive Voice Response which allows customers to interact with a company's call center systems via a telephone keypad or by speech recognition, after which they can service their own inquiries by following the IVR dialogue.

Levy: To impose taxes, special assessments, or service charges for the support of city services.

Maintenance: The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

Mission: An inner calling to pursue an activity or perform a service.

Modified Accrual Accounting: Accounting system in which revenues are recognized and recorded in the accounts when they are measurable, available, and collectible in the fiscal year.

Non-departmental: Department to budget expenses that benefit the fund as a whole rather than a particular department within the fund.

Non-exempt: Personnel eligible to receive overtime pay when overtime work has been authorized or requested by the supervisor.

Objective: Something worked toward or striven for; a goal.

Operating Budget: Plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of the City are controlled. The use of annual operating budgets is required by State law.

Operating Expenditure: Expenditure on an existing item of property or equipment that is not a capital expenditure.

Ordinance: A formal legislative enactment by the governing body of the municipality. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the

full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has lower legal status. Revenue raising measures such as the imposition of taxes, special assessments and service charges, usually require ordinances.

P-Cards: Acronym for procurement card. A City-issued credit card which allows employees to make small purchases in a cost effective manner.

Performance Measures: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

Personal Services: The costs associated with compensating employees for their labor.

Proprietary Funds: Operation that operates like a private operation, in which services are financed through user charges and expenditures include the full cost of operations.

Public Hearing: The portions of open meetings held to present evidence and provide information on both sides of an issue.

PID: Acronym for Public Improvement District which offer cities and counties a means for improving their infrastructure to promote economic growth in an area by allowing cities and counties to levy and collect special assessments on properties that are within the city or its extraterritorial jurisdiction.

Purchase Order (PO): A document authorizing the delivery of specified merchandise or the rendering of certain services.

PVC: Acronym for polyvinyl chloride, a plastic compound used for water and sewer pipes.

Reimbursement: Repayment to a specific fund for expenditures incurred or services performed by that fund to or for the benefit of another fund.

Reserve: An account used to indicate that a portion of fund resources is restricted for a specific purpose, or is not available for appropriation and subsequent spending.

Revenues: All amounts of money received by a government from external sources other than

expense refunds, capital contributions, and residual equity transfers.

ROW: Acronym for right-of-way.

Sales Tax: A general "sales tax" is levied on persons and businesses selling merchandise or services in the City limits on a retail basis. The categories for taxation are defined by state law. Monies collected under authorization of this tax are for the use and benefit of the City.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

STEP: Acronym for Selective Traffic Enforcement Program whose goal is to reduce the number of crashes caused by excessive speed, disregard of traffic control devices, and alcohol.

Supplemental Request: A request to budget an activity at a level above current service levels in order to achieve increased or additional objectives. These expenditures are ongoing in nature.

Supplies: A cost category for minor items (individually priced at less than \$5,000) required by departments to conduct their operations.

TAD: Acronym for Tarrant Appraisal District who is responsible for local property tax appraisal and exemption administration for seventy jurisdictions or taxing units in the county.

Tax Rate: A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

Tax Roll: The official list showing the amount of taxes levied against each taxpayer or property in the City. The list is provided to the City by Tarrant Appraisal District.

Taxable Value: Estimated value of taxable property to which the ad valorem tax rate is applied.

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

TCEQ: Acronym for Texas Commission on Environmental Quality, a state agency which enforces federal and state environmental laws.

TIRZ: Acronym for Tax Increment Reinvestment Zone which is a special zone created by City Council to attract new investment to an area. This zone helps finance the cost of redevelopment and encourage development in an area that would otherwise not attract sufficient market development in a timely manner. Taxes attributable to new improvements (tax increments) are set-aside in a fund to finance public improvements within the boundaries of the zone.

TMRS: Acronym for the Texas Municipal Retirement System, a pension plan for employees of member cities within the State of Texas.

TRA: Acronym for the Trinity River Authority of Texas which is a conservation and reclamation district providing water and wastewater treatment, along with recreation and reservoir facilities, for municipalities within the nearly 18,000-square-mile Trinity River basin.

TSGC: Acronym for the Texas Star Golf Course which is used to account for the revenues and expenditures of a 275 acre 18-hole golf course, 7,000 square foot conference center, and full service restaurant.

TSSC: Acronym for the Texas Star Sports Complex which is used to account for the revenues and expenditures of both Softball World and the Parks at Texas Star enterprise operations.

TXDOT: Acronym for the Texas Department of Transportation, a state government agency responsible for administering capital grants for street repairs within the City of Euless.

User Charges: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Working Capital: Budgeted working capital is calculated as a fund's current assets less current

liabilities and outstanding encumbrances. The term is used to indicate unencumbered fund balances in enterprise funds such as utility, golf course, Softball World and the Parks at Texas Star.

Appendix C Ordinances



ORDINANCE NO. 2164

AN ORDINANCE ADOPTING THE OFFICIAL OPERATING AND CAPITAL BUDGET FOR THE CITY OF EULESS FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2017, AND ENDING SEPTEMBER 30, 2018; AMENDING THE BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2016, AND ENDING SEPTEMBER 30, 2017; PROVIDING FOR THE INVESTMENT OF FUNDS; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Manager's recommended budget for the fiscal year beginning October 1, 2017, and ending September 30, 2018, was posted on the City's website and filed in the office of the City Secretary of the City of Euless on July 31, 2017, and has been available to the citizens and the public for their inspection since that date; and

WHEREAS, the FY2017-2018 proposed Budget, on file in the office of the City Secretary as **Exhibit A**, and incorporated herein for all purposes, specifically sets forth each of the various funds for which appropriations are delineated, and the estimated amount of money carried in the Budget for each of such funds; and

WHEREAS, the FY2017-2018 proposed Budget includes, by reference, certain elements of the Capital Improvements Program, on file in the office of the City Secretary as **Exhibit B**, which details planned capital improvement projects of the City that have been identified to date and contains a statement proposing capital expenditures deemed necessary for undertaking during the next budget year and recommended provisions for financing and a list of capital projects which should be undertaken within the five next succeeding years; and

WHEREAS, on August 29, 2017, the Euless City Council held a public hearing on the proposed Budget at which time all citizens and interested persons were given an opportunity to be heard regarding the Budget; and

WHEREAS, notice of such public hearing on the Budget was duly published in accordance with law and at the conclusion of such hearing, it was determined that such Budget should be adopted; and

WHEREAS, the City Council deems it to be in the best interest of the citizens to amend the FY2016-2017 budget due to unforeseen circumstances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EULESS, TEXAS, THAT:

SECTION 1.

The official Budget for the City of Euless for the fiscal year beginning October 1, 2017, and ending September 30, 2018, on file in the office of the City Secretary as Exhibit

A, is hereby adopted and there is hereby appropriated from the funds indicated therein such sums for the projects, operations, activities, purchases, and other expenditures proposed in the Budget. The Euless City Secretary is directed to keep and maintain a copy of such official Budget on file in the office of the City Secretary available for inspection by citizens and the general public. A copy of the Budget shall be posted on the official website for the City of Euless. In addition, the City Manager shall file or cause to be filed a true and correct copy of this ordinance, along with the approved Budget, and any amendments thereto, in the office of the County Clerk of Tarrant County, Texas, as required by State law.

SECTION 2.

The City Council hereby approves as a part of the Budget the FY2017-2018 Capital Improvements Program, on file in the office of the City Secretary as Exhibit B, which details planned capital improvement projects of the City that have been identified to date. This document meets the requirements of the City Charter, Article VII, Section 2 (5) which requires "A statement proposing any capital expenditures deemed necessary for undertaking during the next budget year and recommended provisions for financing" and Section 2 (6) which requires, "A list of capital projects which should be undertaken within the five next succeeding years." The Euless City Secretary is directed to keep and maintain a copy of such Capital Improvement Program on file in the office of the City Secretary available for inspection by citizens and the general public. A copy of the Capital Improvement Program shall be posted on the official website for the City of Euless.

SECTION 3.

The FY2016-2017 official Budget for the City of Euless is amended to provide an additional \$275,000 for a new phone system, \$22,293 for rebates pursuant to certain contractual agreements, \$35,000 for increased expenses from increased recreation classes, \$1,341,667 for capital lease and tax notes, and \$316,151 for Capital Improvement Projects. The revised figures, prepared and submitted by the City Manager for the FY2016-2017 budget are hereby approved and appropriated, and any necessary transfers between accounts and departments are hereby authorized, approved and appropriated.

SECTION 4.

All funds appropriated and allocated shall be expended and used pursuant to the provisions of such official Budget and the City Manager is directed to appropriate and expend City funds according to City Charter provisions.

SECTION 5.

The sums below are hereby appropriated from the respective operating funds for the payment of expenditures on behalf of the city government as established in the approved Budget document:

<u>FUND</u>	<u>FY2017 Amended Expenditures</u>	<u>FY2018 Budgeted Expenditures</u>
General Fund	\$ 42,127,066	\$ 43,967,653
Hotel/Motel Fund	\$ 813,678	\$ 992,176
Juvenile Case Fund		\$ 90,167
Half Cent Sales Tax Fund (EDC)		\$ 6,614,089
Crime Control & Prevention District Fund (CCPD)		\$ 2,907,796
Police Seized Assets Fund		\$ 61,956
Police Drug Fund (DEA)		\$ 200,500
Grant Fund		\$ 235,537
Car Rental Tax Fund		\$ 12,967,568
Glade Parks Tax Increment Reinvestment Zone		\$ 965,350
Midtown Public Improvement District		\$ 988,302
Cable PEG Fund		\$ 120,000
General Obligation Debt Service Fund	\$ 6,026,465	\$ 5,649,042
Star Center Debt Service Fund		\$ 706,300
Half Cent Debt Service Fund (EDC)		\$ 36,372
Water & Wastewater Fund		\$ 24,959,864
Service Center Fund		\$ 1,327,786
Water & Wastewater Debt Service Fund		\$ 1,195,689
Drainage Utility Fund		\$ 907,617
Recreation Classes Fund	\$ 681,355	\$ 707,549
Arbor Daze Fund		\$ 79,500
Texas Star Sports Complex Fund		\$ 1,322,054
Texas Star Golf Course Fund		\$ 4,518,975
Texas Star Golf Course Debt Service Fund		\$ 595,826
Equipment Replacement Fund		\$ 1,935,783
Health Insurance Fund		\$ 8,251,422
Risk Management/Worker's Comp Fund		\$ 1,310,392

SECTION 6.

The sums below are hereby appropriated from the respective capital funds for the payment of expenditures on behalf of the city government as established in the approved Capital Improvement Program:

<u>Fund</u>	FY2017 Amended Appropriations	FY2018 Appropriations
Drainage Capital Projects Fund	\$ 16,065	\$ 100,000
Streets Capital Projects Fund	\$ -	\$ 6,605,620
Water & Wastewater Capital Projects Fund	\$ 72,948	\$ 6,187,926
Water Impact Fee Fund	\$ -	\$ 373,882
Wastewater Impact Fee Fund	\$ -	\$ 100,000
Half Cent Capital Projects Fund (EDC)	\$ -	\$ 5,627,370
Texas Star Golf Course Capital Projects	\$ 40,000	\$ 220,000
Redevelopment Fund	\$ 187,138	\$ 2,000,000
Car Rental Capital Improvement Projects	\$ -	\$ 2,000,000

SECTION 7.

The sums below are hereby appropriated from the respective reserve funds to provide transfers to certain operating and capital improvement funds as established in the approved budget document.

<u>Fund</u>	FY 2018 Appropriations
Half Cent Sales Tax (EDC) Debt Reserve Fund	\$ 36,422
Water & Wastewater Rate Stabilization Reserve Fund	\$ 496,772
Texas Star Golf Course Reserve Fund	\$ 200,000

SECTION 8.

The City Manager is authorized from time to time, as he/she may deem to be in the best interest of the City of Euless, to invest city funds not immediately required for current use, including operating funds and bond funds, as per the City Council adopted Investment Policy.

SECTION 9.

SEVERABILITY CLAUSE. It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs, and sections of this ordinance are severable, and if any phrase, clause, sentence, paragraph, or section of this ordinance shall be declared unconstitutional by the valid judgment or decree of any court

of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs, and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

SECTION 10.

EFFECTIVE DATE. This ordinance shall become effective immediately from and after its passage.

PRESENTED AND APPROVED ON FIRST AND FINAL READING at a regular meeting of the Euless City Council on September 12, 2017, by a vote of 7 ayes, 0 nays, and 0 abstentions.

APPROVED:


Linda Martin, Mayor

ATTEST:


Kim Sutter, TRMC City Secretary

APPROVED AS TO FORM:


Wayne K. Olson City Attorney

ORDINANCE NO. 2165

AN ORDINANCE LEVYING TAXES FOR THE TAX YEAR 2017 FOR THE CITY OF EULESS, TEXAS; PROVIDING FOR CERTAIN EXEMPTIONS THEREFROM; ENACTING PROVISIONS INCIDENT AND RELATING TO THE SUBJECT AND PURPOSE OF THIS ORDINANCE; REPEALING CONFLICTING ORDINANCES; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, on August 29, 2017, the City Council held a public hearing on the proposed budget for the Fiscal Year 2017-2018; and

WHEREAS, the City Council has approved, by a separate ordinance adopted on September 12, 2017, an annual budget for the fiscal year beginning October 1, 2017, and ending September 30, 2018 (tax year 2017); and

WHEREAS, the City Council finds that an ad valorem tax must be levied to provide the revenue requirements of the budget for tax year 2017; and

WHEREAS, the City Council held public hearings on the proposed tax rate on August 29, 2017, and September 5, 2017, and complied with all other statutory and constitutional requirements concerning the levying and assessing of ad valorem taxes; and

WHEREAS, all citizens and interested persons were given an opportunity to be heard regarding the proposed budget and the proposed tax rate.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EULESS, TEXAS, THAT:

SECTION 1.

The City of Eules, Texas does hereby adopt and levy the following tax rate for tax year 2017 and for each tax year thereafter until otherwise ordained:

\$0.361056	for the purposes of maintenance and operation
\$0.101444	for the payment of principal and interest on debt of the City

\$0.4625	Total tax rate

The above tax rate shall be assessed and collected on each One Hundred Dollars (\$100.00) of assessed value of all taxable property, real, personal and mixed, situated within the corporate limits of the City of Eules on January 1, 2017, and not exempt from taxation by the Constitution and statutes of the State of Texas. The tax so levied and assessed shall be apportioned to the accounts and funds in the amounts as set forth in the annual budget of the City adopted for the fiscal year.

THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

THE TAX RATE WILL EFFECTIVELY BE RAISED BY 7.44 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$-1.99.

SECTION 2.

There shall be exempted from the assessed valuation of all residential homesteads for which proper application shall have been made, an amount equal to twenty percent (20%) of the assessed value of such residential homestead. The exemption shall be granted to any such residential homestead and improvements qualifying for same as provided by law.

SECTION 3.

The sum of thirty-five thousand dollars (\$35,000) of the assessed valuation of residence homesteads of residents of the City of Euless who are sixty-five (65) years of age or older shall be exempted from all ad valorem taxes herein levied by the City.

SECTION 4.

There shall be exempted from the assessed valuation of all residential homesteads of disabled veterans for which proper application shall have been made a portion of such valuation in accordance with the following schedule as allowed by the Texas Tax Code, Section 11.22:

	<u>For a disability rating of</u>	
An exemption of up to:	at least:	but less than:
\$5,000 of the assessed value	10%	30%
\$7,500 of the assessed value	30%	50%
\$10,000 of the assessed value	50%	70%
\$12,000 of the assessed value	70% and over	

SECTION 5.

The taxes levied by this Ordinance shall be due and payable on October 1, 2017, and shall become delinquent on February 1, 2018. Except as provided in Section 7 below, payment of such tax is due in one full installment. Taxes shall be payable at the office of the Tarrant County Tax Collector. There shall be no discount for taxes paid prior to January 31, 2018.

SECTION 6.

If the tax is unpaid after January 31, 2018, such tax will become delinquent and penalty and interest will attach and accrue as provided by Section 33.01 of the Texas Tax Code.

SECTION 7.

A person who pays one-half of the taxes before December 1, 2017, may pay the remaining one-half of the taxes without penalty or interest before July 1, 2018, as provided and authorized by Section 31.03 of the Texas Tax Code.

SECTION 8.

As provided by Section 33.07 of the Texas Tax Code, in the event the taxes become delinquent and remain delinquent on July 1, 2018, and in the event such delinquent taxes are referred to an attorney for collection, an additional penalty in the amount of the compensation to be paid in connection with the collection of the delinquent taxes as specified in the contract with the attorney shall be added as collection costs to be paid by the taxpayer.

SECTION 9.

The Tarrant County Tax Collector is hereby authorized to collect the taxes levied under this Ordinance. The City and Tarrant County shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this Ordinance.

SECTION 10.

All ordinances or parts of ordinances in conflict herewith are repealed to the extent of conflict only.

SECTION 11.

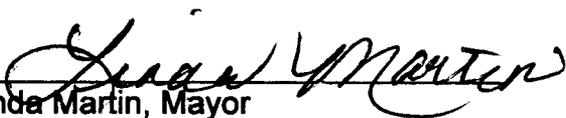
SEVERABILITY CLAUSE. It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs, and sections of this Ordinance are severable, and if any phrase, clause, sentence, paragraph, or section of this Ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs, and sections of this ordinance, since the same would have been enacted by the City Council without the incorporation in this ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

SECTION 12.

EFFECTIVE DATE. This ordinance shall become effective from and after its date of passage.

PRESENTED AND APPROVED ON FIRST AND FINAL READING at a regular meeting of the Eules City Council on September 12, 2017, by a vote of 7 ayes, 0 nays, and 0 abstentions.

APPROVED:


Linda Martin, Mayor

ATTEST:


Kim Sutter, TRMC, City Secretary

APPROVED AS TO FORM:


Wayne K. Olson City Attorney

ORDINANCE NO. 2166

AN ORDINANCE ADOPTING THE TAX ROLL FOR TAX YEAR 2017 FOR THE CITY OF EULESS, TEXAS; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, Tarrant Appraisal District is responsible for the property tax appraisal and exemption administration for the City of Euless; and

WHEREAS, on the 25th day of July 2017, Tarrant Appraisal District provided the City with the Certified Appraisal Roll effective for the 2017 tax year; and

WHEREAS, the Certified Appraisal Roll established the net appraised value of certain tracts of property located within the corporate boundaries of the City, taking into consideration any partial exemptions allowed to property owners; and

WHEREAS, the City Council has adopted and levied a tax rate applicable to property located within the corporate boundaries of the City; and

WHEREAS, Tarrant County, as the tax assessor for the City, has calculated the tax roll for the City based on the adopted tax rate; and

WHEREAS, the City Council finds it is in the best interests of the City and the owners of those specific tracts to accept the tax roll as presented.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF EULESS, TEXAS, THAT:

SECTION 1.

The tax roll for tax year 2017 for the City of Euless, Texas is hereby approved as shown in "Exhibit A."

SECTION 2.

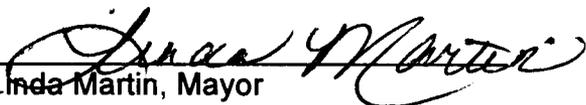
SEVERABILITY CLAUSE. It is hereby declared to be the intention of the City Council that the phrases, clauses, sentences, paragraphs, and sections of this Ordinance are severable, and if any phrase, clause, sentence, paragraph, or section of this Ordinance shall be declared unconstitutional by the valid judgment or decree of any court of competent jurisdiction, such unconstitutionality shall not affect any of the remaining phrases, clauses, sentences, paragraphs, and sections of this Ordinance, since the same would have been enacted by the City Council without the incorporation in this Ordinance of any such unconstitutional phrase, clause, sentence, paragraph or section.

SECTION 3.

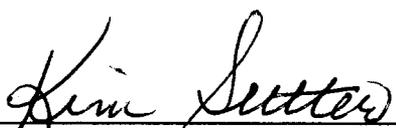
EFFECTIVE DATE. This Ordinance shall become effective from and after its date of passage.

PRESENTED AND APPROVED ON FIRST AND FINAL READING at a regular meeting of the Eules City Council on September 12, 2017; by a vote of 7 ayes, 0 nays, and 0 abstentions.

APPROVED:


Linda Martin, Mayor

ATTEST:


Kim Sutter, TRMC City Secretary

APPROVED AS TO FORM:


Wayne K. Olson, City Attorney

Appendix D

Multi-Year Financial Plan



INTRODUCTION

The City of Euless Multi-Year Plan is presented for review. Major funds will show the estimated beginning fund balances, estimated revenues and expenses, and ending fund balances. Staffing levels, estimated tax rates, and estimated water and wastewater rates are also presented.

This plan includes operations and capital items that are recommended for FY2017-18 and the impact of recommended major capital projects through FY2021-22.

Due to the volume of information included in the General Fund and the Water and Wastewater Fund, separate executive summaries have been provided that highlight significant assumptions.

Supplemental and capital requests for all major funds were submitted by departmental directors. Only a limited number of requests have been included in the plan as recommended and funded. The remaining items are shown for planning purposes and funding has not yet been identified.

Capital items recommended and funded have been included in the Proposed Capital section of each fund's presentation.

Recommended reserve levels and designated reserves are reflected as required by the City's fiscal policies.

General Fund

Revenue increases are projected at conservative growth levels. Most revenue items are projected at 2% to 3% growth factors. Sales tax is also projected to grow approximately 2% annually based on new retail development. Departmental expenditures include an increase of less than 1% with annual increases for salary plan adjustments, health insurance increases, and changes in depreciation. Funding has also been included in future years for needed staffing including a code enforcement officer and three fire fighters. Additional funding for hardware and software replacements is also being included for the general fund.

Recommended capital programs include funding for the City's court computer hardware/software and public safety equipment.

General Obligation Debt Service

The debt component of the tax rate includes debt service requirements for all general debt currently outstanding and projected in the next five years. Under the multi-year capital plan, debt issuance is proposed for an equipment replacement package, the completion of the infrastructure improvements at Glade Parks, and street reconstructions. The principal and interest requirements associated with the proposed bonds have been included in the multi-year plan. Debt service has also been included for the FY2019 and FY2020 street reconstruction bond sales. Infrastructure and street projects are detailed in the Capital Improvement Project (CIP) book.

Half Cent Sales Tax Fund

The Half Cent Sales Tax operating budget includes salary plan adjustments, health insurance increases, and transfers to CIP for proposed capital which is detailed in the CIP book. This includes the library remodel project, J.A. Carr Park, Kiddie Carr Park, Wilshire Park, and Blessing Branch Park improvements. Proposed capital includes miscellaneous park improvements and computer hardware/software replacements. As noted earlier in this document, the FY2017-18 proposes an adjustment from \$500,000 in operating fund balance reserves to 60 days of working capital consistent with other governmental funds. This multi-year financial plan incorporates this change in the projections.

Half Cent Sales Tax Debt Fund

The Half Cent Sales Tax Debt Fund includes debt service requirements for all sales tax revenue debt currently outstanding. Current debt obligations will be retired in FY2018-19 and a proposed issuance of \$4.5 million is included to fund the library remodel.

Crime Control and Prevention District

The Crime Control and Prevention District fund includes salary plan adjustments, health insurance increases, and continuation of existing programs.

Car Rental Tax Fund

Car Rental Tax revenue includes a slight decrease for FY2018-19 due to ride sharing companies which have impacted the number of car rentals at DFW Airport. Projected increases for future years are attributed to inflationary

increases on the rates charged by car rental companies. Two-thirds of the total revenue is shared with Dallas and Fort Worth.

Expenditures for this fund include transfers to support General Fund operations which are budgeted at 1/3 of Euless' portion of the revenue. Transfers to the Equipment Replacement Fund have been included to offset a portion of the replacement cost of large equipment purchases.

In addition, funds will be used to cash flow several capital requests including street maintenance, traffic signals, and computer hardware and software replacements as well as improvements to J.A. Carr Park, Kiddie Carr Park, Wilshire Park and Phase VII of the Parks at Texas Star. Funding also included for the reconstruction of Vine Street and a traffic signal.

This proposed plan maintains the recommended minimum reserve in the short-term motor vehicle fund of \$2,000,000.

Water and Wastewater Fund

Revenues in this enterprise operation are based on projected rates sufficient to cover operations in each of the future years. Rates are based on projected cost increases from Trinity River Authority, as well as increases for the City's operations, including salary plan adjustments, health insurance increases, and changes in depreciation expense. Future projected rate increases for both water and wastewater are shown. Water rate increases have been spread equally across each tier. Reclaimed water rates are based on expected increases in raw water costs and increased operating costs.

The operating budget includes funding for current and proposed water and wastewater revenue bonds and funding to continue the annual water and wastewater infrastructure improvements.

The water and wastewater capital improvements plan includes the FY2018 recommended capital projects as well as the replacement of two city water wells and other water and wastewater line replacements as detailed in the CIP plan.

Water and Wastewater Debt Service Fund

Debt service transfers are based on current debt outstanding and proposed debt for the extension of the reclaimed water system and the replacement of the water wells. Debt service payments for the existing water tank debt and Phase I of the reclaimed water system expansion are paid from impact fees as identified in the

Impact Fee CIP plan. All other water and wastewater debt is paid from system revenues.

Drainage Fund

The Drainage Utility Fund provides for salary plan adjustments, health insurance increases, and changes in depreciation charges. As noted earlier in this document, a proposed rate increase is included to fund an additional field technician for FY2017-18. No other increases are expected at this time.

Service Center Fund

The Service Center Fund provides for salary plan adjustments, health insurance increases, and changes in depreciation charges. Transfers from the Water and Wastewater Fund have increased accordingly.

Texas Star Golf Course Fund

The Golf Course Fund includes modest increases in revenues that are directly attributable to the number of rounds projected such as increases in green fees, food and beverage sales, and conference centre bookings.

Expenses are projected to increase in all divisions as a result of increased rounds, salary plan adjustments, health insurance increases, and depreciation charges. An increase in cost of goods is anticipated as a result of the estimated additional sales volume. Debt service payments are based on repayment schedules and include annual transfers from the Golf Course Reserve Fund.

Texas Star Sports Complex Fund

Revenues are projected to remain flat and are centered primarily on maintaining current levels of league participation and tournament play.

Expenses are projected to increase as a result of pay plan adjustments, health insurance costs, and increased operating costs. Debt service has recently been retired and no new debt issuances are planned at this time. The five year plan continues to show this fund to be self-supporting, with a modest net income each year.

Equipment Replacement Fund

The Equipment Replacement Fund includes equipment purchases based on the projected replacement schedule, which is re-evaluated each year. Following the

year of purchase, equipment and vehicle purchases are added to the depreciation charge in order to ensure that proper funds will be available for the next scheduled replacement. The FY2017-18 budget includes an equipment package for traffic signals and fire department equipment that has not been previously depreciated. In future years as essential equipment is replaced it will be added to this fund and depreciated.

CLOSING COMMENTS

This document is a plan for the future. Many things will certainly change and this document will need to be adjusted accordingly. Future capital projects and the timing of debt issuance can significantly impact the interest and sinking portion of the tax rate. The recommended Multi-Year Plan strives for a level tax rate and continues existing service levels. The Water and Wastewater plan indicates that the City will be facing significant challenges from increased water and wastewater costs which will likely have a significant impact on future rates. While it is understood that this plan is certain to change, it is intended to help guide future decisions.

**General Fund
Executive Summary**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
TAX RATE VARIABLE					
Tax Rate	\$0.4625	\$0.4625	\$0.4625	\$0.4625	\$0.4625
Tax Rate Change	\$0.0000	\$0.0000	\$0.0000	\$0.0000	\$0.0000
Assessed Value/\$100	\$ 36,293,652	\$37,926,867	\$38,799,185	\$39,381,172	\$39,381,172
Amount generated by 1¢	\$ 357,492	\$ 373,580	\$ 382,172	\$ 387,905	\$ 387,905

Transfer from Car Rental	\$ 1,510,039	\$ 1,551,565	\$ 1,594,233	\$ 1,638,075	\$ 1,683,122
Tax Rate Equivalent - Car Rental Transfer	0.042240	0.041532	0.041715	0.042229	0.043390

EXPENDITURES					
Departmental Expenditures	\$ 41,217,125	\$ 41,461,902	\$ 42,417,486	\$ 43,542,794	\$ 44,895,886
Insurance Increase	\$ -	\$ 138,222	\$ 244,422	\$ 237,069	\$ 327,222
Salary Package	\$ -	\$ 589,377	\$ 601,165	\$ 613,188	\$ 625,452
Capital Expenses	\$ 2,750,528	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 43,967,653	\$ 42,189,501	\$ 43,263,073	\$ 44,393,051	\$ 45,848,560

Proposed Supplemental	\$ -	\$ (30,000)	\$ (82,434)	\$ (302,976)	\$ -
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Proposed Capital	\$ -	\$ (141,304)	\$ (220,814)	\$ (127,814)	\$ (398,814)
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STAFFING VARIABLE					
Full-time Positions	274.25	274.25	275.25	278.25	278.25
Part-time Positions	49.00	49.00	49.00	49.00	49.00

**General Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	9,812,604	7,070,569	7,028,458	7,207,638	7,466,850
REVENUES					
Ad valorem taxes	12,907,480	13,218,662	13,973,027	14,699,803	15,570,053
Ad valorem taxes ⁽¹⁾	731,568	738,884	746,273	753,735	761,273
Delinquent taxes	30,000	30,900	31,827	32,782	33,765
Penalties	65,000	66,950	68,959	71,027	73,158
Sales taxes	13,577,161	13,848,704	14,125,678	14,408,192	14,696,356
Mixed Beverage	145,000	149,350	153,831	158,445	163,199
Franchise taxes	4,505,276	4,728,890	4,831,110	4,889,378	4,937,803
Fines and fees	4,435,681	4,568,751	4,705,814	4,846,988	4,992,398
Licenses and permits	870,500	852,910	819,968	801,368	801,368
Interest Income	140,000	141,400	142,814	144,242	145,685
Grants	410,778	418,994	427,373	435,921	444,639
Tower Lease	511,400	526,742	542,544	558,821	575,585
Transfers from Car Rental	1,510,039	1,551,565	1,594,233	1,638,075	1,683,122
General & Administrative Charges	1,261,457	1,347,985	1,450,205	1,508,473	1,556,898
Miscellaneous	124,278	128,006	131,847	135,802	139,876
Total Revenues	41,225,618	42,318,694	43,745,502	45,083,053	46,575,176
EXPENDITURES					
Administration	(3,714,287)	(3,732,858)	(3,781,523)	(3,800,430)	(3,819,432)
Finance	(1,615,163)	(1,623,239)	(1,631,355)	(1,639,512)	(1,647,709)
Police Protection	(14,321,059)	(14,392,664)	(14,464,628)	(14,619,385)	(14,692,482)
Fire Protection	(10,421,962)	(10,474,072)	(10,526,442)	(10,579,074)	(10,934,946)
Planning & Development	(720,499)	(724,101)	(727,722)	(731,361)	(735,017)
Community Services	(2,704,004)	(2,717,524)	(2,731,112)	(2,744,767)	(2,758,491)
Public Works	(2,394,385)	(2,406,357)	(2,418,389)	(2,430,481)	(2,442,633)
Non-Departmental - Operating	(5,325,766)	(6,118,685)	(6,981,903)	(7,848,042)	(8,817,850)
Operating Expenditures	(41,217,125)	(42,189,501)	(43,263,073)	(44,393,051)	(45,848,560)
Capital Expenses (carryover)	(2,750,528)	-	-	-	-
Total Expenditures	(43,967,653)	(42,189,501)	(43,263,073)	(44,393,051)	(45,848,560)
Designated Reserves	(97,141)	(80,000)	(60,000)	(40,000)	-
Recommended Reserves per Policy	(6,775,418)	(6,940,192)	(7,125,289)	(7,347,292)	(7,536,750)
Available for Supplemental	8,493	129,193	482,429	690,001	726,616
Proposed Supplemental	-	(30,000)	(82,434)	(302,976)	-
Remaining Supplemental	8,493	99,193	399,995	387,025	726,616
Additional Available for Capital	189,517	50,377	(156,831)	(179,654)	(69,900)
Total Available for Capital	198,010	149,570	243,164	207,372	656,716
Proposed Capital⁽²⁾	-	(141,304)	(220,814)	(127,814)	(398,814)
Remaining Funds Available	198,010	8,266	22,350	79,558	257,902
ENDING FUND BALANCE	7,070,569	7,028,458	7,207,638	7,466,850	7,794,652
Tax Rate Variable					
Assessed Taxable Value/\$100	36,293,652	37,926,867	38,799,185	39,381,172	39,381,172
Amount generated by 1¢ tax	357,492	373,580	382,172	387,905	387,905
I&S Rate	0.101444	0.097257	0.085129	0.071554	0.048147
General Fund	0.361056	0.365243	0.377371	0.390946	0.414353
Total Tax Rate	0.462500	0.462500	0.462500	0.462500	0.462500
Rollback I&S	0.101444	0.097257	0.085129	0.071554	0.048147
Rollback M&O	0.368801	0.377445	0.389877	0.405842	0.426612
Total Rollback Rate	0.470245	0.474702	0.475006	0.477395	0.474759
M&O Rollback Amount Prior to Ceiling and TIF Adjustments.	13,184,358	14,100,561	14,900,003	15,742,778	16,548,481
Tax Rate Equiv - Motor Vehicle Tax	0.042240	0.041532	0.041715	0.042229	0.043390
Staffing Variable					
Full-time positions	274.25	274.25	275.25	278.25	278.25
Part-time positions	49.00	49.00	49.00	49.00	49.00

Note: Non-departmental operating includes salary plan, Increase in city's insurance contribution & increase in equipment depreciation.

(1) Frozen Property Tax Collections

(2) Proposed Capital will only be funded if excess reserves are available.

General Fund Five Year Plan Revenue Assumptions

Revenue Source	Assumptions
Property Taxes	Projections are based on expected new development in the City with conservative increase in values each year from 2019 to 2021. This is very conservative considering the recent significant increases in values for our area.
Prior Year Property Taxes	Projected average growth of 3%.
Penalties & Interest	Projected average growth of 3%.
Sales Tax	Based on 2% increase with additional revenue for new development.
Mixed Beverage Tax	Projected average growth of 3% with additional revenue for new development.
Franchise Fees	Projected average growth of 3%.
Fines & Fees	Projected average growth of 3%.
Licenses & Permits	Projected relatively flat with some decline due to projected build out.
Interest Income	Projected slight increase due to expected rise in interest rates.
Grants	Projected average growth of 2%.
Tower Lease	Projected average growth of 3% based on current contracts.
Transfers	Based on administrative fees from the utility operations and 1/3 of Eules's portion of car rental tax.
Miscellaneous	Projected average growth of 3%, less rental income.

**General Obligation Debt Service
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	1,197,815	1,456,696	1,535,106	1,613,930	1,693,172
REVENUES					
Ad valorem taxes	3,887,318	3,653,357	3,229,770	2,741,870	1,844,945
Delinquent taxes	15,000	15,000	15,000	15,000	15,000
Penalties	20,000	22,000	22,000	22,000	22,000
Interest Income	41,000	41,410	41,824	42,242	42,665
Transfer from PID/TIRZ	1,917,638	2,051,026	2,170,421	2,164,247	2,161,922
Transfer from Car Rental CIP	-	-	-	-	-
Proceeds from Debt Issue	26,967	-	-	-	-
Total Revenues	5,907,923	5,782,793	5,479,015	4,985,360	4,086,532
EXPENDITURES					
Principal	(4,201,697)	(4,213,848)	(3,860,521)	(3,281,370)	(2,487,514)
Interest	(1,415,978)	(1,485,535)	(1,534,370)	(1,619,147)	(1,513,753)
Bank Charges	(4,400)	(5,000)	(5,300)	(5,600)	(5,600)
Issuance Costs	(26,967)	-	-	-	-
Total Expenditures	(5,649,042)	(5,704,383)	(5,400,191)	(4,906,117)	(4,006,867)
Recommended Reserves per Policy	(470,754)	(475,365)	(450,016)	(408,843)	(333,906)
ENDING FUND BALANCE	1,456,696	1,535,106	1,613,930	1,693,172	1,772,837

Tax Rate Variable					
Assessed Taxable Value/\$100	36,293,652	37,563,930	37,939,569	38,318,965	38,318,965
Amount generated by 1¢ tax	362,937	375,639	379,396	383,190	383,190
I&S Rate	0.101444	0.097257	0.085129	0.071554	0.048147
General Fund	0.361056	0.365243	0.377371	0.390946	0.414353
Total Tax Rate	0.462500	0.462500	0.462500	0.462500	0.462500

Debt Issuance Variable:					
Beginning debt outstanding*	38,120,545	43,843,378	43,121,640	44,537,674	41,256,304
Principal Retired	(4,201,697)	(4,213,848)	(3,860,521)	(3,281,370)	(2,487,514)
Principal Issued (Proposed)	9,924,530	3,492,110	5,276,555	-	-
Ending debt outstanding	43,843,378	43,121,640	44,537,674	41,256,304	38,768,790

* Excludes self supporting taxable GO Refunding Bonds (Dallas Stars Center)

**EDC Half Cent Sales Tax Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	2,055,852	987,917	1,352,056	1,720,097	2,139,847
REVENUES					
Sales taxes	5,542,604	5,653,456	5,766,525	5,881,856	5,999,493
Interest Income	3,500	2,500	2,525	2,550	2,576
Transfer from EDC Debt Reserve	50	100	100	101	103
Loan Proceeds	-	-	-	-	-
Total Revenues	5,546,154	5,656,056	5,769,150	5,884,507	6,002,172
EXPENDITURES					
Parks	(2,095,406)	(2,137,314)	(2,180,060)	(2,223,662)	(2,268,135)
Library	(1,210,267)	(1,234,472)	(1,259,162)	(1,284,345)	(1,310,032)
Economic Development	(340,436)	(349,462)	(358,713)	(368,194)	(377,910)
Transfer to Debt Service	-	(372,099)	(371,024)	(369,799)	(368,424)
Non-Departmental - Operating	(600,070)	(525,810)	(559,390)	(595,997)	(635,095)
Operating Expenditures	(4,246,179)	(4,619,158)	(4,728,349)	(4,841,997)	(5,328,020)
Capital Expenditures	(2,367,910)	-	-	-	-
Total Expenditures	(6,614,089)	(4,619,158)	(4,728,349)	(4,841,997)	(5,328,020)
Designated Reserves					
Recommended Reserves per Policy	(698,002)	(759,314)	(777,263)	(795,945)	(875,839)
Available for Supplemental	1,299,975	1,036,899	1,040,801	1,042,510	674,151
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	1,299,975	1,036,899	1,040,801	1,042,510	674,151
Additional Available for Capital	(1,010,060)	228,603	574,793	924,152	1,264,008
Total Available for Capital	289,915	1,265,502	1,615,594	1,966,663	1,938,159
Proposed Capital:					
Library Remodel & Relocation		(550,000)	(50,000)	-	-
Misc Park Improvements		(75,000)	(75,000)	(75,000)	(75,000)
Kiddie Carr Park Improvements		-	(500,000)	-	-
Wilshire Park Upgrades		-	-	(500,000)	-
Blessing Branch Park Improvements		-	-	-	(365,064)
Carr Park Trail Connection		-	-	-	(241,100)
Hardware Software Replacement		(47,760)	(47,760)	(47,760)	(47,760)
Proposed Capital		(672,760)	(672,760)	(622,760)	(728,924)
Remaining Funds Available	289,915	592,742	942,834	1,343,903	1,209,235
ENDING FUND BALANCE	987,917	1,352,056	1,720,097	2,139,847	2,085,074

Staffing Variable:					
Full-time positions	24.25	24.25	24.25	24.25	24.25
Part-time positions	17.00	17.00	17.00	17.00	17.00

**EDC Half Cent Sales Tax Debt Service and Debt Reserve Funds
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	137,174	478,302	437,730	437,730	437,730
REVENUES					
Transfer from EDC Debt Reserve/ Op.	413,872	412,671	371,024	369,799	368,424
Interest Income	50	100	101	102	103
Total Revenues	413,922	412,771	371,125	369,901	368,527
EXPENSES					
Principal	(35,000)	(240,000)	(205,000)	(210,000)	(215,000)
Interest	(1,072)	(172,371)	(165,724)	(159,499)	(153,124)
Bank Charges	(300)	(300)	(300)	(300)	(300)
Total Expenses	(36,372)	(412,671)	(371,024)	(369,799)	(368,424)
Transfer to EDC Operations	(50)	(100)	(101)	(102)	(103)
Transfer to EDC Debt	(36,372)	(40,572)	0	0	0
Total Transfers	(36,422)	(40,672)	(101)	(102)	(103)
Recommended Reserves per Policy *	(413,072)	(413,072)	(372,500)	(372,500)	(372,500)
ENDING FUND BALANCE	478,302	437,730	437,730	437,730	437,730

Debt Issuance Variable:					
Beginning debt outstanding	75,000	4,540,000	4,300,000	4,095,000	3,885,000
Principal retired	(35,000)	(240,000)	(205,000)	(210,000)	(215,000)
Principal Issued (proposed)	4,500,000		-	-	-
Ending debt outstanding	4,540,000	4,300,000	4,095,000	3,885,000	3,670,000

*Recommended reserve level equal to the maximum annual debt outstanding

**Crime Control & Prevention District
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	1,145,964	976,827	821,935	866,219	790,885
REVENUES					
Sales taxes	2,735,459	2,790,168	2,845,972	2,902,891	2,960,949
Interest Income	3,200	3,232	3,264	3,297	3,330
Total Revenues	2,738,659	2,793,400	2,849,236	2,906,188	2,964,279
EXPENDITURES					
Police Protection	(2,719,514)	(2,758,293)	(2,804,951)	(2,851,522)	(2,904,856)
Capital Expenditures	(188,282)				
Total Expenditures	(2,907,796)	(2,758,293)	(2,804,951)	(2,851,522)	(2,904,856)
Recommended Reserves per Policy	(447,043)	(453,418)	(461,088)	(468,743)	(477,511)
Available for Supplemental	19,145	35,108	44,285	54,666	59,423
Proposed Supplemental		-	-	-	-
Remaining Supplemental	19,145	35,108	44,285	54,666	59,423
Additional Available for Capital	510,639	523,409	360,847	397,476	313,375
Total Available for Capital	529,784	558,517	405,131	452,142	372,798
Proposed Capital⁽¹⁾	-	(190,000)	-	(130,000)	-
Remaining Funds Available	529,784	368,517	405,131	322,142	372,798
ENDING FUND BALANCE	976,827	821,935	866,219	790,885	850,309

Staffing Variable:					
Full-time positions	19.0	19.0	19.0	19.0	19.0
Part-time positions	0.0	0.0	0.0	0.0	0.0

(1) Proposed Capital will only be funded if excess reserves are available.

**Car Rental Tax Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	2,703,937	3,361,721	4,901,461	3,360,357	3,961,754
REVENUES					
Motor Vehicle Tax	13,590,352	13,964,087	14,348,099	14,742,672	15,148,095
Interfund Loan Repayment	-	-	-	-	-
Interest Income	35,000	35,350	35,704	36,061	36,421
Total Revenues	13,625,352	13,999,437	14,383,803	14,778,732	15,184,516
EXPENDITURES					
DFW Rebate	(9,060,235)	(9,309,391)	(9,565,399)	(9,828,448)	(10,098,730)
Transfer to Equipment Replacement	(270,855)	(776,740)	(588,090)	(174,993)	(333,755)
Contingencies	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer to General Fund	(1,510,039)	(1,551,565)	(1,594,233)	(1,638,075)	(1,683,122)
Operating Expenditures	(10,941,129)	(11,737,696)	(11,847,723)	(11,741,516)	(12,215,607)
Capital Expenses	(2,026,439)	-	-	-	-
Total Expenditures	(12,967,568)	(11,737,696)	(11,847,723)	(11,741,516)	(12,215,607)
Recommended Reserves per Policy	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Available for Supplemental	2,684,223	2,261,740	2,536,080	3,037,217	2,968,910
Additional Available for Capital	(1,322,502)	1,361,721	2,901,461	1,360,357	1,961,754
Total Available for Capital	1,361,721	3,623,461	5,437,541	4,397,574	4,930,664
Proposed Capital:					
Street Improvements		(425,000)	(425,000)	(425,000)	(425,000)
Computer Hardware/Software & Equipment		(297,000)	(267,000)	(307,000)	(247,000)
Kiddie Carr Park Improvements		-	(393,500)	-	-
Texas Star Sports Complex Phase VII		-	(2,991,684)	-	-
Wilshire Park Upgrades		-	-	(1,453,820)	-
Midtown Reserve		-	-	(250,000)	-
Traffic Signal - Cheek Sparger at Heritage		-	-	-	(203,000)
Vine Street Reconstruction		-	-	-	(600,750)
Proposed Capital		(722,000)	(4,077,184)	(2,435,820)	(1,475,750)
Remaining Funds Available	1,361,721	2,901,461	1,360,357	1,961,754	3,454,914
ENDING FUND BALANCE	3,361,721	4,901,461	3,360,357	3,961,754	5,454,914

**Water and Wastewater Fund
Executive Summary**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
RATES					
Water Base Rate	\$11.75	\$12.75	\$13.60	\$13.60	\$13.60
Water Consumption Rate ⁽¹⁾	Tiered	Tiered	Tiered	Tiered	Tiered
Proposed Water Rate Increase	\$0.14	\$0.24	\$0.36	\$0.36	\$0.28
Wastewater Base Rate	\$10.50	\$11.50	\$12.35	\$12.35	\$12.35
Wastewater Consumption Rate ⁽¹⁾	\$3.98	\$4.36	\$4.65	\$4.84	\$4.86
Proposed Wastewater Rate Increase	\$0.26	\$0.38	\$0.29	\$0.19	\$0.02
EXPENSES					
Departmental Expenditures	\$ (18,236,445)	\$ (19,014,710)	\$ (20,448,909)	\$ (21,578,937)	\$ (22,483,411)
Salary Package	\$ (174,748)	\$ (178,243)	\$ (183,590)	\$ (189,098)	\$ (194,771)
Transfers	\$ (1,475,000)	\$ (1,475,000)	\$ (1,475,000)	\$ (1,475,000)	\$ (1,475,000)
G&A/Franchise Fee	\$ (2,445,688)	\$ (2,613,276)	\$ (2,816,063)	\$ (2,930,914)	\$ (3,026,043)
Service Center	\$ (1,284,946)	\$ (1,300,212)	\$ (1,317,738)	\$ (1,335,474)	\$ (1,355,234)
Debt Service	\$ (821,807)	\$ (1,194,078)	\$ (1,450,665)	\$ (1,458,546)	\$ (1,437,161)
Capital	\$ (521,230)	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ (24,959,864)	\$ (25,775,520)	\$ (27,691,964)	\$ (28,967,969)	\$ (29,971,620)
Proposed Supplemental	\$ -				
Proposed Capital	\$ -	\$ (78,705)	\$ (81,067)	\$ (83,499)	\$ (86,004)
STAFFING VARIABLE					
Full-time Positions	43.50	43.50	43.50	43.50	43.50
Part-time Positions	2.00	2.00	2.00	2.00	2.00

⁽¹⁾ Includes Proposed Water & Wastewater Rate Increase

**Water and Wastewater
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	5,535,008	5,032,014	5,310,553	5,698,149	5,955,823
REVENUES					
Water Service	13,532,489	14,410,729	15,591,682	16,302,615	17,048,866
Wastewater Service	9,085,715	9,705,401	10,476,990	10,733,762	10,860,700
Reclaimed Water Service	475,984	613,121	647,388	784,909	818,429
Sanitation Service	218,400	224,952	231,701	238,652	245,811
Sale of New Meter/Reconnect	285,000	293,550	302,357	311,427	320,770
Inspection Fees	150,000	154,500	159,135	163,909	168,826
Penalties	230,000	236,900	244,007	251,327	258,867
Miscellaneous	35,000	35,000	35,000	35,000	35,000
Interest Income	30,000	31,900	32,857	33,843	34,858
Initiation & Transfer Fees	30,000	30,900	31,827	32,782	33,765
Recycling Fees	384,282	395,810	407,685	420,915	434,543
Total Revenues	24,456,870	26,132,764	28,160,627	29,309,141	30,260,435
Transfer from W/WW Reserve	-	-	-	-	-
Total Available	24,456,870	26,132,764	28,160,627	29,309,141	30,260,435
EXPENSES					
Utility Billing	(474,981)	(486,856)	(499,027)	(511,503)	(524,290)
Recycling	(41,300)	(42,333)	(43,391)	(44,476)	(45,587)
Geographic Information Sys.	(632,601)	(648,416)	(664,626)	(681,242)	(698,273)
City Engineer	(364,501)	(373,614)	(382,954)	(392,528)	(402,341)
Water Production	(7,803,337)	(7,792,841)	(8,487,343)	(9,156,924)	(9,696,749)
Water Distribution	(1,089,964)	(1,171,849)	(1,273,878)	(1,347,493)	(1,390,891)
Wastewater Treatment	(4,542,215)	(5,106,271)	(5,582,607)	(5,805,668)	(5,944,987)
Meter Reading	(68,847)	(70,568)	(72,332)	(74,141)	(75,994)
Transfers	(1,475,000)	(1,475,000)	(1,475,000)	(1,475,000)	(1,475,000)
G&A/Franchise Fee	(2,445,688)	(2,613,276)	(2,816,063)	(2,930,914)	(3,026,043)
Fleet Services	(1,284,946)	(1,300,212)	(1,317,738)	(1,335,474)	(1,355,234)
W&WW Debt	(821,807)	(1,194,078)	(1,450,665)	(1,458,546)	(1,437,161)
Non-Departmental - Operating	(3,393,447)	(3,500,207)	(3,626,340)	(3,754,061)	(3,899,068)
Operating Expenses	(24,438,634)	(25,775,520)	(27,691,964)	(28,967,969)	(29,971,620)
Capital Expenses	(521,230)	-	-	-	-
Total Expenses	(24,959,864)	(25,775,520)	(27,691,964)	(28,967,969)	(29,971,620)
Recommended Reserves per Policy	(5,021,637)	(5,296,340)	(5,690,130)	(5,952,322)	(6,158,552)
Available for Supplemental	18,236	357,244	468,663	341,172	288,815
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	18,236	357,244	468,663	341,172	288,815
Additional Available for Capital	(7,859)	(264,326)	(379,576)	(254,173)	(202,730)
Total Available for Capital	10,377	92,919	89,087	86,999	86,085
Proposed Capital ⁽¹⁾	-	(78,705)	(81,067)	(83,499)	(86,004)
Remaining Funds Available	10,377	14,214	8,020	3,500	81
ENDING FUND BALANCE	5,032,014	5,310,553	5,698,149	5,955,823	6,158,633

Rates ⁽²⁾					
Water Base Rate	\$11.75	\$12.75	\$13.60	\$13.60	\$13.60
Consumption/1,000 gallons	Tiered	Tiered	Tiered	Tiered	Tiered
Proposed Water Rate Increases - All Tiers	\$0.14	\$0.24	\$0.36	\$0.36	\$0.28
Wastewater Base Rate	\$10.50	\$11.50	\$12.35	\$12.35	\$12.35
90% of Metered Water Usage/1000 gallons	\$3.98	\$4.36	\$4.65	\$4.84	\$4.86
Proposed Wastewater Rate Increases	\$0.26	\$0.38	\$0.29	\$0.19	\$0.02

Staffing Variable					
Full-time Positions	43.50	43.50	43.50	43.50	43.50
Part-time positions	2.00	2.00	2.00	2.00	2.00

⁽¹⁾ Proposed Capital will only be funded if excess reserves are available.

⁽²⁾ FY17 Includes Proposed Water & Wastewater Rate Increases

Water & Wastewater Fund Five Year Plan Revenue Assumptions

Revenue Source	Assumptions
Interest Income	Projected increase based on expected market rates as well as amounts available for investment.
Sanitation Services	Based on average growth of 3%.
Water Service	Based on projected rate increases sufficient to cover increased costs and TRA rate increases.
Wastewater Service	Based on projected rate increases sufficient to cover increased costs and TRA rate increases.
Reclaimed Water Service	Tiered rate increases based on a percentage of the anticipated tiered rates for sprinkler customers (i.e. 88% for FY2018). The percentage drops 1% annually until the differential reaches 85% of anticipated sprinkler rates.
Sale of New Meters	Based on average growth of 3%.
Reconnect Fees	Based on average growth of 3%.
Inspection Fees	Based on average growth of 3%.
Miscellaneous	Projected to be flat.
Penalties	Based on average growth of 3%.
Initiation & Transfer Fees	Based on average growth of 3%.
Recycling Fees	Based on average growth of 3%.

**Water and Wastewater Debt Service Fund/Debt Reserve Funds
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE^	733,164	963,164	961,463	959,362	977,261
REVENUES					
Transfer from W&WW Operations	821,807	1,194,078	1,450,665	1,458,546	1,437,161
Transfer from Rate Stabilization	230,000	0	0	0	0
Transfer from Impact Fees	373,882	375,418	376,024	121,144	118,606
Total Revenues	1,425,689	1,569,496	1,826,689	1,579,690	1,555,767
EXPENSES					
Principal	(925,000)	(1,100,000)	(1,180,000)	(940,000)	(960,000)
Interest	(269,089)	(469,197)	(646,390)	(619,391)	(595,468)
Bank Charges	(1,600)	(2,000)	(2,400)	(2,400)	(2,400)
Total Expenses	(1,195,689)	(1,571,197)	(1,828,790)	(1,561,791)	(1,557,868)
Recommended Reserves per Policy *	(804,730)	(784,237)	(761,462)	(735,951)	(724,127)
ENDING FUND BALANCE	963,164	961,463	959,362	977,261	975,160
Debt Issuance Variable:					
Beginning debt outstanding	9,540,000	11,826,977	17,987,497	16,807,497	15,867,497
Principal retired	(925,000)	(1,100,000)	(1,180,000)	(940,000)	(960,000)
Principal Issued (Proposed)	3,211,977	7,260,520	-	-	-
Anticipated Loan Forgiveness TWDB	-	-	-	-	-
Net Principal to be Repaid	3,211,977	7,260,520	-	-	-
Ending debt outstanding	11,826,977	17,987,497	16,807,497	15,867,497	14,907,497

* Recommended reserve level equal to the average annual W&WW debt outstanding

**Drainage Utility Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	297,338	199,933	205,707	211,203	216,882
REVENUES					
Drainage Fees	801,862	817,899	834,257	850,942	867,961
Penalties	7,500	8,179	8,343	8,509	8,680
Interest Income	850	859	867	876	885
Total Revenues	810,212	826,937	843,467	860,328	877,525
EXPENSES					
Operating Expenses	(807,617)	(821,163)	(837,971)	(854,648)	(874,151)
Capital Expenses	(100,000)	-	-	-	-
Total Expenses	(907,617)	(821,163)	(837,971)	(854,648)	(874,151)
Recommended Reserves per Policy	(165,949)	(168,732)	(172,186)	(175,613)	(179,620)
Available for Supplemental	2,595	5,774	5,496	5,680	3,374
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	2,595	5,774	5,496	5,680	3,374
Additional Available for Capital	31,389	31,201	33,521	35,590	37,262
Total Available for Capital	33,984	36,975	39,017	41,270	40,636
Proposed Capital	-	-	-	-	-
Remaining Funds Available	33,984	36,975	39,017	41,270	40,636
ENDING FUND BALANCE	199,933	205,707	211,203	216,882	220,257

Rates					
Drainage Rate	\$2.75	\$2.75	\$2.75	\$2.75	\$2.75

Staffing Variable:					
Full-time positions	8.00	8.00	8.00	8.00	8.00
Part-time positions	0.0	0.0	0.0	0.0	0.0

**Service Center Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	263,509	220,709	220,709	220,709	220,709
REVENUES					
Transfer from W&WW Fund	1,284,986	1,300,212	1,317,738	1,335,474	1,355,234
Total Revenues	1,284,986	1,300,212	1,317,738	1,335,474	1,355,234
EXPENSES					
Service Center	(1,284,986)	(1,300,212)	(1,317,738)	(1,335,474)	(1,355,234)
Capital Expenses	(42,800)	-	-	-	-
Total Expenses	(1,327,786)	(1,300,212)	(1,317,738)	(1,335,474)	(1,355,234)
Available for Supplemental	-	-	-	-	-
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	-	-	-	-	-
Additional Available for Capital	220,709	220,709	220,709	220,709	220,709
Total Available for Capital	220,709	220,709	220,709	220,709	220,709
Proposed Capital	-	-	-	-	-
Remaining Funds Available	220,709	220,709	220,709	220,709	220,709
ENDING FUND BALANCE	220,709	220,709	220,709	220,709	220,709

Staffing Variable:					
Full-time positions	5.0	5.00	5.00	5.00	5.00
Part-time positions	0.0	0.0	0.0	0.0	0.0

**Texas Star Golf Course Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	217,605	239,526	267,397	273,859	274,739
REVENUES					
Green Fees	1,389,381	1,417,186	1,452,610	1,488,925	1,533,593
Driving Range Fees	91,913	91,267	93,548	95,887	98,763
Cart Rental Fees	363,140	358,690	367,656	376,847	388,152
Club Rental Fees	26,504	29,102	29,829	30,575	31,492
Merchandise Sales	245,419	261,471	268,007	274,707	282,948
Tobacco	4,318	4,252	4,358	4,467	4,601
Food Sales	1,172,000	1,211,694	1,241,982	1,273,031	1,311,222
Non-Alcoholic Beverage Sales	123,000	141,010	144,535	148,148	152,593
Alcohol Sales	387,000	418,070	428,520	439,233	452,410
Catering Fees	62,000	62,620	63,246	63,879	64,517
Monthly Fees	100,925	104,457	108,113	111,897	115,814
Rental Income	150,000	153,000	156,060	159,181	162,365
Interest Income	-	-	-	-	-
GF Transfer	16,000	15,447	15,833	16,229	16,716
H/M Transfer	355,000	366,000	375,000	385,000	397,000
Advertising Revenue	52,796	52,796	52,796	52,796	52,796
Other	1,500	1,500	1,500	1,500	1,500
Total Revenues	4,540,896	4,688,562	4,803,594	4,922,303	5,066,484
EXPENDITURES					
Golf Course Maintenance	(964,747)	(994,654)	(1,023,499)	(1,053,181)	(1,092,148)
Golf Course Pro Shop	(267,249)	(275,533)	(283,524)	(291,746)	(302,541)
Golf Course Food & Beverage	(840,170)	(866,215)	(891,336)	(917,184)	(951,120)
Conference Centre	(258,014)	(266,012)	(273,727)	(281,665)	(292,086)
Cart/Driving Range Operations	(189,650)	(195,529)	(201,199)	(207,034)	(214,695)
Non-Departmental - Operating	(497,331)	(523,109)	(559,246)	(576,514)	(591,537)
Debt Service	(428,285)	(421,853)	(422,318)	(426,751)	(424,224)
Equipment Replacement	(274,060)	(276,657)	(280,807)	(285,019)	(289,294)
COGS-Merchandise	(171,793)	(183,030)	(187,605)	(192,295)	(198,064)
COGS-Tobacco	(2,159)	(2,126)	(2,179)	(2,234)	(2,301)
COGS-Food	(416,060)	(430,151)	(440,904)	(451,926)	(465,484)
COGS-Beverage	(40,590)	(46,533)	(47,696)	(48,889)	(50,356)
COGS-Alcohol	(124,227)	(134,200)	(137,555)	(140,994)	(145,224)
COGS-Catering	(44,640)	(45,086)	(45,537)	(45,993)	(46,453)
Total Expenses	(4,518,975)	(4,660,691)	(4,797,132)	(4,921,423)	(5,065,524)
Recommended Reserves per Policy*	-	-	-	-	-
Available for Supplemental	21,921	27,871	6,462	880	959
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	21,921	27,871	6,462	880	959
Additional Available for Capital	217,605	239,526	267,397	273,859	274,739
Total Available for Capital	239,526	295,269	280,320	275,619	276,657
Proposed Capital	-	-	-	-	-
Remaining Funds Available	239,526	295,269	280,320	275,619	276,657
ENDING FUND BALANCE	239,526	267,397	273,859	274,739	275,698
Estimated # of Rounds	35,855	36,214	36,576	36,576	36,576
Staffing Variable:					
Full-time positions	11.75	11.75	11.75	11.75	11.75
Part-time positions (LL Roberts)	57.0	57.0	57.0	57.0	57.0

**Texas Star Sports Complex Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	93,365	109,911	210,764	302,418	391,833
REVENUES					
Tournament Fees	335,000	335,000	335,000	335,000	335,000
Concessions	210,000	210,000	210,000	210,000	210,000
Alcohol Sales	195,000	195,000	195,000	195,000	195,000
Memberships/Leagues	410,000	410,000	410,000	410,000	410,000
Admissions	24,000	24,000	24,000	24,000	24,000
Advertising/Sponsorships	20,000	20,000	20,000	20,000	20,000
Sales of Goods	75,000	75,000	75,000	75,000	75,000
Miscellaneous/Events	100	100	100	100	100
Interest Income	1,500	1,500	1,500	1,500	1,500
Rental Income	63,000	63,000	63,000	63,000	63,000
Batting Cages	5,000	5,000	5,000	5,000	5,000
Total Revenues	1,338,600	1,338,600	1,338,600	1,338,600	1,338,600
EXPENSES					
Operations	(1,232,504)	(1,233,991)	(1,243,134)	(1,245,315)	(1,255,258)
Equipment Replacement	(3,700)	(3,756)	(3,812)	(3,870)	(3,928)
Operating Expenses	(1,236,204)	(1,237,747)	(1,246,946)	(1,249,185)	(1,259,186)
Capital Expenses	(85,850)	-	-	-	-
Total Expenses	(1,322,054)	(1,237,747)	(1,246,946)	(1,249,185)	(1,259,186)
Minimum Reserves per Policy	-	-	-	-	-
Available for Supplemental	16,546	100,853	91,654	89,415	79,414
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	16,546	100,853	91,654	89,415	79,414
Additional Available for Capital	93,365	109,911	210,764	302,418	391,833
Total Available for Capital	109,911	210,764	302,418	391,833	471,247
Proposed Capital	-	-	-	-	-
Remaining Funds Available	109,911	210,764	302,418	391,833	471,247
ENDING FUND BALANCE	109,911	210,764	302,418	391,833	471,247
Staffing Variable:					
Full-time positions	1.50	1.50	1.50	1.50	1.50
Part-time positions	26.0	26.0	26.0	26.0	26.0

**Equipment Replacement Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	3,587,710	4,051,847	4,332,568	5,464,556	6,608,764
REVENUES					
General Fund Depreciation	1,091,731	1,157,051	1,174,682	1,190,563	1,207,697
TSSC Depreciation	3,700	3,756	3,812	3,870	3,928
Water/Wastewater Depreciation	84,329	84,699	85,969	87,259	88,568
Drainage Depreciation	2,400	2,436	2,473	2,473	2,510
Fleet Services Depreciation	5,445	5,527	5,610	5,694	5,779
EDC Parks Depreciation	5,167	5,245	5,324	5,404	5,485
Texas Star Depreciation	274,060	276,657	280,807	285,019	289,294
Car Rental Transfer	270,855	776,740	588,090	174,993	333,755
Issuance Proceeds/ GF Transfer	598,033	57,490	78,000	45,000	140,000
Sale of Assets	53,200	75,500	116,000	50,700	\$86,200
Interest Income	11,000	11,110	11,221	11,333	11,447
Total Revenues	2,399,920	2,456,211	2,351,988	1,862,308	2,174,663
EXPENSES					
Equipment Replacements	(1,935,783)	(2,175,490)	(1,220,000)	(718,100)	(1,543,000)
Total Expenses	(1,935,783)	(2,175,490)	(1,220,000)	(718,100)	(1,543,000)
Available for Capital	4,051,847	4,332,568	5,464,556	6,608,764	7,240,427
Proposed Capital	-	-	-	-	-
ENDING FUND BALANCE	4,051,847	4,332,568	5,464,556	6,608,764	7,240,427

**Health Insurance Fund
Multi-Year Financial Plan**

	Base Year Budget 2017-18	Year 2 Projected 2018-19	Year 3 Projected 2019-20	Year 4 Projected 2020-21	Year 5 Projected 2021-22
BEGINNING BALANCE	2,863,981	2,831,618	2,839,698	2,847,859	2,856,101
REVENUES					
Premiums collected from Employees	1,953,979	2,150,708	2,271,490	2,400,110	2,537,150
Federal Requirements	1,916	1,823	1,823	1,823	1,823
City Contribution	6,255,164	6,452,124	6,814,469	7,200,329	7,661,449
Interest Income	8,000	8,080	8,161	8,242	8,325
Total Revenues	8,219,059	8,612,735	9,095,942	9,610,503	10,208,746
EXPENSES					
Operating Expenses	(182,772)	(185,326)	(188,285)	(191,231)	(194,379)
OPEB Trust Contribution	(679,959)	(679,959)	(679,959)	(679,959)	(679,959)
Insurance Claims	(5,552,777)	(5,922,448)	(6,317,045)	(6,738,265)	(7,187,921)
RX Claims	(727,027)	(777,919)	(832,373)	(890,639)	(952,984)
Re-insurance Fees	(734,187)	(756,213)	(778,899)	(802,266)	(826,334)
Insurance Services	(261,250)	(269,088)	(277,160)	(285,475)	(294,039)
Employee Wellness Program	(11,534)	(11,880)	(12,236)	(12,604)	(12,982)
Federal Requirements	(1,916)	(1,823)	(1,823)	(1,823)	(1,823)
Claims Contingency	-	-	-	-	-
Operating Expenses	(8,151,422)	(8,604,655)	(9,087,781)	(9,602,261)	(10,150,421)
Capital Carryover	(100,000)	-	-	-	-
Total Expenses	(8,251,422)	(8,604,655)	(9,087,781)	(9,602,261)	(10,150,421)
Recommended Reserves per Policy	(2,538,733)	(2,701,456)	(2,526,045)	(2,713,355)	(2,914,301)
Available for Supplemental	67,637	8,080	8,161	8,242	58,325
Proposed Supplemental	-	-	-	-	-
Remaining Supplemental	67,637	8,080	8,161	8,242	58,325
Additional Available for Capital	225,248	130,162	313,653	134,504	(58,200)
Total Available for Capital	292,885	138,242	321,814	142,746	125
Proposed Capital	-	-	-	-	-
Remaining Funds Available	292,885	138,242	321,814	142,746	125
ENDING FUND BALANCE	2,831,618	2,839,698	2,847,859	2,856,101	2,914,426
Estimated City Contribution					
Per Employee Per Month	1,337	1,379	1,452	1,523	1,620
Staffing Variable:					
Full-time positions	1.00	1.00	1.00	1.00	1.00
Part-time positions	0.0	0.0	0.0	0.0	0.0

Supplemental Requests
City Manager Recommended and Funded
Year/Fund/Department

Dept.	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Finance	Accounting	General	Accountant I - ½ cost	Supplemental	\$ 45,017	2018
PW	Engineering	General	Upgrade Part-time Clerk to Full-time Office Technician	Supplemental	\$ 9,917	2018
PACS	Parks	General	Weed Control and Fertilization Program	Supplemental	\$ 25,515	2018
PACS	Parks	General	Pond Maintenance	Supplemental	\$ 8,325	2018
PD	Service	General	Dispatcher	Supplemental	\$ 80,832	2018
Planning	Development	General	Part-time Secretary	Supplemental	\$ 20,595	2018
			<i>Part-time Secretary is a current position shared with Facilities. Position will be shifted to full-time under Facilities. Funds requested will allow continuation of part-time secretary for Planning & Development.</i>	Total	\$ 190,201	
Finance	Accounting	W/WW	Accountant I - ½ cost	Supplemental	\$ 45,016	2018
PW	Engineering	W/WW	Upgrade Part-time Clerk to Full-time Office Technician	Supplemental	\$ 31,083	2018
				Total	\$ 76,099	
PW	Drainage	Drainage	Public Works Field Tech I	Supplemental	\$ 66,455	2018
				Total	\$ 66,455	
234 Admin Svcs	IS	General	Hardware/Software Replacement	Supplemental	\$ 20,000	2019
Admin Svcs	IS	General	Security Initiative	Supplemental	\$ 10,000	2019
				Total	\$ 30,000	
PD	Code Compliance	General	Code Officer	Supplemental	\$ 82,434	2020
				Total	\$ 82,434	
Fire	EMS/Suppression	General	3 Firefighters	Supplemental	\$ 302,976	2021
				Total	\$ 302,976	

*Fund subject to change

Capital Requests
City Manager Recommended and Funded
Year/Fund/Department

Dept.	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Admin Svcs	Information Svcs	General	Hardware/Software Replacement	Capital	\$ 327,000	2018
Admin Svcs	Information Svcs	General	Court Technology	Capital	\$ 58,200	2018
Admin Svcs	Information Svcs	General	Cognos Software for HTE	Capital	\$ 34,340	2018
Admin Svcs	Library	General	Moving Expense	Capital	\$ 75,000	2018
CMO	CMO	General	City Match for HOME/CPR Programs	Capital	\$ 55,000	2018
CMO	Communications	General	Multi-Media Interns	Capital	\$ 10,500	2018
CMO	Communications	General	Website Redesign & Content Management System	Capital	\$ 30,000	2018
CMO	CSO	General	Electronic Conversion of Paper Records/Document Storage	Capital	\$ 76,500	2018
Finance	Accounting	General	Accountant I Computer	Capital	\$ 2,500	2018
Fire	Fire Marshal	General	Fire Station Furniture Replacement - Phase II	Capital	\$ 9,700	2018
Fire	Fire Marshal	General	Fire Inspector	Capital	\$ 20,800	2018
Fleet & Fac	Fac Maintenance	General	HVAC Package Unit Replacements	Capital	\$ 25,000	2018
Fleet & Fac	Fac Maintenance	General	Carpet Replacement - Building D	Capital	\$ 65,500	2018
Fleet & Fac	Fac Maintenance	General	Lighting Replacement - Police and Courts Building	Capital	\$ 39,150	2018
Fleet & Fac	Fac Maintenance	General	Roof Replacement - Fire Station #2	Capital	\$ 128,000	2018
Fleet & Fac	Fac Maintenance	General	Jail Upgrades	Capital	\$ 75,000	2018
PACS	Aquatics	General	Exhaust Fans - Indoor Pool	Capital	\$ 7,500	2018
PACS	Parks	General	Trail Maintenance	Capital	\$ 75,000	2018
PACS	Senior Center	General	Recumbent Bike Replacement	Capital	\$ 6,500	2018
PACS	Senior Center	General	Table Replacement - Senior Center	Capital	\$ 3,197	2018
PW	Street Maintenance	General	Street Condition Assessment	Capital	\$ 75,000	2018
Non-Dept.	Non-Dept.	General	Transfer to FY2018 Street Improvements	Capital	\$ 425,000	2018
Non-Dept.	Non-Dept.	General	Transfer to Misc. Street Repairs	Capital	\$ 150,000	2018
Non-Dept.	Non-Dept.	General	Transfer to Insurance	Capital	\$ 250,000	2018
				Total	\$ 2,024,387	
PD	Administration	CCPD	NETCO Radio Equipment Relocation	Capital	\$ 28,500	2018
PD	Administration	CCPD	Air Conditioning System - Computer Room	Capital	\$ 15,000	2018
PD	Administration	CCPD	Covered Parking - Trailers	Capital	\$ 15,000	2018
PD	Administration	CCPD	Laserfiche Repository and Licenses	Capital	\$ 10,000	2018
PD	CID	CCPD	Blood Bank Refrigerator	Capital	\$ 10,495	2018
PD	CID	CCPD	Evidence Locker Replacement	Capital	\$ 20,000	2018
PD	Detention	CCPD	Oven Replacement	Capital	\$ 7,500	2018
PD	Patrol	CCPD	Rifle Replacement	Capital	\$ 28,000	2018
PD	Patrol	CCPD	Assorted Police Equipment	Capital	\$ 13,787	2018
PD	Patrol	CCPD	Training Simulator and Training Room	Capital	\$ 40,000	2018
				Total;	\$ 188,282	
Fire	EMS/Suppression	Equip. Repl.	Ambulance Stretcher Loading System	Capital	\$ 77,000	2018
Fire	EMS/Suppression	Equip. Repl.	Automatic External Defibrillator Replacement	Capital	\$ 45,000	2018
Fire	EMS/Suppression	Equip. Repl.	Portable Radio Replacement	Capital	\$ 146,723	2018
Fire	EMS/Suppression	Equip. Repl.	Rescue Tool Replacement	Capital	\$ 31,000	2018
Fire	Fire Marshal	Equip. Repl.	KNOX KeySecure Unit Replacement	Capital	\$ 13,000	2018
PW	Street Maintenance	Equip. Repl.	Traffic Signal Equipment	Capital	\$ 154,000	2018
PW	Street Maintenance	Equip. Repl.	Gridsmart Detection System	Capital	\$ 120,000	2018
PW	Street Maintenance	Equip. Repl.	Street Maintenance Equipment	Capital	\$ 11,310	2018
				Total	\$ 598,033	

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*Fund subject to change

^ Equipment Replacement items to be funded from General Fund excess reserves or issuance of tax anticipation notes depending on availability of funds. Items will be depreciated in future years.

Capital Requests
City Manager Recommended and Funded
Year/Fund/Department

Dept.	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Fleet & Fac	Fleet Svcs	Svc Center	Service Center Interior Remodel	Capital	\$ 25,000	2018
Fleet & Fac	Fleet Svcs	Svc Center	Automated Fuel System Upgrade	Capital	\$ 17,800	2018
				Total	\$ 42,800	
Admin Svcs	Information Svcs	W/WW	Hardware/Software Replacement	Capital	\$ 76,413	2018
Non-Dept.	Non-Dept.	W/WW	Transfer to Miscellaneous Water Rehab	Capital	\$ 100,000	2018
Non-Dept.	Non-Dept.	W/WW	Transfer to Miscellaneous Wastewater Rehab	Capital	\$ 50,000	2018
Non-Dept.	Non-Dept.	W/WW	Transfer to Well Repairs	Capital	\$ 75,000	2018
				Total	\$ 301,413	
PACS	Recreation	Rec Class	Playbook Printing and Mailing	Capital	\$ 37,000	2018
PACS	Recreation	Rec Class	Fitness Equipment Replacement	Capital	\$ 18,343	2018
PACS	Recreation	Rec Class	Television Replacement - Recreation Center	Capital	\$ 1,400	2018
				Total	\$ 56,743	
Admin Svcs	Information Svcs	Risk	Security Initiative	Capital	\$ 10,000	2018
Fleet & Fac	Fac Maintenance	Risk	Generator Replacement - Fire Station #2	Capital	\$ 55,000	2018
Fleet & Fac	Fac Maintenance	Risk	Standby Generator - Public Works	Capital	\$ 71,500	2018
				Total	\$ 136,500	
Admin Svcs	Information Svcs	EDC	Hardware/Software Replacement - Library/Parks	Capital	\$ 47,760	2018
Non-Dept.	Non-Dept.	EDC	Transfer to Misc. Park Improvements	Capital	\$ 50,000	2018
Non-Dept.	Non-Dept.	EDC	Transfer to Library Remodel Design	Capital	\$ 127,370	2018
Non-Dept.	Non-Dept.	EDC	Transfer to Library Remodel	Capital	\$ 900,000	2018
Non-Dept.	Non-Dept.	EDC	Transfer to EDC Debt Reserve	Capital	\$ 377,500	2018
				Total	\$ 1,502,630	
PACS	PATS	Athletic Complex	Outfield Fence Replacement	Capital	\$ 60,850	2018
PACS	PATS	Athletic Complex	Refrigerator Replacement	Capital	\$ 25,000	2018
				Total	\$ 85,850	
Non-Dept.	Non-Dept.	Car Rental	Transfer to CIP	Capital	\$ 1,595,100	2018
				Total	\$ 1,595,100	
Non-Dept.	Non-Dept.	Car Rental CIP	Transfer to Redevelopment Fund	Capital	\$ 2,000,000	2018
				Total	\$ 2,000,000	
CMO	Community Service	Hotel/Motel	Replace Christmas Tree at City Hall Complex	Capital	\$ 44,355	2018
Non-Dept.	Non-Dept.	Hotel/Motel	Transfer to Texas Star CIP/AV Improvement Reimb.	Capital	\$ 120,000	2018
				Total	\$ 164,355	
Non-Dept.	Non-Dept.	WT Impact	Transfer to Water Tank Debt Service	Capital	\$ 252,188	2018
Non-Dept.	Non-Dept.	WT Impact	Transfer to Reclaimed WL Ext Debt Service	Capital	\$ 121,694	2018
				Total	\$ 373,882	
Non-Dept.	Non-Dept.	Drainage	Transfer to Misc. Drainage Improvements	Capital	\$ 100,000	2018
				Total	\$ 100,000	

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*Fund subject to change

Equipment Replacement items to be funded from General Fund excess reserves or issuance of tax anticipation notes depending on availability of funds. Items will be depreciated in future years.

Capital Requests
City Manager Recommended and Funded
Year/Fund/Department

Dept.	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Non-Dept.	Non-Dept.	TSGC Reserve	Transfer to TSGC Misc. Improvements	Capital	\$ 100,000	2018
				Total	\$ 100,000	
Fire	EMS/Suppression	Equip. Repl.ˆ	Thermal Imaging Camera	Capital	\$ 13,000	2019
Fire	EMS/Suppression	Equip. Repl.ˆ	Bail Out Safety System	Capital	\$ 25,000	2019
Fire	EMS/Suppression	Equip. Repl.ˆ	Bunker Gear Extractor	Capital	\$ 19,490	2019
				Total	\$ 57,490	
Admin Svc	IS	General	Court Technology	Capital	\$ 73,814	2019
Admin Svc	IS	General	Hardware/Software Replacement	Capital	\$ 10,000	2019
				Total	\$ 83,814	
Admin Svc	IS	Car Rental	Hardware/Software Replacement	Capital	\$ 297,000	2019
				Total	\$ 297,000	
PD	Administration	CCPD	Brazos Ticket Writers	Capital	\$ 40,000	2019
PD	Administration	CCPD	Security Camera System	Capital	\$ 150,000	2019
				Total	\$ 190,000	
Admin Svc	IS	EDC	Hardware/Software Replacement	Capital	\$ 47,760	2019
				Total	\$ 47,760	
Admin Svc	IS	W/WW	Hardware/Software Replacement	Capital	\$ 78,705	2019
				Total	\$ 78,705	
Fire	EMS/Suppression	Equip. Repl.ˆ	Hand Tool Replacement Package	Capital	\$ 10,000	2020
Fire	EMS/Suppression	Equip. Repl.ˆ	Hydraulic Rescue Tools	Capital	\$ 35,000	2020
Fire	EMS/Suppression	Equip. Repl.ˆ	Thermal Imaging Camera	Capital	\$ 13,000	2020
Fire	EMS/Suppression	Equip. Repl.ˆ	Compressor/Cascade	Capital	\$ 20,000	2020
				Total	\$ 78,000	
Admin Svc	IS	General	Court Technology	Capital	\$ 73,814	2020
PD	Code Compliance	General	Code Enforcement Vehicle	Capital	\$ 29,000	2020
Admin Svc	IS	General	Hardware/Software Replacement	Capital	\$ 40,000	2020
				Total	\$ 142,814	
Admin Svc	IS	Car Rental	Hardware/Software Replacement	Capital	\$ 267,000	2020
				Total	\$ 267,000	
Admin Svc	IS	EDC	Hardware/Software Replacement	Capital	\$ 47,760	2020
Admin Svcs	Library	EDC	Moving Expense	Capital	\$ 50,000	2020
				Total	\$ 97,760	
Admin Svc	IS	W/WW	Hardware/Software Replacement	Capital	\$ 81,067	2020
				Total	\$ 81,067	
Fire	EMS/Suppression	Equip. Repl.ˆ	Bunker Gear Extractor	Capital	\$ 25,000	2021
Fire	EMS/Suppression	Equip. Repl.ˆ	Gas Detector Upgrades	Capital	\$ 20,000	2021
				Total	\$ 45,000	

*Fund subject to change

ˆ Equipment Replacement items to be funded from General Fund excess reserves or issuance of tax anticipation notes depending on availability of funds. Items will be depreciated in future years.

Capital Requests
City Manager Recommended and Funded
Year/Fund/Department

Dept.	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Admin Svc	IS	General	Court Technology	Capital	\$ 73,814	2021
Fire	Fire Marshal	General	Codes Adoption	Capital	\$ 4,000	2021
PD	Detention	General	Jail Refrigerator	Capital	\$ 5,000	2021
				Total	\$ 82,814	
Admin Svc	IS	Car Rental	Hardware/Software Replacement	Capital	\$ 307,000	2021
				Total	\$ 307,000	
PD	Administration	CCPD	Sky Tower	Capital	\$ 100,000	2021
PD	Administration	CCPD	Swat Vest	Capital	\$ 30,000	2021
				Total	\$ 130,000	
Admin Svc	IS	EDC	Hardware/Software Replacement	Capital	\$ 47,760	2021
				Total	\$ 47,760	
Admin Svc	IS	W/WW	Hardware/Software Replacement	Capital	\$ 83,499	2021
				Total	\$ 83,499	
Fire	EMS/Suppression	Equip. Repl.	Heart Monitors	Capital	\$ 140,000	2022
				Total	\$ 140,000	
Admin Svc	IS	General	Court Technology	Capital	\$ 73,814	2022
PW	Street Maintenance	General	Re-Assessment of 5 Year Pavement Management Plan	Capital	\$ 75,000	2022
Admin Svc	IS	General	Hardware/Software Replacement	Capital	\$ 60,000	2022
Non-Dept.	Non-Dept.	General	Transfer to Insurance	Capital	\$ 50,000	2022
				Total	\$ 258,814	
Admin Svc	IS	Car Rental	Hardware/Software Replacement	Capital	\$ 247,000	2022
				Total	\$ 247,000	
Admin Svc	IS	EDC	Hardware/Software Replacement	Capital	\$ 47,760	2022
				Total	\$ 47,760	
Admin Svc	IS	W/WW	Hardware/Software Replacement	Capital	\$ 86,004	2022
				Total	\$ 86,004	

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*Fund subject to change

^ Equipment Replacement items to be funded from General Fund excess reserves or issuance of tax anticipation notes depending on availability of funds. Items will be depreciated in future years.

Supplemental Requests
Other Items Requested
Year/Fund/Department

Dept	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Fire	EMS/Suppression	General	Firefighter/Paramedics	Supplemental	\$ 302,976	2018
PD	Service	General	Computer Support Tech	Supplemental	\$ 70,000	2019
PD	Patrol	General	Police Officer	Supplemental	\$ 85,000	2019
Fleet & Fac	Fleet & Fac	Gen/Svc Center	Full-time Office/Clerical Worker	Supplemental	\$ 45,000	2019
Admin Svcs	Library	EDC	Branding & Uniforms	Supplemental	\$ 9,300	2019
Admin Svcs	Library	EDC	Family Place Library Training & Certification	Supplemental	\$ 12,000	2019
PW	Water Distribution	W/WW	Public Works Field Tech I	Supplemental	\$ 66,455	2019
Fire	EMS/Suppression	General	Training/EMS Officer	Supplemental	\$ 157,852	2020
PD	CID	General	Crime Analyst	Supplemental	\$ 60,000	2020
PD	Patrol	General	Police Officer	Supplemental	\$ 85,000	2020
PW	Street Maintenance	General	Public Works Field Tech I	Supplemental	\$ 66,455	2020
Admin Svcs	Library	EDC	Wi-fi Hotspot Lending Program	Supplemental	\$ 20,000	2020
PD	Service	General	Dispatcher	Supplemental	\$ 60,000	2021
PD	Patrol	General	Police Officer	Supplemental	\$ 85,000	2021
PD	Administration	CCPD	Scheduling Software Maintenance	Supplemental	\$ 3,000	2021
PW	Sewage & Treatment	W/WW	Public Works Field Tech I	Supplemental	\$ 66,455	2021
PW	Street Maintenance	General	Public Works Field Tech I	Supplemental	\$ 66,455	2022

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Capital Requests
Other Items Requested
Year/Fund/Department

Dept	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Fleet & Fac	Fac Maintenance	General	Vertical Access Lift	Capital	\$ 6,500	2018
Fleet & Fac	Fac Maintenance	General	Staff Locker Rooms	Capital	\$ 85,000	2018
Fleet & Fac	Fac Maintenance	General	MagnaGrip System Additions	Capital	\$ 18,250	2018
PACS	Senior Center	General	Television Replacement - Senior Center	Capital	\$ 7,000	2018
PD	Patrol	General	Less-lethal Shotguns	Capital	\$ 11,000	2018
Fleet & Fac	Fleet Svcs	Svc Center	Tire Equipment Replacement	Capital	\$ 15,250	2018
Fleet & Fac	Fleet Svcs	Svc Center	Fence Replacement and Gate Repairs	Capital	\$ 29,500	2018
Finance	Utility Billing	W/WW	Interactive Voice Response System	Capital	\$ 45,000	2018
Fire	EMS/Suppression	General	Weight Equipment	Capital	\$ 10,000	2019
Fire	Fire Marshal	General	Three Getac Laptop Computers	Capital	\$ 15,000	2019
Fire	Fire Marshal	General	Hydrocarbon Sniffer	Capital	\$ 2,000	2019
Fire	Fire Marshal	General	Replacement Sound System	Capital	\$ 4,000	2019
PACS	Aquatics	General	Shade for Concession	Capital	\$ 6,000	2019
PACS	Aquatics	General	Permanent Lifeguard Umbrella Stands	Capital	\$ 25,000	2019
PACS	Aquatics	General	Replace Shade Fabric	Capital	\$ 10,000	2019
PACS	Parks	General	Sea Container	Capital	\$ 5,000	2019
PACS	Parks	General	Box Blade for Tractor	Capital	\$ 10,000	2019
PACS	Parks	General	Power Washer	Capital	\$ 4,000	2019
PACS	Recreation	General	Replace Tables and Chairs - EFLC	Capital	\$ 25,000	2019
PACS	Recreation	General	Replace PA System - EFLC	Capital	\$ 25,000	2019
PACS	Senior Center	General	Replace Treadmills	Capital	\$ 21,750	2019
PD	Detention	General	Floor Machine	Capital	\$ 7,000	2019
PACS	PATS	Athletic Complex	Cabinet Replacement	Capital	\$ 20,000	2019
PACS	PATS	Athletic Complex	Replace Batting Cage Net	Capital	\$ 20,000	2019
PACS	PATS	Athletic Complex	Replace Hitting Tunnels Netting	Capital	\$ 8,000	2019

Capital Requests
Other Items Requested
Year/Fund/Department

Dept	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Admin Svcs	Library	EDC	RFID Circulation and Security Equipment	Capital	\$ 73,523	2019
Admin Svcs	Library	EDC	AMH Sorter	Capital	\$ 121,976	2019
Fleet & Fac	Fleet Svcs	Svc Center	Replace Shop Cabinets	Capital	\$ 7,950	2019
Fleet & Fac	Fleet Svcs	Svc Center	Replace Shop Heaters	Capital	\$ 10,000	2019
Fleet & Fac	Fleet Svcs	Svc Center	Repaint Building Exterior & Masonry Fence	Capital	\$ 12,000	2019
Fire	Fire Marshal	General	Furniture Replacement	Capital	\$ 5,000	2020
PACS	Aquatics	General	UV System	Capital	\$ 45,000	2020
PACS	Aquatics	General	Additional Cabana for Aquatic Park	Capital	\$ 10,000	2020
PACS	Aquatics	General	Upgrade PA System	Capital	\$ 10,000	2020
PACS	Aquatics	General	Replace Tot Slide	Capital	\$ 20,000	2020
PACS	Parks	General	Harwood Road Beautification	Capital	\$ 50,000	2020
PACS	Recreation	General	Replace Track Flooring	Capital	\$ 34,000	2020
PACS	Recreation	General	Replace Treadmills	Capital	\$ 65,000	2020
PACS	Senior Center	General	Replace Treadmill	Capital	\$ 7,250	2020
PACS	Senior Center	General	Replace Furniture	Capital	\$ 25,000	2020
PACS	Senior Center	General	Replace Kitchen Equipment	Capital	\$ 10,000	2020
PD	CID	General	Unmarked Vehicle	Capital	\$ 25,000	2020
PD	Patrol	General	Patrol Vehicle	Capital	\$ 60,000	2020
PD	Service	General	Cellbrite Machine	Capital	\$ 5,000	2020
PACS	PATS	Athletic Complex	Hitting Tunnels	Capital	\$ 20,000	2020
PACS	PATS	Athletic Complex	Scoreboard conversion to LED	Capital	\$ 50,000	2020
PACS	PATS	Athletic Complex	Replace Batting Cage Shade Canopy	Capital	\$ 5,000	2020
Admin Svcs	Library	EDC	Aquarium Upgrade	Capital	\$ 15,000	2020
Fleet & Fac	Fleet Svcs	Svc Center	Replace Flooring	Capital	\$ 8,500	2020
Fleet & Fac	Fleet Svcs	Svc Center	Replace Roll-up Shop Doors	Capital	\$ 15,000	2020

Capital Requests
Other Items Requested
Year/Fund/Department

Dept	Division	Fund*	Program Description	Program Type	Program Cost	Year Requested
Fleet & Fac	Fac Maintenance	General	PACS Roof Restoration	Capital	\$ 60,000	2021
Fleet & Fac	Fac Maintenance	General	EFLC Roof PM Repairs	Capital	\$ 60,000	2021
PACS	Aquatics	General	Replace Furniture	Capital	\$ 25,000	2021
PACS	Aquatics	General	Replace Concession Equipment	Capital	\$ 15,000	2021
PACS	Aquatics	General	Resurface Aquatic Slides	Capital	\$ 15,000	2021
PACS	Parks	General	Mid-Cities Boulevard Beautification	Capital	\$ 25,000	2021
PACS	Recreation	General	Replace Floor - EFLC Fitness Center	Capital	\$ 39,000	2021
PACS	Recreation	General	Replace Poster Printer	Capital	\$ 6,500	2021
PACS	Recreation	General	Replace Spin Bikes	Capital	\$ 16,000	2021
PACS	Recreation	General	Replace Recumbent Bikes	Capital	\$ 13,000	2021
PACS	Recreation	General	Replace Upright Bikes	Capital	\$ 11,500	2021
PACS	Recreation	General	Replace Treadmills	Capital	\$ 14,000	2021
PACS	Recreation	General	Replace Ellipticals	Capital	\$ 11,000	2021
PACS	Recreation	General	Replace Adaptive Motion Trainers	Capital	\$ 14,000	2021
PACS	Senior Center	General	Espresso Bikes	Capital	\$ 12,000	2021
PD	Detention	General	Freezer	Capital	\$ 4,000	2021
PD	Detention	General	Washer/Dryer	Capital	\$ 20,000	2021
PD	Patrol	General	Patrol Vehicle	Capital	\$ 60,000	2021
	CID	General	Unmarked Vehicle	Capital	\$ 25,000	2021
PACS	PATS	Athletic Complex	Replace Batting Cage Equipment	Capital	\$ 35,000	2021
Fleet & Fac	Fac Maintenance	EDC	Redi-Mix Roof PM Repairs	Capital	\$ 98,000	2021
Fleet & Fac	Fleet Svcs	Svc Center	Replace Lube Reels & Tanks	Capital	\$ 10,500	2021
PACS	SBW	Softball Complex	Concession Equipment	Capital	\$ 15,000	2021
Fire	EMS/Suppression	General	Treadmills for Stations	Capital	\$ 25,000	2022
Fire	EMS/Suppression	General	Station Furniture	Capital	\$ 12,000	2022
Fleet & Fac	Fac Maintenance	General	PD & REC Elevator System Upgrades	Capital	\$ 125,000	2022
Fleet & Fac	Fac Maintenance	General	Replace Alarm System	Capital	\$ 25,000	2022
PACS	Aquatics	General	Replace Tot Play Unit at Aquatic Park	Capital	\$ 75,000	2022
PACS	Parks	General	Park Shop Concrete Base	Capital	\$ 25,000	2022
PACS	Recreation	General	Replace Floor - EFLC Lobby and Hallway	Capital	\$ 54,000	2022
PACS	Recreation	General	Replace Security Cameras	Capital	\$ 20,000	2022
PACS	Recreation	General	Replace Dumbbell System	Capital	\$ 4,500	2022
PD	CID	General	Under Cover Vehicle	Capital	\$ 25,000	2022
Fleet & Fac	Fleet Svcs	Svc Center	Replace Fuel Tank Pumps	Capital	\$ 52,000	2022

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*Fund subject to change



Fleet Transfer : 5 Year Budget

Department Name	Account Code		2019	2020	2021	2022
Administration	101-1011-513	9601	\$2,368	\$2,404	\$2,440	\$2,476
Police / Code Enforcement	101-3025-521	9601	\$14,040	\$14,251	\$14,464	\$14,681
Police / Administration	101-3045-521	9601	\$5,777	\$5,864	\$5,952	\$6,041
Police / Patrol	101-3046-521	9601	\$259,405	\$263,296	\$267,246	\$271,254
Police / C.I.D.	101-3047-521	9601	\$23,280	\$23,629	\$23,984	\$24,343
Police / Service	101-3048-521	9601	\$20,802	\$21,114	\$21,431	\$21,752
Police / Detention	101-3049-521	9601	\$2,165	\$2,197	\$2,230	\$2,264
Fire / Marshall / Education	101-4023-522	9601	\$11,385	\$11,556	\$11,729	\$11,905
Fire / EMS / Suppression	101-4041-522	9601	\$441,603	\$448,227	\$454,950	\$461,775
Facility Maintenance	101-5037-519	9601	\$16,292	\$16,536	\$16,784	\$17,036
Planning	101-6032-540	9601	\$10,252	\$10,406	\$10,562	\$10,720
Animal Control	101-8033-531	9601	\$9,643	\$9,788	\$9,934	\$10,083
Recreation	101-7051-550	9601	\$23,048	\$23,394	\$23,745	\$24,101
Parks	101-7052-550	9601	\$117,509	\$119,272	\$121,061	\$122,877
Streets	101-8033-531	9601	\$151,191	\$153,459	\$155,761	\$158,097
General Fund Total:			\$1,108,760	\$1,125,391	\$1,142,272	\$1,159,406
City Engineer	501-8066-531	9601	\$6,013	\$6,103	\$6,195	\$6,288
Water Production	501-8071-531	9601	\$22,227	\$22,560	\$22,899	\$23,242
Water Distribution	501-8072-531	9601	\$18,646	\$18,926	\$19,210	\$19,498
Sewer & Treatment	501-8073-531	9601	\$37,813	\$38,380	\$38,956	\$39,540
Water and Sewer Fund Total:			\$84,699	\$85,969	\$87,259	\$88,568
Fleet Services	504-5090-519	9601	\$5,527	\$5,610	\$5,694	\$5,779
Drainage Utility	510-8029-531	9601	\$2,436	\$2,473	\$2,473	\$2,510
Texas Star Sports Complex	530-7050-550	9601	\$3,756	\$3,812	\$3,870	\$3,928
Texas Star Golf Course	540-7060-550	9601	\$276,657	\$280,807	\$285,019	\$289,294
Texas Star - EDC Funded	210-1052-550	9601	\$5,245	\$5,324	\$5,404	\$5,485
City Total:			\$1,487,080	\$1,509,386	\$1,531,990	\$1,554,970

THE CITY OF
EULESS

